



Fiscal Year  
**2022-2023**



Orange County Florida

# ANNUAL BUDGET

INVESTING BOLDLY IN OUR COUNTY

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**



As Orange County Mayor, I am pleased to present the budget for fiscal year 2022-23. This has already been a year of extraordinary accomplishments as we continue to invest boldly in our future and workforce to make Orange County the greatest county in the State of Florida. After nearly two years of addressing the human and economic impacts of the COVID-19 pandemic, our community and County workforce remain resilient and committed to the services this community expects. As our economy continues to rebound, the county's fiscal health remains strong with healthy reserves and outstanding bond ratings. In addition, two multinational credit rating agencies announced the highest-level "AAA" credit rating for Orange County Government.

The credit rating reflects the County's low debt, conservative fiscal management, and strong operating flexibility.

The adopted budget for fiscal year 2022-23 is 6.2 billion dollars. Orange County's most important and largest single revenue source in this budget, property tax, is up 13%. The revenue collected from property tax is based on the taxable value as of January 1, 2022. According to the Property Appraiser's preliminary tax roll, we anticipate a countywide taxable value of 182 billion dollars, providing Orange County property tax proceeds of about 806 million dollars. As we emerge from a relatively severe economic crisis, I am pleased to announce we are positioned to propose a healthy general fund reserve of 97 million dollars, or 7.7% of the overall fund. Thanks to prudent planning, fiscal constraints, and continuous monitoring, this reserve is at an appropriate level for any unforeseen circumstances.

Our nationally recognized financial strength has made Orange County a magnet for existing and relocating businesses. This is due to our region's friendly business environment, access to resources, and favorable business cost metrics. My budget includes 3.6 million dollars in funding for economic development and innovation to continue our support of small businesses, the backbone of our local economy. As employers across the nation have struggled to hire workers, we have invested federal funds from the American Rescue Plan Act (ARPA) back into our workforce. Orange County Government provided CareerSource of Central Florida with 10 million dollars to launch "Level Up Orange." The program enhances workforce training, connects people to careers, and develops skilled talent for such in-demand jobs as healthcare, construction, and more. Within the last year, CareerSource served nearly 18,000 Orange County residents and helped over 1,300 businesses, with a focus on small to mid-size establishments that have experienced recruitment challenges. Orange County also announced a three-year partnership with the Rollins College's Edyth Bush Institute for Philanthropy and Nonprofit Leadership to help grow 260 small non-profits organizations. This four-million-dollar investment will support organizations with training, consulting services, and custom programming to address their specific challenges.

The Hospitality and Tourism Industry are the fuel for our primary economic engine. Our tourism industry broke another record in March of this year when the Tourist Development Tax (TDT) collections were 38.5 million dollars, shattering the previous TDT record of 31.2 million dollars collected in March 2019. The TDT is used to pay for the Orange County Convention Center

construction debt, Visit Orlando destination advertising, Orlando sport and entertainment venues, arts and cultural programs, the Orange County Regional History Center, promotion of sports events, and any Convention Center operating shortfalls. In fiscal year 2019-20, TDT collections dropped to \$167 million due to the coronavirus pandemic after a robust 284 million dollars in the year prior. The TDT revenue estimate for fiscal year 2022-23 is 275 million dollars. However, we believe the potential is much higher and may be adjusted upward in the coming months as we continue to welcome back visitors to Orange County in record numbers.

For nearly 40 years, the Orange County Convention Center has proven to be a multibillion-dollar economic driver for our community. In fiscal year 2022-23, the Convention Center is projected to host at least 107 events with 1.27 million attendees that will generate an estimated 2.7 billion dollars in economic impact. In terms of overall tourism, last year, Orlando welcomed 59.3 million visitors. These visitation numbers put us well ahead of New York at 33 million visitors and Las Vegas at 32 million. We are not quite at our pre-pandemic numbers; however, we've come a long way as our travel and visitor numbers continue to climb further this year.

As the economy continues to grow in Orange County, so has our population. The 2020 U.S. Census data indicates Orange County's population increased by 25% between 2010 and 2020 to 1.43 million residents. Population growth has strained housing availability for both renters and prospective homeowners. By December 2022, county residents are expected to reach approximately 1.5 million. Our challenges will require us to remain proactive with our Housing for All 10-year Action Plan to address affordable housing deficiencies. So far, our Housing for All Trust Fund has invested 33 million dollars in public-private partnerships to increase the supply of affordable and workforce housing. For Fiscal Year 2022-23, included is an additional 6.7 million dollars in the Housing for All Trust Fund due to the increase in construction costs and materials. This brings our total investment in affordable and workforce to 167 million dollars over ten years.

We cannot adequately address the total cost of living for our workforce without also addressing the cost of transportation. The cost of housing and transportation is crippling the ability of many of our working families to get ahead. On April 26, 2022, the Board of County Commission approved the Charter County and Regional Transportation System Surtax referendum to be placed on the November ballot. The penny sales tax is expected to raise over 600 million dollars annually with more than half or 51 percent of the amount collected being paid by tourists. If passed, east-west transportation connectivity would vastly improve and offer better connections to all four corners of Orange County.

A dedicated funding source for transportation would allow Orange County to build a true multimodal transit system with improved access, reliability, and connectivity. The plan allocates 45% of the monies generated by the additional penny sales tax exclusively to transit beginning with LYNX. There would be more buses, improved connectivity, and express service. It would also allow for Bus Rapid Transit to create dedicated bus lanes on several major thoroughfares. The penny sales tax would also improve SunRail operations, allowing for potential service to and from the Orlando International Airport, as well as weekend and evening service. The long-term goal would be to expand commuter rail service to Apopka and beyond. The plan also calls for 45% of the transportation sales tax collected to upgrade major road intersections, improve existing roadways, and repave older roads sooner. There would be

high-tech solutions to move our traffic more efficiently by integrating advanced traffic signal technology shared by local jurisdictions. The referendum would also address the dire state of bicycle and pedestrian safety in Orange County, including increased roadway and pedestrian lighting and the addition of sidewalks and bike lanes. Orange County will also share 10% of sales tax revenues with our municipalities to help address their local transportation needs. If the sales tax referendum is approved by the voters, the budget will include the establishment of a Transportation Trust Fund that would protect monies raised from being used for purposes other than what is promised.

Quality affordable housing, transportation, and economic opportunity are ways a community may measure its overall quality of life, but land conservation is another important one. In 2021, Orange County committed 100 million dollars to purchase 23,000 acres under a program called Green PLACE. The first purchase with this funding preserved 24 acres near the Econlockhatchee River and added to an existing 1000 acres of publicly and privately-owned conservation lands. The Green PLACE properties not only give Orange County residents beautiful spaces to hike, relax and observe wildlife, but they also help prevent wildfires, reduce flooding, and keep our air, lakes, and waterways clean.

Last year, Orange County Government commissioned the Heart of Florida United Way to lead the analysis of gaps in services for our Mental and Behavioral Health System of Care. Over 200 community stakeholders and mental health providers participated in the gap analysis study that identified a \$49 million gap in funding services. I'm pleased to say that I have allocated an additional \$10 million in the fiscal year 2022-23 budget to help implement the Orange County Mental and Behavioral Health System report recommendations. I'm confident that we can make a difference by working with our community mental health partners.

In 2020, Orange County convened the Citizens Safety Task Force after a series of shootings involving our youth, including two children who were tragically killed by gunfire; one was just three years old. We have no silver bullet to stop the violence, but through prevention, intervention, enforcement, and prosecution strategies, we can reduce violent crime over time. The task force developed 20 recommendations to prevent and reduce violent crime and gun violence. As a result, trauma-informed training will be expanded among our non-profit agencies, and faith-based leaders and youth organizations will provide positive role models and safe places for youth. We look forward to launching Central Florida's first Credible Messenger Training program to focus on hard-to-reach youth. Additionally, the Orange County Citizens Commission for Children continues to work with grassroots organizations and connect residents with children and family services through a new online resource directory. I am committed to making our neighborhoods safer, and in the fiscal year 2022-23 budget, we continue to provide 2 million dollars in funding to implement the Citizens Safety Task Force recommendations.

Public Safety remains a top priority of my administration. Through federal and local dollars, we are constructing new public safety communications towers, building new fire stations, and funding a new Sheriff's sector building in Orange County. Orange County Fire Rescue has completed the design phase for a new 30,000 square-foot Fire Training Center in East Orange County. Construction of that facility is included in the budget with a total project cost of 52 million dollars. Future first responders will receive the highest-quality training at this state-of-the-art facility. The Fire Training Center

completion date is expected to be in the fall of 2024. The Orange County Sheriff's Office budget includes 44 new positions, with 25 positions allocated for sworn deputies to meet the growing demands in Orange County. In addition, one of the new positions will support the Sheriff's Office Behavioral Response Unit Co-Responder Model that pairs clinicians and deputies to respond to calls involving those experiencing a mental health crisis. The teams are designed to de-escalate situations with peaceful resolutions and limit the number of arrests. In the current fiscal year budget, the County provided 730,000 dollars in funding and five positions for the Sheriff's pilot program. We will continue to provide the same level of funding for fiscal year 2022-23. Since the program began, deputies from the Behavioral Response Unit have responded to over 5,000 calls for service.

We are also using the American Rescue Plan Act (ARPA) dollars to provide direct relief to residents. The first round of funding, 135 million dollars was approved last year by the Board of County Commission to strengthen businesses, assist social service programs targeting employment, child care, emergency food assistance, mental health, and homelessness, along with other social services. We are also using the funds to invest in infrastructure projects to bridge the digital divide and improve access to the internet for underserved communities. Additionally, efforts are being made to upgrade county infrastructure and equipment that is outdated and needs to be replaced to better serve the community. The second allocation of American Rescue Plan Act funding of 135 million dollars is focusing on these same areas to help the long-term fiscal recovery of the community.

Orange County is proud to **BOLDLY** invest in tourism, small businesses and entrepreneurs, workforce training, affordable housing, transportation, preservation of our environment, social and behavioral health, public safety, and entertainment and culture. The attached 6.2 billion dollar budget plan demonstrates this strategy of fiscal prudence and provides a blueprint for service delivery to the community. A detailed overview of the fiscal year 2022-23 budget is included in the following sections of this document.

Sincerely,



Jerry L. Demings  
Orange County Mayor



# Budget Highlights

Fiscal Year  
2022-2023

## Budget Summary

Orange County's adopted fiscal year 2022-2023 budget of \$6.2 billion was developed utilizing the following guidelines set forth by Mayor Jerry L. Demings:

- No property tax increases.
- Status-quo operating budgets except for areas of significant need.
- 4% salary adjustment except as agreed to in union negotiations.
- Provision for inflation in selected operating and personal services line items.
- New position requests were based on needs analysis, such as life, health, and safety considerations, or the necessity to fulfill service obligations for new or current programs.
- Capital projects were reviewed for necessity and approved based on funding availability.

Orange County is a vibrant community that offers a wide variety of lifestyles, demographics and socioeconomic communities. The current environment has imposed unexpected fiscal constraints and an opportunity to strategically approach the services provided and delivery models employed. The current budget proposal adjusts for those constraints, and adheres to the following strategic objectives:

- **Public Safety and Health** – By engaging Federal and State resources, this budget provides essential services that protect the public's health, safety, and welfare.
- **Sense of Community** – By working with community partners, this budget implements programs and initiatives that reflect community priorities.
- **Economic Development** – This budget uses common vision and direction to become a more economically vibrant and sustainable business community.
- **Infrastructure** – This budget continues to invest in transportation and other critical infrastructure where possible.

This budget plan was crafted in a manner that ensures that all major county services including public safety, physical environment, transportation, human services, culture and recreation, and other general government categories retain current levels of service, while securing savings where possible.

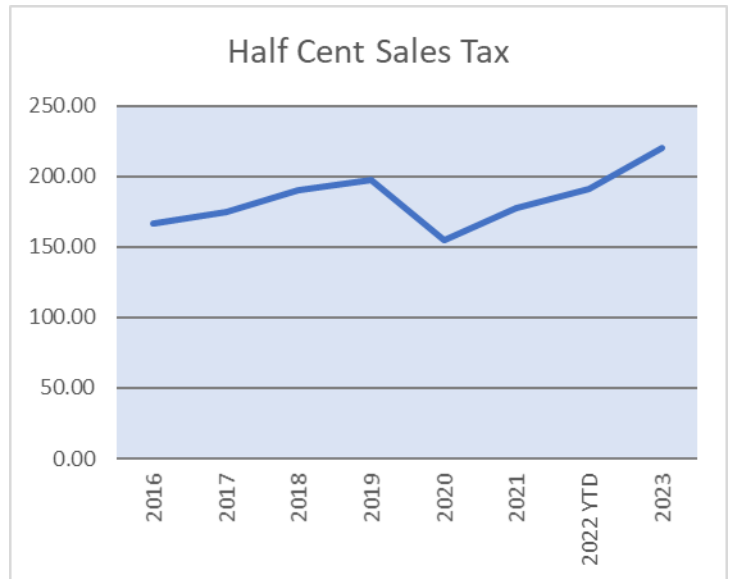
As presented, the adopted budget is about \$112 million less than the current year budget, before factoring in grant rollovers and other adjustments. The budget is balanced and leverages natural growth in revenue sources to avoid raising the countywide tax rate.

The fiscal year 2022-23 personal services budget includes a 4% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates are budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The budget includes a net increase of 133 positions, which includes 65 public safety positions and 68 for enterprise operations and the general fund. The attached document details the new positions requests.

### Major Revenue Sources

The county’s overall fiscal and economic health is improving from last year. Total Sales Tax revenue for the current fiscal year is expected to increase by roughly \$28 million from the current year’s budget. Long term economic models predict that sales tax revenue will recover and surpass previous levels during this fiscal year.

One of the key components of Orange County’s economic development is the travel and tourism industry. Before the pandemic, leisure and hospitality accounted for 275,700 jobs, or about 20.6% of total employment in the area. The tourism industry normally accounts for roughly \$75 billion of the total regional economy. The travel tourism industry was hard hit by the pandemic and associated business closings. Unemployment in the Orlando area came close to 20% in 2020, but fell gradually through 2021, and now stands at 2.8%.



This year, unemployment is projected to remain low through the year. Although inflation has started to cut into the tourism and hospitality industry, demand is still strong, and hotel occupancy is currently within 5% of pre-pandemic levels. Sales tax and Tourist Development Tax were both hard hit during pandemic, but both are already similar to 2019 levels.

Most of Orange County’s general use revenue is derived from property taxes. It is anticipated that the total taxable value of property in Orange County will increase 13.0% for the fiscal year 2022-23 budget year. This budget anticipates countywide property tax revenue of about \$806 million – an approximate increase of \$93 million from prior year proceeds. New construction declined during the coronavirus pandemic, but total market value of both residential and commercial properties are up. The Universal Studios “Epic Universe” theme park construction project has resumed, and local media has features photos of new structures already taking shape.



Economic indicators for fiscal year 2022-23 and beyond point to a continued economic recovery. Orange County's long-term revenue outlook anticipate property values will continue to rise, but certain revenues could be impacted due to high fuel prices and a potential economic slowdown. Revenue generated by the countywide property tax is used for a wide variety of government services including public safety, health and social programs, children's services, public transportation, parks and recreation, and numerous infrastructure improvements.

There are four (4) gasoline tax revenues in Orange County, and they are used to fund the transportation program, including not only road maintenance and repair, but most new roadways and stormwater management as well. The One Cent Gas Tax is imposed by the state and distributed to county governments. The Local Option Gas Tax is a six-cents tax per gallon tax on motor and diesel fuel imposed by Orange County ordinance. The Local Option Gas Tax is shared with the municipalities based on a population formula. The Ninth Cent tax is a one-cent per gallon tax on diesel fuel only and was imposed by the state in 1994 to equalize intrastate commerce. The Constitutional Gas Tax is a two-cents per gallon tax on motor fuel imposed by the state and distributed to county governments based on the county's proportion of statewide area, population and gas tax receipts. These gas tax revenues are expected to bring in approximately \$45 million in fiscal year 2022 and our current projections are that these revenues will remain flat at \$45 million in fiscal year 2023 due to higher fuel prices impacting vehicle usage.

### Operating Budget Highlights

The operating budget is where most of the allocations for Orange County's day-to-day services and programs appear. During the budget process each year, existing services are reviewed, unfunded needs are analyzed, and decisions are made on how to best utilize available funds throughout the county. The "General Government" category of expenditures includes the Constitutional Officers and administrative management of the county, as well as the offices and facilities that are needed to keep the government running, such as the budget office, human resources, and legal department. The adopted budget for general government is \$327 million. This number will be slightly higher once the budget is adjusted for "carryforward" of allocated unspent funds, for budgets that are still pending, and for capital projects. Capital projects, for example, are reviewed in detail before being "re-included" in upcoming fiscal years.

### Public Safety

Public safety is often one of the most important funding categories for citizens. The fiscal year 2022-23 budget for public safety and includes \$318 million in operating funds for the Orange County Sheriff's Office – 4.2% increase over the current year. This level of funding includes the hiring of an additional for 44 new positions: 32 sworn Deputy Sheriff positions and 12 are civilian positions. These positions are described further in Section 3.



The public safety portion of the budget also includes the cost to operate Orange County Corrections. The total operating cost of Corrections is budgeted at \$174.7 million, about a 6.7% increase from the current budget.



Also included in the operating budget for public safety is \$266.3 million for Fire Rescue services. Funding is included for 21 new positions for Fire Rescue. Three of these positions are in Fire Logistics, ten are in Operations, seven are in Planning and Technical Services, and the final position will be in the Office of Emergency Management. The department receives nearly all of its funding from a fire specific property tax levied against all non-exempt properties in the unincorporated area of Orange County.

### Transportation

Over \$139 million is included in the operating budget for the Public Works Department whose mission is to construct and maintain Orange County’s road, drainage, and stormwater networks. This funding ensures that roadways are in safe and working order, traffic signals function properly, and drainage systems are clear. Maintenance of Roadway Systems is budgeted at \$52.8 million and includes funding for maintenance of new roadways, street sweeping, landscape maintenance, right of way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 5,846 road lane miles in Orange County.

Also related to transportation is Orange County’s annual contribution to the LYNX transit service. The amount budgeted for this purpose in fiscal year 2022-23 is approximately \$62.1 million – which is about a 13.8% increase from the current year. The previous fiscal year’s budget had been flat, since LYNX received one-time federal funding under the CARES Act and American Rescue Plan Act of 2021. Over the next several years, the funding partners operational contributions will increase as the one-time federal funding is exhausted. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours to each of the participating counties. Public transportation is necessary to serve the growing community and LYNX is a key partner in making sure adequate public transportation is provided.



### Economic Environment

Important to the area’s economy is the Orange County Convention Center and the visitors and business it attracts. About \$93.4 million in operating funding is budgeted to support the center’s more than 2.1 million square feet of exhibition space and its estimated annual economic impact of more than \$2 billion. The funding for the Convention Center operations comes primarily from fees that the center collects for its services.

Tourist development tax (TDT) collections – levied at 6% on hotel rooms and other short-term rentals – are budgeted at \$275 million, which is an increase from the 2022 budget of \$225 million, but still down from the 2019 actual revenue of \$284 million. The travel and tourism industries are recovering, but the industry is also being affected by inflation and economic uncertainty in both domestic and foreign markets.

Tourist Development Taxes are used to cover the costs of Convention Center construction debt, Visit Orlando destination advertising, Orlando venues, arts and cultural programs, Orange County Regional History Center, sport promotions, and any Convention Center operating shortfalls.

### Community and Family Services

Just like public safety, community and family services are part of our core mission. The adopted budget includes over \$127 million in community and family services operating costs, as well as another \$106 million for health services. These programs designed to address social challenges, the welfare of our children, and services to preserve the high quality of life, to support and enrich a diverse and productive population. This includes after school programs and summer youth programs that offer a safe haven for youth, as well as community programs to provide outreach services. Our Community and Family Services Department will be working with both public and private partners across the county to provide quality services, expertise, and emergency response. The County Health Services department not only administers the county medical clinic and Medical Examiner's Office, but also mosquito control, animal services, and other programs relating to public health.

### Capital Projects

The adopted capital projects budget for fiscal year 2022-23 is \$650 million and includes funding for a variety of infrastructure improvements related to transportation, public safety, parks, utilities, general facilities, the convention center, and others.

A few of the capital projects listed in the five-year plan are listed below:

- Transportation Infrastructure – Public Works Engineering has over \$130 million of budgeted projects, Stormwater Management has another \$12.8 million, and Traffic Engineering has over \$14 million. The Roads & Drainage division, which resurfaces roads, and repairs roads and drainage infrastructure, has a capital projects budget of \$45 million.
- Utilities Infrastructure – Orange County Utilities, which manages the infrastructure for water and wastewater, has a capital budget this year of \$199 million.
- New Facility Projects - \$52 million is budgeted for the new Fire Rescue Training Facility, \$11.8 million is budgeted for the Mosquito Control Facility, \$41 million for the new Animal Services Facility, and \$22 million to expand the Medical Examiner Facility.
- Corrections Facilities – The Corrections Department has \$17 million in capital facility enhancements.
- Environmental Sensitive Land Acquisition - \$100 million approved for environmental land acquisitions in the FY 2021-22 budget will roll to the FY 2022-23 budget for any unspent funding to continue the land purchases.

See the Capital Improvements Program section of this budget document for a detailed listing of all projects in the proposed budget.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# ORANGE COUNTY, FLORIDA BOARD OF COUNTY COMMISSIONERS



**Jerry L. Demings**  
Orange County Mayor



**Nicole Wilson**  
District 1



**Christine Moore**  
District 2



**Mayra Uribe**  
District 3



**Maribel Gomez Cordero**  
District 4



**Emily Bonilla**  
District 5



**Victoria Siplin**  
District 6

## **MAYOR'S OFFICE**

Jerry L. Demings ..... County Mayor  
Roseann Harrington..... Chief of Staff  
Carol Burkett. .... Deputy Chief of Staff  
Awilda Morales. .... Executive Assistant to the Mayor  
Elizabeth Roby ..... Assistant to the Mayor  
Arlene Thomas ..... Administrative Assistant to the Chief of Staff and Deputy Chief of Staff

## **COUNTY ADMINISTRATION**

Byron Brooks..... County Administrator  
Daniel Banks. .... Deputy County Administrator  
Carla Bell Johnson..... Deputy County Administrator  
Chris Testerman..... Deputy County Administrator  
Lisa Snead ..... Assistant County Administrator  
Lucas D. Boyce ..... Assistant to County Administrator

## **CONSTITUTIONAL OFFICERS**

Lisa T. Munyon ..... Chief Judge  
Tiffany Moore Russell..... Clerk of Courts  
Phil Diamond..... Comptroller  
Amy Mercado.....Property Appraiser  
Robert Wesley ..... Public Defender  
John W. Mina ..... Sheriff  
Monique H. Worrell ..... State Attorney  
Bill Cowles ..... Supervisor of Elections  
Scott Randolph ..... Tax Collector

# DEPARTMENT DIRECTORS

Anne Kulikowski..... Administrative Services Department  
Tracy Salem and Lavon Williams .....Community and Family Services Department  
Mark Tester ..... Convention Center  
Louis Quiñones.....Corrections Department  
Jim Fitzgerald ..... Fire Rescue Department  
Raul Pino ..... Health Services Department  
Jon Weiss..... Planning, Environmental and Development Services Department  
Joe Kunkel..... Public Works Department  
Ed Torres ..... Utilities Department



# OFFICE OF MANAGEMENT AND BUDGET

Kurt Petersen .....Director  
Nanette Melo ..... Assistant Manager  
Dave Hardison .....Management and Budget Administrator  
Anthony Jansen ..... Management and Budget Advisor  
Jay Wallace..... Management and Budget Advisor  
Vacant..... Management and Budget Advisor  
Kenneth Sharp ..... Systems Analyst  
Frank Labrador .....Management and Budget Analyst  
Alycia Ortiz .....Management and Budget Analyst  
Julissa Torres .....Management and Budget Analyst  
Vacant.....Management and Budget Analyst  
Vacant.....Management and Budget Analyst  
Vacant..... Student Intern  
Vacant..... Executive Assistant





## **CONTACT INFORMATION**

For more information regarding this document, you may contact the Office of Management and Budget using the following resources:

Address: Orange County Office of Management & Budget  
P.O. Box 1393  
Orlando, FL 32802-1393

Phone: 407-836-7390

Para más información acerca de este documento, favor de comunicarse con la Oficina de Administración y Presupuesto al número 407-836-7390.

## **A SPECIAL THANKS...**

To all who contributed their time, energy, and talent to the compilation of this document.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# TABLE OF CONTENTS

BUDGET IN BRIEF .....	SECTION 1
REVENUES AND EXPENDITURES SUMMARY.....	SECTION 2
CONSTITUTIONAL OFFICERS .....	SECTION 3
ADMINISTRATIVE SERVICES .....	SECTION 4
COMMUNITY & FAMILY SERVICES .....	SECTION 5
CONVENTION CENTER .....	SECTION 6
CORRECTIONS .....	SECTION 7
FIRE RESCUE .....	SECTION 8
HEALTH SERVICES.....	SECTION 9
PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES .....	SECTION 10
PUBLIC WORKS .....	SECTION 11
UTILITIES.....	SECTION 12
ADMINISTRATION AND FISCAL SERVICES .....	SECTION 13
OTHER OFFICES .....	SECTION 14
OTHER APPROPRIATIONS .....	SECTION 15
CAPITAL IMPROVEMENTS PROGRAM .....	SECTION 16
INDEX	

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# TABLE OF CONTENTS

## ***BUDGET IN BRIEF***

<b>Distinguished Budget Presentation Award</b> .....	1-3
<b>How to Use This Book</b> .....	1-5
<b>Orange County Organizational Chart</b> .....	1-9

## **General Information**

General Information.....	1-12
Government Structure.....	1-12
County Mayor and Board of County Commissioners .....	1-14
Strategic Goals & Strategies .....	1-14
Fiscal Policy Statement.....	1-15
Financial Structure.....	1-16
Budgetary Basis .....	1-17
Capital Budgeting .....	1-17
Budget Calendar.....	1-18
Budget Process.....	1-19
Capital Improvement Budget Process.....	1-20
Performance Measurement Budget Process.....	1-20
Grants Program Budget Process .....	1-21
Budget Adoption and Modification .....	1-22
Budget Amendment/Budget Transfer Process.....	1-23
Budget Prioritization Process.....	1-24
FY 2022-23 Budget Assumptions.....	1-25
Long-Range Financial Planning .....	1-26

## **Charts and Tables**

Charts and Tables.....	1-28
Revenue Forecasting Procedures .....	1-30
Major Revenue Sources .....	1-30
Schedule of Changes Summary .....	1-35
Budgeted Fund Structure .....	1-41
Budget Summary FY 2022-23 Revenues and Expenditures .....	1-43
Funding Per Capita by Object Category .....	1-44
How the County Allocates Money.....	1-46
Sources of Funds – Countywide (chart).....	1-48
Uses of Funds – Countywide (chart) .....	1-49
General Fund Comparison (table).....	1-50
Sources of Funds – General Fund (chart) .....	1-54
Uses of Funds – General Fund (chart).....	1-55
Selected Outside Agency Funding Summary .....	1-56
Interfund Transfers Schedule (table) .....	1-58
Fund Balances.....	1-60

Estimated Fund Balances .....	1-62
Fund Balances Brought Forward .....	1-64
Tax and Millage Information .....	1-65
Millage and Property Value Detail for FY 2022-23 (table).....	1-67
Millage Computation Process .....	1-68
Millage Summary.....	1-70
Fifteen Year Millage and Budget Information.....	1-71
Tax Equalization Calculation.....	1-72
Changes in Authorized Positions (table).....	1-73
Total Positions by Function (chart).....	1-78

**Debt Management**

General Overview .....	1-80
Pledged Revenue for Debt .....	1-82
Credit Ratings .....	1-83
Long-Term Debt Summary.....	1-86
Legal Debt Limits .....	1-87
Detailed Long-Term Debt.....	1-87

**Statistical Information**

Demographic and Economic Indicators.....	1-92
--	------

**Guide to Other Useful References**..... 1-97

**Glossary**.....1-99



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Orange County  
Florida**

For the Fiscal Year Beginning

**October 01, 2021**

*Christopher P. Morill*

Executive Director

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**



---

# How to Use This Book

---

## HOW TO USE THIS BOOK

---

---

<i>General</i>	This document details the FY 2022-23 annual budget for the period beginning October 1, 2022 and ending September 30, 2023. It provides useful up-to-date comparisons and analysis and illustrates proposed budget amounts for FY 2022-23.
<i>Budget in Brief</i>	This section is designed to be a removable executive summary of the budget that is presented in the ensuing pages. It provides various types of comparative statistical information and an organizational chart depicting Orange County government.
<i>Revenues</i>	This section provides a three-year comparison of revenues by fund or fund type, grouped by major revenue category.
<i>Organization Budgets</i>	By organizational component, this section provides a three-year comparison of expenditures (actuals for FY 2020-21, revised budget as of March 31, 2022 for FY 2021-22, and adopted budget for FY 2022-23) and a summary of funding sources. Organizational charts and various budget reports are included in each section. Each budget is presented separately and includes information on service responsibilities, funding source(s), personnel staffing, expenditure appropriation, and comments related to expenditures that can be categorized and explained as follows:
<i>Personal Services</i>	Cost related to compensating employees, including salaries, wages, and fringe benefit costs.
<i>Operating Expenses</i>	Also known as operating and maintenance costs, these are expenses of day-to-day operations such as office supplies, maintenance of equipment, and travel, excluding capital costs.
<i>Capital Outlay</i>	An appropriation for the acquisition or construction of physical assets.
<i>Capital Improvements</i>	Physical assets in the capital improvements program constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.
<i>Debt Service</i>	The expense of retiring such debts as leases, loans, commercial paper, and bond issues. It includes principal and interest payments and payments for paying agents, registrars, and escrow agents.
<i>Grants</i>	A contribution of assets, usually cash, by one governmental unit or other organization to another made for a specified purpose.
<i>Other</i>	These include other expenditure items of a non-expense or expenditure nature, other than reserves, such as depreciation expense and transfers to other funds.
<i>Reserves</i>	An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose and is, therefore, not available for general appropriation.

Where budgets do not fit into major organizational categories, they are included in the *Other Offices* and *Other Appropriations* sections.

Budgeted expenditures for government grants are within the department's budget. In addition, revenue sources specific to a department are shown on the department page where applicable.

## HOW TO USE THIS BOOK

---

---

<i>Capital Improvements Program</i>	This section presents the complete Five-Year Capital Improvements Program, grouped by department/division and by fund/organization. For a summary of capital projects by organizational component, refer to the appropriate section of this document.
<i>Index</i>	The index provides an alphabetical listing of the major budgetary categories and titles used throughout the budget to facilitate location of information.
<i>Glossary of Terms</i>	A glossary of terms used throughout the <i>General Information</i> section can be found at the end of the Budget In Brief. Please see the Table of Contents or the Index to locate other items in this document.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

---

# Orange County Organizational Chart

---

Orange County Citizens

Constitutional Officers

- Supervisor of Elections
- Tax Collector
- Property Appraiser
- Sheriff
- Comptroller
- Clerk of Circuit & County Courts
- Public Defender
- Judiciary
- State Attorney

Orange County Mayor  
Board of County Commissioners

Chief of Staff

- Office of Communications
- Economic, Trade, & Tourism Development
- Legislative Affairs
- Innovation & Emerging Technologies Office

County Administrator

- Chief Sustainability Officer
- Assistant to County Administrator
- County Attorney

Convention Center

- Facilities Operations
- Capital Planning
- Security
- Event Operations
- Sales & Marketing
- Strategic Planning & Dev.
- Fiscal and Operational Support

Deputy County Administrator  
Public Safety

Deputy County Administrator  
Administration & Fiscal Services

Deputy County Administrator  
Infrastructure, Community & Development Services

- Corrections
- Fire Rescue
- Health Services

- Community Corrections
- Inmate Admin. Services
- Security Operations
- Support Operations
- Support Services
- Fiscal and Operational Support
- Communications
- Logistics
- Office of Emergency Management
- Operations
- Planning & Technical Services
- Fiscal and Operational Support
- Corrections Health
- EMS/Office of the Medical Director
- Medical Clinic
- Drug Free Community Office
- Medical Examiner
- Animal Services
- Mosquito Control
- Fiscal and Operational Support

- Administrative Services
- Community & Family Services
- Assistant County Administrator

- Business Development
- Capital Projects
- Facilities Management
- Fleet Management
- Procurement Division
- Real Estate Management
- Fiscal and Operational Support
- Citizens Resources & Outreach
- Citizens' Commission for Children
- Community Action
- Youth & Family Services
- Head Start
- Mental Health & Homelessness
- Cooperative Extension
- Parks & Recreation
- Regional History Center
- Fiscal and Operational Support
- Fiscal & Business Services
- Human Resources
- ISS
- Office of Management & Budget
- Risk Management
- Office of Professional Standards

- Public Works
- Planning, Environ. & Dev. Services
- Utilities

- Highway Construction
- Public Works Engineering
- Development Engineering
- Roads and Drainage
- Stormwater Management
- Traffic Engineering
- Fiscal and Operational Support
- Building Safety
- Planning
- Transportation Planning
- Zoning
- Environmental Protection
- Housing & Community Dev.
- Neighborhood Services
- Fiscal and Operational Support
- Engineering
- Customer Service
- Field Services
- Solid Waste
- Water
- Water Reclamation
- Fiscal and Operational Support

Orange County

Budget in Brief

1 - 10



---

# General Information

---

**This section includes:**

- General Information ..... 1-12
- Government Structure ..... 1-12
- County Mayor and Board of County Commissioners ..... 1-14
- Strategic Goals and Strategies ..... 1-14
- Fiscal Policy Statement ..... 1-15
- Financial Structure ..... 1-16
- Budgetary Basis ..... 1-17
- Capital Budgeting ..... 1-17
- Budget Calendar ..... 1-18
- Budget Process ..... 1-19
- Capital Improvement Budget Process ..... 1-20
- Performance Measurement Budget Process ..... 1-20
- Grants Program Budget Process ..... 1-21
- Budget Adoption and Modification ..... 1-22
- Budget Amendment/Budget Transfer Process ... 1-23
- Budget Prioritization Process ..... 1-24
- FY 2022-23 Budget Assumptions ..... 1-25
- Long-Range Financial Planning ..... 1-26

---

---

## GENERAL INFORMATION

---

---

Orange County was founded in 1824, and at that time it was named Mosquito County. It was renamed Orange County in 1845 for the fruit that constituted the county's main product. At its peak in the early 1970's, there were some 80,000 acres of citrus.

Orange County is approximately 1,003.3 square miles of which 903.4 square miles are land and 99.9 square miles are water. The county is at the approximate geographic center of the state. Four (4) counties border it: Lake County to the west, Brevard County to the east, Seminole County to the north, and Osceola County to the south. Orange County has a population of 1,457,940 based on 2021 estimates from the University of Florida Bureau of Economic and Business Research.



Orange County is a leading center for tourism and a premier business center. The Orange County Convention Center is now the second largest convention facility in the country. Orange County is also the first destination in the country that can say it has welcomed 75 million visitors in a single year in 2019. However, due to the COVID-19 pandemic, the number of visitors lowered to 35 million in 2020 and now tourism has increased to 59 million in 2021. It is home to seven (7) of the ten (10) most visited theme parks in the United States, including Walt Disney World's Magic Kingdom, which is the most visited theme park in the world. Some of the leading tourist attractions located in Orange County includes Walt Disney World, Sea World, and the Universal Orlando Resort. In addition to tourism, some other major businesses include: Orlando Health, AdventHealth, Publix, Orlando Regional Healthcare, Darden Restaurants, and Lockheed Martin.

---

---

## GOVERNMENT STRUCTURE

---

---

In 1986, Orange County became a charter government. A charter form of government has its own constitution and is self-governing. Having a charter gives the county the ability to respond to a changing environment and meet local needs. It enables the county to adopt laws without the need for prior authorization of the Florida state legislature. Orange County established a Charter Review Commission that is appointed every four (4) years to study the charter, propose amendments and revisions, which are then placed on ballots and voted on. The charter was revised first in November 1988, when voters approved major revisions to the county's home rule charter. Subsequent revisions occurred in November 1992, when the charter was amended to create the offices of the Property Appraiser, the Tax Collector, and the Sheriff as charter offices. In 1996, voters amended the charter again to abolish the offices of the Property Appraiser, the Tax Collector, and the Sheriff thereby creating Constitutional Officers governed by the Constitution and the laws of the state of Florida rather than the charter.

In November 2004, the charter was revised as follows:

1. To allow terms of office for the Board of County Commissioners to begin as late as the first Tuesday after the first Monday in January. Require temporary substitutes for board members absent for military service or temporary incapacity. Provide for board-member succession during war, terrorism, and other emergencies. Change the title of "County Chairman" to "County Mayor" (with no change in powers).
2. Created an Orange County/City of Orlando Consolidation of Services Study Commission consisting of citizen volunteer members, who have been charged with conducting a comprehensive study of the consolidation of services between the City of Orlando and Orange County. The commission provided a report to both governments on June 27, 2006.
3. To allow enactment of an ordinance requiring that rezonings or comprehensive-plan amendments (or both) that increase residential density in an overcrowded school zone and for which the school district cannot accommodate the expected additional students but will only take effect upon approval by each local government located within the boundaries of that school zone.

In November 2008, the following amendments were approved:

1. All future Charter Review Commissions must include, in their reports to the Board of County Commissioners, an analysis and financial impact statement of the estimated increase or decrease in any revenues or costs to county or local governments and the citizens, resulting from the proposed amendments or revisions to the Orange County Charter and that a summary of such analysis be included on the ballot.
2. The Orange County Charter was amended to require that a Local Code of Ethics be adopted that among other things, shall contain provisions requiring the disclosure of financial and business relationships by elected officials and certain county employees, restricting gifts to the Mayor and Board of County Commissioners,



restricting post-county employment for certain employees, providing for enforcement provisions and providing that the board and certain employees receive annual educational sessions on ethics.

3. The Orange County Charter was also amended to provide citizens the right to appear before the Board of County Commissioners for presentations on issues within the county's authority, to require the Board to set aside at least 15 minutes before each meeting for citizens to speak on any matter regardless of whether the item is on the board's agenda and to allow the board to adopt rules for the orderly conduct of meetings.

In November 2012, the following amendments were approved:

1. The Orange County Charter must place proposed amendments and revisions of the charter on the ballot at general elections only, providing a report of the proposed changes has been delivered to the clerk of the Board of County Commissioners no later than the last day for qualifying for election to county office under general law.
2. The Orange County Charter was amended to prescribe, when authorized under Florida law, a method for locally filling offices of Commissioner and Mayor during vacancy or suspension, providing generally for appointment by the Board of County Commissioners to fill vacant and suspended offices until the next general election, and for special election to fill the vacant office of Mayor where the mayor's remaining term exceeds one (1) year.
3. The Orange County Charter was also amended to provide that Orange County ordinances shall be effective within municipalities and prevail over municipal ordinances when Orange County sets stricter minimum standards for prohibiting or regulating simulated gambling or gambling.

In November 2014, the following amendments were approved:

1. The Orange County Charter was amended to require petition initiatives to have signatures verified at least 150 days prior to the primary, general, or special election.
2. The Orange County Charter was also amended to limit initiative, and the enactment, amendment or repeal of ordinances where the initiative concerns the regulation of employer wages, benefits, or hours of work; or the encumbrance or allocation of tax revenues not authorized by law or conditioned upon a prospective change in law; and, to impose prohibitions on the Board of County Commissioners.
3. The Orange County Charter was also amended for the purpose of establishing term limits and nonpartisan elections for the Orange County Clerk of the Circuit Court, Comptroller, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector. This amendment provides for County Constitutional Officers to be elected on a nonpartisan basis and subject to term limits of four (4) consecutive full 4-year terms.

In November 2016, the following amendments were approved:

1. The Orange County Charter was amended to reform the charter's initiative process to provide clarity, accountability and transparency; and, ensure equal treatment of voters.
2. The Orange County Charter was also amended to change County Constitutional Officers to Charter Officers and provide for nonpartisan elections and term limits.
3. The Orange County Charter was also amended to preserve the term limits and nonpartisan elections for County Constitutional Officers and Charter Officers.

In November 2020, the following amendments were approved:

1. The Orange County Charter was amended to establish definitions, create natural rights for the waters of Orange County, the right to clean water, and private right of action and standing for citizens of Orange County to enforce these rights and injunctive remedies.
2. The Orange County Charter was also amended to include additional protections for the wildlife, vegetation, and environment of Split Oak Forest by restricting the Board of County Commissioners' ability to amend, modify, or revoke the current restrictions and covenants limiting the use of Split Oak Forest.
3. The Orange County Charter was also amended to provide petitioners a full 180 days to gather necessary signatures during mandatory reviews and procedures and set a 10-day deadline for the Supervisor of Elections to provide a 1% notification to the Board of County Commissioners, Comptroller, and Legal Review Panel.

The charter establishes the separation between the legislative and executive branches of county government. The legislative branch (the Board of County Commissioners) is responsible for the establishment and adoption of policy and the executive branch (County Mayor) is responsible for the execution of established policy. Additional information on the Orange County Charter is available at the following website: <http://www.orangecountyfl.net/> by clicking on the “Residents” tab, selecting “Open Government”, then “Boards and Special Districts” and finally “Charter Review Commission.”

---

---

## **COUNTY MAYOR & BOARD OF COUNTY COMMISSIONERS**

---

---

The office of the County Mayor (formerly County Chairman) was first created in 1988. The County Mayor is elected on a countywide basis and serves for a term of four (4) years. The County Mayor serves as the chair of the Board of County Commissioners and manages the operations of all elements of county government under the jurisdiction of the board, consistent with the policies, ordinances, and resolutions enacted by the board. The duties of the County Mayor include appointment of the County Administrator, supervision of the daily activities of employees, convene all regular and special meetings of the board, and prepare and submit the county budget as prescribed by state statute.

The Board of County Commissioners (BCC) consists of the mayor and six (6) members. Each member is elected by district. The term of office for Board members is four (4) years. The powers, duties, and responsibilities of the BCC are defined by the Orange County Charter and by state statute. The board has the power to originate, terminate and regulate legislative and policy matters including but not limited to adoption or enactment of ordinances and resolutions it deems necessary and proper for the good governance of the county. The board also adopts and amends as necessary the county administrative code to govern the operation of the county and adopts such ordinances of county wide force and effect as are necessary for the health, safety, and welfare of the residents. For more information regarding the Orange County Charter, powers and responsibilities of the County Mayor and the Board of County Commissioners, go to the Orange County website at [www.orangecountyfl.net/](http://www.orangecountyfl.net/).

---

---

## **STRATEGIC GOALS AND STRATEGIES**

---

---

When Mayor Jerry Demings took office, he selected 37 diverse and accomplished citizens who examined some of the issues facing Orange County to assess the existing organization’s structure and capacity to deal with them. The task force focused on four (4) strategic areas the county should focus on to enhance the community for generations to come. Below is a summary of the strategic goals.

Included on the Orange County website <http://www.ocfl.net/BoardofCommissioners/Mayor/InitiativesResources.aspx> is the detailed plan titled Transition Team Report along with other reports, such as the Sustainable Operations and Resilience Action Plan that provide specific action plans and strategies in how these goals will be established.

### **INNOVATION & TECHNOLOGY TASK FORCE**

- Create a Culture of Innovation within Orange County.
- Grow, Attract and Retain Tech Talent.
- Encourage and Support a Culture of Entrepreneurialism
- Update the Orange County “Brand.”
- Establish the new position of Chief Technology Officer.
- Ensure Adequate Technology Infrastructure.

### **CUSTOMER SERVICE & BUSINESS DEVELOPMENT TASK FORCE**

- Implement Strategic Structural Changes to the Organization.
- Invest in Training, Research and Technology.
- Encourage Consistent Outreach and Engagement.
- Foster a Business Development Culture.

### **SUSTAINABILITY & SMART GROWTH TASK FORCE**

- Create an Office of Sustainability and Smart Growth.
- Dramatically expand the county’s clean energy production.
- Lead by example through Green Buildings and Green Infrastructure.
- Cultivate a Local Food Economy through promotion and reducing regulatory barriers.
- Adopt a Sustainable & Smart Growth Vision.
- Implement recommendations from the Regional Affordable Housing Initiative Report, through the Smart Growth Vision.
- Address regional multimodal transportation by refocusing Orange County’s transportation planning toward enhancing transit use, through the Smart Growth Vision.
- Reduce Solid Waste to extend current life of the landfill through education and improved methods.
- Conserve water and improve water quality through Low Impact Development and Florida Friendly Landscaping.

## **BUILDING A COMMUNITY THAT WORKS FOR EVERYONE TASK FORCE**

- Implement the Regional Affordable Housing Initiative Report.
- Review Funding Sources for Orange County's Primary Care Access Network (PCAN).
- Increase Awareness and Communication of Orange County's PCAN Network.
- Pursue Strategies for Telehealth with PCAN partners.
- Advocate and Support Mental Health and Homeless Funding.
- Create a Re-Entry Pilot Program for Inmates at the Work Release Center.
- Enhance Community Collaboration to Further Orange County Heroin Task Force Recommendations.
- Review Corrections Department Facilities Masterplan and Inmate Management System.
- Work with Community Partners to Expand Re-Entry Programs and Transitional Services at Orange County Corrections Department.
- Explore Dedicated Source of Funding for Transportation System.
- Continue to Fund Pedestrian Safety Improvements and Education.
- Monitor and Measure Children's Services and Programs.
- Adopt Organizational Structure Changes.
- Review County and Community Task Forces, Studies and Needs Assessments.
- Engage in Resource Mapping of Health and Social Services.
- Re-establish a County Community Dashboard.

---

---

## **FISCAL POLICY STATEMENT**

---

---

Orange County has an important responsibility to its citizens to correctly account for public funds, to manage municipal finances wisely, and to plan for adequate funding of services desired by the public. Orange County shall collect public funds through taxes, fees, borrowing, and other legal means to provide for the needs and desires of its citizens. Orange County shall establish and maintain sound financial and budgeting systems to accurately account for all public funds collected and expended for the public good. Orange County shall establish sound fiscal policies and procedures that comply with all applicable state and federal laws.

**Annual Budget:** The annual operating budget prepared by the County Mayor and approved by the Board of County Commissioners is the basis for all expenditures necessary for conducting daily county business. The budget is a fund budget structured to provide departmental appropriations in conformance with Florida Statutes Chapter 129 and the Uniform Accounting System prescribed by the Florida Department of Financial Services and Generally Accepted Accounting Principles (GAAP) for governments. Orange County shall operate under a unified and uniform budget system. The County Administrator shall be responsible for developing appropriate budgetary procedures consistent with Florida Statutes, which shall be followed by all departments or divisions submitting budgets to the Board of County Commissioners for approval.

**Capital Improvement Program and Budget:** The Orange County capital improvements program shall include any expenditure for the acquisition, construction, installation and/or renovation of facilities that are expected to be in service for at least 10 years and have a value in excess of \$25,000. Capital projects are relatively large in scale, nonrecurring projects that may require multi-year financing. The capital improvement budget may have large fluctuations from year-to-year due to project schedules. Revenues for capital projects come from diverse sources, including long-term bonds, impact fees, taxes, and grants.

The Capital Improvements Program and Budget provide the means through which Orange County Government takes a planned and programmed approach to utilize its financial resources in the most responsible and efficient manner to meet the service and facility needs of Orange County. All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Growth Management Policy. A five-year plan for capital improvements will be developed and updated annually. Orange County will enact an annual capital budget based on the five-year capital improvements plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections. The Office of Management and Budget will coordinate development of the capital improvement budget and development of the operating budget. Future operating costs associated with new capital improvement will be projected and included in operating budget forecasts. Orange County will finance only those capital improvements that are consistent with the Capital Improvements Program and county priorities, and that have operating, and maintenance costs included in operating budget forecasts. Orange County will attempt to maintain all assets at a level adequate to protect Orange County's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is Orange County's primary capital expenditure consideration. Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed. Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval. Orange County will determine the least costly financing method for all new projects.

**General Operating Budget:** The County Mayor shall plan and prepare a balanced budget that conforms to the uniform classification of accounts as prescribed by the Florida Department of Financial Services. The budget shall include operating revenues that equal 95% of all receipts anticipated from all sources including taxes. The budget shall include provisions for balances brought forward, which shall equal total appropriations (expenditures) and reserves. The Office of Management and Budget, under the direction of the County Mayor, shall be responsible for the preparation and monitoring of the Annual County Budget and for ensuring department compliance with this policy. It is unlawful for the county to expend or contract for the expenditures of more than the amount budgeted in any fund's annual appropriation for any fiscal year. An exception may be made for multi-year construction contracts where funding has been approved in the five-year Capital Improvements Program plan and sufficient monies are available in the current year's budget to meet the progress payments within the current fiscal year. The fiscal year of Orange County shall commence October 1 and end September 30 in accordance with Florida Statutes.

**Reserves:** Sound fiscal policy dictates some level of reserves for a governmental entity. Reserves serve the following purposes: ensures that funds are available to provide citizens with services and assistance following a natural disaster, such as a hurricane; debt service reserves are a mechanism that ensures there will be no interruption in bond payments should the county experience an unexpected dip in revenues. (These reserves are also required by bond covenants.); and, reserves are used for fiscal management, some because of legal requirements, and some simply to provide a safety net for unexpected expenses.

**Budget Amendments and Transfers:** Orange County's budgeting process must be dynamic and flexible enough to meet the changing needs of the departments and divisions throughout the fiscal year. A means must be provided through which these changing needs can be accommodated within the framework of applicable Florida Statutes and local ordinances and resolutions. Changes may be made to the budget at any time throughout the fiscal year and up to 60 days after fiscal year end or as permitted by Florida Statute in accordance with the procedures outlined in this regulation.

For Orange County policies in Issuance of Revenue Bonds, Continuing Disclosure for Debt Issues, and Bond Waiver Procedures, please refer to the Debt Management section.

Orange County's Budget complies with all relevant financial policies. For a more in-depth explanation of all Orange County Government's Financial Policies, please see Orange County's Administrative Regulations or contact the Office of Management and Budget at 407-836-7390.

---

---

## FINANCIAL STRUCTURE

---

---

To provide proper accountability for different kinds of resources, "funds" are established. Each fund is a separate entity with its own resources, liabilities, and residual balance. Some homogeneous funds have been consolidated for budget presentation.

Funds with similar objectives, activities and legal restrictions are, for reporting purposes, placed in one (1) of three (3) groups:

- I. **Governmental Funds:** Governmental Funds account for general governmental activities, such as law enforcement, which are largely supported by taxes and fees. They are accounted for on a "spending" or current financial resources basis. Governmental Funds include the following five (5) fund types:
  1. The General Fund reflects all county revenues and expenditures that are not required to be accounted for in another fund. Most countywide activities are accounted for in this fund.
  2. Special Revenue Funds account for resources received from special sources, dedicated, or restricted to specific uses.
  3. Debt Service Funds account for the accumulation of resources for, and the payment of, interest, principal, and other costs of debt.
  4. Capital Projects Funds account for the accumulation and use of resources for the acquisition of major buildings and other capital facilities where a specific project is designated or required.
  5. Permanent Funds account for legally restricted resources where only the earnings and not principal, may be used for the benefit of the county or its citizenry.

- II. Proprietary Funds: Proprietary Funds account for those external and internal business-type activities that are provided on a basis consistent with private enterprise. They are accounted for on a cost of service or "capital maintenance" basis. Proprietary Funds include the following two (2) fund types:
1. Enterprise Funds account for activities such as water and water reclamation services that are similar to those provided by private enterprise, and whose costs are paid from user charges or from revenue sources other than general governmental revenue. Orange County's Enterprise Funds consist of the Convention Center, Solid Waste System, and the Water Utilities System.
  2. Internal Service Funds account for operations in which the county provides itself with essential services, which would otherwise be purchased from commercial suppliers. The governmental departments using the services on a cost reimbursement basis pay costs of operating these funds. Orange County's Internal Service Funds consist of Risk Management, Fleet Management, and the Employee Benefits Fund for Medical Benefits.
- III. Fiduciary Funds: Fiduciary Funds account for assets that do not belong to the county but are under county control for administration. These funds are not available to support county programs. Fiduciary Funds include the following four (4) fund types:
1. Pension Trust Funds account for resources required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other post employment benefit plans, or other employee benefit plans.
  2. Investment Trust Funds account for external investment pools where legally separate governments commingle or pool their resources in an investment portfolio for the benefit of all participants.
  3. Private-purpose Trust Funds account for assets held by the county in trust for administration, and for disbursement for specific purposes that are not properly reported in a Pension Trust or Investment Trust Fund
  4. Agency Funds account for assets belonging to others that are held in a custodial capacity pending disposition.

---

---

## **BUDGETARY BASIS**

Orange County uses the same basis for budgeting and accounting. Orange County adopts budgets for all Government Funds on a modified accrual basis. Under this method, revenues are recognized in the period they become measurable and available to finance expenditures of the period and expenditures are recorded when incurred, with the exception of principal and interest on long term debt, which are recorded when due. The budgets for Proprietary Funds are adopted on a full accrual basis. Under the full accrual basis, revenues and expenditures are recognized in the period in which the transaction takes place. This method is similar to the accounting used for private businesses. Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations on a Generally Accepted Accounting Principles (GAAP) basis.

Fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

---

---

## **CAPITAL BUDGETING**

Orange County maintains a Capital Improvement Program (CIP), which covers a five-year period. The Office of Management and Budget (OMB) determines the amount of funding available for capital projects. Proposed projects are prioritized, and the available funds are allocated accordingly. The CIP projects detail is included in Section 16 of this document; the funding for these projects is also included in the budget within each appropriate department. Projects in the CIP for FY 2022-23 are funded through FY 2026-27 based on estimated revenues and projected annual project costs. Both estimated revenues and expenditures are subject to change, which may require adjustments to the five-year CIP plan.

## BUDGET CALENDAR

Budget formulation, adoption, and execution in Orange County involves the year-round interaction of many people at various levels within the county. The purpose of the process is to identify service needs, develop strategies for meeting these needs, and develop detailed revenue and expenditure plans to carry out the strategic plans. As such, the budget process incorporates the following activities:

<b>January-February</b>	Staff meetings with the County Administrator and Board of County Commissioners (BCC) to determine priorities for the FY 2022-23 budget year. Preliminary revenue projections are finalized. Distribution of budget packages to operating units and constitutional officers. Meetings between County Administrator and Department Directors to communicate budget policies and priorities for the budget year.
<b>March</b>	Departments prepare their budget and input the information into the county's budgeting software. The Office of Management and Budget (OMB) conduct budget preparation computer training classes and reviews early departmental budget submission.
<b>April-May</b>	OMB reviews and tabulates operating budgets and capital improvement projects, as well as updates revenue projections. Meetings are held with County Administration and the Departments to review initial budget submissions. Budgets for all Departments, Clerk of Courts, Court Administration, Public Defender, and State Attorney are submitted to OMB by March 31.
<b>May 1</b>	Deadline for submission of budgets from the Sheriff, Comptroller, and Supervisor of Elections.
<b>May</b>	Department budget meetings with the County Mayor and County Administrator.
<b>May-June</b>	Compilation of the budgets – operating and capital improvement. Property Appraiser submits budget request by June 1.
<b>July 1</b>	Deadline for delivery of certified tax roll from Property Appraiser.
<b>July</b>	Distribution of proposed budget to the BCC. Budget review work sessions with the BCC.
<b>August 1</b>	BCC certifies proposed millage rates and public hearing dates to the Property Appraiser. Statutory deadline for the Tax Collector to submit budget request.
<b>August</b>	Notice of proposed property taxes ("TRIM"* Notice) mailed to taxpayers.
<b>September</b>	Two (2) public hearings on proposed budget and millage rates. Two (2) to five (5) days prior to the second public hearing, an advertisement is placed in a newspaper of general circulation noting the proposed budget and millage rates.
<b>October 1</b>	Implementation of the adopted budget.
<b>October</b>	Value Adjustment Board (VAB) meets to hear taxpayers' protests of taxable value assessments. Property Appraiser issues final certification of taxable value. Certification of "TRIM"* compliance with the Florida Department of Revenue (FDR).
<b>November - December</b>	OMB issues adopted budget document. Submits budget to Government Finance Officers Association (GFOA) for judging in Distinguished Budget Presentation Award program. Finance issues final results of prior fiscal year. OMB reconciles final fund balances with budget.

\*"TRIM" refers to "Truth in Millage"; the requirements set forth in the Florida Statutes for adopting budgets by local governments.

This calendar complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage." This calendar is subject to revision throughout the budget process due to the changing needs of the BCC or County Administration.

## BUDGET PROCESS

This annual budget process for Orange County covers the period from October 1, 2022 to September 30, 2023.

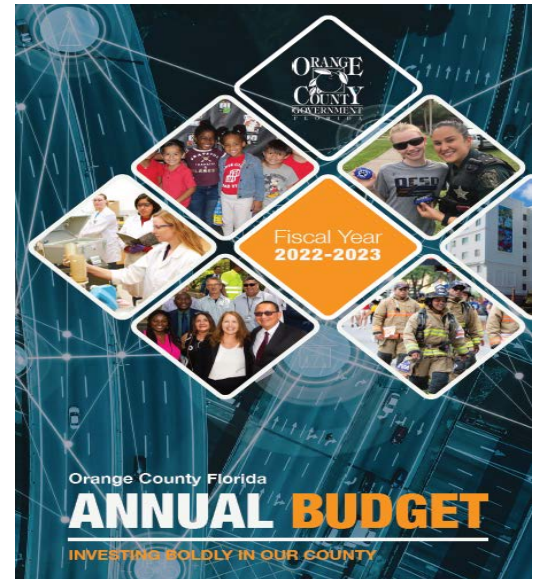
In January, the Office of Management and Budget (OMB) projected revenues and expenditures for the next fiscal year using a financial projection model. Modeling provides the county with a clear vision of the level of financial control needed to develop the upcoming fiscal year budgets.

In late January, meetings were held with the County Mayor and County Administrator to obtain direction for the budget process. Departments and divisions were challenged to prepare a program budget with a focus on maximizing services while maintaining a budget within Orange County's fiscal capacity.

In March 2022, the departments and divisions submitted their proposed budgets to OMB for review based on budget guidelines provided by the County Mayor to all county departments and constitutional officers. Departments were asked to include 4.0% increases to salary budgets and to leave most operating budgets unchanged from fiscal year 2022.

In late May, meetings were held with departments to discuss budget issues and to obtain additional information. These meetings provided department directors with the opportunity to discuss their budgets and programs/services that were being recommended. Finally, budgets were presented to the County Mayor for his review to finalize the proposed budget for the Board of County Commissioners (BCC) budget work sessions in July.

Board work sessions in July are a forum for discussing spending plans, establishing proposed millage rates, and formalizing policy issues. Copies of the proposed budget were distributed to the BCC and county senior staff, and made available for inspection by the general public prior to the final budget public hearings in September. Following Board approval at the final public hearing of the final spending plan, OMB staff prepared the adopted budget for distribution to departments and other interested parties. The budget for this year became effective October 1, 2022.



---

---

## CAPITAL IMPROVEMENT BUDGET PROCESS

---

---

In accordance with the definition of a capital improvement, any county department that requires capital improvements submits a Capital Improvements Program Project Submittal and Budget to the Office of Management and Budget (OMB). Departments submit capital project requests for each five-year period of the Capital Improvements Program and Budget.

Departments prepare capital project requests according to the following steps in order to facilitate the completion of the Capital Improvements Program (CIP) for each five-year period:

1. Departmental staff finalizes and discusses capital project need assessments, concurrency requirements, studies, commissioners' priorities, and unfunded items to determine potential capital improvement projects for the upcoming budget process and the next five-years.
2. Departmental staff reviews the current CIP as of the current fiscal year and updates original project submissions. Departmental staff also discusses and prepares new CIP submittals, which should include detailed project explanations. If existing projects are to be deleted, departments should provide the substantial completion date. **Note:** If capital improvement project(s) involve assistance from the Capital Projects Division, a meeting is necessary with Capital Projects to verify project requirements and capacity.
3. Departmental staff reviews the ongoing programs of the department and forecasts the capital needs for the coming five-years, the first year of which coincides with the adopted operating budget year.
4. All capital projects should be reviewed and prioritized with the Department Director prior to submitting to OMB.
5. Departments submit CIP submittals to OMB.
6. OMB receives all CIP submittals and compiles and submits them to the County Administrator for evaluation and discussion with senior staff.
7. Senior staff reviews the projects to determine those that will be included in the budget presentation to the County Mayor.
8. The County Mayor approves projects to be included in the budget package for the Board work sessions in July.

---

---

## PERFORMANCE MEASUREMENT BUDGET PROCESS

---

---

Orange County's Performance Measurement System (PMS) is a part of this budget document with the inclusion of currently updated key performance data for county departments. Included are selected programs, program descriptions, associated services, and performance measures for these services. The selected measures are designed to monitor the outcome of program services to determine if the purpose of a program is being achieved. Service outcomes are evaluated with regards to workload, effectiveness, and efficiency.

Under the current organizational structure, county departments consist of many operating divisions; therefore, the selected performance measurement information included in the budget document represents selected key measures for each department. The selected information is by no means the full extent of the performance measurement system. Departments and supporting divisions are continuously gathering and evaluating other performance related data to help manage and allocate resources to improve productivity.

The PMS process is continually improved through refined programs, services, and performance measures. This refinement occurs as departments provide quarterly reports on selected performance measurements. Departments report information that is available and establish methods to capture data as needed for quarterly reporting.



## GRANTS PROGRAM BUDGET PROCESS

---

---

Orange County receives significant funding from federal and state agencies annually. It is the policy of Orange County to encourage the pursuit of federal, state and local grants to supplement county resources. As a matter of equity, it is the goal of Orange County to ensure that local taxpayers get a fair share of federal and state grants, which are funded through their tax dollars.

The Grants Program Budget Process is carried out with a wide range of grants coordination activities to maximize the beneficial impact of federal and state grants funds on Orange County government and its citizens. Specific activities include: a review function for all grant applications under the jurisdiction of the Board of County Commissioners (BCC); provision of information and technical assistance to all county departments in the development and management of federal, state, and local grant programs; preparation of periodic reports describing the status of the federal/state/local grant programs under the BCC; and, oversight of Orange County grant programs to ensure adherence to federal and state regulations, guidelines, and procedures.

During the budget process, it is customary for county departments to submit estimated budgets for grants that Orange County historically receives. A Grants Information Form is used for this purpose, which includes information on the grant program, estimated grant award, required in-kind and/or cash match, a description of the program, and a line-item budget. The Office of Management and Budget (OMB) and the Grants Accounting Section of the Finance and Accounting Department analyze the information for completeness and accuracy. The estimated grant budget is reviewed by the BCC during the budget work sessions and approved at the Budget Public Hearings in September.

The grant periods typically begin on a date other than Orange County's fiscal year, which begins October 1. The majority of grants are federally funded but awarded through the State of Florida that has a fiscal year beginning on July 1.

New grants are budgeted as they are received and awarded throughout the year. A request for a budget amendment is submitted by the county department receiving the award to Grants Accounting and subsequently submitted by OMB to the BCC, which approves and accepts the grant award.

## BUDGET ADOPTION AND MODIFICATION

---

---

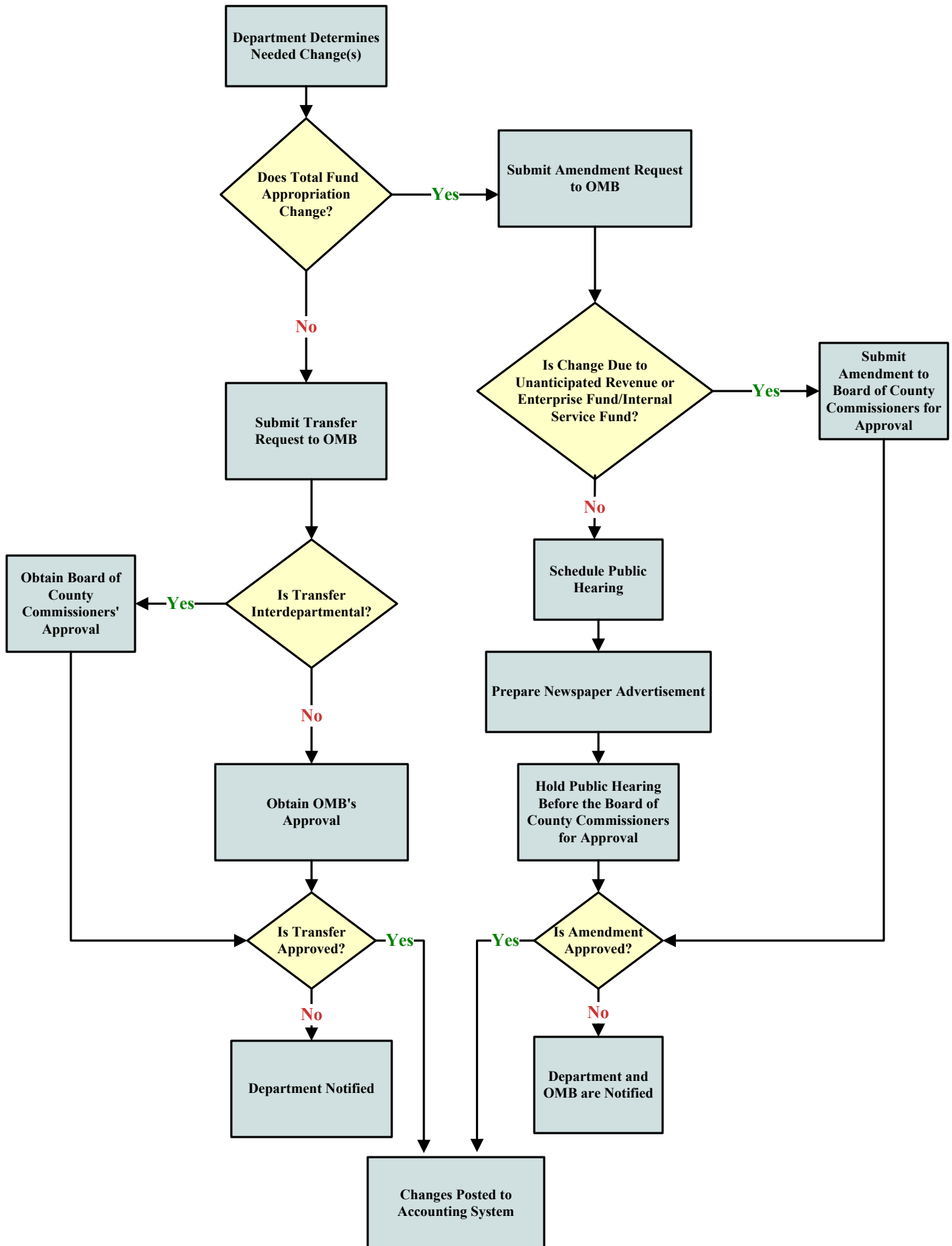
The Board of County Commissioners (BCC) annually adopts the budget by resolution for all funds of Orange County, exclusive of some Agency Funds. Budgetary authority is legally maintained at the fund level; however, Orange County's computerized financial system imposes budget controls at the appropriation level, by division. By state law, the revenue and expenditure budgets for each fund must remain in balance at all times.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the BCC or the County Administrator in the following manner:

<b><i>Budget Amendments</i></b>	Fund revenue and expenditure amounts may be increased or decreased by formal action of the BCC following proper public notice, as specified in Chapter 129.03(a) of the Florida Statutes. Amendments to adopted budgets normally result from either: (a) the desire to recognize an unanticipated excess amount of an anticipated revenue, or (b) the unanticipated decrease of an anticipated revenue. The BCC may increase fund revenue and expenditure amounts without public notification in the event of unanticipated revenue from an unanticipated source, or in the proprietary funds. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received, and to balance expenditures to these revenues in accordance with state law and sound fiscal practices.
<b><i>Budget Transfers</i></b>	Operating unit budgets may be amended by formal transfer action. Budget transfers which are intradepartmental in nature may be approved by the County Administrator or his designee. The Office of Management and Budget maintains a list of such intradepartmental transfers. Budget transfers between departments, or which involve fund reserve distributions, must be reviewed, and formally approved by the Board.

Additions to approved positions during the budget year will require BCC review and approval. As previously delegated by the BCC, the County Administrator may approve personnel reclassifications.

# Budget Amendment / Budget Transfer Process



## BUDGET PRIORITIZATION PROCESS

Because the amount of funding available is typically not enough to meet all of the desired requests during a given fiscal year, the budget process is designed to effectively allocate funding for those projects and programs, which are determined to be the highest priorities. The final prioritization is the result of several factors:

<b><i>Public Wants and Needs</i></b>	Departments periodically conduct surveys of citizens to review and discuss upcoming priorities. Results of the surveys are published so that Orange County can use the results in providing response to public wants and needs in the budget.
<b><i>Evaluate Needs, Resources, and Service Priorities</i></b>	Meetings are conducted with the County Mayor, the Board of County Commissioners, and the County Administrator to determine priorities. Revenue projections are performed in order to assess available resources.
<b><i>Establish Annual Goals</i></b>	Based on the information above, the County Mayor issues budget instructions, overall policy goals, and targeted budget levels.
<b><i>Meet and Prioritize</i></b>	The departments meet with their divisions and often times with external groups, such as advisory boards, to determine priorities and allocate funds accordingly.
<b><i>Prepare and Refine Proposed Budget Recommendations</i></b>	Office of Management and Budget (OMB) reviews and prepares budget recommendations. The County Mayor, the County Administrator, OMB, and the departments review and discuss the budget proposal in an effort to resolve issues and priorities.
<b><i>Budget Discussion</i></b>	The County Mayor submits the budget recommendation to the Board of County Commissioners. The Board of County Commissioners reviews the recommendations during a series of budget work sessions.
<b><i>Deliberate, Revise, and Adopt Budget</i></b>	The budget is finalized and adopted by the Board of County Commissioners during two (2) advertised public hearings where citizens may provide input.

## FY 2022-23 BUDGET ASSUMPTIONS

The FY 2022-23 revenue and expenditure budget assumptions are as follows:

**Revenues:**

- The countywide millage rate (4.4347), Fire MSTU (2.2437), and Special Tax MSTU (1.8043) remain the same for FY 2022-23.
- All revenues except for non-operating revenues, internal service funds, and grant funds include the 5.0% statutory deduction required by Florida Statutes.
- The budget for state-shared revenues, including sales tax revenue, was prepared based on year-to-date actual figures and various economic and legislative assumptions.

**Expenditures:**

- *Personal Services:* The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

The existing Florida Retirement System (FRS) contribution rates are shown below. Depending on the retirement category under FRS, employee retirement contributions are budgeted at the following rates to coincide with the County fiscal year:

Contribution Category	FRS Rates FY 2022-23
Regular	11.91%
Elected Officials	57.00%
Special Risk	27.83%
Special Risk Administration	38.65%
Senior Management	31.57%
Deferred Retirement Option Program (DROP)	18.60%

The rate for FICA (Social Security) contributions is budgeted at 7.65% of total salaries and overtime. The current Old-Age, Survivors, and Disability Insurance (OASDI) program limits the amount of earnings subject to taxation for a given year. For earnings in 2022, this amount is \$147,000.

- *Operating Expenses:* Departments were requested to submit a status quo operating budget for FY 2022-23; with detailed justification for all increases for including non-discretionary expenditures such as legislative impacts with appropriate justification and other uncontrollable costs that were deemed critical to meet an acceptable level of service were considered for funding.
- *Capital Outlay:* Departments were requested to submit a status quo capital outlay budget for FY 2022-23. Capital outlay expenses should be evaluated and reduced for one-time acquisitions from the prior fiscal year. All rolling stock purchases (excluding law enforcement) are reviewed by the Vehicle Requirement Utilization Committee (VRUC).
- *Capital Improvements:* Only new or increased capital improvement projects (CIP) of significant importance were considered, as well as projects necessary to maintain Orange County's current facilities or other assets. Please refer to the Capital Improvement Plan section for the detailed five-year CIP.
- *Internal Services:* Charges for departmental internal services such as fleet maintenance and self-insurance are based on anticipated needs by the internal service departments and projected usage by county departments.
- *Reserves:* Budgeted reserves for most funds are at 5.0% or higher of total revenue budget. Efforts have been made to maintain reserves at a healthy level while providing services to citizens.

## LONG-RANGE FINANCIAL PLANNING

---

---

The Office of Management and Budget (OMB) utilizes modeling tools to project revenues and expenditures at least five (5) years into the future. In creating these projections, OMB staff utilizes all available information, including current and projected micro and macro-economic data, historical trends for specific revenues and expenditures, legislative changes, and input from staff regarding long-term operating plans. The results equip Orange County's leaders with the information necessary to make good decisions today that are also prudent for the long-term financial health of the county. Projections are updated several times throughout the budget process and any time a significant change occurs to the inputs influencing the projections. Scenario based projections are also produced to illustrate the financial impacts of competing choices.

Long-range planning is an integral part of Orange County's Capital Improvements Program. A significant amount of effort by OMB staff is put into ensuring that all projects in the five-year capital plan are fully funded from beginning to end in order to prevent mid-construction delays or stoppages. Projects are not submitted for inclusion in the capital plan if they cannot be fully funded or if the resulting operating costs cannot be paid for. Planning in this area relies on financial modeling as described above, as well as close coordination with project managers to verify project budgets and timelines. Projections for capital projects are updated any time significant changes occur that affect project cost or schedules.

# Charts and Tables

**This section includes:**

- Charts and Tables ..... 1-28
- Revenue Forecasting Procedures..... 1-30
- Major Revenue Sources..... 1-30
- Schedule of Changes Summary ..... 1-35
- Budgeted Fund Structure..... 1-41
- Budget Summary FY 2022-23  
Revenues and Expenditures..... 1-43
- Funding Per Capita by Object Category..... 1-44
- How the County Allocates Money ..... 1-46
- Sources of Funds – Countywide (chart) ..... 1-48
- Uses of Funds – Countywide (chart)..... 1-49
- General Fund Comparison (table) ..... 1-50
- Sources of Funds – General Fund (chart)..... 1-54
- Uses of Funds – General Fund (chart)..... 1-55
- Selected Outside Agency Funding Summary .... 1-56
- Interfund Transfers Schedule (table)..... 1-58
- Fund Balances ..... 1-60
- Estimated Fund Balances ..... 1-62
- Fund Balances Brought Forward..... 1-64
- Tax and Millage Information ..... 1-65
- Millage and Property Value  
Detail for FY 2022-23 (table)..... 1-67
- Millage Computation Process ..... 1-68
- Millage Summary ..... 1-70
- Fifteen Year Millage and Budget Information ... 1-71
- Tax Equalization Calculation ..... 1-72
- Changes in Authorized Positions (table) ..... 1-73
- Total Positions by Function (chart) ..... 1-78

## CHARTS AND TABLES

The following section of the Budget in Brief contains charts, tables and graphs, which contain budgetary comparisons and information. The charts are provided to give the reader historical data for up to three (3) fiscal years which can be used to determine historical trends. The following represents a brief explanation of the charts, tables, and graphs:

<b><i>Major Revenue Sources</i></b>	These charts provide a three (3) year comparison of revenue between the FY 2020-21 Actuals, the FY 2021-22 Budget as of March 31, 2022, and the FY 2022-23 Adopted Budget for several major revenue sources.
<b><i>Schedule of Changes Summary</i></b>	This table has been included to provide the adjustments and summary of the changes by division for all funds that were made between the FY 2022-23 Work Session Budget, which is tentatively approved during the BCC July Work Sessions and FY 2022-23 Proposed Budget, which was adopted during the Budget Public Hearings in September.
<b><i>Budgeted Fund Structure</i></b>	This table provides a three (3) year comparison of budgeted fund structure to include the following funds: General Fund, Special Revenue Funds, Capital Construction Funds, Enterprise Funds, Internal Service Funds, Debt Funds, and Other Funds.
<b><i>Budget Summary</i></b>	This table provides a summary of the entire budget for Orange County.
<b><i>How the County Allocates Money</i></b>	This table is a listing of the data used to prepare the Total Expenditure Chart. It explains departments/functions included in the major expenditure categories as required by Florida Statutes.
<b><i>Sources of Funds and Uses of Funds Countywide</i></b>	These charts represent a comparison between FY 2021-22 Budget as of March 31, 2022, and FY 2022-23 Adopted Budget of major revenue sources and expenditure categories. The Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document provides additional details on revenues by funding source and expenditures by appropriations of expenses.
<b><i>General Fund Comparisons</i></b>	This table has been included to provide a detailed listing of all General Fund departments with budgetary comparisons along with a chart displaying major expenditure categories.
<b><i>Sources of Funds and Uses of Funds General Fund</i></b>	These charts represent a comparison between FY 2021-22 Budget as of March 31, 2022, and FY 2022-23 Adopted Budget of major revenue sources and expenditure categories for the general fund. More general fund detailed revenue information by funding source and expenditures by appropriation of expenses are included in the Revenues and Expenditures Summary Sections (see Section 2) of the adopted budget document.
<b><i>Interfund Transfers In and Out</i></b>	These tables represent the budgeted interfund transfers for FY 2022-23 by funding source.
<b><i>Estimated Fund Balances</i></b>	This table shows the budgeted cash brought forward for all funds FY 2022-23.



<b><i>Millage and Property Value Detail</i></b>	This table provides the millage and property value information in detail for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. Also, it shows the county aggregate comparison information.
<b><i>Millage Summary</i></b>	This table shows the summary millage information for the following categories: Countywide, Special Tax – MSTU, and Independent Special District. It also shows the county aggregate comparison information.
<b><i>Millage Computation Process Flowcharts</i></b>	These flowcharts provide examples of how the millage rolled-back rate is calculated and the maximum millage.
<b><i>Changes in Authorized Positions</i></b>	This table provides a summary of changes in authorized positions for FY 2021-22 Budget as of March 31, 2022, and position requests for FY 2022-23 Adopted Budget by departments/divisions. It also includes one (1) year of position history for comparison purposes.
<b><i>Total Positions by Function FY 2021-22 Versus FY 2022-23</i></b>	This graph compares FY 2021-22 and FY 2022-23 authorized positions by the major expenditure categories as required by Florida Statutes, such as General Government, Public Safety, Physical Environment, etc.

## REVENUE FORECASTING PROCEDURES

The Office of Management and Budget develops revenue forecasts by reviewing current and projected economic data, historical trends of specific revenue sources, and input from operating departments responsible for collecting the revenue. State revenue estimates are analyzed and modified to reflect local experience.

The Ad Valorem (property tax) revenue is calculated from actual tax roll information certified by the Orange County Property Appraiser and millage rates approved by the Board of County Commissioners. This revenue will increase for FY 2022-23.

The Half-Cent Sales Tax revenue is expected to increase in FY 2022-23. The performance of this significant revenue source is directly related to sales tax receipts generated within Orange County and the county's unincorporated population as a percentage of the whole.

The revenue from State Revenue Sharing, consisting primarily of state sales tax revenue, is also expected to increase in FY 2022-23.

Revenues from the four (4) main gas taxes received by Orange County take into account gallons per capita, growth, and the idiosyncrasies of the state's distribution formulas. Gas tax revenues for FY 2022-23 are projected to increase.

Local Option Tourist Development Tax revenue is expected to increase for FY 2022-23.

The forecast for Public Service Tax and Communications Services Tax revenue assumes actual revenue for recent years is typical and anticipates continued population growth. Public Service Tax revenue is projected to increase, while Communications Services Tax revenue is projected to maintain its FY 2021-22 level. The combined projection for these revenues reflects an increase for FY 2022-23.

The overall performance of capital impact fees is expected to increase slightly for FY 2022-23.

Projections for interest revenue were conservatively based on historical performance.

Interfund transfers track the flow of various revenue sources between funds. The interfund transfer schedule is based on revenue availability and funding required in individual funds.

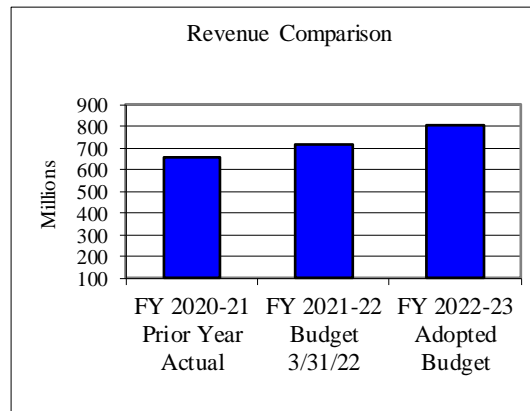
## MAJOR REVENUE SOURCES

### Ad Valorem Taxes

This revenue is derived from the levy of taxes on tangible personal property and real property. Countywide ad valorem receipts are budgeted at \$805,940,713 for FY 2022-23, a 13.0% increase over FY 2021-22 proceeds. The increase is due to new construction and property value appreciation.

The countywide ad valorem millage supports Orange County's General Fund, the Capital Projects Fund, and the Parks Fund.

In addition to the countywide millage levy, Orange County has dependent taxing districts, numerous municipal service taxing units (MSTU's), and an independent taxing district. These additional ad valorem collections and millage levies are shown on the Millage and Property Value Detail Report in this section.



**Half-Cent Local Government Sales Tax**

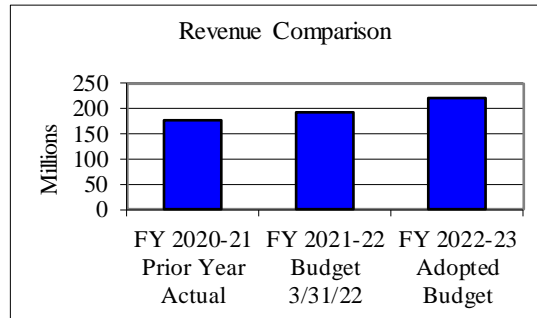
In October 1982, Orange County began receiving a distribution of funds equal to 9.653% of net sales tax collections (approximately one-half cent of the net sales tax collected in Orange County). These funds are collected and distributed on a monthly basis by the Florida Department of Revenue. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 8.9744% as of July 1, 2015.

Funds distributed to each county are proportioned as follows:

Distribution Factor	<u>Unincorporated County Population</u>	+	<u>2/3 Incorporated Population</u>
	Total County Population	+	2/3 Incorporated Population

County Share = Distribution Factor x Half-Cent Sales Tax Distributed in County.

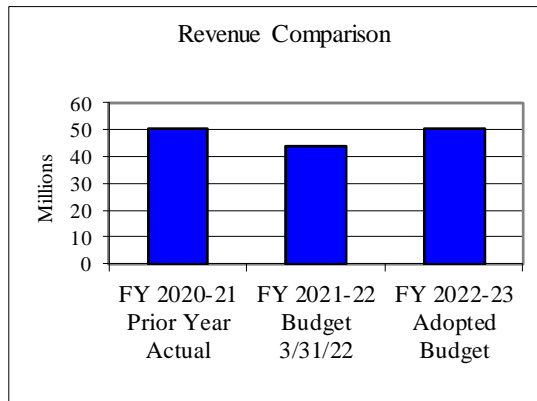
The FY 2021-22 sales tax revenue is expected to increase compared to the prior year level, meeting or exceeding its budget of \$191,195,000. Orange County’s Half-Cent Sales Tax revenue is budgeted at \$219,887,000 for FY 2022-23.



**State Revenue Sharing**

The Florida Revenue Sharing Act of 1972 originally earmarked two (2) revenue sources for sharing with counties: 2.9% of net cigarette tax collections and 41.3% of net intangible tax collections. Effective FY 1999-00, the State of Florida eliminated intangible taxes as a source of county revenue and replaced that revenue stream with a 2.25% distribution of state sales tax. Due to state implementation of related legislation, the distribution percentage changes periodically and currently stands at 2.0810% as of July 1, 2015.

The FY 2021-22 revenue from State Revenue Sharing is projected to meet or exceed its budget of \$43,617,000. For FY 2022-23, this revenue is budgeted at \$50,203,595.



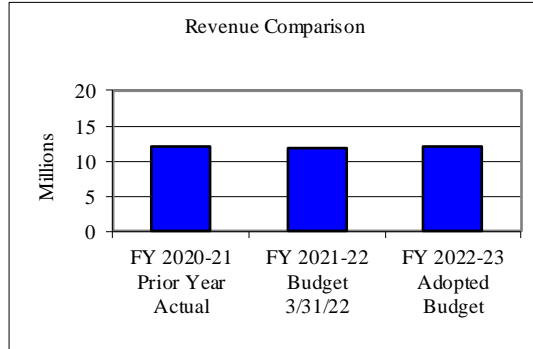
---

### Constitutional Gas Tax

The Constitutional Gas Tax is collected by the Florida Department of Revenue and is transferred by the State Board of Administration (SBA) to the counties. This is a tax of two cents per gallon on gasoline. The distribution factor is calculated based on a formula contained in Article XII of the Constitution. The formula calculates the sum of three (3) weighted ratios. One fourth is the ratio of county area to state area. One fourth is the ratio of the county population to state population. And one half is the ratio of the total Constitutional Gas Tax collected in each county to the total collected in all counties of the state during the previous fiscal year.

Distribution is divided into two (2) parts, an 80% portion and a 20% portion. The SBA is entitled to keep the 80% portion to meet debt service requirements. However, the SBA does not administer bond issues for Orange County. Orange County, therefore, receives both portions of this tax. Constitutional Gas Tax Fund (Fund 1003) receives the 80% portion and Transportation Trust Fund (Fund 1002) receives the 20% portion.

Total Constitutional Gas Tax was budgeted at \$11,902,000 for FY 2021-22. For FY 2022-23, this revenue is budgeted at \$12,027,000.

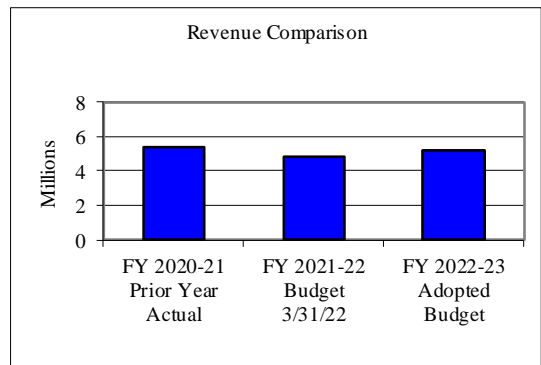


---

### County Gas Tax

The County Gas Tax is a one-cent per gallon tax on gasoline. It is distributed to counties by the Florida Department of Revenue based on the same formula used to distribute Constitutional Gas Tax. Up through FY 2001-02, this revenue was budgeted in the Gas Tax Revenue 1977 Debt Service Fund (Fund 2312). Beginning in FY 2002-03, the County Gas Tax revenue was budgeted in the Transportation Trust Fund due to the completion of related debt service payments.

For FY 2021-22, County Gas Tax revenue was budgeted at \$4,800,000. This revenue is budgeted at \$5,200,000 for FY 2022-23.

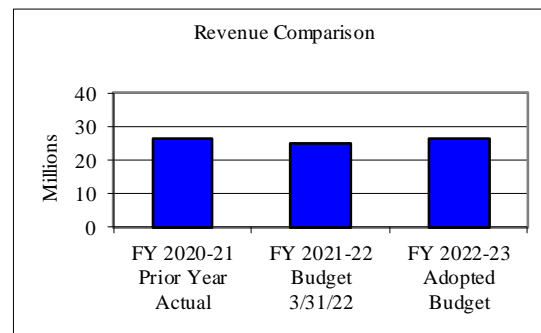


---

### Local Option Gas Tax

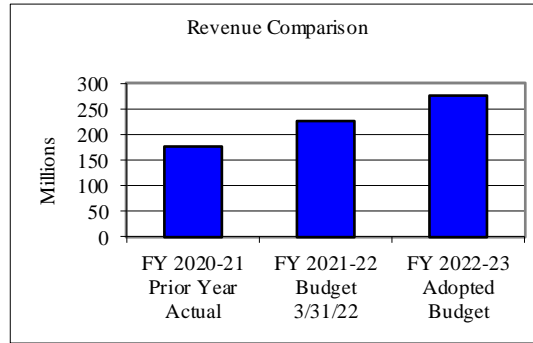
A six-cent per gallon gas tax is levied in Orange County as provided by the Florida legislature. This tax is distributed according to annual population estimates presented by the Bureau of Economic and Business Research. Receipts are collected by the Florida Department of Revenue and distributed monthly to the local governments.

The Local Option Gas Tax revenue was budgeted at \$25,000,000 for FY 2021-22. For FY 2022-23, this revenue is budgeted at \$26,500,000.



**Local Option Tourist Development Tax**

On authority granted by the state legislature, Orange County has elected to levy a 6% tax on most rents, leases or lets, and living accommodations in hotels, motels, apartments, houses, and mobile home parks which have been contracted for periods of six (6) months or less. In FY 1991-92, Orange County assumed responsibility for enforcement of this tax and collection of the revenue. This service was previously performed by the Florida Department of Revenue, which assessed a 1% administrative charge on the proceeds. The switch to local enforcement and collection by the Orange County Comptroller has eliminated the one-month delay in receiving funds, reduced administration cost, and increased compliance and collection levels.

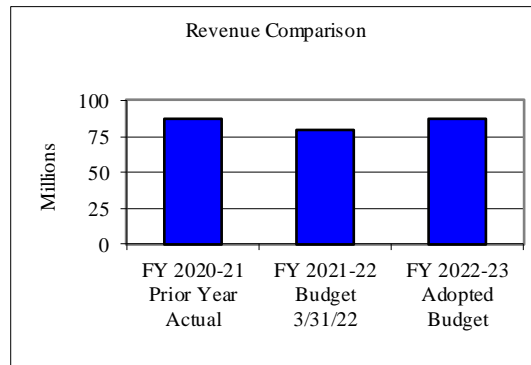


Tourist Development Tax revenue is expected to increase for both FY 2021-22 and FY 2022-23. Revenue for the 6% Tourist Development Tax is budgeted at \$275,000,000 for FY 2022-23.

**Public Service Tax**

Florida Statutes 166.231 authorizes municipalities and charter counties, such as Orange County, to levy a public service tax.

The Board of County Commissioners approved this tax in 1991. As of October 1991, the tax was levied on purchases of electricity, fuel oil, metered or bottled gas (natural liquefied petroleum gas or manufactured), water service, and telecommunication services. The 1993 State Legislature approved an exemption of the tax on fuel oil and gas for agricultural purposes, resulting in recurring savings for agricultural businesses. The 2000 State Legislature enacted law changing the way communications services were taxed. The Communications Services Tax revenue is discussed separately below.



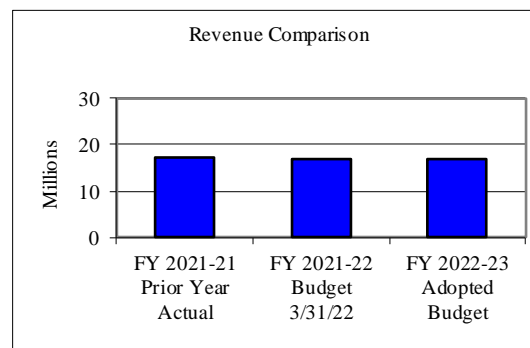
Public Service Tax revenue (excluding the Communications Services Tax) was budgeted at \$80,003,289 in FY 2021-22. For FY 2022-23, this revenue is budgeted at \$87,003,339.

**Communications Services Tax**

Florida Statutes 202 established the Communications Services Tax Simplification Law. Effective October 1, 2001, the law provided that communications services be subject to a uniform statewide tax rate and a local tax administered by the Florida Department of Revenue. This replaced the prior practice of local governments imposing public service tax on communications services and franchise fees on cable television providers, and was intended to have no adverse effect on net revenue.

The Communications Services Tax (CST) has two (2) components, state and local. The standard state CST is 7.44%, consisting of a 4.92% state tax plus a 2.52% gross receipts tax. (For direct-to-home satellite service, the state CST is 11.44%, consisting of a 9.07% state tax plus a 2.37% gross receipts tax.)

The local CST is 4.98% for unincorporated Orange County. Up through FY 2009-10, CST revenue was budgeted in the Public Service Tax 1995 Fund (Fund 2319). In order to align with GASB Statement #54, however, between FY 2010-11 and FY 2012-13, CST revenue was budgeted in the Transportation Trust Fund (Fund 1002) and beginning in FY 2013-14 is budgeted in the Special Tax MSTU Fund (Fund 1005).



Communications Services Tax revenue is budgeted at \$17,000,000 for FY 2022-23, holding steady at the FY 2021-22 level.

---

**Capital Impact Fees**

The Board of County Commissioners has instituted six (6) impact fees on new development: 1) Water and Sewer Connection Fee; 2) Fire Impact Fee; 3) Law Enforcement Impact Fee; 4) Transportation Impact Fee; 5) Parks and Recreation Impact Fee; and, 6) School Impact Fee. School impact fees are remitted quarterly to the Orange County School Board. Other impact fees are used for the purchase and construction of capital assets to serve new growth.

Water and Sewer Connection Fee revenue is budgeted at \$36.4 million for FY 2022-23, up from \$31.7 million budgeted in FY 2021-22. Fire Impact Fee revenue is budgeted at \$2.4 million for FY 2022-23, maintaining the prior year level. Law Enforcement Impact Fee revenue is budgeted at \$2.8 million for FY 2022-23, maintaining the prior year level. Transportation Impact Fee revenue (not including capacity reservation fees) is budgeted at \$24.5 million for FY 2022-23, up from \$13.6 million in the prior year. Parks Impact Fee revenue is budgeted at \$7.1 million for FY 2022-23, up from \$6.5 million in the prior year. School Impact Fees are a pass-through revenue and the budget for FY 2022-23 is established at \$100 million to allow flexibility for revenue growth.

---

**Water and Sewer Service**

The Orange County Water and Wastewater Utilities System is an enterprise fund, and operates in a manner similar to a private business. Their normal operations are financed primarily by water and water reclamation charges to commercial, residential, and industrial customers. These charges taken as a whole would represent one of the largest revenue sources of Orange County, but all Utilities revenues are restricted in use, and are not available for general county expenditures. See the Utilities section of the budget book for an additional description of these revenues.

## Summary of Changes by Division - All Funds

Agency Name / Comments	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Work Session Budget	FY 2022 - 23 Adopted Adjustments	FY 2022 - 23 Adopted Budget
<b>Constitutional Officers</b>				
BCC Capital Projects	\$ 17,502,861	\$ 400,000	\$ 0	\$ 400,000
Board of County Commissioners	2,506,506	2,699,480	0	2,699,480
Clerk of Courts	2,362,756	8,270,000	0	8,270,000
Comptroller	6,612,475	6,908,884	0	6,908,884
County Mayor	1,017,407	1,098,329	0	1,098,329
Court Administration	1,648,216	1,751,671	20,000	1,771,671
Property Appraiser	18,676,902	23,059,691	0	23,059,691
Public Defender	853,011	70,294	0	70,294
Sheriff	322,240,036	337,973,391	0	337,973,391
State Attorney	75,000	75,000	0	75,000
Supervisor of Elections	15,348,777	14,834,010	0	14,834,010
Tax Collector	41,439,000	44,588,000	1,269,912	45,857,912
<b>Total</b>	<b>\$ 430,282,947</b>	<b>\$ 441,728,750</b>	<b>\$ 1,289,912</b>	<b>\$ 443,018,662</b>

The Court Administration budget has been adjusted to reflect updated salary for new Court Magistrate position in accordance with state pay scale.

The Tax Collector General Fund expenditure for commissions and fees increased due to the net effect of an increase in property values and a decrease in Orange County School Board millage rate.

### Administration and Fiscal Services

911 System	\$ 27,557,362	\$ 26,174,059	\$ 0	\$ 26,174,059
Fiscal and Business Services	521,395	552,550	0	552,550
Human Resources	11,652,529	12,168,386	0	12,168,386
Information Systems and Services	75,179,004	64,899,529	(1,478,761)	63,420,768
Management and Budget	1,569,528	1,753,648	0	1,753,648
Medical Benefits Fund	215,768,799	226,000,000	0	226,000,000
Professional Standards	1,711,228	1,610,201	0	1,610,201
Risk Management Operations	11,465,961	2,586,472	0	2,586,472
Risk Management Program	86,361,300	97,431,604	0	97,431,604
<b>Total</b>	<b>\$ 431,787,106</b>	<b>\$ 433,176,449</b>	<b>\$(1,478,761)</b>	<b>\$ 431,697,688</b>

The Information Systems and Services Division budget has been adjusted for updated fund balance projections for Orange County Note Services 2010 under Radio Services that was used to purchase public safety radios. The last payment is being processed in FY 2022.

### Administrative Services

Business Development	\$ 1,474,889	\$ 1,240,547	\$ 0	\$ 1,240,547
Capital Projects	20,844,579	9,307,132	0	9,307,132
Facilities Management	137,118,446	121,947,429	1,100,000	123,047,429
Fiscal & Operational Support	1,833,649	1,341,333	0	1,341,333
Fleet Management	23,669,229	24,258,817	0	24,258,817
Procurement	3,490,255	3,396,212	0	3,396,212
Real Estate Management	12,768,800	13,666,441	0	13,666,441
<b>Total</b>	<b>\$ 201,199,847</b>	<b>\$ 175,157,911</b>	<b>\$ 1,100,000</b>	<b>\$ 176,257,911</b>

The Facilities Management Division budget has been adjusted to include additional funding for the Sheriff's Complex HVAC Replacement project due to bids coming in higher than projected.

Agency Name / Comments	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Work Session Budget	FY 2022 - 23 Adopted Adjustments	FY 2022 - 23 Adopted Budget
<b>Community &amp; Family Services</b>				
Citizen Resource & Outreach	\$ 68,903,465	\$ 6,817,352	\$ 0	\$ 6,817,352
Citizens' Commission for Children	67,091,337	45,494,837	0	45,494,837
Community Action	17,337,686	17,137,468	0	17,137,468
Cooperative Extension Services	1,480,767	1,570,150	0	1,570,150
Fiscal & Operational Support	3,369,685	3,677,572	0	3,677,572
Head Start	25,867,057	20,612,177	(379,665)	20,232,512
Mental Health & Homeless Issues	22,473,845	28,788,587	96,372	28,884,959
Parks & Recreation	135,983,897	99,399,146	10,623,674	110,022,820
Regional History Center	6,875,490	4,100,000	0	4,100,000
Youth and Family Services	27,669,367	23,476,875	144,000	23,620,875
<b>Total</b>	<b>\$ 377,052,596</b>	<b>\$ 251,074,164</b>	<b>\$ 10,484,381</b>	<b>\$ 261,558,545</b>

The Head Start Division budget reflects a decrease for updated grants funding.

The Mental Health & Homeless Issues Division budget reflects an increase for one (1) Senior Program Manager position and associated taxes and benefits. This position will assist with the ongoing implementation, request for proposals, contracts, and long term strategies associated with the Orange County Mental and Behavioral Health System of Care Community Analysis.

The Parks and Recreation Division has been adjusted for updated ad valorem projections and timing of capital expenditures that will be rebudgeted in FY 2023.

Youth and Family Services Division reflects an increase for the Juvenile Assessment Center Improvements project due to higher permitting costs and inflationary increases.

#### Convention Center

Convention Center Capital Planning	\$ 37,881,719	\$ 49,515,639	\$ 0	\$ 49,515,639
Convention Center Event Operations	17,130,952	21,121,771	0	21,121,771
Convention Center Facility Operations	35,496,644	38,257,986	0	38,257,986
Convention Center Non-Operating	395,639,914	445,866,280	40,261,224	486,127,504
Convention Center Sales & Marketing	2,505,457	2,815,455	0	2,815,455
Convention Center Security	4,784,833	5,777,841	0	5,777,841
Convention Center Strategic Planning	3,054,579	3,338,583	0	3,338,583
Fiscal & Operational Support	16,493,489	20,612,649	0	20,612,649
<b>Total</b>	<b>\$ 512,987,587</b>	<b>\$ 587,306,204</b>	<b>\$ 40,261,224</b>	<b>\$ 627,567,428</b>

The Convention Center Non-Operating budget is increasing by \$40.3 million as a result of updated fund balance projections where revenue is estimated to come in \$67.3 million higher in FY 2022, which is being offset by \$27.0 million more in expenditures due to TDT payments in accordance with TDT plan.

#### Corrections

Community Corrections	\$ 14,497,469	\$ 14,150,697	\$ 3,583	\$ 14,154,280
Corrections Admin / Command	8,483,150	9,667,866	0	9,667,866
Corrections CIP	28,552,025	17,218,991	0	17,218,991
Corrections Support Services	16,345,011	18,405,105	252,937	18,658,042
Fiscal & Operational Support	6,894,458	6,793,188	0	6,793,188
In-Custody Security Operations	62,592,884	64,004,101	1,875,334	65,879,435
In-Custody Support Services	42,055,086	44,381,389	1,560,891	45,942,280
Inmate Administrative Services	12,836,983	13,506,307	107,643	13,613,950
<b>Total</b>	<b>\$ 192,257,066</b>	<b>\$ 188,127,644</b>	<b>\$ 3,800,388</b>	<b>\$ 191,928,032</b>

The Corrections Department budget has been updated for a proposed Fraternal Order of Police (FOP) union employee's salary increase and \$350,000 for a Drone Detection System that is being rebudgeted for FY 2023.



Agency Name / Comments	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Work Session Budget	FY 2022 - 23 Adopted Adjustments	FY 2022 - 23 Adopted Budget
<b>Fire Rescue</b>				
Fire Communication	\$ 10,182,399	\$ 8,897,826	\$ 0	\$ 8,897,826
Fire Logistics Division	73,935,841	58,244,522	233,288	58,477,810
Fire Operations	181,121,532	181,971,174	0	181,971,174
Fire Planning & Technical Services	5,831,112	6,898,122	0	6,898,122
Fiscal & Operational Support	59,140,934	55,535,383	1,360,365	56,895,748
Office of Emergency Management	5,640,106	1,388,665	0	1,388,665
State Fire Control	24,700	24,700	0	24,700
<b>Total</b>	<b>\$ 335,876,624</b>	<b>\$ 312,960,392</b>	<b>\$ 1,593,653</b>	<b>\$ 314,554,045</b>

The Fire Rescue Department budget has been adjusted for updated fund balance projections and unspent funds due to timing of capital project expenditures that will be rebudgeted in FY 2023.

### Health Services

Animal Services	\$ 15,479,138	\$ 11,778,822	\$ 0	\$ 11,778,822
Corrections Health Services	33,235,273	35,161,356	0	35,161,356
Drug Free Community Office	2,725,613	1,860,906	1,666,776	3,527,682
Fiscal & Operational Support	29,294,178	18,386,907	0	18,386,907
Health EMS	2,553,352	2,663,483	0	2,663,483
Medical Clinic	39,222,808	38,867,638	0	38,867,638
Medical Examiner	6,753,426	9,206,302	0	9,206,302
Mosquito Control	4,766,631	8,791,722	(5,700,000)	3,091,722
Public Health	1,980,000	1,735,275	0	1,735,275
<b>Total</b>	<b>\$ 136,010,419</b>	<b>\$ 128,452,411</b>	<b>\$(4,033,224)</b>	<b>\$ 124,419,187</b>

The Drug Free Community Office budget is increasing by \$1.7 million to begin budgeting for the Opioid settlements that will be received by the county from the various pharmaceuticals. Mosquito Control CIP project decreased by \$5.7 million in the Miscellaneous Construction Projects Fund and will be expensed using American Rescue Plan Act Local Recovery Funding that is already in the current fiscal year budget.

### Planning, Environmental & Development Services

Building Safety	\$ 69,749,345	\$ 65,786,505	\$ 4,500,000	\$ 70,286,505
Environmental Protection	161,427,425	47,516,617	(550,679)	46,965,938
Fiscal & Operational Support	7,499,266	7,417,958	0	7,417,958
Housing and Community Development	125,864,750	102,302,249	(3,033,794)	99,268,455
Neighborhood Services	12,779,990	12,513,730	0	12,513,730
Planning	5,540,874	4,914,762	0	4,914,762
Transportation Planning	5,657,186	5,653,173	(200,000)	5,453,173
Zoning	2,757,781	2,990,799	0	2,990,799
<b>Total</b>	<b>\$ 391,276,617</b>	<b>\$ 249,095,793</b>	<b>\$ 715,527</b>	<b>\$ 249,811,320</b>

The Building Safety Division budget has been adjusted for updated fund balance projections and timing of capital expenditures that will be rebudgeted in FY 2023.

The Environmental Protection Division budget has been adjusted for updated fund balance projections for lake funds and the conservation trust fund.

The Housing and Community Development Division budget reflects a decrease for grant budgets estimates.

The Transportation Division budget has been adjusted for updated fund balance projections.

Agency Name / Comments	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Work Session Budget	FY 2022 - 23 Adopted Adjustments	FY 2022 - 23 Adopted Budget
<b>Public Works</b>				
Development Engineering	\$ 4,450,956	\$ 4,774,228	\$ 0	\$ 4,774,228
Fiscal & Operational Support	17,557,763	15,898,631	0	15,898,631
Highway Construction	2,735,246	3,045,345	0	3,045,345
Public Works Engineering	157,003,935	137,627,135	251,244	137,878,379
Public Works Reserves & Refunds	175,195,751	113,680,724	39,315,968	152,996,692
Public Works Stormwater Mgt.	39,188,557	30,077,826	0	30,077,826
Roads & Drainage	121,205,179	118,774,316	0	118,774,316
Traffic Engineering	34,316,468	29,898,263	0	29,898,263
<b>Total</b>	<b>\$ 551,653,855</b>	<b>\$ 453,776,468</b>	<b>\$ 39,567,212</b>	<b>\$ 493,343,680</b>

The Public Works Engineering Division has been adjusted for updated fund balance projections to the Roadway Median Tree Program.

The Public Works Reserves & Refunds has been adjusted for updated fund balance projections due to timing of capital project expenditures that will be rebudgeted in FY 2023.

<b>Utilities</b>				
Fiscal & Operational Support	\$ 152,950,848	\$ 197,415,968	\$(15,291,574)	\$ 182,124,394
Solid Waste	197,781,777	219,718,603	(3,441,575)	216,277,028
Utilities Customer Service	18,976,559	19,468,403	0	19,468,403
Utilities Engineering	233,483,415	233,002,137	0	233,002,137
Utilities Field Services	61,681,319	56,117,733	0	56,117,733
Water Reclamation	56,540,039	51,600,756	0	51,600,756
Water Utilities	36,679,237	35,186,187	0	35,186,187
<b>Total</b>	<b>\$ 758,093,194</b>	<b>\$ 812,509,787</b>	<b>\$(18,733,149)</b>	<b>\$ 793,776,638</b>

The Utilities Fiscal and Operational Support and Solid Waste Divisions budgets have been adjusted for updated fund balance projections.

<b>Capital Projects</b>				
Capital Improvements Bond Fund	\$ 110,118,519	\$ 149,971,539	\$ 10,000,000	\$ 159,971,539
Capital Projects Fund Reserves	47,978,281	14,500,813	195,982,839	210,483,652
<b>Total</b>	<b>\$ 158,096,800</b>	<b>\$ 164,472,352</b>	<b>\$ 205,982,839</b>	<b>\$ 370,455,191</b>

The Capital Improvement Bond/State Revenue Sharing budget has been adjusted for updated fund balance projections.

The Capital Projects Fund Reserves and Provision for CIP Rebudgets have been adjusted for updated fund balance projections and rebudget amounts for capital improvement projects that are underway, but not yet complete.

<b>MSTUs</b>				
MSTU / MSBU Funds	\$ 28,740,841	\$ 29,691,531	\$ 9,488	\$ 29,701,019
Orange Blossom Trail MSTU	823,002	593,424	343,341	936,765
Orange Blossom Trail Neighborhood	1,251,129	923,950	352,164	1,276,114
Orlando Central Park Drainage	5,304,563	4,924,337	9,933	4,934,270
<b>Total</b>	<b>\$ 36,119,535</b>	<b>\$ 36,133,242</b>	<b>\$ 714,926</b>	<b>\$ 36,848,168</b>

MSTU budget changes reflect changes in taxable values, fund balance, and Tax Collector fees adjustments for some MSTUs.

Agency Name / Comments	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Work Session Budget	FY 2022 - 23 Adopted Adjustments	FY 2022 - 23 Adopted Budget
<b>Other Appropriations</b>				
American Rescue Plan Funds	\$ 95,116,219	\$ 0	\$ 0	\$ 0
Arts & Science Agencies	1,509,520	1,555,028	0	1,555,028
CARES Act Funds	1,152,481	0	0	0
Charter Review	20,755	0	74,875	74,875
East Central Florida Regional Planning	295,648	304,564	0	304,564
Interfund Transfers	45,269,251	57,189,243	1,088,400	58,277,643
LYNX	54,590,239	62,113,600	0	62,113,600
MetroPlan	531,343	543,354	0	543,354
Non-Departmental	48,646,030	55,898,228	246,497	56,144,725
OBT Crime Prevention Fund	282,463	282,463	0	282,463
Reserves - General Fund	100,391,856	93,360,123	4,116,565	97,476,688
SunRail	0	1,000,000	0	1,000,000
<b>Total</b>	<b>\$ 347,805,805</b>	<b>\$ 272,246,603</b>	<b>\$ 5,526,337</b>	<b>\$ 277,772,940</b>

The Charter Review Commission will reconvene in 2023 as it prepares for provisions that may be placed on the November 2024 general election ballot.

The increase in Interfund Transfers from the General Fund is due to an increase in transfers to grants. Also, there is an increase in transfers to both the International Drive CRA and the Orange Blossom Trail CRA due to an increase in taxable values for the CRAs.

The Non-Departmental budget includes adjustments for taxable value increases for the CRAs.

Reserves-General Fund equates to 7.7% of the total General Fund budget. The increase represents the net result of all adjustments to both revenues and expenditures within the General Fund.

#### Other Court Funds

Court Facilities	\$ 8,519,058	\$ 7,860,076	\$(39,576)	\$ 7,820,500
Court Technology	7,568,304	6,936,724	69,105	7,005,829
Juvenile Court Programs	461,684	320,163	0	320,163
Law Library	283,998	285,475	0	285,475
Legal Aid Programs	1,292,357	1,331,128	0	1,331,128
Local Court Programs	1,508,720	1,585,831	0	1,585,831
<b>Total</b>	<b>\$ 19,634,121</b>	<b>\$ 18,319,397</b>	<b>\$ 29,529</b>	<b>\$ 18,348,926</b>

Court Facilities and Court Technology Funds budgets have been adjusted for updated fund balance and timing of capital project expenditures that will be rebudgeted in FY 2023.

#### Other Offices

Agenda Development	\$ 312,009	\$ 305,623	\$ 0	\$ 305,623
Arts and Cultural Affairs	863,024	658,469	225,000	883,469
County Administrator	2,384,192	2,493,455	0	2,493,455
County Attorney	5,230,000	5,512,801	0	5,512,801
Economic Trade & Tourism Development	5,440,695	6,123,498	0	6,123,498
Innovation & Emerging Technologies	2,410,365	974,258	0	974,258
Innovation Lab Office	2,000,000	391,329	0	391,329
Legislative Affairs	780,537	806,478	0	806,478
Office of Communications	4,597,425	5,503,212	0	5,503,212
Sustainability and Resilience Officer	150,000	513,160	0	513,160
<b>Total</b>	<b>\$ 24,168,247</b>	<b>\$ 23,282,283</b>	<b>\$ 225,000</b>	<b>\$ 23,507,283</b>

The Arts and Cultural Affairs budget was adjusted to reflect the initiation of the Arts Master Strategic Plan RFP that is being rebudgeted from FY 2022 and the county is receiving \$125,000 from the City of Orlando.

Agency Name / Comments	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Work Session Budget	FY 2022 - 23 Adopted Adjustments	FY 2022 - 23 Adopted Budget
<b>Special Revenue</b>				
Donations Fund	\$ 88,175	\$ 97,500	\$ 0	\$ 97,500
Drivers Safety Education	562,102	522,975	0	522,975
Drug Abuse Trust Fund	413,296	325,844	0	325,844
Int'l Drive Bus Service MSTU	5,072,411	5,417,637	32,564	5,450,201
Int'l Drive CRA	105,585,649	114,023,364	2,960,119	116,983,483
Int'l Drive Planning MSTU	2,375,927	2,601,725	12,934	2,614,659
Local Provider Part. Fund	178,613,864	162,509,500	0	162,509,500
North I-Drive Improvement MSTU	199,071	215,293	2,848	218,141
Orange Blossom Trail CRA	3,138,111	4,334,480	4,889	4,339,369
Public Service Tax	182,338,813	176,130,273	12,000,000	188,130,273
Sales Tax	596,428,048	520,151,510	30,000,000	550,151,510
School Impact Fees	109,345,000	95,047,500	0	95,047,500
Special Tax MSTU	239,818,652	254,808,148	0	254,808,148
<b>Total</b>	<b>\$ 1,423,979,119</b>	<b>\$ 1,336,185,749</b>	<b>\$ 45,013,354</b>	<b>\$ 1,381,199,103</b>

The International Drive Bus Service, International Drive Planning, and North I-Drive Improvement MSTU Funds have been adjusted for increase in taxable values and Tax Collector fees.

The International Drive CRA and Orange Blossom Trail CRA budgets increased due to an increase in taxable value for the CRAs.

The Public Service Tax and Sales Tax Funds budgets have been adjusted for updated fund balance projections.

<b>County Total</b>	<b><u><u>\$ 6,328,281,485</u></u></b>	<b><u><u>\$ 5,884,005,599</u></u></b>	<b><u><u>\$ 332,059,148</u></u></b>	<b><u><u>\$ 6,216,064,747</u></u></b>
---------------------	---------------------------------------	---------------------------------------	-------------------------------------	---------------------------------------

## Budgeted Fund Structure

Fund Group / Fund	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b>General Fund and Sub Funds</b>				
General Fund and Subfunds	\$ 964,692,419	\$ 1,261,210,360	\$ 1,319,754,106	4.6%
<b>Total:</b>	<b>\$ 964,692,419</b>	<b>\$ 1,261,210,360</b>	<b>\$ 1,319,754,106</b>	<b>4.6%</b>
<b>Special Revenue Funds</b>				
7000 Level (Federal) Grant - Funds	\$ 85,516,519	\$ 148,794,941	\$ 78,229,872	(47.4)%
8000 Level (State) Grants - Funds	4,534,834	33,507,155	6,197,604	(81.5)%
911 Fee	6,915,315	27,557,362	26,174,059	(5.0)%
Air Pollution Control	1,098,428	1,761,431	1,719,787	(2.4)%
Air Quality Improvement	-	520,583	453,184	(12.9)%
Animal Services Trust Funds	65,495	242,864	214,432	(11.7)%
Aquatic Weed (Non-Tax) Districts	32,144	671,156	619,894	(7.6)%
Aquatic Weed (Tax) Districts	659,968	7,072,205	7,016,604	(0.8)%
Boating Improvement Program	194,218	1,561,484	1,710,421	9.5%
Building Safety	20,673,349	69,704,243	70,286,505	0.8%
Conservation Trust and Subfunds	364,200	5,286,011	4,397,091	(16.8)%
Constitutional Gas Tax	6,361,765	45,445,411	41,158,938	(9.4)%
Coronavirus Grant Funds	143,167,795	216,861,311	727,294	(99.7)%
County/City Pharm. Settlement	-	-	365,851	0.0%
Court Facilities	4,340,356	8,519,058	7,820,500	(8.2)%
Court Technology	5,052,603	7,568,304	7,005,829	(7.4)%
Crime Prevention ORD 98-01	104,151	297,432	270,226	(9.1)%
Cyber Safety	-	1,344	1,057	(21.4)%
Driver Education Safety Trust Fund	464,903	562,102	522,975	(7.0)%
Drug Abuse Trust Fund	254,087	413,296	325,844	(21.2)%
Energy Efficiency Renew Energy & Conservation	-	14,872	14,720	(1.0)%
I-Drive MSTU Funds	8,103,244	7,647,409	8,283,001	8.3%
Inmate Commissary Fund	915,372	6,418,153	5,528,168	(13.9)%
Intergovernmental Radio Communications Funds	-	-	1,140,000	0.0%
International Drive CRA	1,623,221	124,211,604	132,811,824	6.9%
Justice Federal Forfeiture	-	-	959,500	0.0%
Juvenile Court Programs	167,767	461,684	320,163	(30.7)%
Law Enf. Federal Forfeiture Funding	139,600	4,202,556	2,959,500	(29.6)%
Law Enforce Educ-Corrections	121,029	1,006,344	986,229	(2.0)%
Law Enforcement / Education Sheriff	165,562	746,178	739,400	(0.9)%
Law Enforcement/Confiscated Prop	881,910	1,950,535	2,464,250	26.3%
Law Library	238,707	283,998	285,475	0.5%
Legal Aid Programs	1,292,357	1,292,357	1,331,128	3.0%
Local Court Programs	1,220,014	1,508,720	1,585,831	5.1%
Local Housing Asst (SHIP)	3,235,855	10,868,787	18,248,954	67.9%
Local Option Gas Tax	40,933,025	71,893,342	60,358,310	(16.0)%
Mandatory Refuse Collection	49,299,475	78,819,888	87,871,134	11.5%
Municipal Service Districts	142,883,546	236,317,615	219,454,941	(7.1)%
OBT Comm Redev Area Trust Fund	296,139	3,138,111	4,339,369	38.3%
OC Fire Prot & EMS/MSTU	223,773,620	284,717,401	295,056,092	3.6%
Orange Blossom Trail NID 90-24	95,315	282,463	282,463	0.0%
Parks and Recreation Scholarship	49,054	-	-	0.0%
Parks Fund	39,572,228	67,361,168	65,217,869	(3.2)%
Pine Hills Local Govt NID	127,585	390,658	393,490	0.7%
Pollutant Storage Tank	-	32,671	16,678	(49.0)%
Regional Pharm. Settlement	-	-	1,300,925	0.0%
School Impact Fees	58,450,452	109,345,000	95,047,500	(13.1)%
Special Tax MSTU	225,512,000	239,818,652	254,808,148	6.3%
Teen Court	542,576	673,643	741,736	10.1%

## Three-Year Comparison of Budgeted Fund Structure

Fund Group / Fund	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b><u>Special Revenue Funds (cont.)</u></b>				
Transportation Trust	97,827,763	173,681,069	160,583,725	(7.5)%
Tree Replacement Trust	630,264	394,843	587,500	48.8%
Water and Navigation Funds	980,539	16,003,961	16,144,720	0.9%
<b>Total:</b>	<b>\$ 1,178,878,350</b>	<b>\$ 2,019,831,375</b>	<b>\$ 1,695,080,710</b>	<b>(16.1)%</b>
<b><u>Enterprise Funds</u></b>				
Convention Center Funds	\$ 237,635,652	\$ 512,987,587	\$ 627,567,428	22.3%
Other Enterprise Funds	204,302	590,729	-	(100.0)%
Solid Waste System	53,403,832	118,961,889	128,405,894	7.9%
Water Utilities System	307,412,938	549,695,858	577,499,610	5.1%
Water Utilities System MSTUs	12,208	203,715	669,272	228.5%
<b>Total:</b>	<b>\$ 598,668,931</b>	<b>\$ 1,182,439,778</b>	<b>\$ 1,334,142,204</b>	<b>12.8%</b>
<b><u>Internal Service Funds</u></b>				
Employees Benefits	\$ 124,469,730	\$ 215,768,799	\$ 226,000,000	4.7%
Fleet Management Dept	14,504,833	23,669,229	24,258,817	2.5%
Risk Management Program	25,549,285	97,827,261	100,018,076	2.2%
<b>Total:</b>	<b>\$ 164,523,848</b>	<b>\$ 337,265,289</b>	<b>\$ 350,276,893</b>	<b>3.9%</b>
<b><u>Capital Construction Funds</u></b>				
Fire Impact Fees	\$ 584,231	\$ 15,943,561	\$ 10,729,497	(32.7)%
Horizons West Village H Adequate Public Facility	-	525,290	520,802	(0.9)%
Lakeside Village Adequate Public Facility	199,381	97,452	95,897	(1.6)%
Law Enforce Impact Fees	5,472,743	8,728,151	10,055,000	15.2%
Misc Construction Projects	49,422,125	399,387,382	388,830,881	(2.6)%
Parks & Recreation Impact Fees	4,191,843	49,849,526	43,094,530	(13.6)%
Transportation - Deficient Segment Funds	2,790,428	20,974,227	22,296,590	6.3%
Transportation Impact Fees	19,792,653	141,595,239	142,934,315	0.9%
<b>Total:</b>	<b>\$ 82,453,403</b>	<b>\$ 637,100,828</b>	<b>\$ 618,557,512</b>	<b>(2.9)%</b>
<b><u>Debt Service Funds</u></b>				
Capital Improvement Bonds	\$ 32,760,557	\$ 110,118,519	\$ 159,971,539	45.3%
Orange County Promissory Note Series 2010	1,546,689	1,548,475	-	(100.0)%
Public Service Tax Bonds	81,501,347	182,338,813	188,130,273	3.2%
Sales Tax Trust Fund	136,227,693	596,428,048	550,151,510	(7.8)%
<b>Total:</b>	<b>\$ 252,036,285</b>	<b>\$ 890,433,855</b>	<b>\$ 898,253,322</b>	<b>0.9%</b>
<b>County Total:</b>	<b>\$ 3,241,253,236</b>	<b>\$ 6,328,281,485</b>	<b>\$ 6,216,064,747</b>	<b>(1.8)%</b>

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

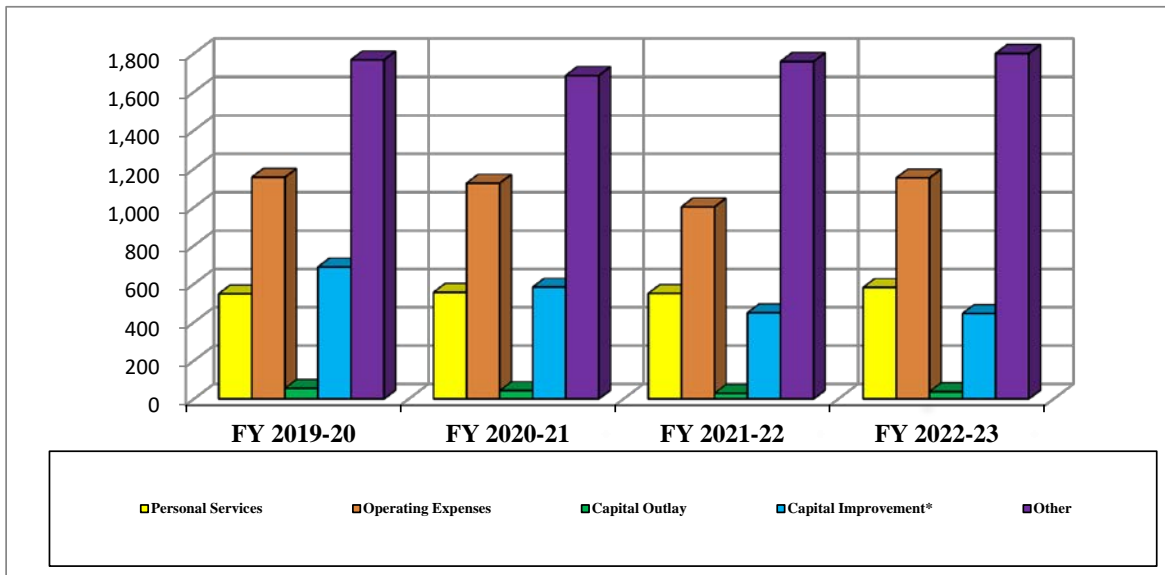
**BUDGET SUMMARY**  
**ORANGE COUNTY BOARD OF COUNTY COMMISSIONERS FISCAL YEAR 2022-23**

CLASSIFICATION	General Revenue Fund	Transportation Trust Fund	Grant Funds	Fire & EMS District Funds	Special Tax Equalization Fund	Debt Service Funds	Capital Construction Funds	Other Revenue Funds	Enterprise Funds	Internal Service Funds	Total
<b>REVENUES :</b>											
Ad Valorem Taxes	\$ 734,954,977	\$ 0	\$ 0	\$ 216,179,919	\$ 173,911,253	\$ 0	\$ 40,890,401	\$ 44,353,915	\$ 0	\$ 0	\$ 1,210,290,465
Other General Taxes	2,509,000	1,200,000	0	0	17,000,000	87,003,399	0	26,600,000	275,000,000	0	409,312,399
Permits and Fees	1,156,200	2,000,000	0	3,100,000	0	0	42,555,577	292,954,902	37,602,041	0	379,368,720
Grants	2,748,120	0	74,005,770	0	0	0	0	0	0	0	76,753,890
Shared Revenues	1,266,500	7,625,000	0	360,000	0	270,090,595	0	21,404,000	0	0	300,746,095
Service Charges	50,274,879	1,100,000	0	38,943,449	0	0	0	79,797,206	340,541,151	205,256,892	715,913,577
Fines and Forfeitures	1,064,225	4,200,000	0	0	0	0	0	4,547,000	32,998	0	9,844,223
Interest and Other	13,180,625	137,050	7,609,000	1,150,500	20,000	120,000	1,608,302	7,081,517	9,474,750	7,351,100	47,732,844
Total Revenues	807,154,526	16,262,050	81,614,770	259,733,868	190,931,253	357,213,994	85,054,280	476,738,540	662,650,940	212,607,992	3,149,962,213
Less: Statutory Deduction	(41,582,727)	(813,103)	0	(13,080,693)	(9,579,063)	(17,860,700)	(4,252,715)	(23,837,348)	(33,132,547)	(367,555)	(144,506,451)
Net Revenues	\$ 765,571,799	\$ 15,448,947	\$ 81,614,770	\$ 246,653,175	\$ 181,352,190	\$ 339,353,294	\$ 80,801,565	\$ 452,901,192	\$ 629,518,393	\$ 212,240,437	\$ 3,005,455,762
<b>NON-REVENUES:</b>											
Bond/Loan Proceeds	123,000	0	0	0	0	0	0	0	149,000,000	0	149,123,000
Interfund Transfers	322,159,795	102,600,000	3,540,000	0	69,298,011	0	149,700,000	52,390,981	666,209	0	700,354,996
Fund Balance	207,399,512	42,534,778	0	46,522,917	3,507,947	558,900,028	388,055,947	394,177,409	554,957,602	138,036,456	2,334,092,596
Other Sources	24,500,000	0	0	1,880,000	650,000	0	0	8,393	0	0	27,038,393
<b>TOTALS</b>	<b>\$ 1,319,754,106</b>	<b>\$ 160,583,725</b>	<b>\$ 85,154,770</b>	<b>\$ 295,056,092</b>	<b>\$ 254,808,148</b>	<b>\$ 898,253,322</b>	<b>\$ 618,557,512</b>	<b>\$ 899,477,975</b>	<b>\$ 1,334,142,204</b>	<b>\$ 350,276,893</b>	<b>\$ 6,216,064,747</b>
<b>EXPENDITURES/EXPENSES:</b>											
General Government	\$ 327,398,208	\$ 0	\$ 0	\$ 0	\$ 0	\$ 315,275	\$ 73,382,138	\$ 19,973,948	\$ 0	\$ 0	\$ 421,069,569
Public Safety	544,636,242	0	1,534,528	266,993,071	0	0	62,994,441	72,434,042	0	0	948,592,324
Physical Environment	15,449,815	11,001,394	0	0	0	0	2,480,000	94,202,870	433,940,873	0	557,074,952
Transportation	66,050,074	132,967,873	0	0	0	0	98,737,263	107,219,163	0	0	404,974,373
Economic Environment	51,248,046	0	40,034,427	0	0	0	2,700,000	25,498,962	250,489,172	0	369,970,607
Human Services	153,678,893	0	41,252,679	0	0	0	2,299,000	260,990,669	0	0	458,221,241
Internal Services	0	0	0	0	0	0	0	0	0	282,948,852	282,948,852
Culture and Recreation	5,538,497	0	0	0	0	0	19,222,240	59,198,597	7,710,000	0	91,669,334
Total Expenditures/Expenses	\$ 1,163,999,775	\$ 143,969,267	\$ 82,821,634	\$ 266,993,071	\$ 0	\$ 315,275	\$ 261,815,082	\$ 639,518,251	\$ 692,140,045	\$ 282,948,852	\$ 3,534,521,252
<b>NON-EXPENSE DISBURSEMENTS:</b>											
Debt Service	0	0	0	0	0	38,543,148	0	0	111,576,314	0	150,119,462
Reserves	97,476,688	16,494,458	0	28,063,021	0	491,943,062	356,742,430	256,561,701	516,459,636	67,328,041	1,831,069,037
Interfund Transfers	58,277,643	120,000	2,333,136	0	254,808,148	367,451,837	0	3,398,023	13,966,209	0	700,354,996
<b>TOTALS</b>	<b>\$ 1,319,754,106</b>	<b>\$ 160,583,725</b>	<b>\$ 85,154,770</b>	<b>\$ 295,056,092</b>	<b>\$ 254,808,148</b>	<b>\$ 898,253,322</b>	<b>\$ 618,557,512</b>	<b>\$ 899,477,975</b>	<b>\$ 1,334,142,204</b>	<b>\$ 350,276,893</b>	<b>\$ 6,216,064,747</b>

<u>Millages:</u>										
County Wide	4.4347			N. I-Drive Improvements	0.1601	Lake Irma	0.6200			
Special Tax Equal. MSTU	1.8043			Apopka-Vineland Improvements	0.6000	Lake Jean	0.0819			
Orange County Fire & EMS	2.2437			Bass Lake	1.3872	Lake Jessamine	0.6545			
OBT Corridor Imp.	0.5932			Big Sand Lake	0.1378	Lake Killarney	0.8613			
OBT Neighborhoods Imp.	0.2554			Lake Holden	2.5337	Lake Mary	3.0000			
Orlando Central Park MSTU	1.1549			Little Lake Fairview	0.5000	Lake Ola	2.0000			
I-Drive Master Transit	0.2334			South Lake Fairview	0.1707	Lake Pickett	1.7597			
I-Drive Bus Service	0.7523			Lake Conway	0.4107	Lake Price	1.1910			
				Windermere Navigation	0.2528	Lake Rose	2.0125			

The tentative, adopted, and/or final budgets are on file in the Office of Management and Budget as a public record.

**FUNDING PER CAPITA BY OBJECT CATEGORY**  
**FY 2019-20 THROUGH FY 2022-23**



	Modified Budget FY 2019-20	Funding Per Capita FY 2019-20	Modified Budget FY 2020-21	Funding Per Capita FY 2020-21	Modified Budget FY 2021-22	Funding Per Capita FY 2021-22	Adopted Budget FY 2022-23	Funding Per Capita FY 2022-23
Personal Services	\$739,910,921	\$548	\$770,386,711	\$556	\$778,595,004	\$550	\$847,741,469	\$581
Operating Expenses	1,559,627,889	\$1,156	1,558,947,658	\$1,125	1,417,783,144	\$1,002	\$1,679,698,179	\$1,152
Capital Outlay	74,224,531	\$55	59,840,411	\$43	41,174,124	\$29	\$54,601,222	\$37
Capital Improvement*	928,966,359	\$688	808,704,518	\$583	635,622,385	\$449	\$649,541,993	\$446
Other (Includes debt service, grants, reserves, and interfund transfers)	2,384,369,099	\$1,767	2,335,766,653	\$1,685	2,488,276,363	\$1,758	\$2,984,481,884	\$2,047
<b>TOTAL</b>	<b>\$5,687,098,799</b>	<b>\$4,214</b>	<b>\$5,533,645,951</b>	<b>\$3,992</b>	<b>\$5,361,451,020</b>	<b>\$3,788</b>	<b>\$6,216,064,747</b>	<b>\$4,264</b>

	<u>FY 2019-20</u>	<u>FY 2020-21</u>	<u>FY 2021-22</u>	<u>Projected FY 2022-23</u>
Population**	1,349,597	1,386,080	1,415,260	1,457,940
BCC Employees	7,789	7,909	7,987	8,060
Constitutional Officers Employees	3,194	3,242	3,273	3,334

\*Capital Improvement expenditures fluctuate and do not follow traditional expenditure patterns. In this comparison, historical capital improvement expenditures are the result of large bond issues related to one-time capital projects.

\*\*Population Source: 2020 University of Florida Bureau of Economic and Business Research (BEBR).



**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

## How the County Allocates Money

Orange County Government	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b>General Government</b>	\$ 294,759,613	\$ 422,729,729	\$ 421,069,569	(0.4)%
Board of County Commissioners, Constitutional Officers, County Administrator, Procurement, Office of Management and Budget, Human Resources, Technology, Facilities Management, Non-Departmental Expenditures, Planning, and Legal				
<b>Public Safety</b>	\$ 767,534,113	\$ 1,033,103,356	\$ 948,592,324	(8.2)%
Sheriff, Corrections, Law Enforcement Impact Fees, Fire Impact Fees, Fire Rescue Services, Medical Examiner, Emergency Management, Emergency Medical Services, Building, and Zoning				
<b>Physical Environment</b>	\$ 427,591,731	\$ 694,879,119	\$ 557,074,952	(19.8)%
Solid Waste, Mandatory Refuse, Lake District MSTUs / MSBUs, Water and Wastewater Utilities, Air Pollution Control, Environmental Protection, Retention Ponds, and Cooperative Extension				
<b>Transportation</b>	\$ 245,823,732	\$ 424,917,730	\$ 404,974,373	(4.7)%
Traffic Engineering, Local Option Gas Tax, Roads and Drainage, Highway Construction, Street Light Districts, Transportation Impact Fees, Transit Authority (LYNX), and Engineering				
<b>Economic Environment</b>	\$ 219,322,893	\$ 358,915,070	\$ 369,970,607	3.1 %
Veterans Services, Community Development, Convention Center, and Office of Economic Development				
<b>Human Services</b>	\$ 437,914,016	\$ 623,785,017	\$ 458,221,241	(26.5)%
Mosquito Control, Animal Services, Medical Clinic, Social Services, Great Oaks Village, Human Service Agencies, Head Start, and Citizens' Commission for Children				
<b>Culture &amp; Recreation</b>	\$ 62,754,129	\$ 149,522,978	\$ 91,669,334	(38.7)%
Parks and Recreation and Cultural Agencies				

## How the County Allocates Money

Orange County Government	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b>Interfund Transfers</b>	\$ 504,286,964	\$ 727,633,017	\$ 700,354,996	(3.7)%
Transfers between individual funds of a governmental unit which are not repayable and are not considered charges for goods or services.				
<b>Debt Service</b>	\$ 116,554,081	\$ 147,052,628	\$ 150,119,462	2.1 %
The expense of retiring such debts as loans and bond issues				
<b>Reserves</b>	\$ 0	\$ 1,486,040,721	\$ 1,831,069,037	23.2 %
An account used to indicate that a portion of a fund's balance is legally restricted or designated for a specific purpose, and is therefore, not available for general appropriation				
<b>Internal Service</b>	\$ 164,711,965	\$ 259,702,120	\$ 282,948,852	9.0 %
Risk Management, Employee Medical Benefits, and Fleet Management				
<b>Grand Total</b>	<u><u>\$ 3,241,253,236</u></u>	<u><u>\$ 6,328,281,485</u></u>	<u><u>\$ 6,216,064,747</u></u>	<u><u>(1.8)%</u></u>

Allocations by Fund Type	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Capital Construction Funds	\$ 82,453,403	\$ 637,100,828	\$ 618,557,512	(2.9)%
Debt Service Funds	252,036,285	890,433,855	898,253,322	0.9%
Enterprise Funds	598,668,931	1,182,439,778	1,334,142,204	12.8%
General Fund and Sub Funds	964,692,419	1,261,210,360	1,319,754,106	4.6%
Internal Service Funds	164,523,848	337,265,289	350,276,893	3.9%
Special Revenue Funds	1,178,878,350	2,019,831,375	1,695,080,710	(16.1)%
<b>Grand Total</b>	<u><u>\$ 3,241,253,236</u></u>	<u><u>\$ 6,328,281,485</u></u>	<u><u>\$ 6,216,064,747</u></u>	<u><u>(1.8)%</u></u>

Note: General Fund Subfunds include the Mosquito Control Fund and Affordable Housing Trust Fund, as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

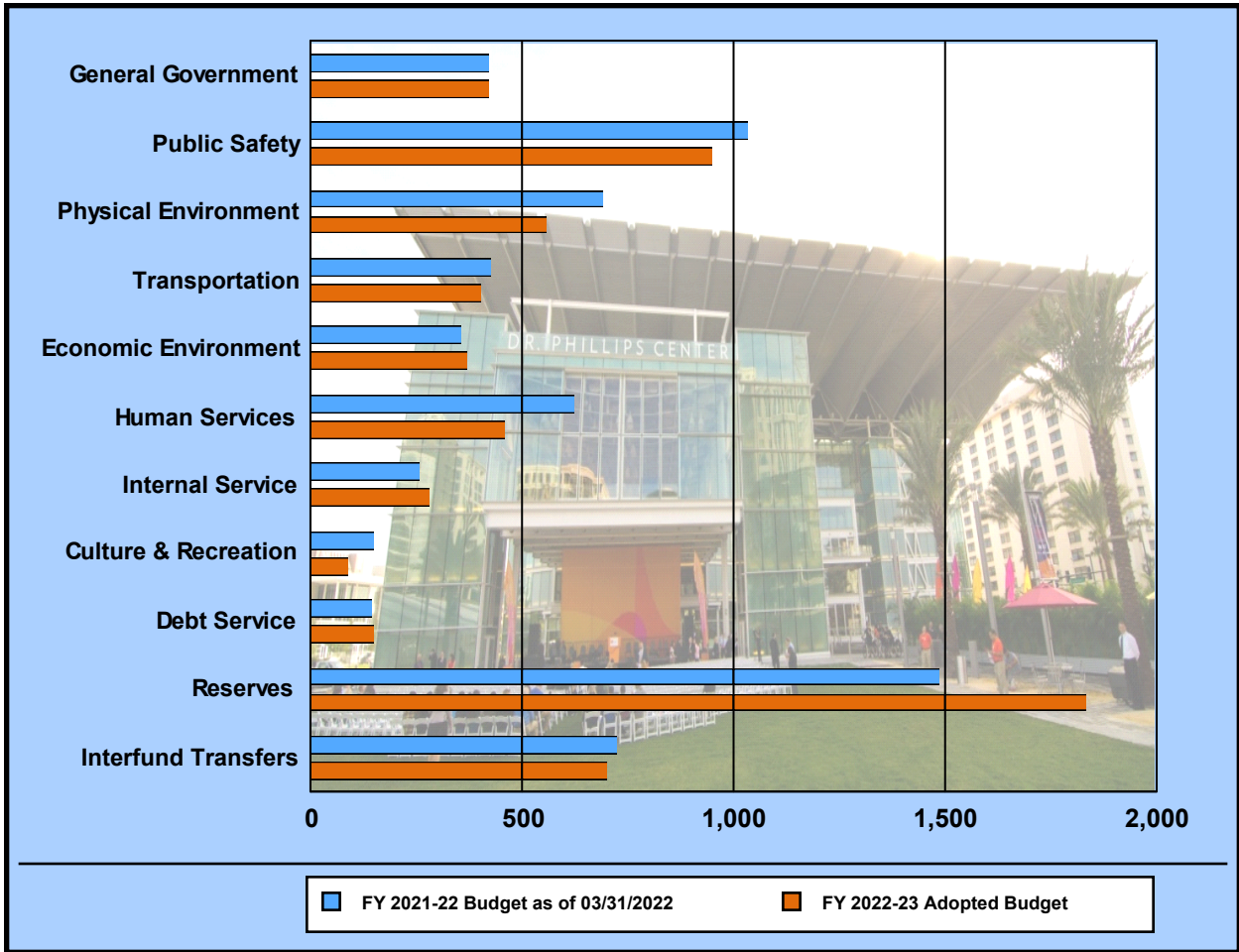
**Sources of Funds**  
**Countywide**  
**FY 2021-22 Versus FY 2022-23**  
(Chart - \$'s in millions)



Sources	FY 2021 - 22 Budget as of 03/31/2022	Percent of Total	FY 2022 - 23 Adopted Budget	Percent of Total
Fund Balance	\$ 2,357,350,024	37.3%	\$ 2,334,092,596	37.5%
Ad Valorem Taxes	1,074,479,679	17.0%	1,210,290,465	19.5%
Other General Taxes	350,717,539	5.5%	409,312,399	6.6%
Shared Revenues	262,622,261	4.1%	300,746,095	4.8%
Service Charges	656,836,449	10.4%	715,913,577	11.5%
Interfund Transfers	726,027,846	11.5%	700,354,996	11.3%
Interest and Other	47,865,507	0.8%	47,732,844	0.8%
Permits and Fees	379,044,859	6.0%	379,368,720	6.1%
Fines and Forfeits	8,369,503	0.1%	9,844,223	0.2%
Grants	388,563,358	6.1%	76,753,890	1.2%
Debt and Lease Proceeds	180,076,500	2.8%	149,123,000	2.4%
Other Sources	19,336,679	0.3%	27,038,393	0.4%
5% Statutory Deduction*	(123,008,719)	(1.9)%	(144,506,451)	(2.3)%
<b>Total Revenues</b>	<b>\$ 6,328,281,485</b>	<b>100.0%</b>	<b>\$ 6,216,064,747</b>	<b>100.0%</b>

\* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds  
Countywide  
FY 2021-22 Versus FY 2022-23  
(Chart - \$'s in millions)**



Uses	FY 2021 - 22 Budget as of 03/31/2022	Percent of Total	FY 2022 - 23 Adopted Budget	Percent of Total
General Government	\$ 422,729,729	6.7%	\$ 421,069,569	6.8%
Public Safety	1,033,103,356	16.3%	948,592,324	15.3%
Physical Environment	694,879,119	11.0%	557,074,952	9.0%
Transportation	424,917,730	6.7%	404,974,373	6.5%
Economic Environment	358,915,070	5.7%	369,970,607	6.0%
Human Services	623,785,017	9.9%	458,221,241	7.4%
Internal Service	259,702,120	4.1%	282,948,852	4.6%
Culture & Recreation	149,522,978	2.4%	91,669,334	1.5%
Debt Service	147,052,628	2.3%	150,119,462	2.4%
Reserves	1,486,040,721	23.5%	1,831,069,037	29.5%
Interfund Transfers	727,633,017	11.5%	700,354,996	11.3%
<b>Total Expenditures</b>	<b>\$ 6,328,281,485</b>	<b>100.0%</b>	<b>\$ 6,216,064,747</b>	<b>100.0%</b>

## General Fund Comparison

Dept / Division	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b><u>Constitutional Officers</u></b>				
Board of County Commissioners	\$ 2,190,560	2,506,506	\$ 2,699,480	7.7%
Clerk of Courts	127,840	210,000	210,000	0.0%
Comptroller	6,635,096	6,612,475	6,908,884	4.5%
County Mayor	962,915	1,017,407	1,098,329	8.0%
Court Administration	654,789	854,649	1,029,935	20.5%
Property Appraiser	16,641,662	18,676,902	23,059,691	23.5%
Public Defender	68,517	71,952	70,294	(2.3)%
Sheriff	282,327,569	300,647,092	311,020,741	3.5%
State Attorney	40,448	75,000	75,000	0.0%
Supervisor of Elections	14,164,767	15,348,777	14,834,010	(3.4)%
Tax Collector	37,443,962	41,439,000	45,857,912	10.7%
<b>Total :</b>	<b>\$ 361,258,124</b>	<b>387,459,760</b>	<b>\$ 406,864,276</b>	<b>5.0%</b>
<b><u>Administration and Fiscal Services</u></b>				
Fiscal and Business Services	\$ 485,263	521,395	\$ 552,550	6.0%
Human Resources	8,694,677	11,652,529	12,168,386	4.4%
Information Systems and Services	47,549,478	56,144,596	55,870,768	(0.5)%
Management and Budget	1,243,888	1,569,528	1,753,648	11.7%
Professional Standards	1,131,812	1,711,228	1,610,201	(5.9)%
<b>Total :</b>	<b>\$ 59,105,118</b>	<b>71,599,276</b>	<b>\$ 71,955,553</b>	<b>0.5%</b>
<b><u>Administrative Services</u></b>				
Business Development	\$ 940,632	1,474,889	\$ 1,240,547	(15.9)%
Capital Projects	1,921,729	2,566,912	2,907,132	13.3%
Facilities Management	38,916,866	46,063,757	48,736,841	5.8%
Fiscal & Operational Support	2,704,956	1,833,649	1,341,333	(26.8)%
Procurement	2,568,331	3,490,255	3,396,212	(2.7)%
Real Estate Management	10,512,208	12,468,800	13,366,441	7.2%
<b>Total :</b>	<b>\$ 57,564,722</b>	<b>67,898,262</b>	<b>\$ 70,988,506</b>	<b>4.6%</b>
<b><u>Community &amp; Family Services</u></b>				
Citizen Resource & Outreach	\$ 2,054,909	6,581,969	\$ 6,817,352	3.6%
Citizens' Commission for Children	27,120,464	65,974,746	44,619,837	(32.4)%
Community Action	3,360,006	4,598,072	5,285,061	14.9%
Cooperative Extension Services	1,022,639	1,442,296	1,505,150	4.4%
Fiscal & Operational Support	1,631,096	3,369,685	3,677,572	9.1%
Head Start	392,630	476,700	462,476	(3.0)%
Mental Health & Homeless Issues	14,403,690	21,073,845	27,484,959	30.4%
Regional History Center	2,367,742	5,625,490	3,100,000	(44.9)%
Youth and Family Services	11,552,217	15,909,261	16,146,939	1.5%
<b>Total :</b>	<b>\$ 63,905,394</b>	<b>125,052,064</b>	<b>\$ 109,099,346</b>	<b>(12.8)%</b>

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

## General Fund Comparison

Dept / Division	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b><u>Corrections</u></b>				
Community Corrections	\$ 6,650,966	8,079,316	\$ 8,626,112	6.8%
Corrections Admin / Command	8,036,031	8,483,150	9,667,866	14.0%
Corrections Support Services	13,024,548	16,345,011	18,658,042	14.2%
Fiscal & Operational Support	4,247,660	5,871,539	5,806,959	(1.1)%
In-Custody Security Operations	58,235,331	62,592,884	65,879,435	5.3%
In-Custody Support Services	41,165,374	42,055,086	45,942,280	9.2%
Inmate Administrative Services	11,166,191	12,836,983	13,613,950	6.1%
<b>Total :</b>	<b>\$ 142,526,102</b>	<b>156,263,969</b>	<b>\$ 168,194,644</b>	<b>7.6%</b>
<b><u>Fire Rescue</u></b>				
Fire Communication	\$ 287,012	350,364	\$ 355,091	1.3%
Office of Emergency Management	1,059,367	1,221,135	1,221,985	0.1%
State Fire Control	23,970	24,700	24,700	0.0%
<b>Total :</b>	<b>\$ 1,370,349</b>	<b>1,596,199</b>	<b>\$ 1,601,776</b>	<b>0.3%</b>
<b><u>Health Services</u></b>				
Animal Services	\$ 8,135,786	9,720,725	\$ 10,314,390	6.1%
Corrections Health Services	32,614,669	33,179,587	35,161,356	6.0%
Drug Free Community Office	685,123	2,067,179	1,860,906	(10.0)%
Fiscal & Operational Support	1,645,777	2,220,973	2,133,901	(3.9)%
Health EMS	3,129,627	2,272,957	2,462,798	8.4%
Medical Clinic	34,127,855	39,222,808	38,867,638	(0.9)%
Medical Examiner	5,366,855	6,753,426	7,206,302	6.7%
Mosquito Control	2,343,212	2,830,526	3,091,722	9.2%
Public Health	1,896,760	1,980,000	1,735,275	(12.4)%
<b>Total :</b>	<b>\$ 89,945,663</b>	<b>100,248,181</b>	<b>\$ 102,834,288</b>	<b>2.6%</b>
<b><u>Other Appropriations</u></b>				
Arts & Science Agencies	\$ 1,480,340	1,509,520	\$ 1,555,028	3.0%
Charter Review	26,824	20,755	74,875	260.8%
East Central Florida Regional Planning	289,552	295,648	304,564	3.0%
Interfund Transfers	40,403,038	45,269,251	58,277,643	28.7%
LYNX	55,564,736	54,590,239	62,113,600	13.8%
MetroPlan	520,938	531,343	543,354	2.3%
Non-Departmental	44,980,299	48,646,030	56,144,725	15.4%
Reserves - General Fund	-	100,391,856	97,476,688	(2.9)%
SunRail	-	0	1,000,000	0.0%
<b>Total :</b>	<b>\$ 143,265,727</b>	<b>251,254,642</b>	<b>\$ 277,490,477</b>	<b>10.4%</b>

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.

## General Fund Comparison

Dept / Division	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b><u>Other Offices</u></b>				
Agenda Development	\$ 264,739	312,009	\$ 305,623	(2.0)%
Arts and Cultural Affairs	597,921	863,024	883,469	2.4%
County Administrator	2,483,626	2,384,192	2,493,455	4.6%
County Attorney	4,499,989	5,230,000	5,512,801	5.4%
Economic Trade & Tourism Development	3,683,461	4,290,695	4,787,859	11.6%
Innovation & Technology	1,538,631	2,410,365	974,258	(59.6)%
Innovation Lab Office	-	0	391,329	0.0%
Legislative Affairs	623,545	780,537	806,478	3.3%
Office of Communications	4,089,270	4,597,425	5,503,212	19.7%
Sustainability and Resilience Officer	-	150,000	513,160	242.1%
<b>Total :</b>	<b>\$ 17,781,184</b>	<b>21,018,247</b>	<b>\$ 22,171,644</b>	<b>5.5%</b>
<b><u>Planning, Environmental &amp; Development Services</u></b>				
Environmental Protection	\$ 8,952,930	14,332,669	\$ 13,944,665	(2.7)%
Fiscal & Operational Support	5,168,319	7,499,266	7,417,958	(1.1)%
Housing and Community Development	428,612	33,916,117	45,762,481	34.9%
Neighborhood Services	6,211,164	12,090,556	11,548,957	(4.5)%
Planning	3,158,120	4,600,752	3,854,762	(16.2)%
Transportation Planning	1,699,891	3,534,444	2,936,474	(16.9)%
Zoning	2,256,001	2,757,781	2,990,799	8.4%
<b>Total :</b>	<b>\$ 27,875,037</b>	<b>78,731,585</b>	<b>\$ 88,456,096</b>	<b>12.4%</b>
<b><u>Special Revenue</u></b>				
Donations Fund	\$ 94,998	88,175	\$ 97,500	10.6%
<b>Total :</b>	<b>\$ 94,998</b>	<b>88,175</b>	<b>\$ 97,500</b>	<b>10.6%</b>
<b>Grand Total:</b>	<b>\$ 964,692,419</b>	<b>1,261,210,360</b>	<b>\$ 1,319,754,106</b>	<b>4.6 %</b>

Note: General Fund includes subfunds such as the Mosquito Control Fund, as well as donations funds.



**ORANGE**  
  
**COUNTY**  

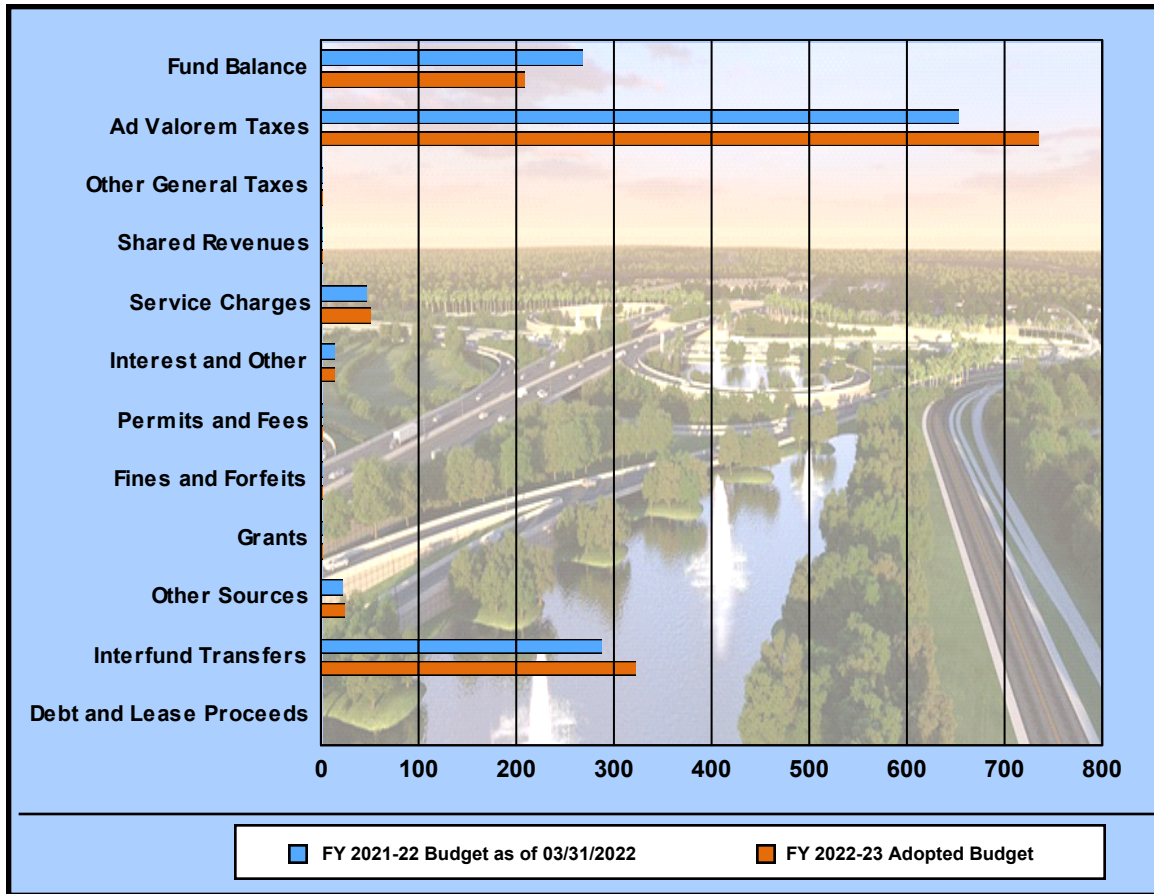
---

**GOVERNMENT**  

---

**F L O R I D A**

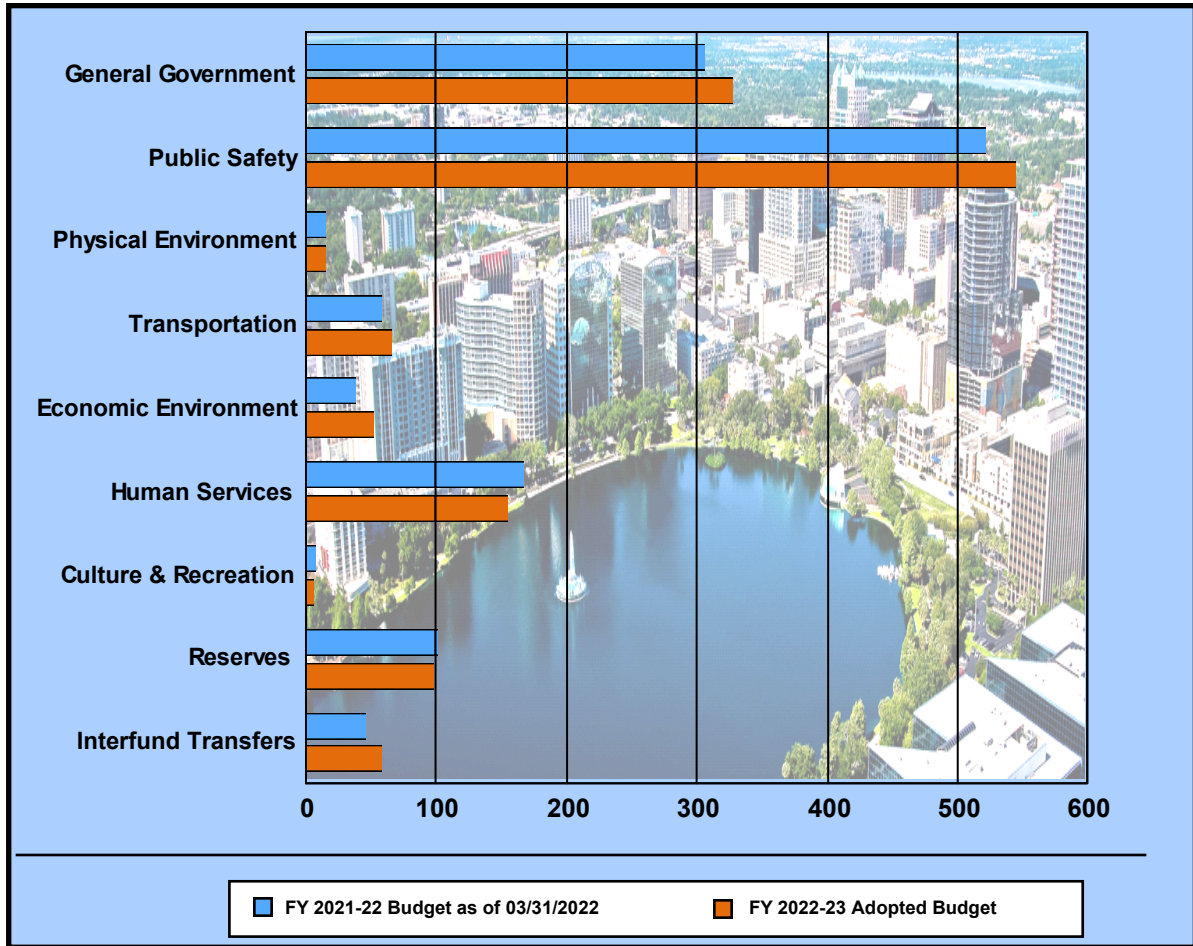
**Sources of Funds**  
**General Fund (and Subfunds)**  
**FY 2021-22 Versus FY 2022-23**  
 (Chart - \$'s in millions)



Sources	FY 2021 - 22 Budget as of 03/31/2022	Percent of Total	FY 2022 - 23 Adopted Budget	Percent of Total
Fund Balance	\$ 266,516,659	21.1%	\$ 207,399,512	15.7%
Ad Valorem Taxes	652,974,658	51.8%	734,954,977	55.7%
Other General Taxes	2,509,000	0.2%	2,509,000	0.2%
Shared Revenues	1,206,600	0.1%	1,266,500	0.1%
Interfund Transfers	287,652,946	22.8%	322,159,795	24.4%
Service Charges	47,620,163	3.8%	50,274,879	3.8%
Interest and Other	13,120,750	1.0%	13,180,625	1.0%
Permits and Fees	1,151,900	0.1%	1,156,200	0.1%
Fines and Forfeits	1,064,025	0.1%	1,064,225	0.1%
Grants	2,520,120	0.2%	2,748,120	0.2%
Other Sources	22,000,000	1.7%	24,500,000	1.9%
Debt and Lease Proceeds	76,500	0.0%	123,000	0.0%
5% Statutory Deduction*	(37,202,961)	(2.9)%	(41,582,727)	(3.2)%
<b>Total Revenues</b>	<b>\$ 1,261,210,360</b>	<b>100.0%</b>	<b>\$ 1,319,754,106</b>	<b>100.0%</b>

\* For budgeting purposes Florida Statute Chapter 129.01 requires a 5% statutory deduction in projected revenues for certain revenues.

**Uses of Funds**  
**General Fund (and Subfunds)**  
**FY 2021-22 Versus FY 2022-23**  
 (Chart - \$'s in millions)



Uses	FY 2021 - 22 Budget as of 03/31/2022	Percent of Total	FY 2022 - 23 Adopted Budget	Percent of Total
General Government	\$ 306,294,172	24.3%	\$ 327,398,208	24.8%
Public Safety	521,536,199	41.4%	544,636,242	41.3%
Physical Environment	15,774,965	1.3%	15,449,815	1.2%
Transportation	58,124,683	4.6%	66,050,074	5.0%
Economic Environment	38,843,778	3.1%	51,248,046	3.9%
Human Services	166,977,422	13.2%	153,678,893	11.6%
Culture & Recreation	7,998,034	0.6%	5,538,497	0.4%
Reserves	100,391,856	8.0%	97,476,688	7.4%
Interfund Transfers	45,269,251	3.6%	58,277,643	4.4%
<b>Total Expenditures</b>	<b>\$ 1,261,210,360</b>	<b>100.0%</b>	<b>\$ 1,319,754,106</b>	<b>100.0%</b>

## Selected Outside Agency Funding Summary

<b>Outside Agencies</b>	<b>FY 2020-21 Budget as of 3/31/22</b>	<b>FY 2022-23 Adopted Budget</b>
Best Foot Forward	\$ 60,000	\$ 60,000
East Central Florida Regional Planning Council	295,648	304,564
LYNX	54,590,239	62,113,600
Martin Luther King Parade - Town of Eatonville	7,684	7,684
Martin Luther King Parade - Downtown Orlando	7,650	7,650
Martin Luther King Parade - South Apopka Ministerial Alliance	7,500	7,500
Metropolitan Planning Organization (Metroplan)	531,343	543,354
Oakland Nature Preserve	15,000	15,000
Orlando Science Center	94,260	97,088
United Arts of Central Florida (General Fund Only)	1,415,260	1,457,940
<b><i>Subtotal of Selected Outside Agencies</i></b>	<b>\$ 57,024,584</b>	<b>\$ 64,614,380</b>
<b><u>Economic Development Agencies</u></b>		
Innovation & Technology Grants	\$ 1,584,500	\$ 405,000
Quality Target Industries (QTI) & Quick Action Closing Fund (QACF)	210,676	308,876
Orlando Economic Partnership	695,537	716,403
Economic Branding	500,000	500,000
Black Business Investment Fund (BBIF)	152,847	157,432
Prospera	139,050	143,222
Metro Orlando Defense Task Force	25,000	25,000
UCF Business Incubation Program - Central FL Research Park	271,164	279,299
UCF Small Business Development Center	106,121	109,305
UCF Institute for Economic Competitiveness	212,242	218,609
UCF Small Business Advisory Board Council	106,121	109,305
UCF Soft Landing Incubation Program	10,927	11,255
UCF National Entrepreneur Center - Foreign Trade Office	70,359	72,470
UCF GrowFL	27,087	27,900
UCF Florida Virtual Entrepreneur Center	7,803	8,037
UCF Downtown Campus	750,000	0
National Center for Simulation	37,885	39,022
Startup Weekend Orlando (SWORL)/Informulate	0	75,000
<b><i>Subtotal of Economic Development Agencies</i></b>	<b>\$ 4,907,319</b>	<b>\$ 3,206,135</b>
<b>Total</b>	<b>\$ 61,931,903</b>	<b>\$ 67,820,515</b>

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

INTERFUND TRANSFERS IN			
TO	FY 22-23 ADOPTED	FROM	FY 22-23 ADOPTED
General Fund / 0001	\$299,043,073	Special Tax MSTU / 1005	\$254,808,148
		School Impact Fees / 1040	925,000
		International-Drive CRA / 1246	2,422,963
		Sales Tax Trust Fund / 2314	1,082,287
		Capital Improvement / 2317	24,171,539
		Water Utilities System / 4420	10,200,000
		Convention Center / 4430	3,100,000
		Grants	2,333,136
<b>Subtotal General Fund / 0001</b>	299,043,073		299,043,073
Mosquito Control / 0230	3,091,722	General Fund / 0001	3,091,722
Affordable Housing Trust / 0231	20,000,000	General Fund / 0001	20,000,000
CFS Board Donations / 0235	25,000	General Fund / 0001	25,000
<b>Subtot. Gen. Fund Subfunds</b>	23,116,722		23,116,722
Transportation Trust / 1002	102,600,000	Sales Tax Trust Fund / 2314	102,600,000
Local Option Gas Tax / 1004	12,100,000	Sales Tax Trust Fund / 2314	12,100,000
Local Option Gas Tax / 1004	50,060	MSTUs / 1125, 1169, 1170, 1175	50,060
Special Tax MSTU / 1005	69,298,011	Public Service Tax / 2319	69,298,011
Capital Projects Fund / 1023	149,700,000	Sales Tax Trust Fund / 2314	149,700,000
Orange County CRA / 1025	831,900	General Fund / 0001	831,900
Drug Abuse Trust Fund / 1027	120,900	General Fund / 0001	120,900
Parks / 1050	8,500,000	Public Service Tax / 2319	8,500,000
MSTU / 1188	120,000	Transportation Trust / 1002	120,000
I-Drive CRA / 1246	24,232,200	General Fund / 0001	24,232,200
Court Technology / 1247	3,771,079	General Fund / 0001	3,771,079
Local Court Programs / 1251	1,394,881	General Fund / 0001	1,394,881
Legal Aid Programs / 1252	1,140,748	General Fund / 0001	1,140,748
Juvenile Court Programs / 1254	129,213	General Fund / 0001	129,213
Water Utilities System / 4420	666,209	MSTU / 4427	666,209
Grants	3,540,000	General Fund / 0001	3,540,000
<b>TOTAL</b>	<b>\$700,354,996</b>	<b>TOTAL</b>	<b>\$700,354,996</b>

INTERFUND TRANSFERS OUT			
FROM	FY 22-23 ADOPTED	TO	FY 22-23 ADOPTED
General Fund / 0001	\$58,277,643	Grants	\$3,540,000
		Mosquito Control / 0230	3,091,722
		Affordable Housing Trust / 0231	20,000,000
		CFS Board Donations / 0235	25,000
		Orange County CRA / 1025	831,900
		Drug Abuse Trust Fund / 1027	120,900
		I-Drive CRA / 1246	24,232,200
		Court Technology / 1247	3,771,079
		Local Court Programs / 1251	1,394,881
		Legal Aid Programs / 1252	1,140,748
		Juvenile Court Programs / 1254	129,213
<b>Subtotal General Fund / 0001</b>	<b>58,277,643</b>		<b>58,277,643</b>
Transportation Trust / 1002	120,000	MSTU / 1188	120,000
Special Tax MSTU / 1005	254,808,148	General Fund / 0001	254,808,148
School Impact Fees / 1040	925,000	General Fund / 0001	925,000
MSTU / 1125	10	Local Option Gas Tax / 1004	10
MSTU / 1169	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1170	25,000	Local Option Gas Tax / 1004	25,000
MSTU / 1175	50	Local Option Gas Tax / 1004	50
International Drive CRA / 1246	2,422,963	General Fund / 0001	2,422,963
Sales Tax Trust Fund / 2314	265,482,287	General Fund / 0001	1,082,287
		Transportation Trust / 1002	102,600,000
		Local Option Gas Tax / 1004	12,100,000
		Capital Projects Fund / 1023	149,700,000
<b>Subtot. Sales Tax Trust / 2314</b>	<b>265,482,287</b>		<b>265,482,287</b>
Capital Improvement / 2317	24,171,539	General Fund / 0001	24,171,539
Public Service Tax / 2319	77,798,011	Special Tax MSTU / 1005	69,298,011
		Parks / 1050	8,500,000
<b>Subtot. Public Serv. Tax / 2319</b>	<b>77,798,011</b>		<b>77,798,011</b>
Water Utilities System / 4420	10,200,000	General Fund / 0001	10,200,000
MSTU / 4422	534,176	Water Utilities System / 4420	534,176
MSTU / 4427	132,033	Water Utilities System / 4420	132,033
Convention Center / 4430	3,100,000	General Fund / 0001	3,100,000
Grants	2,333,136	General Fund / 0001	2,333,136
<b>TOTAL</b>	<b>\$700,354,996</b>	<b>TOTAL</b>	<b>\$700,354,996</b>

## FUND BALANCES

A significant portion of the county budget consists of "fund balances." Fund balance, also called Cash Brought Forward (CBF), consists of all unused funds rolled over from the previous year to the current year. The accounting principles that provide for fund balance are unique to governmental and nonprofit accounting. Fund balance is essentially the difference between current fund assets and current fund liabilities.

### GASB STATEMENT NO. 54 FUND BALANCE REPORTING AND GOVERNMENTAL FUND

In March of 2009, the Governmental Accounting Standards Board (GASB) released Statement 54 to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. This statement establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. Orange County has fully complied with the new requirements for financial statements for periods beginning after June 15, 2010.

### FUND BALANCE FOR FY 2022-23

Fund Balance (or Cash Brought Forward) for the upcoming fiscal year represents approximately 32.5% of the county's available revenues. The table below shows some of Orange County's largest funds, their budgeted FY 2022-23 fund balances, and how fund balance varies as a percentage of total budget.

Fund Name	FY 2022-23 Budgeted Cash Brought Forward	FY 2022-23 Total Revenue Budgeted	CBF As Percent of Revenue Budget
General Fund and Subfunds	\$207,399,512	\$1,319,754,106	15.7%
Convention Center	298,622,006	627,567,428	47.6%
Water Utilities System	168,998,634	578,168,882	29.2%
Sales Tax Trust Fund	341,161,960	550,151,510	62.0%
Fire Rescue	46,522,917	295,056,092	15.8%
Special Tax MSTU (Sheriff Operations)	3,507,947	254,808,148	1.4%
Solid Waste	87,336,962	128,405,894	68.0%
Transportation Impact Fees	113,526,115	142,934,315	79.4%

### FUND BALANCE TARGETS

Unrestricted Fund Balance Target

It shall be the goal of the Board of County Commissioners (BCC) that the general governmental unrestricted fund balance is budgeted at no less than 7% of projected operating revenues for that fund for the fiscal year. This amount includes reserves for cash balance, reserve for contingency, and designated reserves.

Restricted Fund Balance

The BCC shall budget restricted fund balance, and the associated restricted reserves for all statutory and contractual obligations.

The BCC shall budget restricted fund balance, and the associated restricted reserves for all currently due debt repayment obligations, as required by the debt instrument, and as needed to maintain the appropriate credit ratings.



Fund balance in the self-insurance funds shall be designated for payment for future claims in an amount adequate to meet estimated liabilities, plus an amount necessary for rate stabilization. The fund balance shall be restricted to such purposes as appropriate for the fund.

#### Committed and Assigned Fund Balance

It is the goal of the BCC to also commit and assign fund balance for any known future land acquisition, one-time nonrecurring expenditures, finance operations, capital projects, or in any other case where the estimated costs of such designation are lower than the estimated costs of borrowing to meet such obligations. Designations should include all known or contemplated events within the five-year budget planning period.

#### Utilization of Fund Balance

Designated fund balance is counted as part of the unrestricted fund balance and may be appropriated by the BCC, as needed, in case of emergencies, rate stabilization needs, unpredicted revenue shortfalls, or in cases where maintaining the fund balance target would be a clear financial detriment to Orange County. Designated fund balance may also be counted in computations of “working capital” and considered to be unrestricted for purposes of computing cash flow needs during the budget year.

## **FUND TYPES**

#### Special Revenue Funds

Special revenue funds account for the proceeds of revenue sources that are legally restricted to expenditure for a specified purpose. The BCC shall exercise their responsibility to ensure that all special revenue funds are budgeted in a prudent manner, consistent with the legal authority underlying the creation of the individual funds. Fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and any appropriate designations of reserves.

#### Debt Service Funds

Debt service funds normally are subject to ordinance, resolution, or other legal requirements that dictate the amount of reserves required, and therefore dictate fund balance budgeting. The BCC has discretion over the budgeting of fund balance; the fund balance shall be budgeted in such a way as to provide for budgeted cash flow, contingency, and any appropriate designations of reserves.

#### Capital Project Funds

Capital project funds are created to account for resources designated for the construction or acquisition of infrastructure or other major improvements. The BCC has the responsibility to ensure that fund balance plus future revenues are sufficient for the intended expenditures. The fund balance shall be budgeted in such a way as to provide for operating cash flow, contingency, and all appropriate designations of reserves.

#### Enterprise Funds

Enterprise funds have the responsibility to provide for cash flow, contingency, and designations, but they must do so in an environment that may include numerous restrictions on reserves, such as debt service, provision for facility closure costs, and non-cash accumulation of fund balance.

#### Internal Service Funds

Internal service funds have the responsibility to provide for cash flow, contingency, and designations, but they may also be asked to provide reserves for routine asset replacement, reserves for actuarial valuation of liabilities, and non-cash accumulation of fund balance.

## Estimated Fund Balances

Fund Group / Fund	FY 2020 - 21 Budget	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b>General Fund and Sub Funds</b>				
General Fund and Subfunds	\$ 208,695,019	\$ 266,516,659	\$ 207,399,512	(22.2)%
<b>Total General Fund and Sub Funds</b>	<b>\$ 208,695,019</b>	<b>\$ 266,516,659</b>	<b>\$ 207,399,512</b>	<b>(22.2)%</b>
<b>Special Revenue Funds</b>				
7000 Level (Federal) Grant - Funds	\$ 585,294	\$ 1,045,488	\$ -	(100.0)%
8000 Level (State) Grants - Funds	1,176,433	1,209,886	-	(100.0)%
911 Fee	20,046,485	20,646,112	19,120,309	(7.4)%
Air Pollution Control	551,240	697,703	551,240	(21.0)%
Air Quality Improvement	400,884	472,582	400,884	(15.2)%
Animal Services Trust Funds	198,027	206,432	178,000	(13.8)%
Aquatic Weed (Non-Tax) Districts	535,567	591,262	534,972	(9.5)%
Aquatic Weed (Tax) Districts	5,681,394	6,000,712	5,816,392	(3.1)%
Boating Improvement Program	1,433,543	1,390,519	1,534,897	10.4 %
Building Safety	40,875,454	46,642,717	50,500,000	8.3 %
Conservation Trust and Subfunds	5,291,957	5,143,435	4,183,265	(18.7)%
Constitutional Gas Tax	32,756,344	36,249,174	31,867,701	(12.1)%
Coronavirus Grant Funds	106,949,853	1,201,173	-	(100.0)%
Court Facilities	3,614,694	3,968,558	3,270,000	(17.6)%
Court Technology	397,905	528,747	-	(100.0)%
Crime Prevention ORD 98-01	180,926	206,232	180,926	(12.3)%
Cyber Safety	1,238	1,249	962	(23.0)%
Driver Education Safety Trust Fund	37,931	39,127	-	(100.0)%
Drug Abuse Trust Fund	185,066	186,471	118,019	(36.7)%
Energy Efficiency Renew Energy & Conservation	14,597	14,590	14,597	0.0 %
I-Drive MSTU Funds	105,397	61,756	-	(100.0)%
Inmate Commissary Fund	3,273,881	4,503,808	3,642,323	(19.1)%
International Drive CRA	81,632,858	102,519,516	107,390,224	4.8 %
Juvenile Court Programs	84,344	153,757	-	(100.0)%
Law Enf. Federal Forfeiture Funding	1,300,000	2,103,056	2,000,000	(4.9)%
Law Enforce Educ-Corrections	583,665	740,344	720,229	(2.7)%
Law Enforcement / Education Sheriff	398,039	506,778	500,000	(1.3)%
Law Enforcement/Confiscated Prop	1,479,440	1,651,285	1,500,000	(9.2)%
Local Housing Asst (SHIP)	5,899,073	6,053,237	11,119,204	83.7 %
Local Option Gas Tax	18,379,383	23,955,802	23,000,000	(4.0)%
Mandatory Refuse Collection	20,637,572	25,664,936	31,765,619	23.8 %
Municipal Service Districts	29,867,240	61,935,112	52,143,493	(15.8)%
OBT Comm Redev Area Trust Fund	1,195,633	1,942,601	2,881,656	48.3 %
OC Fire Prot & EMS/MSTU	72,055,458	65,530,986	46,522,917	(29.0)%
Orange Blossom Trail NID 90-24	141,504	157,463	160,863	2.2 %
Parks and Recreation Scholarship	49,054	-	-	0.0 %
Parks Fund	18,740,397	19,429,649	24,279,649	25.0 %
Pine Hills Local Govt NID	274,739	271,908	274,740	1.0 %
Pollutant Storage Tank	11,738	26,876	11,738	(56.3)%
Special Tax MSTU	4,169,409	5,236,699	3,507,947	(33.0)%
Teen Court	304,765	241,393	290,486	20.3 %
Transportation Trust	36,547,697	48,546,672	42,534,778	(12.4)%
Tree Replacement Trust	700,965	252,343	350,000	38.7 %
Water and Navigation Funds	12,925,020	13,923,103	13,875,021	(0.3)%
<b>Total Special Revenue Funds</b>	<b>\$ 531,672,103</b>	<b>\$ 511,851,249</b>	<b>\$ 486,743,051</b>	<b>(4.9)%</b>

## Estimated Fund Balances

Fund Group / Fund	FY 2020 - 21 Budget	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
<b><u>Enterprise Funds</u></b>				
Convention Center Funds	\$ 282,322,710	\$ 239,596,293	\$ 298,622,006	24.6 %
Solid Waste System	90,752,050	82,073,927	87,336,962	6.4 %
Water Utilities System	92,195,062	230,949,316	168,631,688	(27.0)%
Water Utilities System MSTUs	(14,512)	2,133	366,946	17,103.3 %
<b>Total Enterprise Funds</b>	<b>\$ 465,255,310</b>	<b>\$ 552,621,669</b>	<b>\$ 554,957,602</b>	<b>0.4 %</b>
<b><u>Internal Service Funds</u></b>				
Employees Benefits	\$ 69,357,955	\$ 74,068,799	\$ 72,600,000	(2.0)%
Fleet Management Dept	3,264,756	4,720,343	2,936,456	(37.8)%
Risk Management Program	57,952,263	66,386,756	62,500,000	(5.9)%
<b>Total Internal Service Funds</b>	<b>\$ 130,574,974</b>	<b>\$ 145,175,898</b>	<b>\$ 138,036,456</b>	<b>(4.9)%</b>
<b><u>Capital Construction Funds</u></b>				
Fire Impact Fees	\$ 12,129,737	\$ 13,473,561	\$ 8,259,497	(38.7)%
Horizons West Village H Adequate Public Facility	520,802	520,540	520,802	0.1 %
Lakeside Village Adequate Public Facility	295,898	92,702	95,897	3.4 %
Law Enforce Impact Fees	8,613,532	5,973,151	7,300,000	22.2 %
Misc Construction Projects	199,288,323	183,577,492	200,000,000	8.9 %
Parks & Recreation Impact Fees	40,340,079	43,341,519	36,088,682	(16.7)%
Transportation - Deficient Segment Funds	16,917,617	20,941,360	22,264,954	6.3 %
Transportation Impact Fees	127,774,783	123,132,294	113,526,115	(7.8)%
<b>Total Capital Construction Funds</b>	<b>\$ 405,880,771</b>	<b>\$ 391,052,619</b>	<b>\$ 388,055,947</b>	<b>(0.8)%</b>
<b><u>Others</u></b>				
Capital Improvement Bonds	\$ 50,800,752	\$ 68,680,469	\$ 112,276,224	63.5 %
Orange County Promissory Note Series 2010	803,022	435,075	-	(100.0)%
Public Service Tax Bonds	100,806,433	106,320,488	105,461,844	(0.8)%
Sales Tax Trust Fund	272,595,113	314,695,898	341,161,960	8.4 %
<b>Total Others</b>	<b>\$ 425,005,320</b>	<b>\$ 490,131,930</b>	<b>\$ 558,900,028</b>	<b>14.0 %</b>
<b>County Total</b>	<b>\$ 2,167,083,497</b>	<b>\$ 2,357,350,024</b>	<b>\$ 2,334,092,596</b>	<b>(1.0)%</b>

Note: General Fund Subfunds include the Mosquito Control Fund, the Affordable Housing Trust Fund as well as donations funds. MSBU agency funds and other fiduciary activities may be presented separately.

## Fund Balances Brought Forward

### FY 2021 - 22 Budget as of 03/31/2022

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 266,516,659	\$ 994,693,701	\$ 1,053,810,848	\$ 207,399,512
Enterprise Funds	552,621,669	629,818,109	627,482,176	554,957,602
Capital Construction Funds	391,052,619	246,048,209	249,044,881	388,055,947
Debt Service Funds	490,131,930	400,301,925	331,533,827	558,900,028
Special Revenue Funds	511,851,249	1,507,980,126	1,533,088,324	486,743,051
Internal Service Funds	145,175,898	192,089,391	199,228,833	138,036,456
<b>Total All Funds</b>	<b>\$ 2,357,350,024</b>	<b>\$ 3,970,931,461</b>	<b>\$ 3,994,188,889</b>	<b>\$ 2,334,092,596</b>

### FY 2022 - 23 Adopted Budget

Fund Group	Beginning	Budgeted Sources	Budgeted Uses	Ending
General Fund and Sub Funds	\$ 207,399,512	\$ 1,112,354,594	\$ 1,222,239,196	\$ 97,514,910
Enterprise Funds	554,957,602	779,184,602	817,682,568	516,459,636
Capital Construction Funds	388,055,947	230,501,565	261,815,082	356,742,430
Debt Service Funds	558,900,028	339,353,294	406,310,260	491,943,062
Special Revenue Funds	486,743,051	1,208,337,659	1,393,787,947	301,292,763
Internal Service Funds	138,036,456	212,240,437	282,948,852	67,328,041
<b>Total All Funds</b>	<b>\$ 2,334,092,596</b>	<b>\$ 3,881,972,151</b>	<b>\$ 4,384,783,905</b>	<b>\$ 1,831,280,842</b>

## TAX AND MILLAGE INFORMATION

---

---

The five (5) pages that follow provide information on the millages levied by Orange County. Orange County has, in addition to its countywide tax millage, several additional millages, which may be levied in special taxing districts encompassing territory smaller than the overall county. These special taxing districts provide services ranging from cleaning of lakes to provision of law enforcement services by the Sheriff in the unincorporated area.

Under Florida law, counties are required to sum all ad valorem revenues derived from the countywide levy and all special taxing districts (excluding voted levies and taxing districts independent of the county), and divide this revenue by the countywide tax roll. This is called the "aggregate millage" and is the rate that determines whether or not the county is required to advertise its intent to increase taxes.

The millage schedule presents the rolled back millage compared with the prior year's millage and the current year's millage levy.

### QUESTIONS AND ANSWERS

#### 1. What is included in the countywide millage?

The countywide millage of 4.4347 consists of three (3) components: 1) General Fund (4.0441), 2) Capital Projects Fund (0.2250), and 3) Parks Fund (0.1656). The General Fund is the backbone of the county's financial structure. The bulk of Orange County's services are paid for out of this fund.

Given the major infrastructure needs in our ever-growing community, the Board of County Commissioners decided in 1985 to levy a separate millage to pay for major capital projects. FY 1997-98 was the first year a portion of the countywide millage was dedicated for Parks & Recreation's operation and capital improvements.

#### 2. Are millage rates changing for FY 2022-23?

The only millage change is for the Lake Jean MSTU (municipal services taxing unit), going down from 0.1638 to 0.0819 mills. All other millages are remaining unchanged.

For FY 2022-23 the Library Operating millage is also remaining unchanged at 0.3748 mills.

#### 3. How are property taxes calculated?

All taxes are computed based upon taxable value.

$(\text{Taxable value} / 1000) * \text{millage rate} = \text{property tax}$

Example:

Assessed value:	\$250,000
Less homestead exemption:	<u>(50,000)</u>
Taxable value:	\$200,000

First,  $(\$200,000 / 1000) = \$200.00$

Then,  $\$200.00 * 5.0000 \text{ mills} = \$1,000.00 \text{ property tax}$   
(sample millage)

### **Common Terms used in budgeting:**

**Millage:** The rate charged per \$1,000 of taxable value. (For example: On a house with a taxable value of \$100,000 each mill would equal \$100 in taxes.)

**Tax Base:** The total value of land and personal property on which a taxing entity, such as the county, can levy property taxes. Because some land is partially or completely exempt from taxes, the tax base is usually smaller than the actual value of the property in the county.

**Rolled-Back Rate:** The millage which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100%, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115% of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value.

**Aggregate Millage Rate:** That millage rate obtained from the quotient of the sum of all ad valorem taxes levied by the county for countywide purposes plus the ad valorem taxes levied for all districts dependent to the county, divided by the total taxable value of the county.

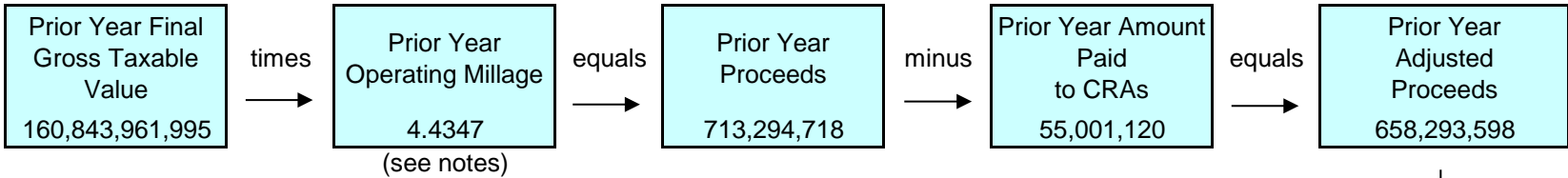
**Exemptions:** Exemptions are granted by the state and either lower the taxable value of property or can result in removing it from the tax rolls completely. Available exemptions include the following: Homestead Exemption, Widow/Widower, Disability, Limited Income Senior, Military/Veterans, Fallen Hero, and Total and Permanent Disability.



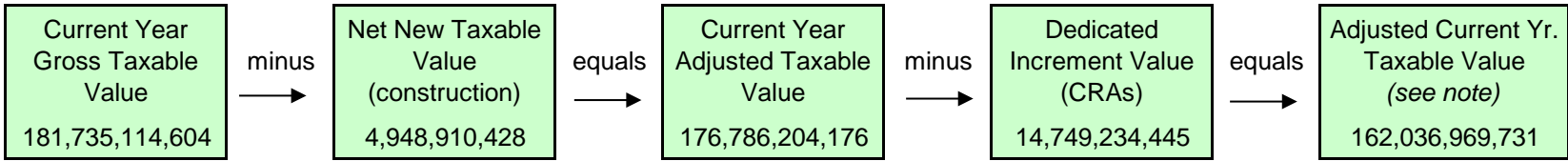
# Millage Computation Process

General County (County-Wide) Rolled-Back Millage Rate

## Prior Year Data

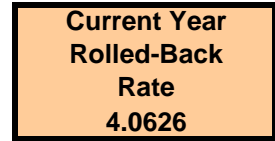


## Current Year Data



divided by

equals



### Notes:

Millage - The term "millage" is used throughout the budget book, and is defined in our Glossary as a tax rate per \$1,000 of taxable value. So in the computations above, for example, the "millage" rate is divided by 1,000 before being multiplied by the taxable value.

This example shows only the general county millage and does not include unincorporated areas such as the Sheriff's millage, the Fire/Rescue millage, or millages of other dependent districts.

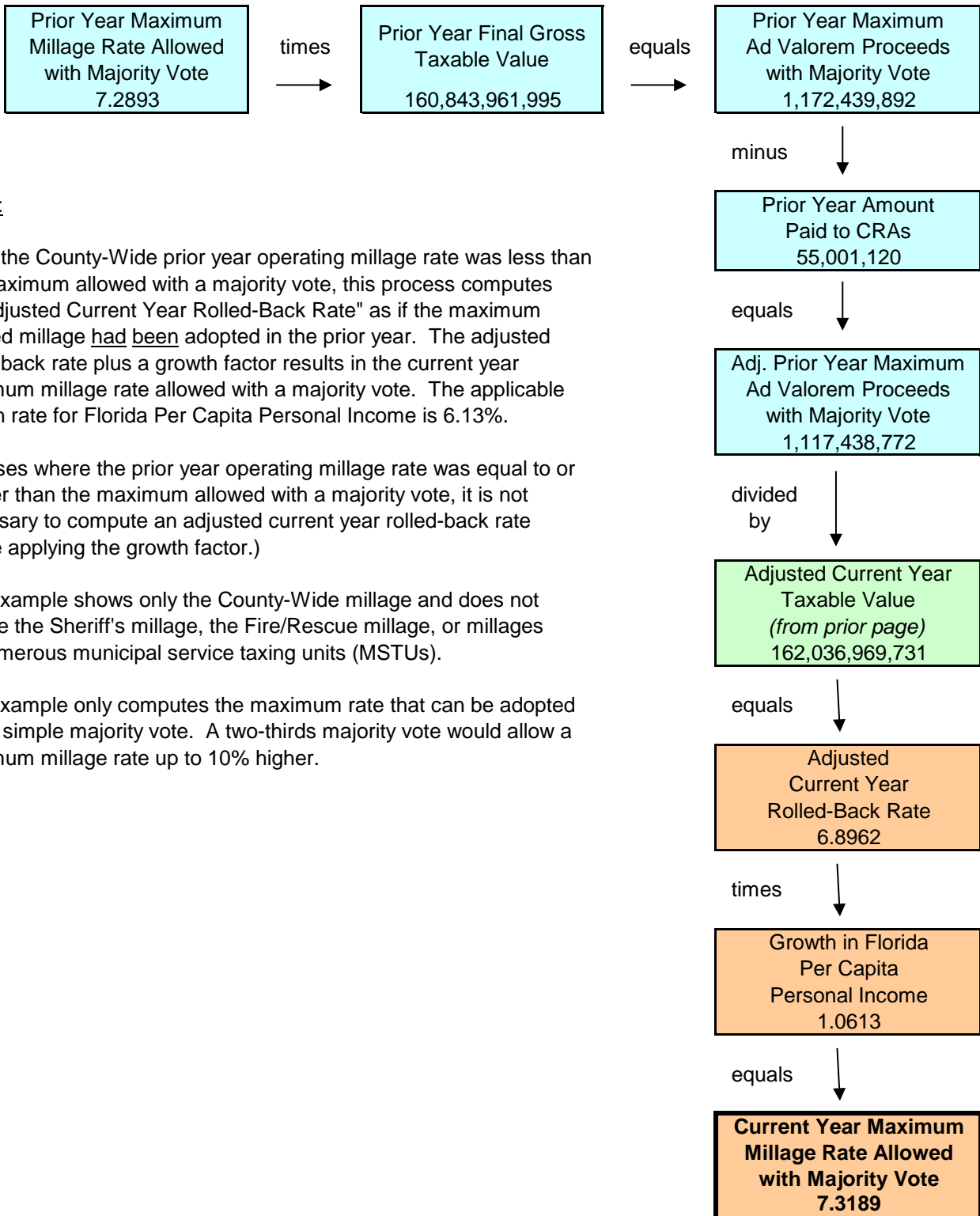
The rolled-back rate, in aggregate, is the rate used for Truth in Millage ("TRIM") advertisements. Any rate above the rolled-back rate must be advertised as a "tax increase", under Florida Statutes. The "Millage and Property Value Detail" schedule shows how each rate relates to the aggregate.

The Adjusted Current Year Taxable Value corresponds to the Florida Department of Revenue Form DR-420, line 15. This number is sometimes called "Adjusted Value".



# Millage Computation Process

General County (County-Wide) Maximum Millage Rate Allowed with a Majority Vote



Notes:

Since the County-Wide prior year operating millage rate was less than the maximum allowed with a majority vote, this process computes an "Adjusted Current Year Rolled-Back Rate" as if the maximum allowed millage had been adopted in the prior year. The adjusted rolled-back rate plus a growth factor results in the current year maximum millage rate allowed with a majority vote. The applicable growth rate for Florida Per Capita Personal Income is 6.13%.

(In cases where the prior year operating millage rate was equal to or greater than the maximum allowed with a majority vote, it is not necessary to compute an adjusted current year rolled-back rate before applying the growth factor.)

This example shows only the County-Wide millage and does not include the Sheriff's millage, the Fire/Rescue millage, or millages for numerous municipal service taxing units (MSTUs).

This example only computes the maximum rate that can be adopted with a simple majority vote. A two-thirds majority vote would allow a maximum millage rate up to 10% higher.

**MILLAGE SUMMARY  
FISCAL YEAR 2022-2023**

	Prior Millage	Current Year Rolled-Back	Current Year Adopted	Percent Change Over Rolled- Back	Percent Change FY 22 to FY 23
<b>COUNTY-WIDE</b>					
General Fund	4.0441	3.6749	4.0441	N/A	0.00%
Capital Projects Fund	0.2250	0.2233	0.2250	N/A	0.00%
Parks Fund	0.1656	0.1644	0.1656	N/A	0.00%
Total County-Wide	4.4347	4.0626	4.4347	9.16%	0.00%
<b>Special Tax - MSTU</b>					
<b>Service Districts</b>					
Cnty - Unincorporated	1.8043	1.6370	1.8043	10.22%	0.00%
County Fire And EMS	2.2437	2.0356	2.2437	10.22%	0.00%
OBT Corridor Improvements	0.5932	0.5286	0.5932	12.22%	0.00%
OBT Neighborhood Improv.	0.2554	0.2291	0.2554	11.48%	0.00%
Orlando Central Park MSTU	1.1549	1.0216	1.1549	13.05%	0.00%
I-Drive Master Transit	0.2334	0.2120	0.2334	10.09%	0.00%
I-Drive Bus Service	0.7523	0.6885	0.7523	9.27%	0.00%
N. I-Drive Improvement	0.1601	0.1453	0.1601	10.19%	0.00%
Apopka-Vineland Improv.	0.6000	0.5610	0.6000	6.95%	0.00%
<b>Lake Districts</b>					
Bass Lake	1.3872	1.2354	1.3872	12.29%	0.00%
Big Sand Lake	0.1378	0.1262	0.1378	9.19%	0.00%
Lake Holden	2.5337	2.2495	2.5337	12.63%	0.00%
Lake Horseshoe	-	-	-	N/A	N/A
Lake Irma	0.6200	0.5515	0.6200	12.42%	0.00%
Lake Jean	0.1638	0.1474	0.0819	-44.44%	-50.00%
Lake Jessamine	0.6545	0.5356	0.6545	22.20%	0.00%
Lake Killarney	0.8613	0.7824	0.8613	10.08%	0.00%
Lake Mary	3.0000	2.5915	3.0000	15.76%	0.00%
Lake Ola	2.0000	1.8610	2.0000	7.47%	0.00%
Lake Pickett	1.7597	1.6041	1.7597	9.70%	0.00%
Lake Price	1.1910	1.1195	1.1910	6.39%	0.00%
Lake Rose	2.0125	1.9241	2.0125	4.59%	0.00%
Lake Sue	-	-	-	N/A	N/A
Lake Whippoorwill	-	-	-	N/A	N/A
Little Lake Fairview	0.5000	0.4717	0.5000	6.00%	0.00%
South Lake Fairview	0.1707	0.1564	0.1707	9.14%	0.00%
<b>Water And Navigation</b>					
Lake Conway Water & Nav.	0.4107	0.3804	0.4107	7.97%	0.00%
Windermere Navigation	0.2528	0.2314	0.2528	9.25%	0.00%
<b>COUNTY:</b>					
Aggregate Comparison	6.6546	6.2686	6.6596	6.24%	0.08%
<b>Indep. Spec. Dist.-Voted Millage</b>					
Library Operating	0.3748	0.3408	0.3748	9.98%	0.00%

Note: With the exception of Lake Jean, the adopted millage for each entity is the prior year adopted millage.

**FIFTEEN YEAR MILLAGE AND BUDGET INFORMATION**

<b>FISCAL YEAR</b>	<b>COUNTYWIDE BASE MILLAGE</b>	<b>UNADJUSTED GENERAL FUND BUDGET</b>	<b>UNADJUSTED TOTAL COUNTY BUDGET</b>	<b>ADJUSTED COUNTYWIDE ASSESSMENT ROLL</b>	<b>PROPERTY VALUE-PERCENT CHANGE OVER PRIOR FY</b>
2022-23	4.4347	\$1,319,754,106	\$6,216,064,747	\$181,735,114,604 *	13.0%
2021-22	4.4347	\$1,190,544,772	\$5,210,945,121	\$160,843,961,995	3.4%
2020-21	4.4347	\$1,107,392,612	\$4,794,904,709	\$155,481,115,193	8.5%
2019-20	4.4347	\$1,041,726,003	\$4,697,639,572	\$143,362,277,614	9.8%
2018-19	4.4347	\$965,169,687	\$4,252,062,369	\$130,523,063,811	9.3%
2017-18	4.4347	\$900,212,864	\$3,955,492,824	\$119,396,004,935	9.3%
2016-17	4.4347	\$849,510,491	\$3,597,733,185	\$109,249,340,243	9.0%
2015-16	4.4347	\$811,088,247	\$3,500,858,268	\$100,254,907,511	11.2%
2014-15	4.4347	\$774,739,300	\$3,299,008,158	\$90,146,239,935	7.2%
2013-14	4.4347	\$746,979,888	\$3,203,981,726	\$84,092,787,233	3.7%
2012-13	4.4347	\$724,049,754	\$3,216,649,308	\$81,060,443,665	-0.3%
2011-12	4.4347	\$711,428,926	\$3,250,733,363	\$81,290,439,264	-2.7%
2010-11	4.4347	\$717,095,160	\$3,106,165,813	\$83,586,769,561	-12.6%
2009-10	4.4347	\$748,697,920	\$3,142,182,982	\$95,585,196,775	-10.7%
2008-09	4.4347	\$774,489,749	\$3,471,062,611	\$107,014,869,077	-0.3%

Note: Budgets include interfund transfers.

\* The FY 2022-23 figure is an estimate. The FY 2022-23 Adjusted Countywide Assessment Roll figure will be available upon completion of the Value Adjustment Board process.

# TAX EQUALIZATION CALCULATION

FY 2022-23

The tax burden on property owners throughout Orange County is equalized by the following formula. The calculation includes Ad Valorem, Public Service Tax and Communications Services Tax revenue from the unincorporated areas of the county to support services provided to those same residents.

## EXPENDITURES:

	<u>FY 2022-23</u>
Code Enforcement	\$7,633,449
State Fire Control	24,700
Reserve for Contingency	0
85% of Sheriff's Law Enforcement Budget	250,017,904
Less: Municipal Shortfall	<u>(2,867,905)</u>
TOTAL EXPENDITURES	<u><u>\$254,808,148</u></u>

## REVENUES:

Ad Valorem Tax	\$173,911,253
Communications Services Tax	\$17,000,000
Interest and Other Misc. Revenues	670,000
Statutory Deduction	(9,579,063)
Fund Balance	3,507,947
Interfund Transfer (Public Service Tax)	<u>69,298,011</u>
TOTAL REVENUES	<u><u>\$254,808,148</u></u>

## Millage Levies:

FY 2022-23	1.8043
FY 2021-22	1.8043
FY 2020-21	1.8043
FY 2019-20	1.8043
FY 2018-19	1.8043

Note - Ad Valorem Tax revenue represents projected revenue from the Sheriff's millage for FY 2022-23.

## Changes in Authorized Positions

Department/Division	FY 2020-21	FY 2021-22			FY 2022-23				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<b><u>Constitutional Officers</u></b>									
Board of County Commissioners	20	20	0	20	0	0	0	20	
Comptroller	230	231	0	231	1	0	0	232	
County Mayor	6	6	0	6	0	0	0	6	
Court Administration	20	15	0	15	2	0	1	18	
Property Appraiser	153	157	0	157	9	0	0	166	
Sheriff	2,442	2,460	3	2,463	44	0	0	2,507	
Supervisor of Elections	49	49	0	49	4	0	0	53	
Tax Collector	322	332	0	332	0	0	0	332	
<b>Total</b>	<b>3,242</b>	<b>3,270</b>	<b>3</b>	<b>3,273</b>	<b>60</b>	<b>0</b>	<b>1</b>	<b>3,334</b>	
<b><u>Administration and Fiscal Services</u></b>									
911 Fees	6	6	0	6	0	0	0	6	
Fiscal and Business Services	3	3	0	3	0	0	0	3	
Human Resources	105	105	-1	104	0	0	0	104	
Information Systems and Services	192	192	-1	191	2	0	0	193	
Management and Budget	13	14	0	14	0	0	0	14	
Professional Standards	14	14	0	14	0	0	0	14	
Risk Management Operations	21	21	0	21	0	0	0	21	
<b>Total</b>	<b>354</b>	<b>355</b>	<b>-2</b>	<b>353</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>355</b>	
<b><u>Administrative Services</u></b>									
Business Development	9	9	0	9	1	0	0	10	
Capital Projects	15	17	1	18	3	0	0	21	
Facilities Management	167	169	0	169	1	0	0	170	
Fiscal & Operational Support	12	12	0	12	1	0	0	13	
Fleet Management	69	69	0	69	0	0	0	69	
Procurement	34	36	0	36	0	0	0	36	
Real Estate Management	25	25	0	25	2	0	0	27	
<b>Total</b>	<b>331</b>	<b>337</b>	<b>1</b>	<b>338</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>346</b>	

## Changes in Authorized Positions

Department/Division	FY 2020-21	FY 2021-22			FY 2022-23				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<b><u>Community &amp; Family Services</u></b>									
Citizen Resource & Outreach	49	49	0	49	0	0	0	49	
Citizens' Commission for Children	20	20	0	20	2	0	0	22	
Community Action	65	68	-1	67	3	0	0	70	
Cooperative Extension Services	22	22	0	22	0	0	0	22	
Fiscal & Operational Support	20	20	2	22	0	0	0	22	
Head Start	300	300	0	300	0	0	0	300	
Mental Health & Homeless Issues	12	13	1	14	1	0	0	15	
Parks & Recreation	299	299	-1	298	3	0	0	301	
Regional History Center	15	16	0	16	3	0	0	19	
Youth and Family Services	150	153	0	153	0	0	0	153	
<b>Total</b>	<b>952</b>	<b>960</b>	<b>1</b>	<b>961</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>973</b>	
<b><u>Convention Center</u></b>									
Convention Center Capital Planning	15	15	0	15	0	0	0	15	
Convention Center Event Operations	176	176	0	176	0	0	0	176	
Convention Center Facility Operations	128	128	0	128	0	0	0	128	
Convention Center Sales/Event Mgt.	20	20	0	20	0	0	0	20	
Convention Center Security	68	68	0	68	0	0	0	68	
Convention Center Strategic Planning	20	20	0	20	0	0	0	20	
Fiscal & Operational Support	45	45	0	45	0	0	0	45	
<b>Total</b>	<b>472</b>	<b>472</b>	<b>0</b>	<b>472</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>472</b>	
<b><u>Corrections</u></b>									
Community Corrections	116	116	1	117	0	0	0	117	
Corrections Admin / Command	26	26	1	27	0	0	0	27	
Corrections Support Services	121	121	-8	113	0	0	0	113	
Fiscal & Operational Support	49	49	0	49	0	0	0	49	
In-Custody Security Operations	709	709	-9	700	0	0	0	700	
In-Custody Support Services	432	432	16	448	0	0	0	448	
Inmate Administrative Services	167	167	-1	166	0	0	0	166	
<b>Total</b>	<b>1,620</b>	<b>1,620</b>	<b>0</b>	<b>1,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,620</b>	

## Changes in Authorized Positions

Department/Division	FY 2020-21	FY 2021-22			FY 2022-23				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<b><u>Fire Rescue</u></b>									
Fire Communications	66	66	0	66	0	0	0	66	
Fire Logistics Division	48	48	0	48	3	0	0	51	
Fire Operations	1,308	1,324	1	1,325	10	0	-1	1,334	
Fire Planning & Technical Services	59	60	0	60	7	0	0	67	
Fiscal & Operational Support	25	25	-1	24	0	0	1	25	
Office of Emergency Management	9	9	0	9	1	0	0	10	
<b>Total</b>	<b>1,515</b>	<b>1,532</b>	<b>0</b>	<b>1,532</b>	<b>21</b>	<b>0</b>	<b>0</b>	<b>1,553</b>	
<b><u>Health Services</u></b>									
Animal Services	99	100	0	100	3	0	0	103	
Corrections Health Services	164	165	0	165	0	0	0	165	
Drug Free Community Office	4	4	0	4	1	0	-1	4	
Fiscal & Operational Support	29	30	-1	29	0	0	0	29	
Health EMS	11	11	0	11	2	0	0	13	
Medical Clinic	41	41	0	41	0	0	0	41	
Medical Examiner	39	39	0	39	3	0	0	42	
Mosquito Control	32	32	0	32	0	0	0	32	
<b>Total</b>	<b>419</b>	<b>422</b>	<b>-1</b>	<b>421</b>	<b>9</b>	<b>0</b>	<b>-1</b>	<b>429</b>	
<b><u>Other Appropriations</u></b>									
Charter Review	1	1	0	1	0	0	0	1	
<b>Total</b>	<b>1</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>	
<b><u>Other Court Funds</u></b>									
Court Technology	21	21	0	21	0	0	0	21	
Juvenile Court Programs	3	3	0	3	0	0	0	3	
Local Court Programs	14	14	1	15	0	0	0	15	
<b>Total</b>	<b>38</b>	<b>38</b>	<b>1</b>	<b>39</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39</b>	

## Changes in Authorized Positions

Department/Division	FY 2020-21	FY 2021-22			FY 2022-23				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<b><u>Other Offices</u></b>									
Agenda Development	3	3	0	3	0	0	0	3	
Arts and Cultural Affairs	2	3	0	3	0	0	0	3	
County Administrator	14	14	0	14	0	0	-1	13	
County Attorney	34	34	0	34	0	0	0	34	
Economic Trade & Tourism Development	2	2	0	2	0	0	0	2	
Innovation and Technology	1	1	0	1	0	0	0	1	
Innovation Lab Office	0	0	0	0	1	0	0	1	
Legislative Affairs	3	3	0	3	0	0	0	3	
Office of Communications	34	34	0	34	0	0	0	34	
Sustainability and Resilience Officer	0	0	0	0	0	0	2	2	
<b>Total</b>	<b>93</b>	<b>94</b>	<b>0</b>	<b>94</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>96</b>	
<b><u>Planning, Environmental &amp; Development Svc.</u></b>									
Building Safety	186	186	3	189	9	0	0	198	
Environmental Protection	103	105	0	105	4	0	1	110	
Fiscal & Operational Support	53	54	1	55	0	0	0	55	
Housing and Community Development	55	58	4	62	1	0	0	63	
Neighborhood Services	81	81	2	83	0	0	-1	82	
Planning	28	28	0	28	0	0	-1	27	
Transportation Planning	18	18	0	18	1	0	0	19	
Zoning	29	29	0	29	2	0	0	31	
<b>Total</b>	<b>553</b>	<b>559</b>	<b>10</b>	<b>569</b>	<b>17</b>	<b>0</b>	<b>-1</b>	<b>585</b>	
<b><u>Public Works</u></b>									
Development Engineering	44	44	0	44	0	0	0	44	
Fiscal & Operational Support	35	35	0	35	0	0	0	35	
Highway Construction	26	26	0	26	0	0	0	26	
Public Works Engineering	40	40	0	40	0	0	0	40	
Public Works Stormwater Mgt.	108	108	0	108	0	0	0	108	
Roads & Drainage	234	234	0	234	0	0	0	234	
Traffic Engineering	68	68	0	68	0	0	0	68	
<b>Total</b>	<b>555</b>	<b>555</b>	<b>0</b>	<b>555</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>555</b>	

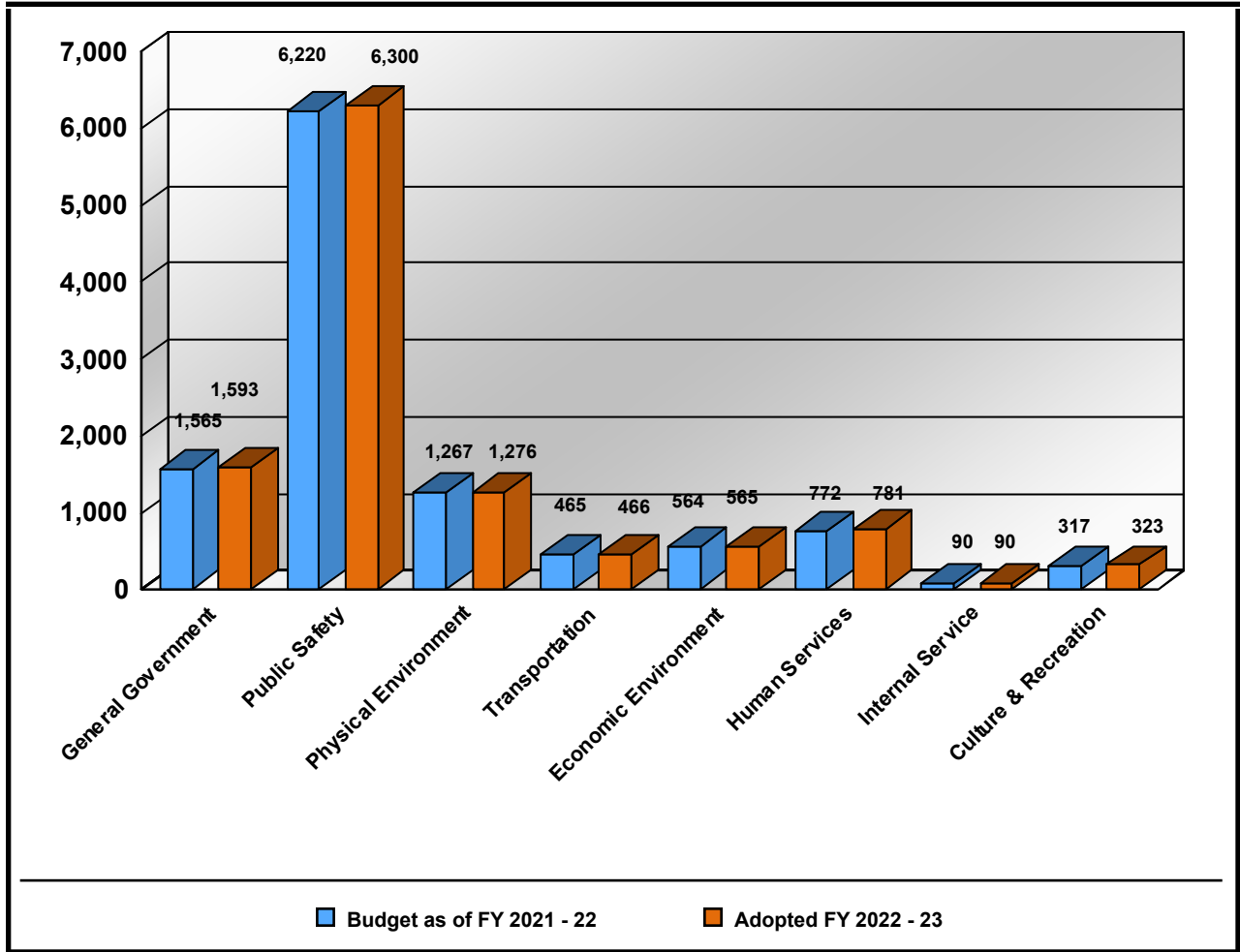


## Changes in Authorized Positions

Department/Division	FY 2020-21	FY 2021-22			FY 2022-23				
	Auth Positions	Auth Positions	Net Change	Positions	Addition	Deletion	Net Transfer	Positions	
<b>Utilities</b>									
Fiscal & Operational Support	80	81	0	81	0	0	0	81	
Solid Waste	163	165	0	165	0	0	0	165	
Utilities Customer Service	157	157	0	157	0	0	0	157	
Utilities Engineering	81	82	0	82	0	0	0	82	
Utilities Field Services	271	271	0	271	0	0	0	271	
Water Reclamation	123	136	0	136	1	0	0	137	
Water Utilities	131	140	0	140	3	0	0	143	
<b>Total</b>	<b>1,006</b>	<b>1,032</b>	<b>0</b>	<b>1,032</b>	<b>4</b>	<b>0</b>	<b>0</b>	<b>1,036</b>	
<b>Total</b>	<b>11,151</b>	<b>11,247</b>	<b>13</b>	<b>11,260</b>	<b>134</b>	<b>0</b>	<b>0</b>	<b>11,394</b>	
<i>Total excluding Constitutional Officers</i>	<i>7,909</i>	<i>7,977</i>	<i>10</i>	<i>7,987</i>	<i>74</i>	<i>0</i>	<i>-1</i>	<i>8,060</i>	

# Total Positions by Function

## FY 2021 - 22 Versus FY 2022 - 23



---

# Debt Management

---

**This section includes:**

- General Overview ..... 1-80
- Pledged Revenue for Debt ..... 1-82
- Credit Ratings ..... 1-83
- Long-Term Debt Summary ..... 1-86
- Legal Debt Limits ..... 1-87
- Detailed Long-Term Debt ..... 1-87

## GENERAL OVERVIEW

---

---

The basic purpose of debt management is to contribute to the continued financial health and stability of the organization by assuring future access to debt markets to meet both scheduled and unscheduled needs. In practice, the limits within which debt management can be developed and implemented are usually very confined by the constraints of financial markets and regulatory processes.

The legal, economic, financial, and market conditions associated with the issuance of debt are dynamic, unpredictable and in a constant mode of change. Consequently, the decision to issue a debt is best made on a case-by-case basis, and only after careful and timely analysis and evaluation of all relevant factors. Some of the factors that should be considered include, but are not limited to, the following:

- Legal constraints on debt capacity and various financing alternatives.
- The urgency of the capital requirements to be met and the economic costs of delays.
- Willingness and financial ability of the taxpayers to pay for the capital improvements.
- Determination as to whether to employ a "pay as you acquire" versus a "pay as you use" approach.
- Proper balance between internal and external financing.
- Current interest rates and other market considerations.
- The financial condition of Orange County.
- The types, availability, and stability of revenues to be pledged for repayment of the debt.
- Type of debt to be issued.
- The nature of the projects to be financed (i.e., approved schedule of improvements, non-recurring improvements, etc.).
- Specifics for debt management are to be found in Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10, and Administrative Regulation 06.02.04, as seen below.

### **Administrative Regulation 06.02.04**

#### **6.02.04 ISSUANCE OF REVENUE BONDS**

##### **I. POLICY**

- A. Orange County has the authority to issue revenue bonds or general obligation bonds pursuant to a competitive bid process or a negotiated sale.
- B. It is the policy of Orange County to sell its bonds in the manner which will result in the lowest overall cost to the county while meeting the county's operational and program needs and deadlines.
- C. The competitive bid process should be utilized in the sale of bonds unless otherwise recommended by the County Administrator or the Orange County Comptroller, or both, and approved by the Board of County Commissioners (BCC).

##### **II. PROCEDURES**

- A. The county's revenue bonds and general obligation bonds shall be sold by a competitive bid process except as otherwise authorized by this Administrative Regulation.
- B. The county's bonds may be sold by a negotiated transaction only if:
  1. Such negotiated sale is recommended by the County Administrator or the County Comptroller, or both;
  2. Such recommendation is set forth in writing and contains the specific reasons why a competitive bid process would not be in the best interests of the county;
  3. Such reasons include one or more of the reasons set forth in paragraph C, below; and,
  4. The BCC approves the recommendation by majority vote of the members present.

- C. The County Administrator or the County Comptroller, or both, may recommend that a particular issue of the county's bonds be sold pursuant to a negotiated sale only if at least one (1) of the following criteria exists:
1. The primary security or source of payment for the bonds is new or untested in the market;
  2. The particular structure of the bond issue is highly complex or is new and untested;
  3. The bond transaction involves innovative financing techniques or "derivative products";
  4. Market conditions are unstable or chaotic;
  5. A sudden or dramatic credit rating deterioration has occurred for the county, the State of Florida, or the surrounding region;
  6. The particular source of revenue pledged to the proposed bond issue has experienced a sudden or dramatic deterioration in its credit rating or marketability, or is otherwise a weak credit;
  7. The size of the bond issue is considerably larger than the county has previously brought to market for that particular revenue source or is otherwise of such size that it would be difficult to sell the bonds through competitive bids;
  8. There is evidence or reason to conclude that a competitive bid process will result in higher borrowing costs for the county;
  9. There is reason to conclude that a competitive bid process will not meet the county's operational or program needs or deadlines, and a negotiated sale will; and,
  10. The county wants to ensure participation by minority- and women-owned investment banking firms and/or by local and regional firms.
- D. When a negotiated sale is approved by the BCC, underwriters will be selected pursuant to the applicable county code and Administrative Regulations.
- E. Nothing in this regulation shall prohibit the use of set asides, auctions, and other devices which will encourage or ensure the participation of minority- and/or women-owned businesses and/or local or regional underwriting firms in competitively bid bond sales, all as may be approved from time to time by the BCC.
- F. This regulation applies only to bonds issued by Orange County, Florida, and does not apply to any special districts within the county, either dependent or independent.
- G. Failure to comply, in whole or in part, with this regulation pertaining to the method of sale of Orange County bonds shall have no affect whatsoever on the validity of any such bonds. Furthermore, nothing in this regulation shall create either a cause of action or standing to sue for, or on the part of, any person or firm.

### **Conclusion**

The conduct of County Debt Management is ongoing and is constantly reviewed to produce the best results in an ever-changing marketplace. The Administrative Regulations are periodically reviewed.

Currently, Orange County has no outstanding General Obligation bonds approved by voter referendum. Administrative Regulation 06.02.04 and Orange County Code, Part II, Chapter 17, Article II Financing of Capital Projects, Etc., Divisions 1-10 has provided guidelines for the issuance of the various outstanding revenue bonds. In addition, for each pledged revenue source, there are resolutions and indentures, which set forth covenants with bond holders. Those board approved resolutions and indentures form a record of the evolution of rules and guidelines for the management of county debt, which has been approved by the BCC, the investors, and market participants.

## **PLEGGED REVENUE FOR DEBT**

---

---

Orange County takes a planned and programmed approach to the management of its outstanding debt with a view toward funding from internally generated capital, where appropriate, and external financing, when appropriate. Outstanding debt is constantly monitored for opportunities to find savings on future scheduled debt service costs.

Orange County has 12 long-term bond issues outstanding with an original par amount of \$1,345,820,000. Currently, Orange County has \$994,795,000 in principal and \$326,515,738 in interest payments remaining. The schedule of bonded debt for FY 2022-23 totals \$121,431,979; \$79,470,000 for principal; and \$41,961,979 for interest. The schedule of bonded debt for FY 2023-24 totals \$119,446,761; \$81,320,000 for principal; and \$38,126,761 for interest. There are also several State Revolving Fund loans for Utilities water system projects paid solely from system revenues. The county contracts with Digital Assurance Certification, LLC to maintain an online repository of detailed debt information for the county at the website: [www.dacbond.com](http://www.dacbond.com), where more information is available.

County bonding has been concentrated in the following areas: resource recovery projects, new jail construction, construction and rehabilitation of county facilities, expansion of the Convention Center, funding for the Dr. Phillips Performing Arts Center and Camping World Stadium, construction of the Courthouse Complex, purchase of environmentally-sensitive lands, and to acquire and improve park and recreational facilities.

Jail construction and the construction and rehabilitation of county facilities are funded primarily from debt supported by Sales Tax revenue and Guaranteed and Second Guaranteed Entitlement of State Revenue Sharing. Debt for construction of the Orange County's Courthouse Complex is secured by sales tax revenues.

Debt for the expansion of the Convention Center, the Dr. Phillips Performing Arts Center, and Camping World Stadium is supported by revenue from the Tourist Development Tax. This tax enacted by ordinance on March 16, 1978, and by a referendum approved by the voters of the county was first levied in May 1978. On December 13, 1994, the county increased the rate of the tax from 4% to 5%; on July 18, 2006, the rate was increased to 6%. The first 5% of the tax is pledged to debt service.

Debt to purchase environmentally-sensitive lands and acquire and improve park and recreational facilities is supported by revenue from the Public Service Tax (PST). This PST levy was put into effect on November 1, 1991.

Operating cost implications of each of these capital improvements have been reflected in each of the respective operating budgets. A history of rating actions, a schedule of long-term debt and a brief outline of the outstanding debt issues are presented on the following pages for further information.

## SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
1992	Commercial Paper Program	Upgrade from "A1" to "A1+" from S&P.
1992	Water Utilities System Bonds	Upgrade from "Baa" to "Aa", "A+" & "A+" from Moody's, S & P, and Fitch.
1993	Library District Bonds	Upgrade from "AA-" to "AA" from S&P, Moody's confirmed "Aa" rating.
1993	Sales Tax Bonds	Moody's & S&P confirmed "A1" & "A+".
1993	Solid Waste Bonds	Upgrade from "A" to "A1" from Moody's.
1994	Tourist Development Tax Bonds	S&P assigned "A" rating; Moody's and Fitch confirmed "A" rating.
1995	Public Service Tax Bonds	Received first time ratings of "A", "A", & "A+" from Moody's, S&P, and Fitch.
1997	Tourist Development Tax Bonds	Moody's revised rating to "A3".
1998	Water Utilities System Refunding Refunding Revenue Bonds	Received rating from Moody's of "Aa-3".
1998	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA" and "AAA" from Moody's, S&P, and Fitch. Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
1998	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A3", "A", "A" from Moody's, S&P, and Fitch.
1999	Sales Tax Revenue Bonds	Uninsured Ratings of "A1" and "A+" from Moody's and S&P.
2000	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2" (upgrade from A3), "A", "A+" (upgrade from A) from Moody's, S&P, and Fitch.
2002	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2002	Sales Tax Revenue Bonds	Upgrade from "A+" to "AA-" from S&P.
2002	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2003	Solid Waste Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A" from Moody's, S&P, and Fitch.
2003	Public Service Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "A+", "AA-" from Moody's, S&P, and Fitch.

## SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2003	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2005	Capital Improvement Bonds	Upgrade from "A" to "A+" from S&P.
2006	Sales Tax Revenue Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A1", "AA-", "AA-" from Moody's, S&P, and Fitch.
2006	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A", "A+" from Moody's, S&P, and Fitch.
2006	Sales Tax Revenue Bonds	S&P upgraded rating from "AA-" to "AA".
2007	Tourist Development Tax Bonds	Upgrade from "A" to "A+" from S&P.
2007	Tourist Development Tax Bonds	Insured Ratings of "Aaa", "AAA", "AAA" from Moody's, S&P and Fitch. Uninsured Ratings of "A2", "A+", "A+" from Moody's, S&P, and Fitch.
2007	Sales Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2007	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2009	Capital Improvement Bonds	Received ratings of "AA" from Fitch; Upgrade from "A+" to "AA" from S&P.
2010	Tourist Development Tax Bonds	Recalibrated from Moody's from "A2" to "A1" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to be consistent with the Global Scale Rating (GSR).
2010	Water Utility Bonds	Recalibrated from Moody's from "Aa3" to "Aa2" to be consistent with the Global Scale Rating (GSR).
2010	Public Service Tax Bonds	Recalibrated from Moody's from "A1" to "Aa3" to Be consistent with the Global Scale Rating (GSR).
2010	Tourist Development Tax Bonds	Recalibrated from Fitch from "A+" to "AA-" to be consistent with the Global Scale Rating (GSR).
2010	Sales Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2010	Capital Improvement Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).



## SELECTED CREDIT RATINGS ACTIONS

<u>DATE</u>	<u>CREDIT</u>	<u>RATING ACTION</u>
2010	Public Service Tax Bonds	Recalibrated from Fitch from "AA" to "AA+" to be consistent with the Global Scale Rating (GSR).
2011	Public Service Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2012	Orange County	Implied general obligation rating of "AAA" from Fitch.
2012	Sales Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2012	Sales Tax Bonds	Rated as "AA+" from Kroll Bond Rating Agency.
2012	Orange County	Implied general obligation rating of "AA+" from Kroll Bond Rating Agency.
2013	Public Service Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2013	Public Service Tax Bonds	Upgrade from "AA-" to "AA" from S&P.
2014	Orange County	Implied general obligation rating upgrade from "AA+" to "AAA" from Kroll.
2015	Water Utility Bonds	All outstanding bonds were paid off and ratings terminated.
2015	Tourist Development Tax Bonds	Upgrade from "AA-" to "AA" from Fitch.
2015	Tourist Development Tax Bonds	Upgrade from "A+" to "AA-" from S&P.
2015	Tourist Development Tax Bonds	Upgrade from "A1" to "Aa3" from Moody's.
2016	Water Utility Bonds	Rated as "AAA" from S&P and Fitch.
2016	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2016	Public Service Tax Bonds	Upgrade from "AA+" to "AAA" from Fitch.
2018	Orange County	Implied general obligation rating of "Aaa" from Moody's.
2018	Tourist Development Tax Bonds	Upgrade from "Aa3" to "Aa2" from Moody's.
2018	Sales Tax Bonds	Upgrade from "AA+" to "AAA" from Kroll.
2019	Sales Tax Bonds	Upgrade from "Aa2" to "Aa1" from Moody's.
2019	Capital Improvement Bonds	Upgrade from "AA" to "AA+" from S&P.
2019	Sales Tax Bonds	Upgrade from "AA" to "AA+" from S&P.
2019	Public Service Tax Bonds	Upgrade from "AA" to "AA+" from S&P.

Source: Fiscal & Business Services Division

## LONG-TERM DEBT SUMMARY

	<b>BONDS</b>	<b>SERIES</b>	<b>BOND DEBT</b>	<b>PRINCIPAL</b>	<b>INTEREST</b>	<b>PRINCIPAL AND INTEREST TOTAL</b>
1	Tourist Development Tax Refunding Revenue	2010	144,395,000	83,530,000	6,315,500	89,845,500
2	Sales Tax Revenue Refunding	2012C	96,195,000	27,335,000	1,335,875	28,670,875
3	Public Service Tax Refunding Revenue	2013	37,895,000	5,935,000	556,500	6,491,500
4	Tourist Development Tax Refunding Revenue	2015	154,195,000	96,480,000	25,704,750	122,184,750
5	Sales Tax Revenue Refunding Bonds	2015A	30,110,000	16,020,000	1,044,872	17,064,872
6	Water & Wastewater Utility Revenue Bonds	2016	89,035,000	70,990,000	15,406,206	86,396,206
7	Tourist Development Tax Refunding Revenue Bonds	2016	63,025,000	63,025,000	23,699,600	86,724,600
8	Tourist Development Tax Revenue Bonds	2016A	88,940,000	88,940,000	40,647,288	129,587,288
9	Tourist Development Tax Refunding Revenue Bonds	2016B	202,745,000	202,745,000	93,184,200	295,929,200
10	Tourist Development Tax Refunding Revenue Bonds	2017	194,740,000	101,970,000	28,781,500	130,751,500
11	Sales Tax Taxable Refunding Revenue Bonds	2019	103,805,000	101,690,000	16,348,448	118,038,448
12	Water & Wastewater Utility Revenue Bonds	2020	140,740,000	136,135,000	73,491,000	209,626,000
	<b>Total</b>		<b>\$ 1,345,820,000</b>	<b>\$ 994,795,000</b>	<b>\$ 326,515,738</b>	<b>\$ 1,321,310,738</b>

## LEGAL DEBT LIMITS

Neither the Orange County Board of County Commissioners nor the Florida Statutes provide for a limit on the amount of general obligation bonds that Orange County can issue following authorization by a successful referendum of Orange County voters approving the use of ad valorem property taxes to repay the general obligation bonds issued. Currently, there are only Library District General Obligation Bonds outstanding.

County revenue bonds do not pledge the full faith and credit of the county, but rather give bondholders a pledge against the actual collection of a given revenue. Since revenue bond holders cannot force the county to increase general taxes, financial markets require that revenue bonds only be issued for a portion of the available capacity. This issuance limitation is included in the resolutions and indentures and acts as another form of debt limit.

## DETAILED LONG-TERM DEBT

### 1. \$144,395,000 Tourist Development Tax Refunding Revenue Bonds, Series 2010

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund a portion of the county's outstanding Tourist Development Tax Refunding Revenue Bonds, Series 1998A and a portion of the outstanding Tourist Development Tax Revenue Bonds, Series 1998B.

Final Maturity: 10/01/24; Interest Rates: 5.00%.

FY	Principal	Interest	Total
22-23	\$40,750,000	\$4,176,500	\$44,926,500
23-24	42,780,000	2,139,000	44,919,000
24-25	0	0	0
25-26	0	0	0
26-27	0	0	0
Thereafter	0	0	0
<b>Total</b>	<b>\$83,530,000</b>	<b>\$6,315,500</b>	<b>\$89,845,500</b>

### 2. \$96,195,000 Sales Tax Revenue Refunding Bonds, Series 2012C

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all of the outstanding Sales Tax Revenue Refunding Bonds Series 2002A maturing on and after January 1, 2013.

Final Maturity: 01/01/24; Interest Rates: 2.00% to 5.00%.

FY	Principal	Interest	Total
22-23	\$14,285,000	\$1,009,625	\$15,294,625
23-24	13,050,000	326,250	13,376,250
24-25	0	0	0
25-26	0	0	0
26-27	0	0	0
Thereafter	0	0	0
<b>Total</b>	<b>\$27,335,000</b>	<b>\$1,335,875</b>	<b>\$28,670,875</b>

### 3. \$37,895,000 Public Service Tax Refunding Revenue Bonds, Series 2013

Revenue pledged: Public Service Tax levied by the county on utilities services sold or consumed in the unincorporated areas of the county.

Purpose: To refund all outstanding Public Service Tax Revenue Bonds, Series 2003.

Final Maturity: 10/01/25; Interest Rates: 3.00% to 5.00%.

FY	Principal	Interest	Total
22-23	\$2,190,000	\$296,750	\$2,486,750
23-24	2,295,000	187,250	2,482,250
24-25	1,450,000	72,500	1,522,500
25-26	0	0	0
26-27	0	0	0
Thereafter	0	0	0
<b>Total</b>	<b>\$5,935,000</b>	<b>\$556,500</b>	<b>\$6,491,500</b>

**4. \$154,195,000 Tourist Development Tax Refunding Revenue Bond, Series 2015**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2005.

Final Maturity: 10/01/31; Interest Rate: 2.00% to 5.00%.

FY	Principal	Interest	Total
22-23	\$8,525,000	\$4,824,000	\$13,349,000
23-24	8,950,000	4,397,750	13,347,750
24-25	9,820,000	3,950,250	13,770,250
25-26	10,280,000	3,459,250	13,739,250
26-27	10,810,000	2,945,250	13,755,250
Thereafter	48,095,000	6,128,250	54,223,250
<b>Total</b>	<b>\$96,480,000</b>	<b>\$25,704,750</b>	<b>\$122,184,750</b>

**5. \$30,110,000 Sales Tax Revenue Refunding Bond, Series 2015A**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2006.

Final Maturity: 01/01/28; Interest Rate: 2.13%.

FY	Principal	Interest	Total
22-23	\$2,530,000	\$314,282	\$2,844,282
23-24	2,585,000	259,807	2,844,807
24-25	2,640,000	204,161	2,844,161
25-26	2,695,000	147,343	2,842,343
26-27	2,755,000	89,300	2,844,300
Thereafter	2,815,000	29,980	2,844,980
<b>Total</b>	<b>\$16,020,000</b>	<b>\$1,044,872</b>	<b>\$17,064,872</b>

**6. \$89,035,000 Water and Wastewater Utility Revenue Bonds, Series 2016**

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/36; Interest Rate: 2.00 % to 5.00%.

FY	Principal	Interest	Total
22-23	\$4,170,000	\$2,003,644	\$6,173,644
23-24	4,375,000	1,795,144	6,170,144
24-25	4,595,000	1,576,394	6,171,394
25-26	4,685,000	1,484,494	6,169,494
26-27	4,780,000	1,390,794	6,170,794
Thereafter	48,385,000	7,155,738	55,540,738
<b>Total</b>	<b>\$70,990,000</b>	<b>\$15,406,206</b>	<b>\$86,396,206</b>

**7. \$63,025,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2006.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
22-23	\$1,000,000	\$2,541,000	\$3,541,000
23-24	1,000,000	2,491,000	3,491,000
24-25	0	2,441,000	2,441,000
25-26	0	2,441,000	2,441,000
26-27	0	2,441,000	2,441,000
Thereafter	61,025,000	11,344,600	72,369,600
<b>Total</b>	<b>\$63,025,000</b>	<b>\$23,699,600</b>	<b>\$86,724,600</b>

**8. \$88,940,000 Tourist Development Tax Revenue Bonds, Series 2016A**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To finance Phase II of the Dr. Phillip Performing Arts Center pursuant to the Interlocal Agreement.

Final Maturity: 10/01/36; Interest Rate: 3.25% to 5.00%.

FY	Principal	Interest	Total
22-23	\$0	\$3,741,138	\$3,741,138
23-24	0	3,741,138	3,741,138
24-25	2,385,000	3,741,138	6,126,138
25-26	2,510,000	3,621,888	6,131,888
26-27	2,615,000	3,496,388	6,111,388
Thereafter	81,430,000	22,305,600	103,735,600
Total	\$88,940,000	\$40,647,288	\$129,587,288

**9. \$202,745,000 Tourist Development Tax Refunding Revenue Bonds, Series 2016B**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To defease the City of Orlando Venues Bonds, fulfilling the county's commitment for the Venues 1<sup>st</sup>-5<sup>th</sup> cent TDT funds under the Interlocal Agreement.

Final Maturity: 10/01/32; Interest Rate: 4.00% to 5.00%.

FY	Principal	Interest	Total
22-23	\$0	\$8,632,300	\$8,632,300
23-24	0	8,632,300	8,632,300
24-25	5,430,000	8,632,300	14,062,300
25-26	5,705,000	8,360,800	14,065,800
26-27	5,975,000	8,075,550	14,050,550
Thereafter	185,635,000	50,850,950	236,485,950
Total	\$202,745,000	\$93,184,200	\$295,929,200

**10. \$194,740,000 Tourist Development Tax Refunding Revenue Bonds, Series 2017**

Revenue pledged: Tourist Development Tax and Convention/Civic Center net operating revenues.

Purpose: To refund all outstanding Tourist Development Tax Refunding Revenue Bonds, Series 2007 and 2007A.

Final Maturity: 10/01/30; Interest Rate: 5.00%.

FY	Principal	Interest	Total
22-23	\$0	\$5,098,500	\$5,098,500
23-24	0	5,098,500	5,098,500
24-25	14,950,000	5,098,500	20,048,500
25-26	15,715,000	4,351,000	20,066,000
26-27	16,515,000	3,565,250	20,080,250
Thereafter	54,790,000	5,569,750	60,359,750
Total	\$101,970,000	\$28,781,500	\$130,751,500

**11. \$103,805,000 Taxable Sales Tax Refunding Revenue Bonds, Series 2019**

Revenue pledged: Local Government Half - Cent Sales Tax.

Purpose: To refund all outstanding Sales Tax Revenue Refunding Bonds, Series 2012B.

Final Maturity: 01/01/32; Interest Rate: 1.79% to 2.70%.

FY	Principal	Interest	Total
22-23	\$1,180,000	\$2,517,491	\$3,697,491
23-24	1,205,000	2,493,873	3,698,873
24-25	9,670,000	2,376,240	12,046,240
25-26	9,880,000	2,158,205	12,038,205
26-27	10,110,000	1,925,769	12,035,769
Thereafter	69,645,000	4,876,870	74,521,870
Total	\$101,690,000	\$16,348,448	\$118,038,448

---

12. **\$140,740,000 Water and Wastewater Utility Revenue Bonds, Series 2020**

Revenue pledged: Net operating revenues and all moneys, including investments thereof, in the funds and accounts to pay the operating expenses of the system.

Purpose: To finance certain costs relating to the acquisition, construction and equipping of various capital improvements to the county's Water & Wastewater Utility System.

Final Maturity: 10/01/40; Interest Rate: 5.00 %.

<b>FY</b>	<b>Principal</b>	<b>Interest</b>	<b>Total</b>
22-23	\$4,840,000	\$6,806,750	\$11,646,750
23-24	5,080,000	6,564,750	11,644,750
24-25	5,335,000	6,310,750	11,645,750
25-26	5,600,000	6,044,000	11,644,000
26-27	5,880,000	5,764,000	11,644,000
Thereafter	109,400,000	42,000,750	151,400,750
<b>Total</b>	<b>\$136,135,000</b>	<b>\$73,491,000</b>	<b>\$209,626,000</b>

---

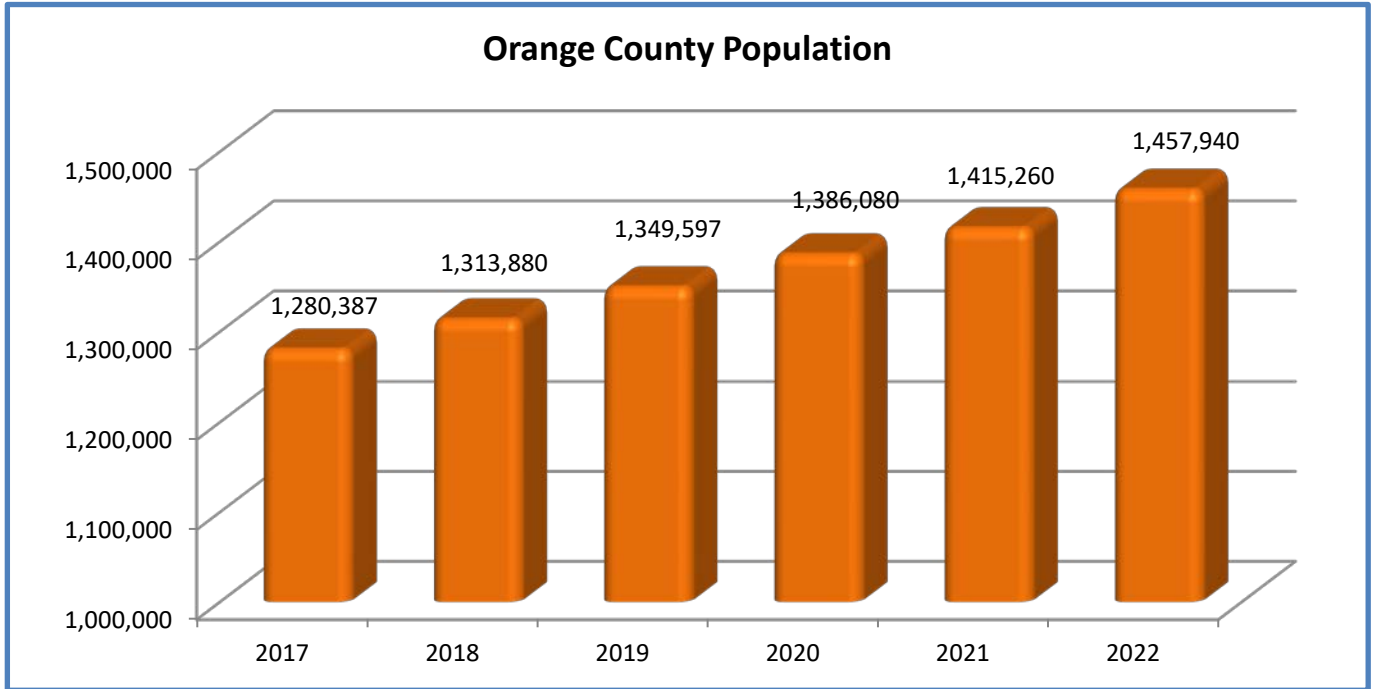
# Statistical Information

---

**This section includes:**

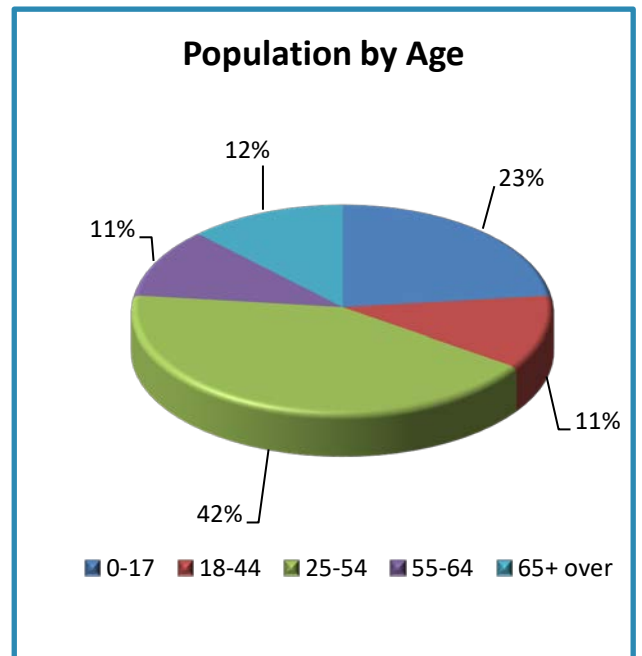
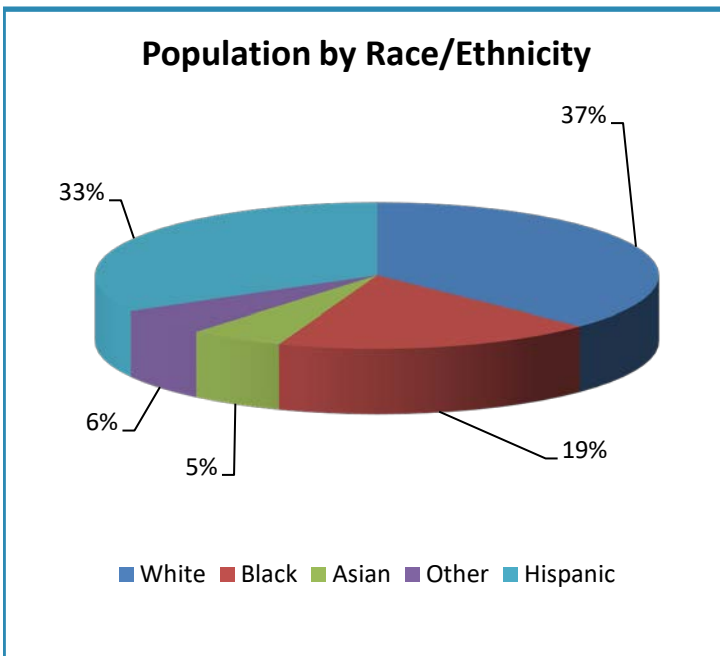
- Demographic and Economic Indicators ..... 1-92

## ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: 2020 Bureau of Economic and Business Research (BEBR) Orange County Population

Population growth is on a slight upward trend as employment opportunities increase and the housing market improves.



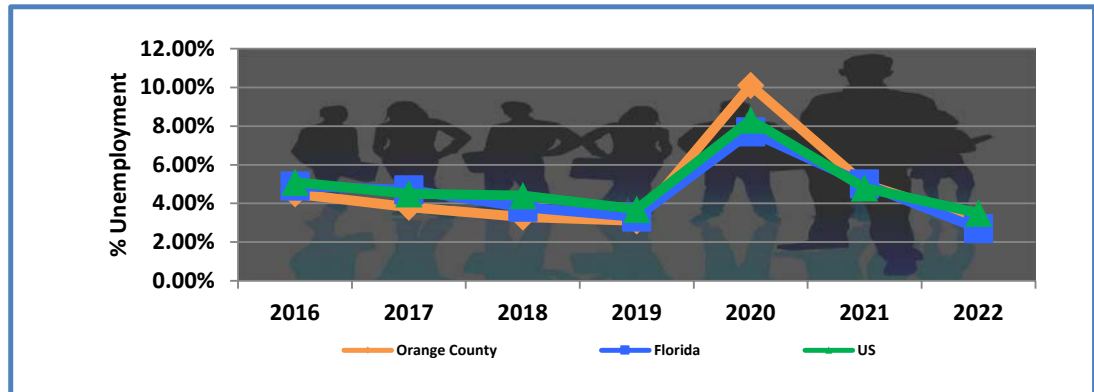
Source: United States Census Bureau; BEBR June 2021

Orange County has a diverse population with 76% of the population under the age of 55. The predominant race in the county is White at 37%. Hispanic ethnicity currently makes up 33% of the population and includes both white and black races. The Black/African American population is 19%. The Asian population is approximately 5% and includes Native Hawaiian, Alaska Native, and other Pacific Islander. Those who identify as two or more races make up 6% of the population.



## ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS

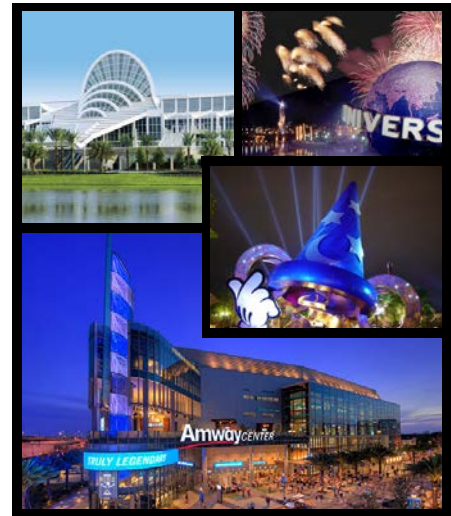
### Unemployment Rate Comparison



Source: United States Department of Labor July 2022

Florida's unemployment rate is 2.7% and the national unemployment rate is 3.5%, as of July 2022. Orange County unemployment rate was 3.1%.

Metro Orlando Employment by Industry	Employees
Leisure & Hospitality	253,600
Professional & Business Services	247,900
Education & Health Services	165,500
Retail Trade	151,800
Government	126,900
Financial Activities	87,800
Construction	80,100
Transportation, Warehousing, & Utilities	59,200
Manufacturing	51,400
Wholesale Trade	49,300
Other Services	41,200
Information	26,100
Mining and Logging	200



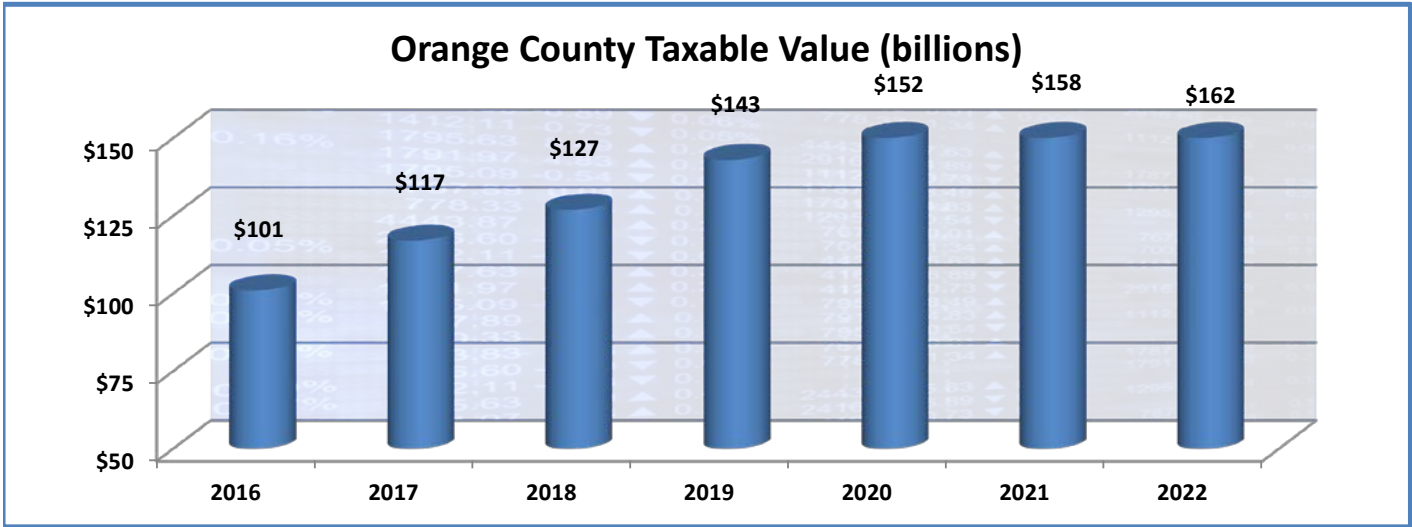
Source: Orlando Economic Partnership, March 2022

Top 10 Metro Orlando Employers *	Employees	Industry
Walt Disney World Resort	58,478	Leisure & Hospitality
Adventist Health System	37,000	Healthcare
Universal Orlando (+ Resort)	21,143	Leisure & Hospitality
Orlando Health	19,657	Healthcare
Orlando International Airport	15,783	Air Transportation
Publix Super Market Inc.	15,511	Retail
University of Central Florida	12,354	Education
Lockheed Martin	10,000	Aerospace/Defense
Siemens Energy	5,541	Advanced Manufacturing
Westgate Resorts	4,975	Leisure & Hospitality

\*Excludes government and retail operations

Source: Orlando Economic Partnership, July 2021

**ORANGE COUNTY  
DEMOGRAPHIC AND ECONOMIC INDICATORS**



Source: Orange County Property Appraiser website

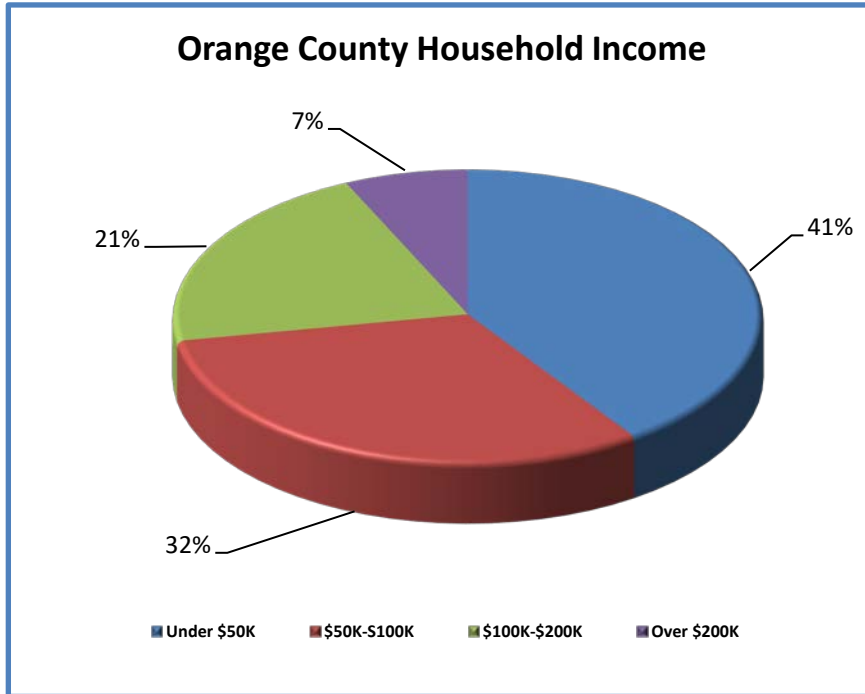
The taxable value of property in Orange County is anticipated to increase by \$4.0 billion in 2022. Since 2016, taxable values have increased as a result of consumer demand and new construction.

**Population & Millage Rates**

Orange County	2021	2021	2022	% Change
	Population Estimate	Final	Proposed	
Eatonville	2,344	7.2938	7.2938	0.0%
Oakland	3,895	6.4000	6.3000	-1.6%
Ocoee	48,202	5.0500	5.0500	0.0%
Orlando	314,506	6.6500	6.6500	0.0%
Edgewood	2,683	5.2500	5.4000	2.9%
Orange County (unincorporated)	922,413	4.4347	4.4347	0.0%
Winter Park	30,019	4.3814	4.3570	-0.6%
Belle Isle	7,027	4.4018	4.4018	0.0%
Maitland	19,545	4.5823	4.5633	-0.4%
Winter Garden	47,475	4.5000	4.5000	0.0%
Windermere	3,051	3.7425	3.7425	0.0%
Apopka	56,727	4.1876	4.1876	0.0%
Lake Buena Vista	24	2.1366	2.0991	-1.8%
Bay Lake	29	2.1244	2.1279	0.2%
<b>Total</b>	<b>1,457,940</b>			

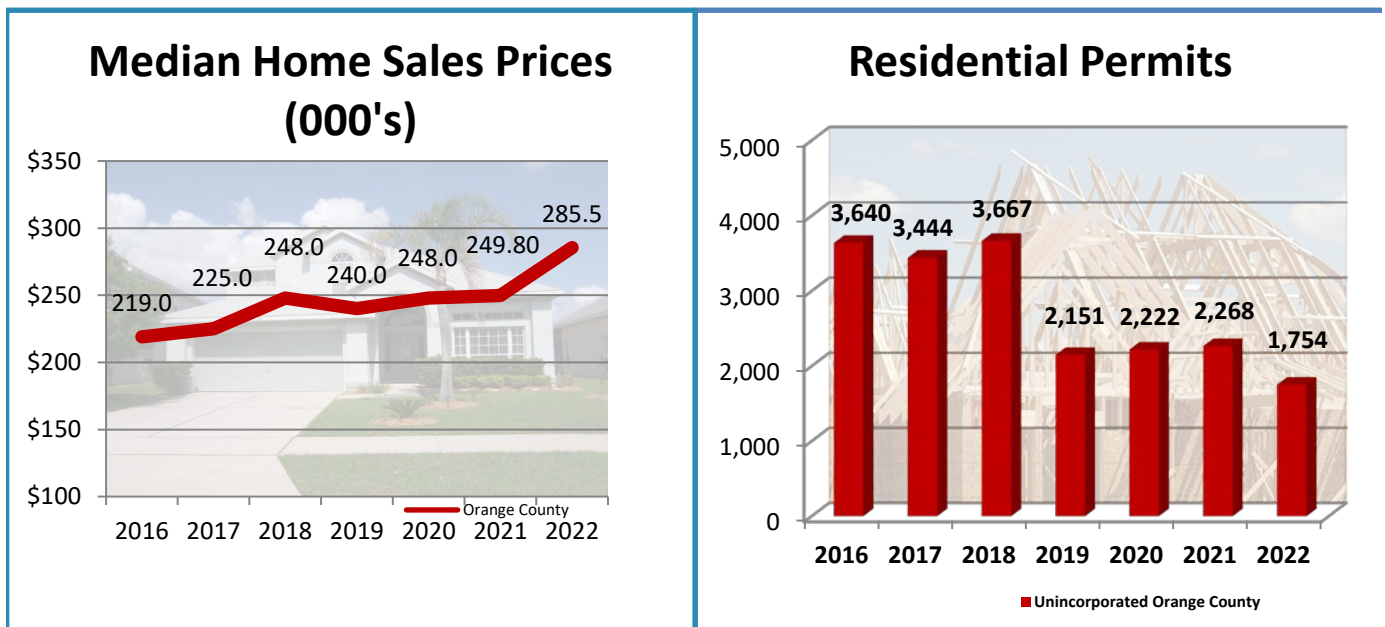
Source: BEBR and Orange County Property Appraiser

## ORANGE COUNTY DEMOGRAPHIC AND ECONOMIC INDICATORS



Source: United States Census Bureau, 2020 American Community Survey Census Report

According to the United States Census Bureau, 32% of households have an income between \$50,000 to \$100,000.



Source: Orlando Economic Partnership

\* through September 2022

Median home sales prices have increased 14% from 2021. The number of single family residential permits issued increase 2.0% from 2020 to 2021 but is projected to decrease in 2022, which is shown through September 2022. The FY 2015-16 to current figures have been adjusted to reflect amended permitting data.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**



# **Guide to Other Useful References**



## A GUIDE TO OTHER USEFUL REFERENCES

---

---

**Annual Budget Document** - A document containing detailed summaries of the budget, finances, personnel, and capital projects. Each year, this document is printed in proposed and final form as follows: The proposed budget represents the County Mayor's recommended budget as presented to the Board of County Commissioners, and the final budget represents the budget as adopted by the Board of County Commissioners.

**Budget Reference Manual** - This manual is updated and distributed annually to department fiscal staff at the budget kickoff held prior to budget preparation. This guide provides detailed timetables and general instructions for preparing budget requests for personal services (including new positions), operating, and capital outlay (including rolling stock). Additional information is presented for Performance Measures and Capital Improvement Program (CIP) submissions. This manual is available in the Office of Management and Budget (OMB).

**Citizens Annual Financial Report** - This document, prepared by the Comptroller's Office, is a summarized operational and financial report prepared especially for the citizens of Orange County. It is a high-level overview that explains how the county is organized, how the budget process works, as well as primary sources and uses of funds. Additionally, it provides information regarding the impact of County taxes and fees on a typical residential home and other useful information. This document and prior year's reports are available on the Comptroller's Office website at: <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page.

**Comprehensive Annual Financial Report** - This document is an all encompassing audited financial report for Orange County as a whole. It includes financial statements for all operations, narrative information, and reports and opinions from the County's independent auditor. It also includes financial and non-financial data and trends. Current and prior year's reports are available at <http://www.occompt.com/> by scrolling down to the "Financial Reports" link on the home page. This link also contains investment reports, revenue monitoring reports, and bond disclosure reports.

**Fee Directory** - A directory of fees and user charges for county services. This document can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Fee Directory" in the "Search our site" box or under the heading "Open Government" then "Budget and Reports" option followed by scrolling to the "Schedule of Fees" section.

**Orange County Administrative Regulations** - A detailed listing of policies and procedures utilized by Orange County Government in conducting various aspects of county business. This document is available in the Comptroller's Office Clerk of the BCC and Orange County Attorney's Office.

**Orange County Charter** - A Charter sets up the county government structure and sets forth how it must function. The Orange County Charter and information regarding the Charter Review Commission can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Charter" in the "Search our site" box or clicking on "Open Government" and selecting "Boards and Special Districts" then "Charter Review Commission."

**Orange County Code of Ordinances** - A detailed listing of all ordinances adopted by the Orange County Board of County Commissioners can be found on the county's website <http://www.orangecountyfl.net/> by using the keyword "Ordinances" in the "Search our site" box or clicking on "Permits and Licenses" and selecting "Code of Ordinances". Alternately, the information is available on Municode's website at <http://www.municode.com>.

**Quarterly Fiscal Performance Report** - This report is an informational source that reviews the performance of revenues and expenditures, and reserve levels for each quarter. Additionally, in the second and fourth quarter, it includes capital project spending, the Grants Program Report, and the Performance Measurement Report. This report is available in the Office of Management and Budget (OMB).

**Revenue Manual** - Provides the following information about more than 200 County Revenue sources: authorization, account codes, description, collection history and information regarding the fee schedule, collection frequency, restrictions and administration.

---

# **Glossary of Budget Terms**

---

## GLOSSARY

**Accrual** - A revenue or expense which gets recognized in the accounting period it is earned or incurred, even if it is received or paid in a subsequent period.

**Accrual Accounting** - A system that recognizes revenues and expenses as they occur, regardless of when the final revenue or payment is received or paid. This system is used by businesses and by certain government funds that operate like businesses.

**Ad Valorem Tax** - A tax levied on the assessed value (net of any exemptions) of real or personal property. This is commonly referred to as "property tax."

**Adjusted Final Millage** - Under Florida law, the actual tax rate levied by a local government when tax bills are issued. The rate is adjusted for corrected errors in property assessments for tax purposes and for changes in assessments made by property appraisal adjustment boards in each county. Usually, such changes are very slight and the adjusted millage sometimes does not change from the levy set by the taxing authority.

**Adopted Budget** - The financial plan of revenues and expenditures for a fiscal year as adopted by the Board of County Commissioners.

**Aggregate Millage Rate** - The sum of all property tax levies imposed by the governing body of a county excluding debt service and other voted millages, divided by the total taxable value.

**Amendment** - A change to an adopted budget, which may increase or decrease a fund total. The Board of County Commissioners must approve the change.

**Appropriation** - A specific amount of funds authorized by the Board of County Commissioners to which financial obligations and expenditures may be made.

**Approved Budget** - Board of County Commissioners budget, to be legally adopted in following fiscal year in accordance with state statutes.

**Assessed Value** - A value established by the County Property Appraiser for all real or personal property for use as a basis for levying property taxes.

**Balanced Budget** - A budget in which revenues are equal to expenditures.

**Board of County Commissioners** - The governing body of Orange County is composed of six (6) persons elected from single member districts and one (1) County Mayor elected countywide.

**Bond** - A written promise to pay a sum of money on a specific date at a specified interest rate as detailed in a bond ordinance.

**Budget** - A financial plan for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

**Budget Adjustment** - A revision to the adopted budget occurring during the fiscal year as approved by the Board of County Commissioners via an amendment or a transfer.

**Budget Calendar** - The schedule of key dates involved in the process of preparing, adopting, and executing an adopted budget.



**Budget Document** - The official written statement of the annual fiscal year financial plan for the county as presented by the County Mayor.

**Budget Hearing** - The public hearing conducted by the Board of County Commissioners to consider and adopt the annual budget.

**Budget Message** - A brief written statement presented by the County Mayor to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

**Capital Expenditures** - Funds spent for the acquisition, construction, or improvements of capital facilities and other capital assets.

**Capital Improvements** - Physical assets constructed or purchased that has a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

**Capital Improvements Budget** - A financial plan for the construction or acquisition of capital improvements adopted as part of the annual budget and approved in the first year of the five-year Capital Improvements Program.

**Capital Improvements Program** - A five-year plan for providing public physical improvements. The program provides the following information for each project: a time frame for completion, the location, description, an annual estimated expenditure, and the proposed method of financing.

**Capital Outlay** - Appropriation for the acquisition or construction of physical assets or purchase of items with a unit cost of \$1,000 or more.

**Capital Project** - Detailed information for a capital improvement to include the time frame for completion, the location, description, the estimated total expenditure, and the proposed method of financing.

**Certificates of Participation (COPs)** - Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction, and installation of a project.

**Community Redevelopment Agency (“CRA”)** - Under Florida law (Chapter 163, Part III), local governments are able to designate areas as “Community Redevelopment Agency” to help deal with insufficient infrastructure. In a CRA, the tax revenues from increases in real property value are directed to the CRA trust fund, to be used to address the specified need. Because the tax revenues from the increase in value are dedicated, this is also referred to as “tax increment financing.”

**Contingency** - A budgetary reserve to provide for emergency or unanticipated expenditures during the fiscal year.

**County Administrator** - The Chief Executive Officer of the county appointed by the County Mayor subject to approval by the Board of County Commissioners.

**Debt Service** - The expense of retiring such debts as loans and bond issues. It includes principal and interest payments, and payments for paying agents, registrars, and escrow agents.

**Deficit** - The excess of expenditures over revenues during a fiscal year.

**Department** - An organizational unit of the county responsible for carrying out a major governmental function, such as Fire Rescue or Community and Family Services.

**Depreciation** - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary type funds (such as enterprise and internal service funds).

**Division** - A basic organizational unit of the county which is functionally unique in its service delivery.

**Effectiveness Indicator** - Extent to which the service has been achieved or customers are satisfied with the quality of service.

**Efficiency Indicator** - Cost of labor or materials per unit of output/service or number of full time equivalent positions (FTE's) or staff hours per output to accomplish a task.

**Encumbrance** - The commitment of appropriated funds to purchase goods or service.

**Enterprise Fund** - A governmental accounting fund in which the services provided are financed and operated similarly to those of a private business enterprise, i.e., through user charges, such as Utilities Department.

**Exempt, Exemption, Non-exempt** - Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000. In January of 2008, an additional exemption was added of up to an additional \$25,000, for assessed value between \$50,000 and \$75,000. That means that a homeowner with property assessed at \$75,000 would have to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemptions by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, elderly, the blind, and permanently and totally disabled people who meet certain income criteria.

**Expenditure** - Decreases in fund financial resources for the procurement of assets or the cost of goods and/or services received.

**Fiduciary Fund** - A governmental accounting fund that is used to account for assets held in trust by the government for the benefit of individuals or other entities.

**Final Millage** - The tax rate adopted in the final public budget hearing of a taxing authority.

**Fiscal Year** - The annual budget year for the county which runs from October 1 through September 30. The abbreviation used to designate this accounting period is FY.

**Function** - A major class or grouping of tasks directed toward a common goal, such as improvements to public safety, improvement of the physical environment, etc. For the purposes utilized in budgetary analysis, the categories of functions have been established by the State of Florida and financial reports must be grouped according to those established functions.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance** - The excess of fund assets over liabilities. These unspent funds can be included as revenue in the following year's budget. A negative fund balance is sometimes referred to as a deficit.

**General Fund** - Governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges, and other general revenues to provide countywide operating services. This may be referred to as the Operating Fund.

**Goal** - A statement that describes the purpose toward which an endeavor is directed, such as a target or target area.

**Governmental Fund** - A governmental accounting fund that does not account for profit and loss.

**Grant** - A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specified purpose.

**Homestead Exemption** - Refer to definition for exempt, exemption, and non-exempt.

**Indirect Costs** - Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by other departments in the support of operating departments.

**Interfund Transfers** - Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes. These represent a "double counting" of expenditures. Therefore, these amounts are deducted from the total county operating budget to calculate the "net" budget.

**Intergovernmental Revenue** - Revenue received from another government unit for a specific purpose.

**Internal Service Fund** - A governmental accounting fund used to account for the financing of goods or services provided by one county department to another on a cost reimbursement basis.

**Levy** - To impose taxes, special assessments, or service charges. Or, another term used for millage rate.

**Line-Item Budget** - A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or rolling stock purchases.

**Long-Term Debt** - Debt with a maturity of more than one (1) year after the date of issuance.

**Maximum Millage** - Florida Statutes 200.185 sets limits on how high the millage (tax) rate can be set. An example of the computation process appears within the "Charts and Tables" area of this section.

**Mandate** - Any responsibility, action, or procedure that is imposed by one sphere of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

**Mill, Millage** - 1/1000 of one dollar; used in computing taxes as the tax rate per \$1,000 of taxable value.

**Modified Accrual Basis of Accounting** - Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for immature interest on general long-term debt, which is recognized when due.

**Municipal Services Benefit Unit (MSBU)** - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or a special assessment is imposed to defray part or all of the cost of providing lake cleaning, water quality improvement, maintenance, and aquatic plant control services. This unit may be referred to as an MSBU.

**Municipal Services Taxing Unit (MSTU)** - A specific taxing unit established by the Board of County Commissioners via an adopted ordinance, which derives a specific benefit for which a levy or special assessment is imposed to defray part or all of the cost of providing that benefit. This unit may be referred to as an MSTU.

**Object Code** - An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into Personal Services, Operating Expenses, Capital Outlay, and Other categories for budgetary analysis and financial reporting purposes. The State of Florida Uniform Accounting System mandates certain object codes.

**Objective** - A defined method to accomplish an established goal.

**Operating Expenses** - Also known as Operating and Maintenance costs, these are expenses of day-to-day operations which exclude capital costs, such as office supplies, maintenance of equipment, and travel.

**Other Expenditures** - These include items of a non-expense or expenditure nature such as depreciation expense and transfers to other funds.

**Other Revenues** - These include revenues unearned in the current fiscal year, such as fund balance or prior year reimbursements.

**Performance Measures** - Specific qualitative and/or quantitative measures of work performed as an objective of a department.

**Personal Property** - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under state law.

**Personal Services** - Costs related to compensating employees, including salaries and wages and fringe benefit costs.

**Policy** - A high-level overall plan embracing the general goals and acceptable procedures especially of a governmental body.

**Property Appraiser** - The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Tax** - Refer to the definition for ad valorem tax.

**Property Tax Reform** - There is no single bill or amendment. A number of legislative and constitutional initiatives relating to local government ad valorem taxes are referred to collectively as "property tax reform."

**Proposed Millage** - The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within 35 days after a county's tax roll is certified.

**Real Property** - Land and the buildings and other structures attached to it that is taxable under state law.

**Reserve** - An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**Revenue** - Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

**Revenue Bonds** - Bonds usually sold for constructing a capital project that will produce revenue for the governmental unit issuing the bonds. The repayment of the bond is secured solely by the revenue produced.

**Revenue Estimate** - A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

**Rolled Back/Roll Back Rate** - That millage rate which, when multiplied times the tax roll, exclusive of new construction added to that tax roll, would yield the same amount of revenue for the taxing authority as was yielded by the millage rate levied in the previous year. In normal circumstances, as the tax roll rises by virtue of reassessment, the rolled back rate will be slightly lower than the previous year's millage levy. This reduced rate multiplied by the value of the new construction/annexations added to the roll during the year provides the only source of additional tax revenue if the rolled back rate is levied. This rolled-back rate excludes the effect of dedicated increment financing (see "CRA"). An example of the computation process appears within the "Charts and Tables" area of this section.

**Special Assessment** - A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Revenue Fund** - A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**Tax Base** - The total property valuations on which each taxing authority levies its tax rates.

**Tax Roll** - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

**Tax Year** - The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2022 calendar year would be used to compute the ad valorem taxes levied for the FY 2022-23 budget.

**Tentative Millage** - The tax rate adopted in the first public budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

**Truth in Millage Law** - Also called the TRIM bill. A 1980 law enacted by the Florida legislature, which changed the budget process for local taxing agencies; it was designed to keep the public informed about the taxing intentions of the various taxing authorities.

**Uniform Accounting System** - The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

**User Fees** - The fees charged for direct receipt of public services.

**Unencumbered Balance** - The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of funds still available for future needs.

**Voted Millage** - Property tax levies authorized by voters within a taxing authority. Bond issues that are backed by property taxes are a common form of voted millage in the State of Florida. Such issues are called general obligation bonds.

**Workload Indicator** - A measurement of the amount of work that affects a division or service. It is indicative of workload, but does not necessarily measure effectiveness or efficiency. It is used to quantify levels of service.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# TABLE OF CONTENTS

## REVENUES AND EXPENDITURES SUMMARY

REVENUE AND EXPENDITURE CATEGORIES .....	2-3
SUMMARY OF REVENUES AND EXPENDITURES BY FUND .....	2-6
SUMMARY OF REVENUES AND EXPENDITURES.....	2-77
REVENUE FUND DESCRIPTIONS .....	2-78





## REVENUE CATEGORIES

---

---

Revenues in this section have been categorized according to the Uniform Accounting System structured by the State of Florida Department of Financial Services. Categories include:

### **Taxes**

Charges levied by a local unit against the income or wealth of a person or corporation, or based on consumption of specific products and services. Examples are: ad valorem (property) taxes, local option gas taxes, and local option resort taxes.

### **Permits, Fees, Special Assessments**

Revenues derived from local permits and fees. Examples include: building permits and certain kinds of impact fees.

### **Intergovernmental Revenue**

Revenues received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes. Half-Cent Sales Tax, State Revenue Sharing, and state grants are examples.

### **Charges for Services**

All revenues stemming from charges for current services, excluding revenues of internal service funds. Examples are: refuse collection fees, water and wastewater fees, park entrance fees, and court fees. This category also includes fees collected on behalf of the county by the Tax Collector and certain other Constitutional Officers.

### **Fines and Forfeitures**

Revenues received from fines and penalties imposed for the commission of statutory offenses, violation of lawful administrative rules and regulations, and for neglect of official duty. Examples include: parking violations and code enforcement violations.

### **Miscellaneous Revenue**

Revenue from sources not otherwise provided in the above categories. Interest earnings, contributions, rents, and impact fees are examples of miscellaneous revenues.

### **Statutory Deduction**

Florida Statutes Chapter 129.01 requires counties to budget 95% of anticipated revenues. The calculated reduction therefore amounts to 5%. This deduction is applied against operating revenues in all funds except grant and internal service funds.

### **Interfund Transfers**

Transfers between individual funds of a governmental unit that are not repayable and are not considered charges for goods or services. An example is an interfund transfer from the Sales Tax Trust Fund (sales tax revenue) to the General Fund to support general county operations.

### **Debt and Lease Proceeds**

Revenue derived from the issuance of long-term debt, such as bonds or commercial paper. Proceeds are deposited into capital project funds and/or debt service funds. This category also includes the accounting entries used to record the initiation of lease liabilities

### **Fund Balance**

Funds collected but not expended from the previous year. This balance carries forward to support current year activities. Refer to the Budget in Brief Section of this document for additional information.

### **Other Non-Revenues**

Includes non-operating revenues such as repayment of a loan from the General Fund by a separate operating fund. This category also includes non-itemized transfers from the Constitutional Officers, such as the return of unspent funds.

### **Internal Service Charges**

Revenues derived from goods and services furnished by central service agencies of the governmental unit to other departments of the same governmental unit. The three (3) current Internal Service Funds in Orange County are Fleet Management, Risk Management, and Medical Benefits.

## **EXPENDITURE CATEGORIES**

---

---

### **Personal Services**

The costs related to compensating employees, including salaries and wages and fringe benefit costs.

### **Operating Expenses**

The costs of day-to-day operations that include office supplies, equipment, maintenance of equipment, utilities, and insurance.

### **Capital Outlay**

The appropriation for the acquisition or construction of physical assets or items with a unit cost of \$1,000 or more.

### **Capital Improvements**

Physical assets constructed or purchased that have a minimum useful life of 10 years and a minimum cost of \$25,000. These may include buildings, recreational facilities, road and drainage structures, water and wastewater structures, and equipment.

### **Debt Service**

The expense of retiring such debts as loans and bond issues that includes principal and interest payments, payments for paying agents, registrars, and escrow agents.

### **Grants**

A contribution of assets by the County to another organization for a specific purpose.

### **Reserves**

An account used to indicate that a portion of a fund's balance is set aside because of legal requirements or to provide a safety net for unexpected expenses, such as a natural disaster. Reserves are also used for debt service to ensure no interruption in bond payments as required by bond covenants.

### **Interfund Transfers**

Budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.

### **Other**

Other expenses include items such as depreciation expense and transfers to other funds.

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 000X General Fund and Subfunds</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 602,713,362	\$ 652,974,658	\$ 734,954,977
Other General Taxes	2,579,381	2,509,000	2,509,000
Permits and Fees	1,201,875	1,151,900	1,156,200
Grants	3,261,310	2,520,120	2,748,120
Shared Revenues	1,506,788	1,206,600	1,266,500
Service Charges	43,668,223	47,620,163	50,274,879
Fines and Forfeits	1,834,151	1,064,025	1,064,225
Interest and Other	16,204,122	13,120,750	13,180,625
<b>Total Revenues</b>	<b>\$ 672,969,212</b>	<b>\$ 722,167,216</b>	<b>\$ 807,154,526</b>
5% Statutory Deduction	\$ 0	\$(37,202,961)	\$(41,582,727)
<b>Net Revenues</b>	<b>\$ 672,969,212</b>	<b>\$ 684,964,255</b>	<b>\$ 765,571,799</b>
<b>NON-REVENUES:</b>			
Debt and Lease Proceeds	\$ 197,296	\$ 76,500	\$ 123,000
Fund Balance	0	266,516,659	207,399,512
Other Sources	45,098,799	22,000,000	24,500,000
<b>Revenue Total</b>	<b>\$ 718,265,307</b>	<b>\$ 973,557,414</b>	<b>\$ 997,594,311</b>
Interfund Transfers	\$ 304,748,337	\$ 287,652,946	\$ 322,159,795
<b>Net Revenues</b>	<b>\$ 1,023,013,644</b>	<b>\$ 1,261,210,360</b>	<b>\$ 1,319,754,106</b>
<b>EXPENDITURES:</b>			
General Government	\$ 267,082,950	\$ 306,294,172	\$ 327,398,208
Public Safety	477,238,580	521,536,199	544,636,242
Physical Environment	9,975,569	15,774,965	15,449,815
Transportation	57,747,309	58,124,683	66,050,074
Economic Environment	4,665,333	38,843,778	51,248,046
Human Services	103,133,636	166,977,422	153,678,893
Culture & Recreation	4,446,003	7,998,034	5,538,497
<b>Total Expenditures</b>	<b>\$ 924,289,381</b>	<b>\$ 1,115,549,253</b>	<b>\$ 1,163,999,775</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 100,391,856	\$ 97,476,688
Interfund Transfers	40,403,038	45,269,251	58,277,643
<b>Total Expenditures / Non-Expense</b>	<b>\$ 964,692,419</b>	<b>\$ 1,261,210,360</b>	<b>\$ 1,319,754,106</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1002 Transportation Trust</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 1,281,296	\$ 1,050,000	\$ 1,200,000
Permits and Fees	2,376,635	1,983,500	2,000,000
Grants	17,139,874	0	0
Shared Revenues	7,908,629	7,200,000	7,625,000
Service Charges	2,720,851	1,074,000	1,100,000
Fines and Forfeits	4,249,029	3,326,000	4,200,000
Interest and Other	138,089	139,550	137,050
<b>Total Revenues</b>	<b>\$ 35,814,403</b>	<b>\$ 14,773,050</b>	<b>\$ 16,262,050</b>
5% Statutory Deduction	\$ 0	\$(738,653)	\$(813,103)
<b>Net Revenues</b>	<b>\$ 35,814,403</b>	<b>\$ 14,034,397</b>	<b>\$ 15,448,947</b>
<b>NON-REVENUES:</b>			
Debt and Lease Proceeds	\$ 12,336	\$ 0	\$ 0
Fund Balance	0	48,546,672	42,534,778
<b>Revenue Total</b>	<b>\$ 35,826,738</b>	<b>\$ 62,581,069</b>	<b>\$ 57,983,725</b>
Interfund Transfers	\$ 74,000,000	\$ 111,100,000	\$ 102,600,000
<b>Net Revenues</b>	<b>\$ 109,826,738</b>	<b>\$ 173,681,069</b>	<b>\$ 160,583,725</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 6,943,169	\$ 10,919,077	\$ 11,001,394
Transportation	90,764,593	127,362,553	132,967,873
<b>Total Expenditures</b>	<b>\$ 97,707,763</b>	<b>\$ 138,281,630</b>	<b>\$ 143,969,267</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 35,279,439	\$ 16,494,458
Interfund Transfers	120,000	120,000	120,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 97,827,763</b>	<b>\$ 173,681,069</b>	<b>\$ 160,583,725</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1003 Constitutional Gas Tax</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 9,719,176	\$ 9,600,000	\$ 9,700,000
Interest and Other	135,420	80,250	80,250
<b>Total Revenues</b>	<b>\$ 9,854,596</b>	<b>\$ 9,680,250</b>	<b>\$ 9,780,250</b>
5% Statutory Deduction	\$ 0	\$(484,013)	\$(489,013)
<b>Net Revenues</b>	<b>\$ 9,854,596</b>	<b>\$ 9,196,237</b>	<b>\$ 9,291,237</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 36,249,174	\$ 31,867,701
<b>Revenue Total</b>	<b>\$ 9,854,596</b>	<b>\$ 45,445,411</b>	<b>\$ 41,158,938</b>
<b>EXPENDITURES:</b>			
Transportation	\$ 6,361,765	\$ 24,203,406	\$ 29,033,109
<b>Total Expenditures</b>	<b>\$ 6,361,765</b>	<b>\$ 24,203,406</b>	<b>\$ 29,033,109</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 21,242,005	\$ 12,125,829
<b>Total Expenditures / Non-Expense</b>	<b>\$ 6,361,765</b>	<b>\$ 45,445,411</b>	<b>\$ 41,158,938</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1004 Local Option Gas Tax</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 26,558,041	\$ 25,000,000	\$ 26,500,000
Interest and Other	798,313	35,000	35,000
<b>Total Revenues</b>	<b>\$ 27,356,354</b>	<b>\$ 25,035,000</b>	<b>\$ 26,535,000</b>
5% Statutory Deduction	\$ 0	\$(1,251,750)	\$(1,326,750)
<b>Net Revenues</b>	<b>\$ 27,356,354</b>	<b>\$ 23,783,250</b>	<b>\$ 25,208,250</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 23,955,802	\$ 23,000,000
<b>Revenue Total</b>	<b>\$ 27,356,354</b>	<b>\$ 47,739,052</b>	<b>\$ 48,208,250</b>
Interfund Transfers	\$ 19,153,090	\$ 24,154,290	\$ 12,150,060
<b>Net Revenues</b>	<b>\$ 46,509,444</b>	<b>\$ 71,893,342</b>	<b>\$ 60,358,310</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 4,149,667	\$ 10,349,282	\$ 7,200,000
Transportation	36,783,359	54,181,369	49,150,715
<b>Total Expenditures</b>	<b>\$ 40,933,025</b>	<b>\$ 64,530,651</b>	<b>\$ 56,350,715</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 7,362,691	\$ 4,007,595
<b>Total Expenditures / Non-Expense</b>	<b>\$ 40,933,025</b>	<b>\$ 71,893,342</b>	<b>\$ 60,358,310</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1005 Special Tax MSTU</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 142,208,924	\$ 154,083,141	\$ 173,911,253
Other General Taxes	17,334,486	17,000,000	17,000,000
Interest and Other	101,289	20,000	20,000
<b>Total Revenues</b>	<b>\$ 159,644,699</b>	<b>\$ 171,103,141</b>	<b>\$ 190,931,253</b>
5% Statutory Deduction	\$ 0	\$(8,587,657)	\$(9,579,063)
<b>Net Revenues</b>	<b>\$ 159,644,699</b>	<b>\$ 162,515,484</b>	<b>\$ 181,352,190</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 5,236,699	\$ 3,507,947
Other Sources	1,322,236	650,000	650,000
<b>Revenue Total</b>	<b>\$ 160,966,935</b>	<b>\$ 168,402,183</b>	<b>\$ 185,510,137</b>
Interfund Transfers	\$ 65,612,355	\$ 71,416,469	\$ 69,298,011
<b>Net Revenues</b>	<b>\$ 226,579,290</b>	<b>\$ 239,818,652</b>	<b>\$ 254,808,148</b>
<b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 1,854,431	\$ 0
Interfund Transfers	225,512,000	237,964,221	254,808,148
<b>Total Expenditures / Non-Expense</b>	<b>\$ 225,512,000</b>	<b>\$ 239,818,652</b>	<b>\$ 254,808,148</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1006 Mandatory Refuse Collection</b>			
<b>REVENUES:</b>			
Service Charges	\$ 53,797,422	\$ 55,713,914	\$ 58,489,538
Interest and Other	561,233	238,667	568,899
<b>Total Revenues</b>	<b>\$ 54,358,655</b>	<b>\$ 55,952,581</b>	<b>\$ 59,058,437</b>
5% Statutory Deduction	\$ 0	\$(2,797,629)	\$(2,952,922)
<b>Net Revenues</b>	<b>\$ 54,358,655</b>	<b>\$ 53,154,952</b>	<b>\$ 56,105,515</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 25,664,936	\$ 31,765,619
<b>Revenue Total</b>	<b>\$ 54,358,655</b>	<b>\$ 78,819,888</b>	<b>\$ 87,871,134</b>
 <b>EXPENDITURES:</b>			
Physical Environment	\$ 49,299,475	\$ 56,024,559	\$ 58,103,384
<b>Total Expenditures</b>	<b>\$ 49,299,475</b>	<b>\$ 56,024,559</b>	<b>\$ 58,103,384</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 22,795,329	\$ 29,767,750
<b>Total Expenditures / Non-Expense</b>	<b>\$ 49,299,475</b>	<b>\$ 78,819,888</b>	<b>\$ 87,871,134</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1009 OC Fire Prot &amp; EMS/MSTU</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 176,800,445	\$ 191,516,517	\$ 216,179,919
Permits and Fees	3,102,781	2,450,000	3,100,000
Grants	5,682	0	0
Shared Revenues	337,917	360,000	360,000
Service Charges	35,028,860	33,745,525	38,943,449
Interest and Other	104,716	1,150,500	1,150,500
<b>Total Revenues</b>	<b>\$ 215,380,401</b>	<b>\$ 229,222,542</b>	<b>\$ 259,733,868</b>
5% Statutory Deduction	\$ 0	\$(11,536,127)	\$(13,080,693)
<b>Net Revenues</b>	<b>\$ 215,380,401</b>	<b>\$ 217,686,415</b>	<b>\$ 246,653,175</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 65,530,986	\$ 46,522,917
Other Sources	1,871,123	1,500,000	1,880,000
<b>Revenue Total</b>	<b>\$ 217,251,524</b>	<b>\$ 284,717,401</b>	<b>\$ 295,056,092</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 223,488,236	\$ 253,057,307	\$ 266,993,071
<b>Total Expenditures</b>	<b>\$ 223,488,236</b>	<b>\$ 253,057,307</b>	<b>\$ 266,993,071</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 31,660,094	\$ 28,063,021
Interfund Transfers	285,384	0	0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 223,773,620</b>	<b>\$ 284,717,401</b>	<b>\$ 295,056,092</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1010 Air Pollution Control</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 1,228,911	\$ 1,118,661	\$ 1,229,000
Interest and Other	15,980	1,053	1,050
<b>Total Revenues</b>	<b>\$ 1,244,891</b>	<b>\$ 1,119,714</b>	<b>\$ 1,230,050</b>
5% Statutory Deduction	\$ 0	\$(55,986)	\$(61,503)
<b>Net Revenues</b>	<b>\$ 1,244,891</b>	<b>\$ 1,063,728</b>	<b>\$ 1,168,547</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 697,703	\$ 551,240
<b>Revenue Total</b>	<b>\$ 1,244,891</b>	<b>\$ 1,761,431</b>	<b>\$ 1,719,787</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 1,098,428	\$ 1,761,431	\$ 1,719,787
<b>Total Expenditures</b>	<b>\$ 1,098,428</b>	<b>\$ 1,761,431</b>	<b>\$ 1,719,787</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,098,428</b>	<b>\$ 1,761,431</b>	<b>\$ 1,719,787</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1011 Building Safety</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 94,477	\$ 155,250	\$ 100,000
Permits and Fees	25,814,121	23,317,141	20,000,000
Service Charges	553,313	600,000	525,000
Interest and Other	(21,299)	202,900	202,900
<b>Total Revenues</b>	<b>\$ 26,440,612</b>	<b>\$ 24,275,291</b>	<b>\$ 20,827,900</b>
5% Statutory Deduction	\$ 0	\$(1,213,765)	\$(1,041,395)
<b>Net Revenues</b>	<b>\$ 26,440,612</b>	<b>\$ 23,061,526</b>	<b>\$ 19,786,505</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 46,642,717	\$ 50,500,000
<b>Revenue Total</b>	<b>\$ 26,440,612</b>	<b>\$ 69,704,243</b>	<b>\$ 70,286,505</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 20,673,349	\$ 28,205,986	\$ 28,923,623
<b>Total Expenditures</b>	<b>\$ 20,673,349</b>	<b>\$ 28,205,986</b>	<b>\$ 28,923,623</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 41,498,257	\$ 41,362,882
<b>Total Expenditures / Non-Expense</b>	<b>\$ 20,673,349</b>	<b>\$ 69,704,243</b>	<b>\$ 70,286,505</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1013 Air Quality Improvement</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 28,750	\$ 24,474	\$ 29,000
Shared Revenues	42,390	25,000	25,000
Interest and Other	558	1,053	1,053
<b>Total Revenues</b>	<b>\$ 71,698</b>	<b>\$ 50,527</b>	<b>\$ 55,053</b>
5% Statutory Deduction	\$ 0	\$(2,526)	\$(2,753)
<b>Net Revenues</b>	<b>\$ 71,698</b>	<b>\$ 48,001</b>	<b>\$ 52,300</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 472,582	\$ 400,884
<b>Revenue Total</b>	<b>\$ 71,698</b>	<b>\$ 520,583</b>	<b>\$ 453,184</b>
 <b>EXPENDITURES:</b>			
Physical Environment	\$ 0	\$ 127,578	\$ 153,578
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 127,578</b>	<b>\$ 153,578</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 393,005	\$ 299,606
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 520,583</b>	<b>\$ 453,184</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1014 Law Enforcement/Confiscated Prop</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 1,053,330	\$ 300,000	\$ 1,000,000
Interest and Other	425	15,000	15,000
<b>Total Revenues</b>	<b>\$ 1,053,755</b>	<b>\$ 315,000</b>	<b>\$ 1,015,000</b>
5% Statutory Deduction	\$ 0	\$(15,750)	\$(50,750)
<b>Net Revenues</b>	<b>\$ 1,053,755</b>	<b>\$ 299,250</b>	<b>\$ 964,250</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,651,285	\$ 1,500,000
<b>Revenue Total</b>	<b>\$ 1,053,755</b>	<b>\$ 1,950,535</b>	<b>\$ 2,464,250</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 881,910	\$ 1,950,535	\$ 2,464,250
<b>Total Expenditures</b>	<b>\$ 881,910</b>	<b>\$ 1,950,535</b>	<b>\$ 2,464,250</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 881,910</b>	<b>\$ 1,950,535</b>	<b>\$ 2,464,250</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1015 Law Enforce Educ-Corrections</b>			
<b>REVENUES:</b>			
Service Charges	\$ 273,306	\$ 275,000	\$ 275,000
Interest and Other	4,404	5,000	5,000
<b>Total Revenues</b>	<b>\$ 277,709</b>	<b>\$ 280,000</b>	<b>\$ 280,000</b>
5% Statutory Deduction	\$ 0	\$(14,000)	\$(14,000)
<b>Net Revenues</b>	<b>\$ 277,709</b>	<b>\$ 266,000</b>	<b>\$ 266,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 740,344	\$ 720,229
<b>Revenue Total</b>	<b>\$ 277,709</b>	<b>\$ 1,006,344</b>	<b>\$ 986,229</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 121,029	\$ 1,006,344	\$ 986,229
<b>Total Expenditures</b>	<b>\$ 121,029</b>	<b>\$ 1,006,344</b>	<b>\$ 986,229</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 121,029</b>	<b>\$ 1,006,344</b>	<b>\$ 986,229</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1016 Law Enforcement / Education Sheriff</b>			
<b>REVENUES:</b>			
Service Charges	\$ 273,306	\$ 250,000	\$ 250,000
Interest and Other	996	2,000	2,000
<b>Total Revenues</b>	<b>\$ 274,301</b>	<b>\$ 252,000</b>	<b>\$ 252,000</b>
5% Statutory Deduction	\$ 0	\$(12,600)	\$(12,600)
<b>Net Revenues</b>	<b>\$ 274,301</b>	<b>\$ 239,400</b>	<b>\$ 239,400</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 506,778	\$ 500,000
<b>Revenue Total</b>	<b>\$ 274,301</b>	<b>\$ 746,178</b>	<b>\$ 739,400</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 165,562	\$ 746,178	\$ 739,400
<b>Total Expenditures</b>	<b>\$ 165,562</b>	<b>\$ 746,178</b>	<b>\$ 739,400</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 165,562</b>	<b>\$ 746,178</b>	<b>\$ 739,400</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1017 Law Enf. Federal Forfeiture Funding</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 2,224,898	\$ 2,200,000	\$ 1,000,000
Interest and Other	17,758	10,000	10,000
<b>Total Revenues</b>	<b>\$ 2,242,656</b>	<b>\$ 2,210,000</b>	<b>\$ 1,010,000</b>
5% Statutory Deduction	\$ 0	\$(110,500)	\$(50,500)
<b>Net Revenues</b>	<b>\$ 2,242,656</b>	<b>\$ 2,099,500</b>	<b>\$ 959,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 2,103,056	\$ 2,000,000
<b>Revenue Total</b>	<b>\$ 2,242,656</b>	<b>\$ 4,202,556</b>	<b>\$ 2,959,500</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 139,600	\$ 4,202,556	\$ 2,959,500
<b>Total Expenditures</b>	<b>\$ 139,600</b>	<b>\$ 4,202,556</b>	<b>\$ 2,959,500</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 139,600</b>	<b>\$ 4,202,556</b>	<b>\$ 2,959,500</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1018 Justice Federal Forfeiture</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 0	\$ 0	\$ 1,000,000
Interest and Other	0	0	10,000
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,010,000</b>
5% Statutory Deduction	\$ 0	\$ 0	\$(50,500)
<b>Net Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 959,500</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 0	\$ 0	\$ 959,500
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 959,500</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 959,500</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1023 Misc Construction Projects</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 33,527,421	\$ 36,329,294	\$ 40,890,401
Interest and Other	183,873	312,696	300,000
<b>Total Revenues</b>	<b>\$ 33,711,294</b>	<b>\$ 36,641,990</b>	<b>\$ 41,190,401</b>
5% Statutory Deduction	\$ 0	\$(1,832,100)	\$(2,059,520)
<b>Net Revenues</b>	<b>\$ 33,711,294</b>	<b>\$ 34,809,890</b>	<b>\$ 39,130,881</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 183,577,492	\$ 200,000,000
<b>Revenue Total</b>	<b>\$ 33,711,294</b>	<b>\$ 218,387,382</b>	<b>\$ 239,130,881</b>
Interfund Transfers	\$ 0	\$ 181,000,000	\$ 149,700,000
<b>Net Revenues</b>	<b>\$ 33,711,294</b>	<b>\$ 399,387,382</b>	<b>\$ 388,830,881</b>
<b>EXPENDITURES:</b>			
General Government	\$ 20,840,695	\$ 94,451,439	\$ 73,382,138
Public Safety	12,517,209	75,867,233	58,092,441
Physical Environment	2,259,296	118,862,638	2,480,000
Transportation	8,996,099	38,423,474	38,393,650
Economic Environment	51,345	0	2,700,000
Human Services	2,075,024	14,778,832	2,299,000
Culture & Recreation	2,682,456	9,025,485	1,000,000
<b>Total Expenditures</b>	<b>\$ 49,422,125</b>	<b>\$ 351,409,101</b>	<b>\$ 178,347,229</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 47,978,281	\$ 210,483,652
<b>Total Expenditures / Non-Expense</b>	<b>\$ 49,422,125</b>	<b>\$ 399,387,382</b>	<b>\$ 388,830,881</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1025 OBT Comm Redev Area Trust Fund</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 483,122	\$ 563,374	\$ 658,751
<b>Total Revenues</b>	<b>\$ 483,122</b>	<b>\$ 563,374</b>	<b>\$ 658,751</b>
5% Statutory Deduction	\$ 0	\$(28,169)	\$(32,938)
<b>Net Revenues</b>	<b>\$ 483,122</b>	<b>\$ 535,205</b>	<b>\$ 625,813</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,942,601	\$ 2,881,656
<b>Revenue Total</b>	<b>\$ 483,122</b>	<b>\$ 2,477,806</b>	<b>\$ 3,507,469</b>
Interfund Transfers	\$ 559,985	\$ 660,305	\$ 831,900
<b>Net Revenues</b>	<b>\$ 1,043,107</b>	<b>\$ 3,138,111</b>	<b>\$ 4,339,369</b>
<b>EXPENDITURES:</b>			
Economic Environment	\$ 296,139	\$ 3,138,111	\$ 4,339,369
<b>Total Expenditures</b>	<b>\$ 296,139</b>	<b>\$ 3,138,111</b>	<b>\$ 4,339,369</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 296,139</b>	<b>\$ 3,138,111</b>	<b>\$ 4,339,369</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1027 Drug Abuse Trust Fund</b>			
<b>REVENUES:</b>			
Service Charges	\$ 133,876	\$ 110,000	\$ 90,000
Interest and Other	715	1,500	1,500
<b>Total Revenues</b>	<b>\$ 134,591</b>	<b>\$ 111,500</b>	<b>\$ 91,500</b>
5% Statutory Deduction	\$ 0	\$(5,575)	\$(4,575)
<b>Net Revenues</b>	<b>\$ 134,591</b>	<b>\$ 105,925</b>	<b>\$ 86,925</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 186,471	\$ 118,019
<b>Revenue Total</b>	<b>\$ 134,591</b>	<b>\$ 292,396</b>	<b>\$ 204,944</b>
Interfund Transfers	\$ 120,900	\$ 120,900	\$ 120,900
<b>Net Revenues</b>	<b>\$ 255,491</b>	<b>\$ 413,296</b>	<b>\$ 325,844</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 254,087	\$ 413,296	\$ 325,844
<b>Total Expenditures</b>	<b>\$ 254,087</b>	<b>\$ 413,296</b>	<b>\$ 325,844</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 254,087</b>	<b>\$ 413,296</b>	<b>\$ 325,844</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1029 Tree Replacement Trust</b>			
<b>REVENUES:</b>			
Service Charges	\$ 282,407	\$ 150,000	\$ 250,000
Interest and Other	(11,456)	0	0
<b>Total Revenues</b>	<b>\$ 270,951</b>	<b>\$ 150,000</b>	<b>\$ 250,000</b>
5% Statutory Deduction	\$ 0	\$(7,500)	\$(12,500)
<b>Net Revenues</b>	<b>\$ 270,951</b>	<b>\$ 142,500</b>	<b>\$ 237,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 252,343	\$ 350,000
<b>Revenue Total</b>	<b>\$ 270,951</b>	<b>\$ 394,843</b>	<b>\$ 587,500</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 11,362	\$ 38,471	\$ 35,000
Transportation	618,902	356,372	552,500
<b>Total Expenditures</b>	<b>\$ 630,264</b>	<b>\$ 394,843</b>	<b>\$ 587,500</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 630,264</b>	<b>\$ 394,843</b>	<b>\$ 587,500</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 102X Conservation Trust and Subfunds</b>			
<b>REVENUES:</b>			
Service Charges	\$ 219,708	\$ 125,000	\$ 200,000
Interest and Other	(4,031)	25,080	25,080
<b>Total Revenues</b>	<b>\$ 215,678</b>	<b>\$ 150,080</b>	<b>\$ 225,080</b>
5% Statutory Deduction	\$ 0	\$(7,504)	\$(11,254)
<b>Net Revenues</b>	<b>\$ 215,678</b>	<b>\$ 142,576</b>	<b>\$ 213,826</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 5,143,435	\$ 4,183,265
<b>Revenue Total</b>	<b>\$ 215,678</b>	<b>\$ 5,286,011</b>	<b>\$ 4,397,091</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 364,200	\$ 1,470,777	\$ 2,219,875
<b>Total Expenditures</b>	<b>\$ 364,200</b>	<b>\$ 1,470,777</b>	<b>\$ 2,219,875</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 3,815,234	\$ 2,177,216
<b>Total Expenditures / Non-Expense</b>	<b>\$ 364,200</b>	<b>\$ 5,286,011</b>	<b>\$ 4,397,091</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1035 Law Enforce Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 2,838,267	\$ 2,800,000	\$ 2,800,000
Interest and Other	(5,906)	100,000	100,000
<b>Total Revenues</b>	<b>\$ 2,832,361</b>	<b>\$ 2,900,000</b>	<b>\$ 2,900,000</b>
5% Statutory Deduction	\$ 0	\$(145,000)	\$(145,000)
<b>Net Revenues</b>	<b>\$ 2,832,361</b>	<b>\$ 2,755,000</b>	<b>\$ 2,755,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 5,973,151	\$ 7,300,000
<b>Revenue Total</b>	<b>\$ 2,832,361</b>	<b>\$ 8,728,151</b>	<b>\$ 10,055,000</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 5,472,743	\$ 8,728,151	\$ 2,755,000
<b>Total Expenditures</b>	<b>\$ 5,472,743</b>	<b>\$ 8,728,151</b>	<b>\$ 2,755,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 0	\$ 7,300,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 5,472,743</b>	<b>\$ 8,728,151</b>	<b>\$ 10,055,000</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 103T Transportation Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 15,115,402	\$ 17,734,680	\$ 30,231,000
Interest and Other	34,763	1,700,000	725,000
<b>Total Revenues</b>	<b>\$ 15,150,165</b>	<b>\$ 19,434,680</b>	<b>\$ 30,956,000</b>
5% Statutory Deduction	\$ 0	\$(971,735)	\$(1,547,800)
<b>Net Revenues</b>	<b>\$ 15,150,165</b>	<b>\$ 18,462,945</b>	<b>\$ 29,408,200</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 123,132,294	\$ 113,526,115
<b>Revenue Total</b>	<b>\$ 15,150,165</b>	<b>\$ 141,595,239</b>	<b>\$ 142,934,315</b>
<b>EXPENDITURES:</b>			
Transportation	\$ 19,792,653	\$ 54,206,494	\$ 57,542,415
<b>Total Expenditures</b>	<b>\$ 19,792,653</b>	<b>\$ 54,206,494</b>	<b>\$ 57,542,415</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 87,388,745	\$ 85,391,900
<b>Total Expenditures / Non-Expense</b>	<b>\$ 19,792,653</b>	<b>\$ 141,595,239</b>	<b>\$ 142,934,315</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1040 School Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 58,404,875	\$ 115,000,000	\$ 100,000,000
Interest and Other	45,576	100,000	50,000
<b>Total Revenues</b>	<b>\$ 58,450,452</b>	<b>\$ 115,100,000</b>	<b>\$ 100,050,000</b>
5% Statutory Deduction	\$ 0	\$(5,755,000)	\$(5,002,500)
<b>Net Revenues</b>	<b>\$ 58,450,452</b>	<b>\$ 109,345,000</b>	<b>\$ 95,047,500</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 57,725,452	\$ 108,420,000	\$ 94,122,500
<b>Total Expenditures</b>	<b>\$ 57,725,452</b>	<b>\$ 108,420,000</b>	<b>\$ 94,122,500</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 725,000	\$ 925,000	\$ 925,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 58,450,452</b>	<b>\$ 109,345,000</b>	<b>\$ 95,047,500</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1046 Fire Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 1,921,644	\$ 2,450,000	\$ 2,450,000
Interest and Other	6,411	150,000	150,000
<b>Total Revenues</b>	<b>\$ 1,928,055</b>	<b>\$ 2,600,000</b>	<b>\$ 2,600,000</b>
5% Statutory Deduction	\$ 0	\$(130,000)	\$(130,000)
<b>Net Revenues</b>	<b>\$ 1,928,055</b>	<b>\$ 2,470,000</b>	<b>\$ 2,470,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 13,473,561	\$ 8,259,497
<b>Revenue Total</b>	<b>\$ 1,928,055</b>	<b>\$ 15,943,561</b>	<b>\$ 10,729,497</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 584,231	\$ 15,742,375	\$ 2,147,000
<b>Total Expenditures</b>	<b>\$ 584,231</b>	<b>\$ 15,742,375</b>	<b>\$ 2,147,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 201,186	\$ 8,582,497
<b>Total Expenditures / Non-Expense</b>	<b>\$ 584,231</b>	<b>\$ 15,943,561</b>	<b>\$ 10,729,497</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1050 Parks Fund</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 24,693,545	\$ 26,738,360	\$ 30,095,335
Service Charges	2,040,877	3,808,660	3,827,160
Interest and Other	278,003	223,000	223,000
<b>Total Revenues</b>	<b>\$ 27,012,425</b>	<b>\$ 30,770,020</b>	<b>\$ 34,145,495</b>
5% Statutory Deduction	\$ 0	\$(1,538,501)	\$(1,707,275)
<b>Net Revenues</b>	<b>\$ 27,012,425</b>	<b>\$ 29,231,519</b>	<b>\$ 32,438,220</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 19,429,649	\$ 24,279,649
<b>Revenue Total</b>	<b>\$ 27,012,425</b>	<b>\$ 48,661,168</b>	<b>\$ 56,717,869</b>
Interfund Transfers	\$ 13,249,054	\$ 18,700,000	\$ 8,500,000
<b>Net Revenues</b>	<b>\$ 40,261,480</b>	<b>\$ 67,361,168</b>	<b>\$ 65,217,869</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 39,572,228	\$ 64,961,847	\$ 57,488,176
<b>Total Expenditures</b>	<b>\$ 39,572,228</b>	<b>\$ 64,961,847</b>	<b>\$ 57,488,176</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 2,399,321	\$ 7,729,693
<b>Total Expenditures / Non-Expense</b>	<b>\$ 39,572,228</b>	<b>\$ 67,361,168</b>	<b>\$ 65,217,869</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1054 911 Fee</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 4,736,711	\$ 4,300,000	\$ 4,450,000
Service Charges	2,411,581	2,800,000	2,800,000
Interest and Other	366,650	175,000	175,000
<b>Total Revenues</b>	<b>\$ 7,514,942</b>	<b>\$ 7,275,000</b>	<b>\$ 7,425,000</b>
5% Statutory Deduction	\$ 0	\$(363,750)	\$(371,250)
<b>Net Revenues</b>	<b>\$ 7,514,942</b>	<b>\$ 6,911,250</b>	<b>\$ 7,053,750</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 20,646,112	\$ 19,120,309
<b>Revenue Total</b>	<b>\$ 7,514,942</b>	<b>\$ 27,557,362</b>	<b>\$ 26,174,059</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 6,915,315	\$ 27,557,362	\$ 26,174,059
<b>Total Expenditures</b>	<b>\$ 6,915,315</b>	<b>\$ 27,557,362</b>	<b>\$ 26,174,059</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 6,915,315</b>	<b>\$ 27,557,362</b>	<b>\$ 26,174,059</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1059 Pollutant Storage Tank</b>			
<b>REVENUES:</b>			
Service Charges	\$ 0	\$ 1,000	\$ 100
Fines and Forfeits	14,950	5,000	5,000
Interest and Other	188	100	100
<b>Total Revenues</b>	<b>\$ 15,138</b>	<b>\$ 6,100</b>	<b>\$ 5,200</b>
5% Statutory Deduction	\$ 0	\$(305)	\$(260)
<b>Net Revenues</b>	<b>\$ 15,138</b>	<b>\$ 5,795</b>	<b>\$ 4,940</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 26,876	\$ 11,738
<b>Revenue Total</b>	<b>\$ 15,138</b>	<b>\$ 32,671</b>	<b>\$ 16,678</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 0	\$ 32,671	\$ 16,678
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 32,671</b>	<b>\$ 16,678</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 32,671</b>	<b>\$ 16,678</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1060 Energy Efficiency Renew Energy &amp; Conservation</b>			
<b>REVENUES:</b>			
Interest and Other	\$(7)	\$ 297	\$ 130
<b>Total Revenues</b>	<b>\$(7)</b>	<b>\$ 297</b>	<b>\$ 130</b>
5% Statutory Deduction	\$ 0	\$(15)	\$(7)
<b>Net Revenues</b>	<b>\$(7)</b>	<b>\$ 282</b>	<b>\$ 123</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 14,590	\$ 14,597
<b>Revenue Total</b>	<b>\$(7)</b>	<b>\$ 14,872</b>	<b>\$ 14,720</b>
 <b>EXPENDITURES:</b>			
Physical Environment	\$ 0	\$ 14,872	\$ 14,720
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 14,872</b>	<b>\$ 14,720</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 14,872</b>	<b>\$ 14,720</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 109W Water and Navigation Funds</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 1,942,441	\$ 2,101,627	\$ 2,313,907
Service Charges	25,728	25,000	25,000
Interest and Other	7,886	62,450	48,950
<b>Total Revenues</b>	<b>\$ 1,976,056</b>	<b>\$ 2,189,077</b>	<b>\$ 2,387,857</b>
5% Statutory Deduction	\$ 0	\$(109,519)	\$(119,458)
<b>Net Revenues</b>	<b>\$ 1,976,056</b>	<b>\$ 2,079,558</b>	<b>\$ 2,268,399</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 13,923,103	\$ 13,875,021
Other Sources	2,566	1,300	1,300
<b>Revenue Total</b>	<b>\$ 1,978,622</b>	<b>\$ 16,003,961</b>	<b>\$ 16,144,720</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 980,539	\$ 6,768,418	\$ 6,297,651
<b>Total Expenditures</b>	<b>\$ 980,539</b>	<b>\$ 6,768,418</b>	<b>\$ 6,297,651</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 9,235,543	\$ 9,847,069
<b>Total Expenditures / Non-Expense</b>	<b>\$ 980,539</b>	<b>\$ 16,003,961</b>	<b>\$ 16,144,720</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 10NT Aquatic Weed (Non-Tax) Districts</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 75,715	\$ 66,049	\$ 71,349
Service Charges	11,713	15,000	15,000
Interest and Other	413	3,049	3,042
<b>Total Revenues</b>	<b>\$ 87,841</b>	<b>\$ 84,098</b>	<b>\$ 89,391</b>
5% Statutory Deduction	\$ 0	\$(4,204)	\$(4,469)
<b>Net Revenues</b>	<b>\$ 87,841</b>	<b>\$ 79,894</b>	<b>\$ 84,922</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 591,262	\$ 534,972
<b>Revenue Total</b>	<b>\$ 87,841</b>	<b>\$ 671,156</b>	<b>\$ 619,894</b>
 <b>EXPENDITURES:</b>			
Physical Environment	\$ 32,144	\$ 200,344	\$ 202,344
<b>Total Expenditures</b>	<b>\$ 32,144</b>	<b>\$ 200,344</b>	<b>\$ 202,344</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 470,812	\$ 417,550
<b>Total Expenditures / Non-Expense</b>	<b>\$ 32,144</b>	<b>\$ 671,156</b>	<b>\$ 619,894</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 10TA Aquatic Weed (Tax) Districts</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 957,222	\$ 1,065,459	\$ 1,213,940
Permits and Fees	8,123	8,096	8,096
Service Charges	897	1,500	800
Interest and Other	1,458	45,972	33,452
<b>Total Revenues</b>	<b>\$ 967,700</b>	<b>\$ 1,121,027</b>	<b>\$ 1,256,288</b>
5% Statutory Deduction	\$ 0	\$(56,396)	\$(63,169)
<b>Net Revenues</b>	<b>\$ 967,700</b>	<b>\$ 1,064,631</b>	<b>\$ 1,193,119</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 6,000,712	\$ 5,816,392
Other Sources	11,587	6,862	7,093
<b>Revenue Total</b>	<b>\$ 979,288</b>	<b>\$ 7,072,205</b>	<b>\$ 7,016,604</b>
 <b>EXPENDITURES:</b>			
Physical Environment	\$ 659,968	\$ 2,642,729	\$ 2,739,659
<b>Total Expenditures</b>	<b>\$ 659,968</b>	<b>\$ 2,642,729</b>	<b>\$ 2,739,659</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 4,429,476	\$ 4,276,945
<b>Total Expenditures / Non-Expense</b>	<b>\$ 659,968</b>	<b>\$ 7,072,205</b>	<b>\$ 7,016,604</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 110M Municipal Service Districts</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 2,260,373	\$ 2,514,471	\$ 2,837,230
Permits and Fees	172,522,731	172,734,483	172,846,457
Service Charges	5,250	3,000	3,000
Interest and Other	18,627	287,524	304,309
<b>Total Revenues</b>	<b>\$ 174,806,981</b>	<b>\$ 175,539,478</b>	<b>\$ 175,990,996</b>
5% Statutory Deduction	\$ 0	\$(1,276,975)	\$(8,799,548)
<b>Net Revenues</b>	<b>\$ 174,806,981</b>	<b>\$ 174,262,503</b>	<b>\$ 167,191,448</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 61,935,112	\$ 52,143,493
Other Sources	24,434	0	0
<b>Revenue Total</b>	<b>\$ 174,831,415</b>	<b>\$ 236,197,615</b>	<b>\$ 219,334,941</b>
Interfund Transfers	\$ 120,000	\$ 120,000	\$ 120,000
<b>Net Revenues</b>	<b>\$ 174,951,415</b>	<b>\$ 236,317,615</b>	<b>\$ 219,454,941</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 10,606,334	\$ 15,726,532	\$ 15,282,053
Transportation	11,925,770	12,822,073	13,198,548
Human Services	120,298,352	178,613,864	162,509,500
<b>Total Expenditures</b>	<b>\$ 142,830,456</b>	<b>\$ 207,162,469</b>	<b>\$ 190,990,101</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 29,100,856	\$ 28,414,780
Interfund Transfers	53,090	54,290	50,060
<b>Total Expenditures / Non-Expense</b>	<b>\$ 142,883,546</b>	<b>\$ 236,317,615</b>	<b>\$ 219,454,941</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 117M I-Drive MSTU Funds</b>			
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 7,163,904	\$ 7,156,152	\$ 7,893,503
Service Charges	831,228	824,846	824,846
Interest and Other	(2,278)	3,900	600
<b>Total Revenues</b>	<b>\$ 7,992,854</b>	<b>\$ 7,984,898</b>	<b>\$ 8,718,949</b>
5% Statutory Deduction	\$ 0	\$(399,245)	\$(435,948)
<b>Net Revenues</b>	<b>\$ 7,992,854</b>	<b>\$ 7,585,653</b>	<b>\$ 8,283,001</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 61,756	\$ 0
Other Sources	66,748	0	0
<b>Revenue Total</b>	<b>\$ 8,059,601</b>	<b>\$ 7,647,409</b>	<b>\$ 8,283,001</b>
<b>EXPENDITURES:</b>			
General Government	\$ 2,551,146	\$ 2,375,927	\$ 2,614,659
Physical Environment	175,944	199,071	218,141
Transportation	5,376,154	5,072,411	5,450,201
<b>Total Expenditures</b>	<b>\$ 8,103,244</b>	<b>\$ 7,647,409</b>	<b>\$ 8,283,001</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 8,103,244</b>	<b>\$ 7,647,409</b>	<b>\$ 8,283,001</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 122R Intergovernmental Radio Communications Funds</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 0	\$ 0	\$ 1,195,000
Interest and Other	0	0	5,000
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,200,000</b>
5% Statutory Deduction	\$ 0	\$ 0	\$(60,000)
<b>Net Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,140,000</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 0	\$ 0	\$ 1,140,000
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,140,000</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,140,000</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1232 Local Housing Asst (SHIP)</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 1,806,222	\$ 4,000,000	\$ 6,000,000
Interest and Other	1,524,676	1,069,000	1,505,000
<b>Total Revenues</b>	<b>\$ 3,330,898</b>	<b>\$ 5,069,000</b>	<b>\$ 7,505,000</b>
5% Statutory Deduction	\$ 0	\$(253,450)	\$(375,250)
<b>Net Revenues</b>	<b>\$ 3,330,898</b>	<b>\$ 4,815,550</b>	<b>\$ 7,129,750</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 6,053,237	\$ 11,119,204
<b>Revenue Total</b>	<b>\$ 3,330,898</b>	<b>\$ 10,868,787</b>	<b>\$ 18,248,954</b>
<b>EXPENDITURES:</b>			
Economic Environment	\$ 3,235,855	\$ 10,868,787	\$ 18,248,954
<b>Total Expenditures</b>	<b>\$ 3,235,855</b>	<b>\$ 10,868,787</b>	<b>\$ 18,248,954</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 3,235,855</b>	<b>\$ 10,868,787</b>	<b>\$ 18,248,954</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1241 Teen Court</b>			
<b>REVENUES:</b>			
Service Charges	\$ 480,916	\$ 450,000	\$ 470,000
Interest and Other	(1,711)	5,000	5,000
<b>Total Revenues</b>	<b>\$ 479,205</b>	<b>\$ 455,000</b>	<b>\$ 475,000</b>
5% Statutory Deduction	\$ 0	\$(22,750)	\$(23,750)
<b>Net Revenues</b>	<b>\$ 479,205</b>	<b>\$ 432,250</b>	<b>\$ 451,250</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 241,393	\$ 290,486
<b>Revenue Total</b>	<b>\$ 479,205</b>	<b>\$ 673,643</b>	<b>\$ 741,736</b>
<b>EXPENDITURES:</b>			
General Government	\$ 542,576	\$ 582,291	\$ 515,087
<b>Total Expenditures</b>	<b>\$ 542,576</b>	<b>\$ 582,291</b>	<b>\$ 515,087</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 91,352	\$ 226,649
<b>Total Expenditures / Non-Expense</b>	<b>\$ 542,576</b>	<b>\$ 673,643</b>	<b>\$ 741,736</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1242 Crime Prevention ORD 98-01</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 129,109	\$ 96,000	\$ 94,000
Interest and Other	349	0	0
<b>Total Revenues</b>	<b>\$ 129,457</b>	<b>\$ 96,000</b>	<b>\$ 94,000</b>
5% Statutory Deduction	\$ 0	\$(4,800)	\$(4,700)
<b>Net Revenues</b>	<b>\$ 129,457</b>	<b>\$ 91,200</b>	<b>\$ 89,300</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 206,232	\$ 180,926
<b>Revenue Total</b>	<b>\$ 129,457</b>	<b>\$ 297,432</b>	<b>\$ 270,226</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 104,151	\$ 297,432	\$ 270,226
<b>Total Expenditures</b>	<b>\$ 104,151</b>	<b>\$ 297,432</b>	<b>\$ 270,226</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 104,151</b>	<b>\$ 297,432</b>	<b>\$ 270,226</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1243 Orange Blossom Trail NID 90-24</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 125,000	\$ 131,579	\$ 128,000
Interest and Other	322	0	0
<b>Total Revenues</b>	<b>\$ 125,322</b>	<b>\$ 131,579</b>	<b>\$ 128,000</b>
5% Statutory Deduction	\$ 0	\$(6,579)	\$(6,400)
<b>Net Revenues</b>	<b>\$ 125,322</b>	<b>\$ 125,000</b>	<b>\$ 121,600</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 157,463	\$ 160,863
<b>Revenue Total</b>	<b>\$ 125,322</b>	<b>\$ 282,463</b>	<b>\$ 282,463</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 95,315	\$ 282,463	\$ 282,463
<b>Total Expenditures</b>	<b>\$ 95,315</b>	<b>\$ 282,463</b>	<b>\$ 282,463</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 95,315</b>	<b>\$ 282,463</b>	<b>\$ 282,463</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1246 International Drive CRA</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 1,076,046	\$ 1,131,672	\$ 1,252,000
<b>Total Revenues</b>	<b>\$ 1,076,046</b>	<b>\$ 1,131,672</b>	<b>\$ 1,252,000</b>
5% Statutory Deduction	\$ 0	\$(56,584)	\$(62,600)
<b>Net Revenues</b>	<b>\$ 1,076,046</b>	<b>\$ 1,075,088</b>	<b>\$ 1,189,400</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 102,519,516	\$ 107,390,224
<b>Revenue Total</b>	<b>\$ 1,076,046</b>	<b>\$ 103,594,604</b>	<b>\$ 108,579,624</b>
Interfund Transfers	\$ 21,433,832	\$ 20,617,000	\$ 24,232,200
<b>Net Revenues</b>	<b>\$ 22,509,878</b>	<b>\$ 124,211,604</b>	<b>\$ 132,811,824</b>
<b>EXPENDITURES:</b>			
Transportation	\$ 1,623,221	\$ 15,102,155	\$ 9,834,090
Economic Environment	0	2,725,000	2,910,639
Human Services	0	800,000	3,200,000
<b>Total Expenditures</b>	<b>\$ 1,623,221</b>	<b>\$ 18,627,155</b>	<b>\$ 15,944,729</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 105,584,449	\$ 114,444,132
Interfund Transfers	0	0	2,422,963
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,623,221</b>	<b>\$ 124,211,604</b>	<b>\$ 132,811,824</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1247 Court Technology</b>			
<b>REVENUES:</b>			
Service Charges	\$ 4,178,760	\$ 3,300,000	\$ 3,400,000
Interest and Other	6,946	5,005	5,000
<b>Total Revenues</b>	<b>\$ 4,185,706</b>	<b>\$ 3,305,005</b>	<b>\$ 3,405,000</b>
5% Statutory Deduction	\$ 0	\$(165,250)	\$(170,250)
<b>Net Revenues</b>	<b>\$ 4,185,706</b>	<b>\$ 3,139,755</b>	<b>\$ 3,234,750</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 528,747	\$ 0
<b>Revenue Total</b>	<b>\$ 4,185,706</b>	<b>\$ 3,668,502</b>	<b>\$ 3,234,750</b>
Interfund Transfers	\$ 997,740	\$ 3,899,802	\$ 3,771,079
<b>Net Revenues</b>	<b>\$ 5,183,446</b>	<b>\$ 7,568,304</b>	<b>\$ 7,005,829</b>
<b>EXPENDITURES:</b>			
General Government	\$ 5,052,603	\$ 7,568,304	\$ 7,005,829
<b>Total Expenditures</b>	<b>\$ 5,052,603</b>	<b>\$ 7,568,304</b>	<b>\$ 7,005,829</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 5,052,603</b>	<b>\$ 7,568,304</b>	<b>\$ 7,005,829</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1248 Court Facilities</b>			
<b>REVENUES:</b>			
Service Charges	\$ 4,839,284	\$ 4,750,000	\$ 4,750,000
Interest and Other	(908)	40,000	40,000
<b>Total Revenues</b>	<b>\$ 4,838,376</b>	<b>\$ 4,790,000</b>	<b>\$ 4,790,000</b>
5% Statutory Deduction	\$ 0	\$(239,500)	\$(239,500)
<b>Net Revenues</b>	<b>\$ 4,838,376</b>	<b>\$ 4,550,500</b>	<b>\$ 4,550,500</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 3,968,558	\$ 3,270,000
<b>Revenue Total</b>	<b>\$ 4,838,376</b>	<b>\$ 8,519,058</b>	<b>\$ 7,820,500</b>
<b>EXPENDITURES:</b>			
General Government	\$ 4,340,356	\$ 6,737,396	\$ 6,411,194
<b>Total Expenditures</b>	<b>\$ 4,340,356</b>	<b>\$ 6,737,396</b>	<b>\$ 6,411,194</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 1,781,662	\$ 1,409,306
<b>Total Expenditures / Non-Expense</b>	<b>\$ 4,340,356</b>	<b>\$ 8,519,058</b>	<b>\$ 7,820,500</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1249 Pine Hills Local Govt NID</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 125,000	\$ 125,000	\$ 125,000
Interest and Other	(247)	0	0
<b>Total Revenues</b>	<b>\$ 124,753</b>	<b>\$ 125,000</b>	<b>\$ 125,000</b>
5% Statutory Deduction	\$ 0	\$(6,250)	\$(6,250)
<b>Net Revenues</b>	<b>\$ 124,753</b>	<b>\$ 118,750</b>	<b>\$ 118,750</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 271,908	\$ 274,740
<b>Revenue Total</b>	<b>\$ 124,753</b>	<b>\$ 390,658</b>	<b>\$ 393,490</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 127,585	\$ 313,929	\$ 338,791
<b>Total Expenditures</b>	<b>\$ 127,585</b>	<b>\$ 313,929</b>	<b>\$ 338,791</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 76,729	\$ 54,699
<b>Total Expenditures / Non-Expense</b>	<b>\$ 127,585</b>	<b>\$ 390,658</b>	<b>\$ 393,490</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1250 Boating Improvement Program</b>			
<b>REVENUES:</b>			
Service Charges	\$ 152,945	\$ 159,963	\$ 164,762
Interest and Other	(1,751)	20,000	20,000
<b>Total Revenues</b>	<b>\$ 151,194</b>	<b>\$ 179,963</b>	<b>\$ 184,762</b>
5% Statutory Deduction	\$ 0	\$(8,998)	\$(9,238)
<b>Net Revenues</b>	<b>\$ 151,194</b>	<b>\$ 170,965</b>	<b>\$ 175,524</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,390,519	\$ 1,534,897
<b>Revenue Total</b>	<b>\$ 151,194</b>	<b>\$ 1,561,484</b>	<b>\$ 1,710,421</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 194,218	\$ 1,561,484	\$ 1,710,421
<b>Total Expenditures</b>	<b>\$ 194,218</b>	<b>\$ 1,561,484</b>	<b>\$ 1,710,421</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 194,218</b>	<b>\$ 1,561,484</b>	<b>\$ 1,710,421</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1251 Local Court Programs</b>			
<b>REVENUES:</b>			
Service Charges	\$ 237,125	\$ 200,000	\$ 200,000
Fines and Forfeits	5,258	0	0
Interest and Other	1	1,000	1,000
<b>Total Revenues</b>	<b>\$ 242,384</b>	<b>\$ 201,000</b>	<b>\$ 201,000</b>
5% Statutory Deduction	\$ 0	\$(10,050)	\$(10,050)
<b>Net Revenues</b>	<b>\$ 242,384</b>	<b>\$ 190,950</b>	<b>\$ 190,950</b>
Interfund Transfers	\$ 977,630	\$ 1,317,770	\$ 1,394,881
<b>Net Revenues</b>	<b>\$ 1,220,014</b>	<b>\$ 1,508,720</b>	<b>\$ 1,585,831</b>
<b>EXPENDITURES:</b>			
General Government	\$ 1,124,596	\$ 1,329,128	\$ 1,490,413
Human Services	95,418	95,418	95,418
<b>Total Expenditures</b>	<b>\$ 1,220,014</b>	<b>\$ 1,424,546</b>	<b>\$ 1,585,831</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 0	\$ 84,174	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,220,014</b>	<b>\$ 1,508,720</b>	<b>\$ 1,585,831</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1252 Legal Aid Programs</b>			
<b>REVENUES:</b>			
Service Charges	\$ 237,125	\$ 200,000	\$ 200,000
Interest and Other	37	400	400
<b>Total Revenues</b>	<b>\$ 237,162</b>	<b>\$ 200,400</b>	<b>\$ 200,400</b>
5% Statutory Deduction	\$ 0	\$(10,020)	\$(10,020)
<b>Net Revenues</b>	<b>\$ 237,162</b>	<b>\$ 190,380</b>	<b>\$ 190,380</b>
Interfund Transfers	\$ 1,055,195	\$ 1,101,977	\$ 1,140,748
<b>Net Revenues</b>	<b>\$ 1,292,357</b>	<b>\$ 1,292,357</b>	<b>\$ 1,331,128</b>
<b>EXPENDITURES:</b>			
General Government	\$ 1,292,357	\$ 1,292,357	\$ 1,331,128
<b>Total Expenditures</b>	<b>\$ 1,292,357</b>	<b>\$ 1,292,357</b>	<b>\$ 1,331,128</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,292,357</b>	<b>\$ 1,292,357</b>	<b>\$ 1,331,128</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1253 Law Library</b>			
<b>REVENUES:</b>			
Service Charges	\$ 237,125	\$ 298,523	\$ 300,000
Interest and Other	105	500	500
<b>Total Revenues</b>	<b>\$ 237,230</b>	<b>\$ 299,023</b>	<b>\$ 300,500</b>
5% Statutory Deduction	\$ 0	\$(15,025)	\$(15,025)
<b>Net Revenues</b>	<b>\$ 237,230</b>	<b>\$ 283,998</b>	<b>\$ 285,475</b>
<b>EXPENDITURES:</b>			
General Government	\$ 238,707	\$ 283,998	\$ 285,475
<b>Total Expenditures</b>	<b>\$ 238,707</b>	<b>\$ 283,998</b>	<b>\$ 285,475</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 238,707</b>	<b>\$ 283,998</b>	<b>\$ 285,475</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1254 Juvenile Court Programs</b>			
<b>REVENUES:</b>			
Service Charges	\$ 237,125	\$ 200,000	\$ 200,000
Interest and Other	55	1,000	1,000
<b>Total Revenues</b>	<b>\$ 237,180</b>	<b>\$ 201,000</b>	<b>\$ 201,000</b>
5% Statutory Deduction	\$ 0	\$(10,050)	\$(10,050)
<b>Net Revenues</b>	<b>\$ 237,180</b>	<b>\$ 190,950</b>	<b>\$ 190,950</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 153,757	\$ 0
<b>Revenue Total</b>	<b>\$ 237,180</b>	<b>\$ 344,707</b>	<b>\$ 190,950</b>
Interfund Transfers	\$ 0	\$ 116,977	\$ 129,213
<b>Net Revenues</b>	<b>\$ 237,180</b>	<b>\$ 461,684</b>	<b>\$ 320,163</b>
<b>EXPENDITURES:</b>			
General Government	\$ 167,767	\$ 377,510	\$ 320,163
<b>Total Expenditures</b>	<b>\$ 167,767</b>	<b>\$ 377,510</b>	<b>\$ 320,163</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 0	\$ 84,174	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 167,767</b>	<b>\$ 461,684</b>	<b>\$ 320,163</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1255 Cyber Safety</b>			
<b>REVENUES:</b>			
Service Charges	\$ 0	\$ 100	\$ 100
Interest and Other	11	0	0
<b>Total Revenues</b>	<b>\$ 11</b>	<b>\$ 100</b>	<b>\$ 100</b>
5% Statutory Deduction	\$ 0	\$(5)	\$(5)
<b>Net Revenues</b>	<b>\$ 11</b>	<b>\$ 95</b>	<b>\$ 95</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,249	\$ 962
<b>Revenue Total</b>	<b>\$ 11</b>	<b>\$ 1,344</b>	<b>\$ 1,057</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 0	\$ 1,344	\$ 1,057
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 1,344</b>	<b>\$ 1,057</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 1,344</b>	<b>\$ 1,057</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1256 Regional Pharm. Settlement</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 0	\$ 0	\$ 1,369,395
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,369,395</b>
5% Statutory Deduction	\$ 0	\$ 0	\$(68,470)
<b>Net Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,300,925</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 0	\$ 0	\$ 1,300,925
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,300,925</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,300,925</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1257 County/City Pharm. Settlement</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 0	\$ 0	\$ 385,106
<b>Total Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 385,106</b>
5% Statutory Deduction	\$ 0	\$ 0	\$(19,255)
<b>Net Revenues</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 365,851</b>
 <b>EXPENDITURES:</b>			
Public Safety	\$ 0	\$ 0	\$ 365,851
<b>Total Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 365,851</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 365,851</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1265 Parks &amp; Recreation Impact Fees</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 7,448,232	\$ 6,550,534	\$ 7,074,577
Interest and Other	23,862	300,000	300,000
<b>Total Revenues</b>	<b>\$ 7,472,094</b>	<b>\$ 6,850,534</b>	<b>\$ 7,374,577</b>
5% Statutory Deduction	\$ 0	\$(342,527)	\$(368,729)
<b>Net Revenues</b>	<b>\$ 7,472,094</b>	<b>\$ 6,508,007</b>	<b>\$ 7,005,848</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 43,341,519	\$ 36,088,682
<b>Revenue Total</b>	<b>\$ 7,472,094</b>	<b>\$ 49,849,526</b>	<b>\$ 43,094,530</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 4,191,843	\$ 39,650,733	\$ 18,222,240
<b>Total Expenditures</b>	<b>\$ 4,191,843</b>	<b>\$ 39,650,733</b>	<b>\$ 18,222,240</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 10,198,793	\$ 24,872,290
<b>Total Expenditures / Non-Expense</b>	<b>\$ 4,191,843</b>	<b>\$ 49,849,526</b>	<b>\$ 43,094,530</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1272 Driver Education Safety Trust Fund</b>			
<b>REVENUES:</b>			
Service Charges	\$ 466,080	\$ 550,000	\$ 550,000
Interest and Other	19	500	500
<b>Total Revenues</b>	<b>\$ 466,099</b>	<b>\$ 550,500</b>	<b>\$ 550,500</b>
5% Statutory Deduction	\$ 0	\$(27,525)	\$(27,525)
<b>Net Revenues</b>	<b>\$ 466,099</b>	<b>\$ 522,975</b>	<b>\$ 522,975</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 39,127	\$ 0
<b>Revenue Total</b>	<b>\$ 466,099</b>	<b>\$ 562,102</b>	<b>\$ 522,975</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 464,903	\$ 562,102	\$ 522,975
<b>Total Expenditures</b>	<b>\$ 464,903</b>	<b>\$ 562,102</b>	<b>\$ 522,975</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 464,903</b>	<b>\$ 562,102</b>	<b>\$ 522,975</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 129X Animal Services Trust Funds</b>			
<b>REVENUES:</b>			
Service Charges	\$ 3,408	\$ 1,800	\$ 1,800
Interest and Other	70,492	36,550	36,550
<b>Total Revenues</b>	<b>\$ 73,899</b>	<b>\$ 38,350</b>	<b>\$ 38,350</b>
5% Statutory Deduction	\$ 0	\$(1,918)	\$(1,918)
<b>Net Revenues</b>	<b>\$ 73,899</b>	<b>\$ 36,432</b>	<b>\$ 36,432</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 206,432	\$ 178,000
<b>Revenue Total</b>	<b>\$ 73,899</b>	<b>\$ 242,864</b>	<b>\$ 214,432</b>
<b>EXPENDITURES:</b>			
Human Services	\$ 65,495	\$ 242,864	\$ 214,432
<b>Total Expenditures</b>	<b>\$ 65,495</b>	<b>\$ 242,864</b>	<b>\$ 214,432</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 65,495</b>	<b>\$ 242,864</b>	<b>\$ 214,432</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 130X Transportation - Deficient Segment Funds</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 6,812,563	\$ 0	\$ 0
Interest and Other	1,612	34,597	33,302
<b>Total Revenues</b>	<b>\$ 6,814,175</b>	<b>\$ 34,597</b>	<b>\$ 33,302</b>
5% Statutory Deduction	\$ 0	\$(1,730)	\$(1,666)
<b>Net Revenues</b>	<b>\$ 6,814,175</b>	<b>\$ 32,867</b>	<b>\$ 31,636</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 20,941,360	\$ 22,264,954
<b>Revenue Total</b>	<b>\$ 6,814,175</b>	<b>\$ 20,974,227</b>	<b>\$ 22,296,590</b>
<b>EXPENDITURES:</b>			
Transportation	\$ 2,790,428	\$ 12,683,750	\$ 2,801,198
<b>Total Expenditures</b>	<b>\$ 2,790,428</b>	<b>\$ 12,683,750</b>	<b>\$ 2,801,198</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 8,290,477	\$ 19,495,392
<b>Total Expenditures / Non-Expense</b>	<b>\$ 2,790,428</b>	<b>\$ 20,974,227</b>	<b>\$ 22,296,590</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1450 Lakeside Village Adequate Public Facility</b>			
<b>REVENUES:</b>			
Interest and Other	\$(3,814)	\$ 5,000	\$ 0
<b>Total Revenues</b>	<b>\$(3,814)</b>	<b>\$ 5,000</b>	<b>\$ 0</b>
5% Statutory Deduction	\$ 0	\$(250)	\$ 0
<b>Net Revenues</b>	<b>\$(3,814)</b>	<b>\$ 4,750</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 92,702	\$ 95,897
<b>Revenue Total</b>	<b>\$(3,814)</b>	<b>\$ 97,452</b>	<b>\$ 95,897</b>
<b>EXPENDITURES:</b>			
Culture & Recreation	\$ 199,381	\$ 0	\$ 0
<b>Total Expenditures</b>	<b>\$ 199,381</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 97,452	\$ 95,897
<b>Total Expenditures / Non-Expense</b>	<b>\$ 199,381</b>	<b>\$ 97,452</b>	<b>\$ 95,897</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1451 Horizons West Village H Adequate Public Facility</b>			
<b>REVENUES:</b>			
Interest and Other	\$(262)	\$ 5,000	\$ 0
<b>Total Revenues</b>	<b>\$(262)</b>	<b>\$ 5,000</b>	<b>\$ 0</b>
5% Statutory Deduction	\$ 0	\$(250)	\$ 0
<b>Net Revenues</b>	<b>\$(262)</b>	<b>\$ 4,750</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 520,540	\$ 520,802
<b>Revenue Total</b>	<b>\$(262)</b>	<b>\$ 525,290</b>	<b>\$ 520,802</b>
 <b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 525,290	\$ 520,802
<b>Total Expenditures / Non-Expense</b>	<b>\$ 0</b>	<b>\$ 525,290</b>	<b>\$ 520,802</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 1660 Inmate Commissary Fund</b>			
<b>REVENUES:</b>			
Service Charges	\$ 2,138,460	\$ 2,015,100	\$ 1,985,100
Interest and Other	6,840	0	0
<b>Total Revenues</b>	<b>\$ 2,145,299</b>	<b>\$ 2,015,100</b>	<b>\$ 1,985,100</b>
5% Statutory Deduction	\$ 0	\$(100,755)	\$(99,255)
<b>Net Revenues</b>	<b>\$ 2,145,299</b>	<b>\$ 1,914,345</b>	<b>\$ 1,885,845</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 4,503,808	\$ 3,642,323
<b>Revenue Total</b>	<b>\$ 2,145,299</b>	<b>\$ 6,418,153</b>	<b>\$ 5,528,168</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 915,372	\$ 6,418,153	\$ 5,528,168
<b>Total Expenditures</b>	<b>\$ 915,372</b>	<b>\$ 6,418,153</b>	<b>\$ 5,528,168</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 915,372</b>	<b>\$ 6,418,153</b>	<b>\$ 5,528,168</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 2314 Sales Tax Trust Fund</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 177,710,044	\$ 191,195,000	\$ 219,887,000
Interest and Other	333,049	102,000	102,000
<b>Total Revenues</b>	<b>\$ 178,043,094</b>	<b>\$ 191,297,000</b>	<b>\$ 219,989,000</b>
5% Statutory Deduction	\$ 0	\$(9,564,850)	\$(10,999,450)
<b>Net Revenues</b>	<b>\$ 178,043,094</b>	<b>\$ 181,732,150</b>	<b>\$ 208,989,550</b>
<b>NON-REVENUES:</b>			
Debt and Lease Proceeds	\$ 0	\$ 100,000,000	\$ 0
Fund Balance	0	314,695,898	341,161,960
<b>Revenue Total</b>	<b>\$ 178,043,094</b>	<b>\$ 596,428,048</b>	<b>\$ 550,151,510</b>
Interfund Transfers	\$ 285,384	\$ 0	\$ 0
<b>Net Revenues</b>	<b>\$ 178,328,478</b>	<b>\$ 596,428,048</b>	<b>\$ 550,151,510</b>
<b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 22,829,400	\$ 33,049,179	\$ 36,026,398
Reserves	0	235,197,110	248,642,825
Interfund Transfers	113,398,293	328,181,759	265,482,287
<b>Total Expenditures / Non-Expense</b>	<b>\$ 136,227,693</b>	<b>\$ 596,428,048</b>	<b>\$ 550,151,510</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 2315 Orange County Promissory Note Series 2010</b>			
<b>REVENUES:</b>			
Fines and Forfeits	\$ 1,184,141	\$ 1,100,000	\$ 0
Interest and Other	(5,399)	72,000	0
<b>Total Revenues</b>	<b>\$ 1,178,742</b>	<b>\$ 1,172,000</b>	<b>\$ 0</b>
5% Statutory Deduction	\$ 0	\$(58,600)	\$ 0
<b>Net Revenues</b>	<b>\$ 1,178,742</b>	<b>\$ 1,113,400</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 435,075	\$ 0
<b>Revenue Total</b>	<b>\$ 1,178,742</b>	<b>\$ 1,548,475</b>	<b>\$ 0</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 47,545	\$ 15,878	\$ 0
<b>Total Expenditures</b>	<b>\$ 47,545</b>	<b>\$ 15,878</b>	<b>\$ 0</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 1,499,145	\$ 1,497,522	\$ 0
Reserves	0	35,075	0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 1,546,689</b>	<b>\$ 1,548,475</b>	<b>\$ 0</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 2317 Capital Improvement Bonds</b>			
<b>REVENUES:</b>			
Shared Revenues	\$ 50,635,273	\$ 43,617,000	\$ 50,203,595
Interest and Other	5,000	2,000	2,000
<b>Total Revenues</b>	<b>\$ 50,640,273</b>	<b>\$ 43,619,000</b>	<b>\$ 50,205,595</b>
5% Statutory Deduction	\$ 0	\$(2,180,950)	\$(2,510,280)
<b>Net Revenues</b>	<b>\$ 50,640,273</b>	<b>\$ 41,438,050</b>	<b>\$ 47,695,315</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 68,680,469	\$ 112,276,224
<b>Revenue Total</b>	<b>\$ 50,640,273</b>	<b>\$ 110,118,519</b>	<b>\$ 159,971,539</b>
 <b>EXPENDITURES:</b>			
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 2,818,463	\$ 2,855,963	\$ 0
Reserves	0	100,095,274	135,800,000
Interfund Transfers	29,942,094	7,167,282	24,171,539
<b>Total Expenditures / Non-Expense</b>	<b>\$ 32,760,557</b>	<b>\$ 110,118,519</b>	<b>\$ 159,971,539</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 2319 Public Service Tax Bonds</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 87,134,739	\$ 80,003,289	\$ 87,003,399
Interest and Other	(119,337)	16,000	16,000
<b>Total Revenues</b>	<b>\$ 87,015,402</b>	<b>\$ 80,019,289</b>	<b>\$ 87,019,399</b>
5% Statutory Deduction	\$ 0	\$(4,000,964)	\$(4,350,970)
<b>Net Revenues</b>	<b>\$ 87,015,402</b>	<b>\$ 76,018,325</b>	<b>\$ 82,668,429</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 106,320,488	\$ 105,461,844
<b>Revenue Total</b>	<b>\$ 87,015,402</b>	<b>\$ 182,338,813</b>	<b>\$ 188,130,273</b>
 <b>EXPENDITURES:</b>			
General Government	\$ 114,992	\$ 255,964	\$ 315,275
<b>Total Expenditures</b>	<b>\$ 114,992</b>	<b>\$ 255,964</b>	<b>\$ 315,275</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 2,574,000	\$ 2,505,500	\$ 2,516,750
Reserves	0	89,460,880	107,500,237
Interfund Transfers	78,812,355	90,116,469	77,798,011
<b>Total Expenditures / Non-Expense</b>	<b>\$ 81,501,347</b>	<b>\$ 182,338,813</b>	<b>\$ 188,130,273</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
--	------------------------	--	-----------------------------------

**Fund 41XX Municipal Proprietary Funds**

**REVENUES:**

Interest and Other	\$ 2,128,577	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 2,128,577</b>	<b>\$ 0</b>	<b>\$ 0</b>

**EXPENDITURES:**

**Total Expenditures / Non-Expense**

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 4410 Solid Waste System</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 7,600	\$ 7,034	\$ 7,417
Grants	782,406	0	0
Service Charges	39,133,231	36,453,114	40,547,807
Interest and Other	760,435	2,369,286	2,675,231
<b>Total Revenues</b>	<b>\$ 40,683,673</b>	<b>\$ 38,829,434</b>	<b>\$ 43,230,455</b>
5% Statutory Deduction	\$ 0	\$(1,941,472)	\$(2,161,523)
<b>Net Revenues</b>	<b>\$ 40,683,673</b>	<b>\$ 36,887,962</b>	<b>\$ 41,068,932</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 82,073,927	\$ 87,336,962
<b>Revenue Total</b>	<b>\$ 40,683,673</b>	<b>\$ 118,961,889</b>	<b>\$ 128,405,894</b>
<b>EXPENDITURES:</b>			
General Government	\$(144,765)	\$ 0	\$ 0
Physical Environment	53,548,597	46,301,424	46,665,123
<b>Total Expenditures</b>	<b>\$ 53,403,832</b>	<b>\$ 46,301,424</b>	<b>\$ 46,665,123</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 72,660,465	\$ 81,740,771
<b>Total Expenditures / Non-Expense</b>	<b>\$ 53,403,832</b>	<b>\$ 118,961,889</b>	<b>\$ 128,405,894</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 4420 Water Utilities System</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 63,564,439	\$ 32,557,220	\$ 37,279,461
Grants	631,190	0	0
Service Charges	213,732,725	215,920,189	230,854,225
Fines and Forfeits	30,325	21,899	32,998
Interest and Other	2,408,826	2,601,224	4,677,224
<b>Total Revenues</b>	<b>\$ 280,367,504</b>	<b>\$ 251,100,532</b>	<b>\$ 272,843,908</b>
5% Statutory Deduction	\$ 0	\$(12,555,027)	\$(13,642,195)
<b>Net Revenues</b>	<b>\$ 280,367,504</b>	<b>\$ 238,545,505</b>	<b>\$ 259,201,713</b>
<b>NON-REVENUES:</b>			
Debt and Lease Proceeds	\$ 185,643,105	\$ 80,000,000	\$ 149,000,000
Fund Balance	0	230,949,316	168,631,688
<b>Revenue Total</b>	<b>\$ 466,010,609</b>	<b>\$ 549,494,821</b>	<b>\$ 576,833,401</b>
Interfund Transfers	\$ 12,000	\$ 201,037	\$ 666,209
<b>Net Revenues</b>	<b>\$ 466,022,609</b>	<b>\$ 549,695,858</b>	<b>\$ 577,499,610</b>
<b>EXPENDITURES:</b>			
General Government	\$(4,381,814)	\$ 1,000,000	\$ 0
Physical Environment	286,504,666	392,853,339	387,272,687
<b>Total Expenditures</b>	<b>\$ 282,122,852</b>	<b>\$ 393,853,339</b>	<b>\$ 387,272,687</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 15,590,086	\$ 27,138,776	\$ 32,275,876
Reserves	0	118,803,743	147,751,047
Interfund Transfers	9,700,000	9,900,000	10,200,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 307,412,938</b>	<b>\$ 549,695,858</b>	<b>\$ 577,499,610</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 442W Water Utilities System MSTUs</b>			
<b>REVENUES:</b>			
Permits and Fees	\$ 158,698	\$ 209,748	\$ 315,163
Interest and Other	(650)	2,444	3,075
<b>Total Revenues</b>	<b>\$ 158,048</b>	<b>\$ 212,192</b>	<b>\$ 318,238</b>
5% Statutory Deduction	\$ 0	\$(10,610)	\$(15,912)
<b>Net Revenues</b>	<b>\$ 158,048</b>	<b>\$ 201,582</b>	<b>\$ 302,326</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 2,133	\$ 366,946
<b>Revenue Total</b>	<b>\$ 158,048</b>	<b>\$ 203,715</b>	<b>\$ 669,272</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 208	\$ 2,678	\$ 3,063
<b>Total Expenditures</b>	<b>\$ 208</b>	<b>\$ 2,678</b>	<b>\$ 3,063</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 12,000	\$ 201,037	\$ 666,209
<b>Total Expenditures / Non-Expense</b>	<b>\$ 12,208</b>	<b>\$ 203,715</b>	<b>\$ 669,272</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 443X Convention Center Funds</b>			
<b>REVENUES:</b>			
Other General Taxes	\$ 176,872,123	\$ 225,000,000	\$ 275,000,000
Service Charges	17,144,179	60,089,206	69,139,119
Interest and Other	(113,324)	2,691,103	2,119,220
<b>Total Revenues</b>	<b>\$ 193,902,978</b>	<b>\$ 287,780,309</b>	<b>\$ 346,258,339</b>
5% Statutory Deduction	\$ 0	\$(14,389,015)	\$(17,312,917)
<b>Net Revenues</b>	<b>\$ 193,902,978</b>	<b>\$ 273,391,294</b>	<b>\$ 328,945,422</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 239,596,293	\$ 298,622,006
<b>Revenue Total</b>	<b>\$ 193,902,978</b>	<b>\$ 512,987,587</b>	<b>\$ 627,567,428</b>
<b>EXPENDITURES:</b>			
General Government	\$(3,907,186)	\$ 0	\$ 0
Economic Environment	159,544,677	204,603,170	250,489,172
Culture & Recreation	7,655,173	7,196,489	7,710,000
<b>Total Expenditures</b>	<b>\$ 163,292,664</b>	<b>\$ 211,799,659</b>	<b>\$ 258,199,172</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 71,242,988	\$ 80,005,688	\$ 79,300,438
Reserves	0	218,082,240	286,967,818
Interfund Transfers	3,100,000	3,100,000	3,100,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 237,635,652</b>	<b>\$ 512,987,587</b>	<b>\$ 627,567,428</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 49EE Other Enterprise Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 71,417	\$ 590,729	\$ 0
<b>Total Revenues</b>	<b>\$ 71,417</b>	<b>\$ 590,729</b>	<b>\$ 0</b>
<b>EXPENDITURES:</b>			
Physical Environment	\$ 204,302	\$ 590,729	\$ 0
<b>Total Expenditures</b>	<b>\$ 204,302</b>	<b>\$ 590,729</b>	<b>\$ 0</b>
 <b>Total Expenditures / Non-Expense</b>	<b>\$ 204,302</b>	<b>\$ 590,729</b>	<b>\$ 0</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 5510 Risk Management Program</b>			
<b>REVENUES:</b>			
Grants	423,596	0	0
Service Charges	\$ 30,293,599	\$ 30,253,005	\$ 36,330,576
Interest and Other	764,096	1,250,000	1,250,000
<b>Total Revenues</b>	<b>\$ 31,481,291</b>	<b>\$ 31,503,005</b>	<b>\$ 37,580,576</b>
5% Statutory Deduction	\$ 0	\$(62,500)	\$(62,500)
<b>Net Revenues</b>	<b>\$ 31,481,291</b>	<b>\$ 31,440,505</b>	<b>\$ 37,518,076</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 66,386,756	\$ 62,500,000
<b>Revenue Total</b>	<b>\$ 31,481,291</b>	<b>\$ 97,827,261</b>	<b>\$ 100,018,076</b>
<b>EXPENDITURES:</b>			
General Government	\$(104,102)	\$ 0	\$ 0
Internal Service	25,653,387	88,766,400	100,018,076
<b>Total Expenditures</b>	<b>\$ 25,549,285</b>	<b>\$ 88,766,400</b>	<b>\$ 100,018,076</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 9,060,861	\$ 0
<b>Total Expenditures / Non-Expense</b>	<b>\$ 25,549,285</b>	<b>\$ 97,827,261</b>	<b>\$ 100,018,076</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 5530 Fleet Management Dept</b>			
<b>REVENUES:</b>			
Service Charges	\$ 15,933,008	\$ 18,947,841	\$ 21,321,316
Interest and Other	56,006	1,100	1,100
<b>Total Revenues</b>	<b>\$ 15,989,014</b>	<b>\$ 18,948,941</b>	<b>\$ 21,322,416</b>
5% Statutory Deduction	\$ 0	\$(55)	\$(55)
<b>Net Revenues</b>	<b>\$ 15,989,014</b>	<b>\$ 18,948,886</b>	<b>\$ 21,322,361</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 4,720,343	\$ 2,936,456
<b>Revenue Total</b>	<b>\$ 15,989,014</b>	<b>\$ 23,669,229</b>	<b>\$ 24,258,817</b>
<b>EXPENDITURES:</b>			
General Government	\$(84,015)	\$ 0	\$ 0
Internal Service	14,588,848	20,817,031	21,530,776
<b>Total Expenditures</b>	<b>\$ 14,504,833</b>	<b>\$ 20,817,031</b>	<b>\$ 21,530,776</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 2,852,198	\$ 2,728,041
<b>Total Expenditures / Non-Expense</b>	<b>\$ 14,504,833</b>	<b>\$ 23,669,229</b>	<b>\$ 24,258,817</b>



## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 5540 Employees Benefits</b>			
<b>REVENUES:</b>			
Service Charges	\$ 123,306,817	\$ 135,905,000	\$ 147,605,000
Interest and Other	8,155,320	6,100,000	6,100,000
<b>Total Revenues</b>	<b>\$ 131,462,138</b>	<b>\$ 142,005,000</b>	<b>\$ 153,705,000</b>
5% Statutory Deduction	\$ 0	\$(305,000)	\$(305,000)
<b>Net Revenues</b>	<b>\$ 131,462,138</b>	<b>\$ 141,700,000</b>	<b>\$ 153,400,000</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 74,068,799	\$ 72,600,000
<b>Revenue Total</b>	<b>\$ 131,462,138</b>	<b>\$ 215,768,799</b>	<b>\$ 226,000,000</b>
<b>EXPENDITURES:</b>			
Internal Service	\$ 124,469,730	\$ 150,118,689	\$ 161,400,000
<b>Total Expenditures</b>	<b>\$ 124,469,730</b>	<b>\$ 150,118,689</b>	<b>\$ 161,400,000</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Reserves	\$ 0	\$ 65,650,110	\$ 64,600,000
<b>Total Expenditures / Non-Expense</b>	<b>\$ 124,469,730</b>	<b>\$ 215,768,799</b>	<b>\$ 226,000,000</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 58TR Coronavirus Grant Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 141,595,122	\$ 215,635,708	\$ 727,294
Interest and Other	842,610	50,000	0
<b>Total Revenues</b>	<b>\$ 142,437,732</b>	<b>\$ 215,685,708</b>	<b>\$ 727,294</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,201,173	\$ 0
Other Sources	0	(25,570)	0
<b>Revenue Total</b>	<b>\$ 142,437,732</b>	<b>\$ 216,861,311</b>	<b>\$ 727,294</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 11,386,165	\$ 74,418,805	\$ 0
Physical Environment	0	7,500,000	0
Economic Environment	15,809,678	38,124,834	727,294
Human Services	115,971,951	95,317,672	0
Culture & Recreation	0	1,500,000	0
<b>Total Expenditures</b>	<b>\$ 143,167,795</b>	<b>\$ 216,861,311</b>	<b>\$ 727,294</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 143,167,795</b>	<b>\$ 216,861,311</b>	<b>\$ 727,294</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 66XX Special Trust and Agency Funds</b>			
<b>REVENUES:</b>			
Interest and Other	\$ 70,906	\$ 0	\$ 0
<b>Total Revenues</b>	<b>\$ 70,906</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>NON-REVENUES:</b>			
Other Sources	\$ 167,473,192	\$ 0	\$ 0
<b>Revenue Total</b>	<b>\$ 167,544,098</b>	<b>\$ 0</b>	<b>\$ 0</b>

**EXPENDITURES:**

Total Expenditures / Non-Expense

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 7XXX 7000 Level (Federal) Grant - Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 75,137,639	\$ 137,811,201	\$ 68,320,872
Interest and Other	7,928,669	11,177,461	7,609,000
<b>Total Revenues</b>	<b>\$ 83,066,309</b>	<b>\$ 148,988,662</b>	<b>\$ 75,929,872</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,045,488	\$ 0
Other Sources	0	(3,847,582)	0
<b>Revenue Total</b>	<b>\$ 83,066,309</b>	<b>\$ 146,186,568</b>	<b>\$ 75,929,872</b>
Interfund Transfers	\$ 1,387,474	\$ 2,608,373	\$ 2,300,000
<b>Net Revenues</b>	<b>\$ 84,453,783</b>	<b>\$ 148,794,941</b>	<b>\$ 78,229,872</b>
<b>EXPENDITURES:</b>			
General Government	\$ 32,750	\$ 181,243	\$ 0
Public Safety	5,486,272	9,303,580	279,927
Physical Environment	262,764	890,253	0
Transportation	3,043,479	6,378,990	0
Economic Environment	35,719,866	59,561,383	39,307,133
Human Services	34,983,905	50,385,226	36,309,676
Culture & Recreation	3,812,827	17,628,906	0
<b>Total Expenditures</b>	<b>\$ 83,341,863</b>	<b>\$ 144,329,581</b>	<b>\$ 75,896,736</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Interfund Transfers	\$ 2,174,656	\$ 4,465,360	\$ 2,333,136
<b>Total Expenditures / Non-Expense</b>	<b>\$ 85,516,519</b>	<b>\$ 148,794,941</b>	<b>\$ 78,229,872</b>

## Summary of Revenues and Expenditures by Fund

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>Fund 8XXX 8000 Level (State) Grants - Funds</b>			
<b>REVENUES:</b>			
Grants	\$ 3,726,794	\$ 32,005,600	\$ 4,957,604
Interest and Other	44,158	0	0
<b>Total Revenues</b>	<b>\$ 3,770,953</b>	<b>\$ 32,005,600</b>	<b>\$ 4,957,604</b>
<b>NON-REVENUES:</b>			
Fund Balance	\$ 0	\$ 1,209,886	\$ 0
Other Sources	0	(948,331)	0
<b>Revenue Total</b>	<b>\$ 3,770,953</b>	<b>\$ 32,267,155</b>	<b>\$ 4,957,604</b>
Interfund Transfers	\$ 573,988	\$ 1,240,000	\$ 1,240,000
<b>Net Revenues</b>	<b>\$ 4,344,940</b>	<b>\$ 33,507,155</b>	<b>\$ 6,197,604</b>
<b>EXPENDITURES:</b>			
Public Safety	\$ 1,173,943	\$ 3,451,546	\$ 1,254,601
Physical Environment	515,099	5,827,281	0
Transportation	0	16,000,000	0
Economic Environment	0	1,050,007	0
Human Services	2,845,792	7,178,321	4,943,003
<b>Total Expenditures</b>	<b>\$ 4,534,834</b>	<b>\$ 33,507,155</b>	<b>\$ 6,197,604</b>
<b>Total Expenditures / Non-Expense</b>	<b>\$ 4,534,834</b>	<b>\$ 33,507,155</b>	<b>\$ 6,197,604</b>

## Summary of Revenues and Expenditures

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget
<b>REVENUES:</b>			
Ad Valorem Taxes	\$ 992,267,637	\$ 1,074,479,679	\$ 1,210,290,465
Other General Taxes	311,854,542	350,717,539	409,312,399
Permits and Fees	361,402,452	379,044,859	379,368,720
Grants	242,775,030	388,563,358	76,753,890
Shared Revenues	255,632,061	262,622,261	300,746,095
Service Charges	595,030,457	656,836,449	715,913,577
Fines and Forfeits	10,975,191	8,369,503	9,844,223
Interest and Other	45,427,634	47,865,507	47,732,844
<b>Total Revenues</b>	<b>\$ 2,815,365,004</b>	<b>\$ 3,168,499,155</b>	<b>\$ 3,149,962,213</b>
5% Statutory Deduction	\$ 0	\$(123,008,719)	\$(144,506,451)
<b>Net Revenues</b>	<b>\$ 2,815,365,004</b>	<b>\$ 3,045,490,436</b>	<b>\$ 3,005,455,762</b>
<b>NON-REVENUES:</b>			
Debt and Lease Proceeds	\$ 185,852,737	\$ 180,076,500	\$ 149,123,000
Fund Balance	0	2,357,350,024	2,334,092,596
Other Sources	215,870,686	19,336,679	27,038,393
<b>Revenue Total</b>	<b>\$ 3,217,088,427</b>	<b>\$ 5,602,253,639</b>	<b>\$ 5,515,709,751</b>
Interfund Transfers	\$ 504,286,964	\$ 726,027,846	\$ 700,354,996
<b>Net Revenues</b>	<b>\$ 3,721,375,391</b>	<b>\$ 6,328,281,485</b>	<b>\$ 6,216,064,747</b>
<b>EXPENDITURES:</b>			
General Government	\$ 294,759,613	\$ 422,729,729	\$ 421,069,569
Public Safety	767,534,113	1,033,103,356	948,592,324
Physical Environment	427,591,731	694,879,119	557,074,952
Transportation	245,823,732	424,917,730	404,974,373
Economic Environment	219,322,893	358,915,070	369,970,607
Human Services	437,914,016	623,785,017	458,221,241
Internal Service	164,711,965	259,702,120	282,948,852
Culture & Recreation	62,754,129	149,522,978	91,669,334
<b>Total Expenditures</b>	<b>\$ 2,620,412,191</b>	<b>\$ 3,967,555,119</b>	<b>\$ 3,534,521,252</b>
<b>NON-EXPENSE DISBURSEMENTS:</b>			
Debt Service	\$ 116,554,081	\$ 147,052,628	\$ 150,119,462
Reserves	0	1,486,040,721	1,831,069,037
Interfund Transfers	504,286,964	727,633,017	700,354,996
<b>Total Expenditures</b>	<b>\$ 3,241,253,236</b>	<b>\$ 6,328,281,485</b>	<b>\$ 6,216,064,747</b>

## REVENUE FUNDS DESCRIPTIONS

### FUND 000X – GENERAL FUND AND SUBFUNDS:

**FUND 023X - DONATIONS** This group of funds accounts for donations that Orange County receives from private individuals or organizations, and primarily consists of the Children and Family Services Board Fund – Fund 0235 and the Sheriff Donations Fund – Fund 0234. These are sub-funds of the general fund.

**FUND 0231 – AFFORDABLE HOUSING TRUST FUND** On March 24, 2020, the BCC approved Ordinance No. 2020-09 pertaining to Affordable Housing due to the county experiencing rapid population growth and the need for affordable housing. The Board approved \$10 million a year in general revenue fund monies for the program and each fiscal year thereafter (fiscal years 2 -10) such amount shall increase by 10% over the immediately preceding fiscal year budgeted amount; provided, however the Board in its discretion may decide to change the amount of any such annual budget amounts. This funding is to be deposited into an affordable housing trust fund.

**FUND 1019 - PINE RIDGE TRAFFIC CONTROL** On January 15, 2008, the BCC approved a request from Waste Management, Inc., of Florida for a solid waste management facility permit construction and demolition debris landfill. The request was approved at the public hearing with revisions to condition 5 of the Board of Zoning Adjustment conditions and proposed condition 45 of the Environmental Protection Division conditions. Waste Management, Inc. shall deposit \$1,000 each month (indexed to the Consumer Price Index) into a fund, to be managed by Orange County, to be used for additional law enforcement services for traffic control at the landfill. Since December 2008, Orange County has established Fund 1019 for collection of this revenue and must establish an annual budget to pay for expenses related to traffic control at the Pine Ridge landfill. This is a sub-fund of the general fund.

**FUND 1002 - TRANSPORTATION TRUST FUND** A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used for the acquisition, construction, or maintenance of roads.

**FUND 1003 - CONSTITUTIONAL GAS TAX FUND** A two cent tax per gallon of motor fuel was authorized by the Florida Constitution in 1941 and adopted by voters in 1943. This tax is a transportation revenue source for counties only and is allocated based on a county's proportion of statewide area, population, and gas tax receipts. Twenty percent (20%) of the tax is received and recorded into the Transportation Trust Fund; the remaining portion is recorded in the Constitutional Gas Tax Fund. Proceeds must be used to meet transportation related debt service requirements, if applicable, for bonds administered by the State Board of Administration. Any remaining revenues are returned to the Board of County Commissioners (BCC) and must be used for the acquisition, construction, or maintenance of roads.

**FUND 1004 - LOCAL OPTION GAS TAX** Revenue is received from a six-cent tax per gallon of motor and diesel fuel sold in Orange County; up to four cents authorized by the State Legislature in 1983 and up to an additional two cents authorized in 1985. Beginning in FY 2001-02, this tax is distributed according to population estimates presented by the Bureau of Economic and Business Research. Local governments must meet State Revenue Sharing and Half-Cent Sales Tax Programs eligibility requirements in order to levy Local Option Gas Tax. Revenues are used mainly to finance right-of-way activities and construction expenditures.

**FUND 1005 - SPECIAL TAX EQUALIZATION MSTU** The Special Tax Equalization budget reflects the costs of county services charged to the Municipal Service Taxing Unit (MSTU), which encompasses the unincorporated area of Orange County. The formula for calculating these costs is outlined in the Budget in Brief section of this document. Revenue is derived from ad valorem taxes and the public services tax. Revenue is recorded in this fund and transferred to the General Fund. The millage rate for FY 2022-23 is 1.8043 mills.

**FUND 1006 - MANDATORY REFUSE FUND** Fees are collected to cover the cost of the residential waste and recycling program whereby household waste and recyclables are collected and disposed of by haulers covering five (5) districts within Orange County. Fees are collected by the Tax Collector as a non-ad valorem assessment on tax bills. Funds are received by the County Comptroller for the BCC from the Tax Collector along with ad valorem tax collections.

**FUND 1009 - ORANGE COUNTY FIRE PROTECTION & EMS/MSTU** This fund accounts for revenue generated from an ad valorem tax levy on all property in unincorporated Orange County. Revenue is used to provide fire protection and emergency medical services in unincorporated areas or in cities with which Orange County has interlocal agreements. The millage rate for FY 2022-23 is 2.2437 mills.

**FUND 1010 - AIR POLLUTION CONTROL** A non-refundable fee of \$1.00 is charged on every vehicle license registration sold, transferred, or replaced. According to Florida Statute 320.03, \$0.50 of each dollar collected is returned to Orange County. Revenues are deposited into an air pollution control trust fund and may only be expended for air pollution control programs relating to the control of emissions from mobile sources, toxic and odor emissions, air quality monitoring, and facility inspections.

**FUND 1011 - BUILDING SAFETY FUND** Fees for building, electrical, mechanical, and plumbing permits issued by the Orange County Division of Building Safety are recorded in this account. Charges are based on the actual cost of plans reviewed and sites inspected plus an allowance for overhead expenses. Funds are restricted for building safety operating expenses.

**FUND 1013 - AIR QUALITY IMPROVEMENT** On December 19, 2008, the Board of County Commissioners (BCC) approved resolution 2008-M-63, which established the Air Quality Improvement Fund. The Air Quality Improvement Fund shall be used to finance air pollution control programs such as permitting, asbestos compliance and enforcement personnel, associated training and may include air related special projects such as school bus retrofits, federal grant matches for the reduction of harmful air emissions, and anti-idling projects. Funding is obtained from the collection of air permitting fees, enforcement penalty settlements, and asbestos fees.

**FUND 1014 - LAW ENFORCEMENT TRUST FUND** The Law Enforcement Trust Fund records funds collected by the Orange County Sheriff under the Florida Contraband Forfeiture Act (Florida Statutes 932.704). This act enables the Sheriff, with concurrence of the BCC, to spend funds forfeited from illegal activities.

**FUNDS 1015 & 1016 - LAW ENFORCEMENT EDUCATION FUNDS** These funds provide training funds for Sheriff's deputies and correctional officers in such areas as seminars, firearms, etc. Revenue is generated from court costs assessed against individuals convicted for the violation of a state penal or criminal statute, or convicted of violation of a municipal or county ordinance (Florida Statutes 943.25).

**FUND 1017 & 1018 – LAW ENFORCEMENT TREASURY AND JUSTICE FEDERAL FORFEITURE FUNDING** These funds are an equitable portion, or share, of proceeds awarded based on an agency's direct participation in an investigation that results in the forfeiture of a federally seized asset per 21 U.S.C. §881(e)(3). The county finance office must administer program funds in same manner as state forfeiture (law enforcement trust fund) and other county funds. This allows the Sheriff, with the concurrence of the BCC, to spend funds forfeited.

**FUND 1023 - CAPITAL PROJECTS FUND** The Capital Projects Fund provides major infrastructure improvements throughout Orange County, as determined by the BCC and by approval of the Capital Improvement Program. In FY 1985-86, the BCC approved up to one-half mill of ad valorem tax as the revenue source for this fund. The millage rate has been modified over the years as other funding sources fluctuate. A millage rate of 0.2250 mills is budgeted in FY 2022-23. Specific projects are identified in the Capital Improvements Program (Fund 1023) in this document.

**FUND 1025 - ORANGE COUNTY/ORANGE BLOSSOM TRAIL (OBT) COMMUNITY REDEVELOPMENT AGENCY (CRA)** This agency was established by Orange County for the purpose of planning and implementing projects to revitalize the community along Orange Blossom Trail. Funds are generated from ad valorem tax increment financing in the OBT-CRA area. Both Orange County and the City of Orlando remit incremental ad valorem tax revenue to the CRA.

**FUND 1027 - DRUG ABUSE TRUST** This fund accounts for portions of DUI (Driving Under the Influence) fines and drug-related misdemeanor fines collected by the Clerk of Courts and remitted to Orange County. Revenue is used for drug abuse treatment or education programs according to the provisions of Orange County Ordinance No.'s 89-5, 89-6, and 90-4. Approved budgets normally include a provision for payments to drug abuse and related program providers.

**FUND 1029 - TREE REPLACEMENT TRUST** This fund was created to receive all funds collected for tree replacement and mitigation fees. These funds will primarily be used for the purchase of trees for planting at a publicly owned and operated site or other community enhancement project. These funds can also be used for the purchase of landscape materials or equipment, or the funding of educational programs that promote, enhance, or implement tree replacement goals.

**FUND 102X - CONSERVATION TRUST AND SUBFUNDS:**

**FUND 1026 - CONSERVATION TRUST** This fund accounts for revenue received as compensation for development determined to cause an adverse impact upon conservation areas. The fund may be used only for purchase, improvement, creation, restoration, and replacement of natural habitat within Orange County.

**FUND 1263 - CONSERVATION TRUST – MITIGATION** This fund is similar in usage to Fund 1026 (Conservation Trust) but is accounted for in a separate fund in order to comply with legal and accounting restrictions. This fund is used to keep track of mitigation payments from the Orange County Convention Center. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

**FUNDS 1274 - DRAINAGE BASIN** This fund is established to provide a mechanism to allow permit applicants to contribute funds towards mitigation requirements for projects that require a state or federal permit in a specific drainage basin. The drainage basin fund is 1274; revenue received into this fund will be used for the purchase and maintenance of environmentally sensitive lands. This fund is a sub-fund of the Conservation Trust Funds – Fund 102X.

**FUND 1035 – LAW ENFORCEMENT IMPACT FEES** Law enforcement impact fees have been assessed on construction occurring in unincorporated Orange County since Board of County Commissioners' approval in November 1983. They were established to require new development to bear a portion of the overall capital costs related to the additional law enforcement services made necessary by such new development and to avoid paying those costs from the county's general fund. Fee amount varies according to the use and size of



each structure and the resulting demand for law enforcement services. Through FY 1997-98, fees were recorded into four (4) area or sector funds. As of FY 1998-99, however, these revenues were consolidated into a single area/fund.

**FUND 103T – TRANSPORTATION IMPACT FEES** Transportation impact fees have been assessed on construction occurring in unincorporated Orange County since January 1986 based on Board of County Commissioners’ approval in December 1985. They were implemented to cause new development to pay a pro rata share of the anticipated expansion costs of new roads needed to serve new growth. Fee amount varies according to the use and size of each structure and the resulting demand for new roadway capacity. If an applicant believes the cost of off-site roadway improvements needed to serve his proposed development is less than the fee established in the ordinance, he may, at his own expense submit an alternative fee calculation. A developer may also receive credits in the amount of off-site improvements or other payments made prior to application for a building permit.

**FUND 1040 - SCHOOL IMPACT FEES** School impact fees are collected by Orange County and remitted to the Orange County School Board for capital improvement costs of school buildings and other structures related to public education.

**FUND 1046 – FIRE IMPACT FEES** Fire impact fees have been assessed on construction occurring in unincorporated Orange County since approved by the Board of County Commissioners in January 1985. The fees were established to allocate a fair share of the costs of new facilities for fire protection and emergency services to new users of such facilities and services. Fees vary according to the use and size of each structure. Through FY 1998-99, fees were recorded into five (5) area or battalion funds. As of FY 1999-00, however, these revenues were consolidated into a single area/fund.

**FUND 1050 - PARKS FUND -** As of FY 1997-98, the BCC established a separate ad valorem tax millage to assist in funding the requirements of county parks. Revenues are received into the Parks Fund where they are appropriated to finance park lands, park operations, parks administration, and other parks expenditures. The Fund 1050 millage rate for FY 2021-22 is 0.1656 mills.

**FUND 1054 - 911 FEES** Fee revenue is received from a monthly charge applicable to wireless, prepaid wireless and non-wireless phones countywide. The rate of the fee may not exceed \$0.50 per month per phone, to be paid by local subscribers served by the Enhanced 911 (E911) emergency telephone system. As of January 1, 2015, the state E911 Board imposed a uniform statewide \$0.40 monthly E911 fee upon each service subscriber, with some exceptions. Initially, wireless, and non-wireless revenues were separate revenue sources received into separate funds. As of FY 2009, however, due to changes in governing statutes, the revenue sources were combined into a single fund. Most expenses are payments to other entities in the county operating 911 Public Service Answering Points (PSAPs).

**FUND 1059 - POLLUTANT STORAGE TANK** This fund was established for the purpose of collecting fees associated with violation of state and county laws and regulations regarding the use and maintenance of above and below ground storage tanks. All fees assessed and collected shall be used for staffing, education, program development, and program implementation of the Pollutant Storage Tank Program.

**FUND 1060 - ENERGY, EFFICIENCY, RENEWABLE ENERGY & CONSERVATION FUND** This fund is used to finance carbon offsets such as energy efficiency, renewable energy, and energy conservation projects within Orange County.

**FUND 109W - WATER AND NAVIGATION FUNDS 1095 LAKE CONWAY AND 1096 LAKE WINDERMERE** These funds were established by a special act of the legislature, and millages within the districts are limited. Funds may be used to regulate and control the alteration of lakes by dredging, filling, pumping or otherwise changing the shoreline and contour. Funds can also be used to build, construct, erect, or maintain drainage facilities, and to regulate watercraft using the lake. Capital outlay includes funds for continuing stormwater projects.

**FUND 10NT - AQUATIC WEED (NON-TAX) DISTRICTS - FUNDS 1074, 1083 to 1091, 1094, and 1097 to 1099** These budgets represent those aquatic weed control districts that are funded by contributions for Miscellaneous Orange County Lakes:

Big Lake Fairview	Lake Odell	Maitland Shore
Isle Catalina	Lake Martha/Burkett	Miscellaneous Maitland Lakes
Lake Buchanan	Lake Pearl	Ruby Lake
Lake Jennie Jewel	Lake Rowena	
Lake Marilyn	Lake Silver	

**FUND 10TA - AQUATIC WEED (TAX) DISTRICTS - FUNDS 1061 to 1082, 1092 to 1093, 1100** Orange County levies a tax millage to cover weed control on special taxing districts surrounding the following lakes:

Asbury Canal	Lake Jessamine	Lake Rose	Lake Whippoorwill
Bass Lake	Lake Killarney	Little Lake Fairview	Lake Horseshoe
Big Sand Lake	Lake Mary	Lake Waumpi	Lake Bell
Lake Holden	Lake Ola	Lake Sue	Lake Pearl – West
Lake Irma	Lake Pickett	Lake Marilyn	Ruby Lake
Lake Jean	Lake Price	Lake Lawne	South Lake Fairview

Specific millage rates are shown in the Budget in Brief section of this document.

**FUND 110M - MUNICIPAL SERVICE DISTRICTS - FUNDS 1101-1173, 1175, and 1184-1217** Municipal Service Taxing Units have been established to generate funding for the following purposes:

Common Area Maintenance	Maintenance of Retention Ponds
Water Management	Plaza International
Maintenance of Non-Paved Roads	Street Lights
Sewage System	Maintenance of Drainage Improvements

Fund 1169 provides funding for improvements and maintenance to the South Orange Blossom Trail (OBT) between U.S. Interstate Highway 4 and the Martin Anderson Beachline Expressway. Fund 1170 provides funding to partially defray capital and maintenance costs for improvements within the South OBT geographical area. Fund 1172 provides funding for drainage control structures within the Orlando Central Park Development.

**FUND 117M - I-DRIVE MSTU FUNDS:**

**FUND 1177 - INTERNATIONAL PLANNING/ADMIN MSTU** This fund accounts for revenue generated from an ad valorem tax on tangible and real property within the MSTU. Proceeds may be used for planning and designing public transit services, paying expenses of the improvement district, promotion activities, and funding other facilities and services to benefit residents and taxpayers of the MSTU. The millage rate for FY 2022-23 is 0.2334 mills.

**FUND 1178 - INTERNATIONAL DRIVE BUS SERVICE** This fund accounts for revenue generated from an ad valorem tax levied on properties along International Drive. The MSTU was initiated by the private sector to improve transportation services. The millage rate for FY 2022-23 is 0.7523 mills.

**FUND 1179 - NORTH INTERNATIONAL DRIVE IMPROVEMENT** This fund accounts for revenue generated from an ad valorem tax levy on properties along the northern section of International Drive. Funds will be used to improve internal circulation of traffic, streetscape design, and pedestrian movement. The millage rate for FY 2022-23 is 0.1601 mills.

**FUND 122R - INTERGOVERNMENTAL RADIO COMMUNICATIONS FUND** An ordinance assessing a \$12.50 surcharge per moving traffic violation was enacted by the Board of County Commissioners in April 1993. Because they have an intergovernmental radio communication program approved by the State of Division of Communications, Orange County and participating municipalities may assess this surcharge to fund that program. The Clerk of Courts retains \$0.50 from each surcharge to cover administrative processing expense. Orange County retains all remaining surcharge revenue to fund its participation in the state approved Intergovernmental Communications Program in accordance with Florida Statute 318.21(9).

**FUND 1232 - LOCAL HOUSING ASSISTANCE** The State Housing Initiatives Partnership (SHIP) program funds established a dedicated source to be used by state and local governments to stimulate the construction of affordable housing. Funding was provided from a portion of documentary stamps. Revenue consists of carryover funds and anticipated grant monies.

**FUND 1241 - TEEN COURT** This fund accounts for fines collected by the Clerk of Courts and remitted to Orange County from persons convicted of violating a criminal statute or an ordinance, or by persons paying a fine for any criminal violation. Revenue is used for the operation and maintenance of Teen Court. Monies may not be used for those amenities, which are ancillary to the Teen Court program (e.g., judges, clerk, courthouse facilities, and staff). Pursuant to and in accordance with Section 938.19, Florida Statutes, Orange County has adopted the "Orange County Teen Court Ordinance" to be effective on October 1, 2009. The ordinance imposes a \$3 court cost per case, in addition to all other fines, civil penalties, or other court costs, assessed against any person who pleads guilty or *nolo contendere* to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of criminal law, a delinquent act, or a violation of state criminal statute or a municipal or county ordinance, or any person who pays a fine or civil penalty for any violation as set forth in Florida Statutes Chapter 316.

**FUND 1242 - CRIME PREVENTION** The Orange County Safe Neighborhood Crime Prevention Fund was created on January 13, 1999 by Orange County Ordinance No. 98-01. This fund generates revenue from the imposition of fines collected from area arrests. Section 7 of the ordinance allocates the first \$125,000 to the Orange Blossom Trail Local Government Neighborhood Improvement District (OBTNID). The remainder of the fund is to be used by other designated neighborhood improvement districts, under the control of the Neighborhood Services Division, for crime prevention programs in Orange County.

**FUND 1243 - ORANGE BLOSSOM TRAIL NEIGHBORHOOD IMPROVEMENT DISTRICT** This district is permitted to assess ad valorem and special assessments as approved through referendum. From inception in FY 1997-98, the district's only source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

**FUND 1246 - INTERNATIONAL DRIVE COMMUNITY REDEVELOPMENT AREA TRUST FUND** This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area, including transportation issues. The Citizens I-Drive CRA Taskforce identifies projects eligible for CRA funding and presents them to the BCC for approval.

**FUNDS 1247, 1248, 1251-1254 - COURT FEE FUNDS** These funds have been established following the implementation of Revision 7 to Article V of the State's constitution, effective July 1, 2004. Fund 1247 created under the Glitch Bill (Senate Bill 2962) established a \$4 per page increase in recording fees to fund the court-related information technology (IT) needs of the state attorneys, public defenders,

and clerk of the courts. The \$2 Court Technology Fee is Orange County's portion of the \$4 fee increase. Fund 1248 is a \$30 surcharge for any civil or criminal traffic infractions to fund state court facilities. Fund 1251-1254 is an additional court cost of \$65 for any felony, misdemeanor, or criminal traffic offense to be allocated as follows: 25% to fund innovations to supplement state funding for the elements of the state court system identified and county funding for local requirements; 25% to assist counties in providing legal aid programs; 25% to fund personnel and legal materials for the public as part of a law library; and, 25% to support juvenile programs.

**FUND 1249 - PINE HILLS NEIGHBORHOOD IMPROVEMENT DISTRICT** This district is permitted to assess ad valorem and special assessments as approved through referendum. The district's source of revenue is a periodic journal voucher from the Crime Prevention Fund (Fund 1242), as available up to \$125,000 per year.

**FUND 1250 – COUNT RETAINED VESSEL FEE FUND (BOATING IMPROVEMENT PROGRAM)** This improvement program fund accounts for monies that the Orange County Parks and Recreation Division receives from the State Department of Environmental Protection. Funds allocated for this program are to support municipalities, as well as Orange County in recreational boating needs as set forth in Florida Statutes Chapter 96-321.

**FUND 1255 – CYBER SECURITY** This fund provides funding through civil penalties received from the juvenile court and remitted to the county to provide training on cyber-safety for minors.

**FUND 1256 & 1257 – REGIONAL AND COUNTY/CITY PHARMACY SETTLEMENT** This fund provides funding through various pharmaceuticals received from Opioid settlements.

**FUND 1265 - PARKS AND RECREATION IMPACT FEES** Parks and Recreation Impact Fees have been assessed on new residential development in unincorporated Orange County, as approved by the Board of County Commissioners on February 7, 2006. The fees were established to allocate a portion of the overall capital costs related to the additional parks and recreational facilities needed to accommodate new development.

**FUND 1272 - DRIVER EDUCATION SAFETY TRUST FUND** This fund is authorized by Section 318.1215 of the Florida Statutes, known as the Dori Slosberg Driver Education Safety Act. The fund accounts for revenue generated from a \$3 fee added to civil traffic penalties. Fees are collected by Orange County and remitted to Florida Virtual Schools for use in funding direct educational expenses of driver education programs.

**FUND 129X - ANIMAL SERVICES TRUST FUND** This revenue source consists of contributions received from private donors for deposits into the Animal Services Trust Fund. This fund was created for the purpose of accepting contributions and disbursing funds to Animal Services for the care and treatment of animals. Any funds received subject to a condition shall be expended strictly in accordance with such condition.

**FUNDS 130X - FUNDS include 1300-1339 - DEFICIENT SEGMENT (PROPORTIONATE FAIR SHARE)** This group of funds was established to account for payments received under Orange County's Proportionate Fair Share program (previously the Pay-As-You-Go system). Per the guidelines of this program, entities wishing to develop land in areas that have no current room for capacity expansion, due to roadway deficiencies, may gain Concurrency Management approval by paying a fee that will be used in future projects to correct the deficiencies. The fees are determined on an individual basis according to the formula outlined in Orange County Ordinance No. 30-622 or separate agreement. Revenues received in these funds must be used for the improvement of the roadway segments that they were specifically designated. Each individual fund within this grouping represents a specific roadway segment.

**FUND 1450 - LAKESIDE VILLAGE ADEQUATE PUBLIC FACILITY** This fund account is established for the Lakeside Village to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

**FUND 1451 – HORIZONS WEST VILLAGE H ADEQUATE PUBLIC FACILITY** This fund account is established for the Horizons West Village H to be used exclusively for the acquisition, construction, and maintenance of adequate public facilities in the village according to the village specific area plan (SAP). Developers may pay a fee equal to the value of the ratio of required adequate public facilities lands established by the SAP if land requirements cannot be met within a particular development plan or the development does not contain adequate public facilities lands.

**FUND 1660 - INMATE COMMISSARY FUND** This fund is authorized by Florida Statutes Section 951.23. It is funded by profits earned in the operation of an inmate canteen or commissary. Profits shall be used for overall inmate welfare. Purchases from the fund are recommended by the Inmate Commissary Fund Committee and are reviewed by the officer-in-charge (Corrections Department Director), who shall have final authority on expenditures. This fund is operated as a budgeted, expendable trust fund.

**FUND 2314 - SALES TAX TRUST FUND** Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation, referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds.

**FUND 2315 - ORANGE COUNTY PROMISSORY NOTE SERIES 2010** Sales Tax revenues are received through the Local Government Half-Cent Sales Tax Program, administered by the Department of Revenue. Established in 1982, the program originally allocated 9.697% of collections back to municipalities and counties. This allocation referred to as the "ordinary" distribution, changes periodically and currently stands at 8.9744% (effective July 1, 2015). Eligibility to receive Half-Cent Sales Tax revenues is reserved for entities that qualify to receive revenue sharing program funds. As of FY 2022-23, this revenue will be captured under fund 122R (1220).

**FUND 2317 - CAPITAL IMPROVEMENT BONDS** Orange County receives this revenue, as a result of the Florida Revenue Sharing Act of 1972. According to the original statute, the State would distribute 2.9% of the net cigarette tax collections and 33.5% of the net intangibles tax collections to counties. As of FY 1999-2000, the State of Florida began phasing-out the intangibles tax. Then, effective July 1, 2000, the state eliminated the intangibles tax portion of the county revenue sharing program and replaced it with 2.25% of state sales tax collections. This sales tax distribution percentage changes periodically and currently stands at 2.0810% (effective July 1, 2015).

**FUND 2319 - PUBLIC SERVICE TAX BONDS** In 1991, a Public Service Tax (PST) on water, electricity, gas, fuel oil and telecommunication services became effective in unincorporated Orange County. Municipalities are empowered by Florida Statute to collect the utility tax, and the Florida Supreme Court has ruled that this statute is applicable to counties, as well. (The PST for telecommunication later became the Communications Services Tax (CST) in FY 2001 and continued to be collected in this fund up until FY 2011. As of fiscal year 2011, CST is no longer collected in this fund but became a direct revenue source for other funds.)

**FUND 41XX – MUNICIPAL PROPRIETARY FUNDS** Proprietary funds are used to account for activities that receive significant support from fees and charges. There are two (2) types of proprietary funds: enterprise funds and internal service funds.

**FUND 4410 - SOLID WASTE SYSTEM** Charges to property owners are assessed by the Solid Waste Division for collection and depositing of waste at the landfill and various transfer stations throughout Orange County. Tipping fees are assessed for solid waste delivery to each tipping site and are collected either on-site at the landfill or transfer station or by means of a monthly invoice covering all activity for a particular entity. Rates are determined with the assistance of outside consultants and are designed to cover the operating and maintenance cost of the landfill and transfer stations.

**FUND 4420 - WATER UTILITIES SYSTEM** Routine payments of water, sewer, and reclaimed water bills are recorded in this fund, which consist of series of revenue accounts that identify classification of customer. Included in these charges are water conservation rates and charges assessed to residential accounts in excess of 11,000 gallons per month. Monthly minimum water charges include a fixed rate to cover water availability and water meter operation. Residential accounts pay a sewer usage fee for up to 14,000 gallons per month; commercial accounts pay for all actual monthly usage. Rates are established with the assistance of an outside consultant and are designed to cover operating and debt service expenses.

**FUND 442W – WATER UTILITIES SYSTEM MSTU** This fund collections fees is for wastewater service provided to the Holden Heights community.

**FUND 443X - CONVENTION CENTER FUNDS** Revenue results from collection of the first 4 percent, the 5th percent and the 6th percent of the Local Option Tourist Development Tax (TDT). Orange County levies a tax on most rents, leases, lets or living accommodations, which have been contracted for periods of six (6) months or less. Up to 2% was enacted by the Florida Legislature in 1977, and then increased by 1% in 1979 and 1989. Additional increases to fund professional sports franchise facilities were allowed by statute in 1988 and 1994. In December 1994, the Orange County Board of County Commissioners (BCC) approved an increase from 4% to 5%, which became effective February 1, 1995. Prior to FY 1999-00, the 5th percent was accounted for separately in Fund 1053. In August 2000, the 5th cent of TDT was dedicated to the Convention Center's debt service. In July 2006, the BCC approved an increase from 5% to 6%, which became effective September 1, 2006. The 6th percent was levied to increase funding for the promotion of tourism and to provide funding for the new events center.

**FUND 49EE - OTHER ENTERPRISE FUND** The purpose of this fund is to collect fees from designated areas to pay for water service for businesses in that area.

**FUND 5510 - RISK MANAGEMENT PROGRAM** This is an internal services fund that accounts for workers compensation, liability, and property coverage for the Board of County Commissioners and all constitutional officers, except the Sheriff. Revenues are generated through user fees and charges.

**FUND 5530 - FLEET MANAGEMENT FUND** This is an internal service fund that accounts for services related to a scheduled preventive maintenance program and repair of vehicles. Revenues are generated from user fees and charges.

**FUND 5540 - EMPLOYEES BENEFIT FUND** This is an internal service fund that accounts for medical, life, and disability insurance for employees and qualified retirees of the Board of County Commissioners, and other small local governmental agencies, and all constitutional officers, except the Sheriff. The cost of group insurance is jointly paid by employees, employers, and retirees. Health insurance claims incurred since January 1, 2007, are on a self-insurance basis.

**FUND 58TR – CORONAVIRUS GRANT FUNDS** On April 22, 2020, the Board received funding from the Coronavirus Relief Fund (CRF) under the CARES Act that was signed into law on March 27, 2020. This funding is to be used to cover expenses that are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019. Also included is funding from the American Rescue Plan Act of 2021 (ARPA) that President Biden signed on March 11, 2021, to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy.

**FUND 66XX – SPECIAL TRUST AND AGENCY** The purpose of this fund is to collect and hold funds in escrow for outside entities the county serves as a pass through and has fiduciary responsibility.

**FUND 7000-8000 - LEVEL GRANT FUNDS** The 7000 level grant funds are received from the Federal Government. The 8000 level grants are funded by the State of Florida. Federal grants are awarded from various agencies to support programs such as Head Start, Community Services Block Grant (CSBG), Ryan White/HIV, Community Development Block Grant (CDBG), the Emergency Shelter, and the Section 8 Voucher programs. In addition, the Federal Government provides funding for the Justice Assistance Grant (JAG) programs. JAG replaced the Ed Byrne Formula Grant and the Local Law Enforcement Grant Program. The state grants support programs for children and families, parks, environmental programs and the improvements of roads, among other programs.



# TABLE OF CONTENTS

## CONSTITUTIONAL OFFICERS

ORGANIZATIONAL STRUCTURE.....	3-3
PROGRAMS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES .....	3-4
BUDGET AND HIGHLIGHTS.....	3-12
CAPITAL IMPROVEMENTS PROGRAM.....	3-22

**ORANGE**  
  
**COUNTY**  

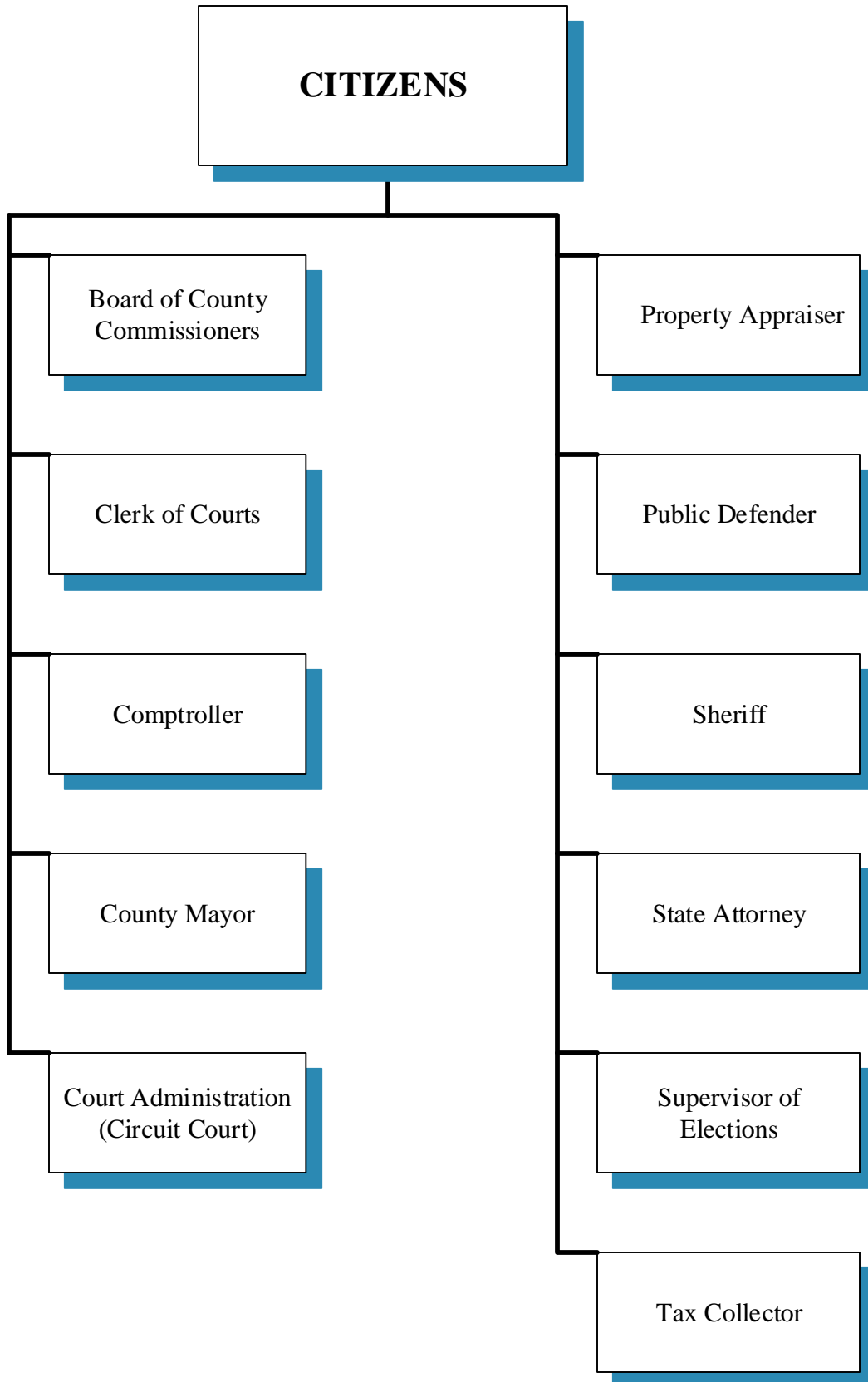
---

**GOVERNMENT**  

---

**F L O R I D A**





## Constitutional Officers

### **Purpose Statement:**

Constitutional Officers are elected officials whose duties and responsibilities are established by the Constitution of the State of Florida. Other Constitutional Officers such as the Clerk of Courts, Court Administration, Public Defender, and the State Attorney are primarily funded by the state effective July 1, 2004. Orange County will continue to be responsible for technology and facility budgets for court agencies represented in this document.

### **Program Descriptions:**

- The **Board of County Commissioners (BCC)** serves as the legislative, policy-making, and governing body of Orange County, and operates under the guidelines set forth in the Orange County Charter originally adopted in November 1986 and subsequently amended. The Board consists of the County Mayor, elected county-wide, and six (6) County Commissioners, elected in single member districts.
- The **Comptroller** is a Constitutional Officer elected to serve as the Chief Financial Officer of the BCC, recorder, auditor, and custodian of all county funds and all official records.
- The **County Mayor**, a position approved by the voters in 1990, serves as the Chief Executive Officer of Orange County. The Office of County Mayor provides direct staff support, community outreach, constituent, and administrative services to the County Mayor.
- The **Court Administration** program assists the Chief Judge in the performance of supervisory and administrative duties by assuming responsibility for general court management and the management of court personnel and financial affairs. The Court Administrator's Office supervises court-sponsored programs including court reporting, witness management, court information, and the Sanctioned to Read Program.
- The **Property Appraiser** is an elected Constitutional Officer charged with the responsibilities as outlined in Chapter 192, Florida Statutes. In general, the Property Appraiser is responsible for identifying, locating, and fairly valuing all property, both real and personal, within the county for tax purposes.
- The **Sheriff** is a Constitutional Officer elected by the people to act as the Chief Law Enforcement Officer of Orange County in accordance with Chapter 30, Florida Statutes.
- The **Supervisor of Elections** is a Constitutional Officer elected to act as the official custodian of voter registration records and to conduct federal, state, and local elections within Orange County.
- The **Tax Collector** is an elected Constitutional Officer charged with the responsibilities of collection and distribution of taxes and fees for county



government, municipalities, fire districts, drainage districts, state agencies, and the School Board, pursuant to Chapter 192, Florida Statutes.

### **FY 2021-22 Major Accomplishments:**

#### **Comptroller**

- Received a nationally recognized Knighton award from the Association of Local Government Auditors (ALGA) for the report on the Audit of the Maintenance of the Bridges of Orange County.
- Awarded the Florida Court Clerks & Comptrollers (FCCC) Best Practice Excellence Program certificates for Public Records Requests and Requests for Redaction.
- Awarded the Certificate of Achievement for Excellence in Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- Awarded the Outstanding Achievement in Popular Annual Financial Reporting by the Government Finance Officers Association of the United States and Canada.
- Reached the \$4 million dollar mark of revenue generated for the county after the 4<sup>th</sup> year of online surplus property auctions. This includes conducting the largest revenue generating auction in county history, with that auction alone bringing over \$900,000 back to the taxpayers of Orange County.
- Served as Deputy Clerk of the Value Adjustment Board and addressed COVID-related concerns by providing 3,290 virtual hearings.
- Recorded the 25<sup>th</sup> millionth document in the Official Records.
- Developed video programs for each audit report issued to help raise public awareness of audit issues and work performed by the Audit Division.
- Increased Property Fraud Alert subscription base by 72% in one (1) year through public outreach; currently over 35,000 subscriptions.
- Improved Official Records Call Center service goals by 10%. 72% of call center calls were answered in 20 seconds or less.
- Completed the Comptroller's Health Insurance Portability and Accountability Act (HIPAA) Policy and Procedures document.
- Implementation of Governmental Accounting Standards Board (GASB) Statement No. 87, "Leases," and GASB Statement No. 97, "Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans."
- Developed a more effective paperless workflow, imaging, and approval process for Accounts Payable

## Constitutional Officers

and expanded to additional county operating departments.

- Assisted the county with distribution of \$19.6 million in Federal CARES funding to applicants of the Rental Assistance program.
- Implemented Time and Labor payroll software module to interface with the Time and Attendance application (KRONOS), to provide electronic loading of payroll timesheets for approximately 1,100 Fire Rescue Department employees.
- Upgraded and re-implemented the PeopleSoft Paycheck Modeler. This allows employees to test different scenarios on their pay-checks, i.e., changing Medical Coverage, increasing or decreasing Health Savings Account (H.S.A.) and or Vanguard deductions and other voluntary deductions.

### *County Mayor*

- Mayor Demings re-engaged the community on the **Transportation Sales Tax Initiative**. From December 2021 through April 2022, Mayor Demings relaunched the Transportation Survey to ensure our transportation priorities align with our resident’s needs. In addition, Mayor Demings and County Commissioners held Open House meetings in each Commission District to educate residents on the Initiative and provide one-on-one engagement opportunities with transportation and transit experts. As a result, more than 19,000 residents completed the transportation survey, over 8,000 comments were received, and the Mayor conducted over 270 presentations. The Board of County Commission (BCC) received three comprehensive staff presentations on the Transportation Sales Tax Initiative, and on April 26, 2022, the BCC approved the Charter County and Regional Transportation System Surtax referendum to be placed on the November ballot.
- The Mayor and staff continue to educate residents on the transportation initiative completing over 350 meetings and touchpoints. County staff completed the state’s Office of Program Policy Analysis and Government Accountability (OPPAGA) performance audit. The audit found Orange County met all six-audit tasks for the proposed sales surtax. In making this determination, OPPAGA evaluated 25 subtasks, and Orange County either “met” (21) or “partially met” (4) 100 percent of these subtasks. This means there were no subtasks that were determined “not met.”
- In an effort to educate the community on the transportation sales tax initiative report, the Mayor and senior staff developed a Transportation Dashboard. This educational engagement was a recommendation in the OPPAGA audit. The dashboard provides residents with interactive maps to view the proposed transit expansion and enhancements, roadway and intersection improvements, bike, and pedestrian safety improvements, along with street lighting and technology advancements. In addition, the dashboard provides district-specific commission projects along with city and town transportation needs plans.
- Mayor Demings **Housing for All Task Force** 10-year action plan continues to address affordable and attainable housing. Accomplishments to date include:
  - The county has allocated an additional 10 million dollars in FY 2022-23 to create and preserve affordable housing and mixed-income housing developments, commonly known as “workforce housing” with a goal of 30,000 units by 2030. To date, the Board has allocated 43 million dollars for affordable and workforce housing.
  - Mayor Demings attended the ribbon-cutting ceremony at Madison Landing affordable housing complex in Holden Heights. The 110-housing units for low-income seniors include arts & craft room, a fitness center, pool, and much more. On the same day, Mayor Demings, and partners broke ground on Phase II of Madison Landing, which will provide another 96 units for senior affordable housing.
  - Mayor Demings, Commissioner Siplin, and Commissioner Moore attended the Hawthorne Park ribbon-cutting ceremony located in the heart of Pine Hills. The 120-unit low-income senior affordable housing includes a pool, salon, craft room, theatre, fitness, and business center and is close to transit and shopping.
  - The county expanded its surplus lot program and executed agreements with six non-profit organizations to donate 27 county-owned properties for the construction of up to 37 new affordable “starter homes.” In March 2022, Mayor Demings attended a groundbreaking ceremony with Habitat for Humanity of Greater Orlando and Osceola County to build affordable homes in the Holden Heights area.
  - In June 2022, the Mayor attended a groundbreaking ceremony at Sandpiper Glen affordable housing complex. The 288 affordable housing units for seniors will include a pool, cabanas, grilling areas, a craft room, and much more. Sandpiper Glen located in East Orange County near transportation and shopping.
  - Universal Orlando Resort’s CatchLight Crossings submitted their development plans to Orange County Government. The proposed 1,000 multi-family mixed-used affordable and workforce development will include a transportation center, on-site medical offices, a pool, bike, and walking paths, and much more.
  - Walt Disney World earmarked 80 acres of land for new affordable housing development. The proposed 1300 affordable and attainable units in Southwest Orange County are near schools and the expanded Flamingo Crossings Town Center.
- Staff provided four (4) comprehensive work sessions outlining Vision 2050 and Orange County Code. Vision 2050 guides how and where growth will occur in Orange County over the next three decades. In addition, residents participated in a series of surveys, virtual community meetings and workshops to provide their input and feedback.

## Constitutional Officers

---

- In alignment with Vision 2050, the BCC invested 100 million dollars in 23,000 acres of environmentally sensitive lands called Green PLACE. The Green PLACE properties not only give Orange County residents beautiful spaces to hike, relax, and observe wildlife, but they also help prevent wildfires, reduce flooding, and keep our air, lakes, and waterways clean.
- The **Mayor Dr. Martin Luther King, Jr. (MLK), Initiative** is comprised of 31 diverse members from the community focused on commemorating Dr. King's legacy of non-violence while promoting unity. This fiscal year, the Initiative engaged in the following year-round activities in unincorporated areas of Orange County.
  - The MLK Initiative Four Phases of Dr. King" Black History Month Virtual Series was hosted by the Orange County Dr. Martin Luther King Jr. Initiative. The program aired on Orange TV and county social media platforms each Friday in February to provide "historical nuggets" about Dr. King's life through each captured decade. Featured speakers included Russell Drake, Dr. Roneisha Randall, Contona Thomas, and Dr. Earl Mowatt.
  - MLK members participated in the Early Learning Coalition of Orange County Book Buddy program to provide students with additional early learning experiences to cultivate a love for reading and set students up for academic success.
  - The MLK Initiative continued Candid Conversations: The Kaleidoscope Table Talk Series" virtually with Rollins College Black Student Union.
  - The MLK Initiative hosted Orange County Government's first Juneteenth Celebration at the County Administration Building. The event included dance performances, art displays, readings, youth activities, and delicious cuisine.
  - MLK Initiative members also participated in MLK Day celebrations and a day of giving, Black History Month on the Lawn at the Orange County Administration Building, and the Zora Neale Hurston Festival.
- Orange County staff continued implementing the Orange County Citizens Safety Task Force recommendations to prevent and reduce gun violence and violent crime. The following recommendations are being implemented:
  - Save Our Youth Program - worked with Boys & Girls Clubs of Central Florida and faith-based community leaders to offer at-promise youth in Orange County opportunities to participate in safe, positive events to keep them away from negative influences.
  - Expanded programs with the University of Central Florida and Edyth Bush Institute to develop and build the capacity of small grassroots non-profit organizations by providing 40 participants with access to these 8-week seminars on varying topics designed to strengthen the non-profit organizations.
  - Improved neighborhood conditions within targeted zip codes.
  - In April 2022, Mayor Demings and State Attorney Worrell launched the first Adult Civil Citation Diversion Program in the Ninth Judicial Circuit. The State Attorney's 90-day pilot program provides adults accused of certain first-time non-violent misdemeanor offenses the opportunity to participate in the civil citation diversion program in lieu of arrest. The program is voluntary and requires the accused to complete a crime-specific educational program, pay program fees, and complete community service hours. The State Attorney's Office in partnership with the Orange County Sheriff's Office, Orlando Police Department, and Kissimmee Police Department participated in the 90-pilot program. After the 90-day period, the program will expand to law enforcement agencies in the circuit. The BCC also approved a resolution of support for the Adult Civil Citation Diversion Program.
  - In August 2022, Orange County held the first Credible Messenger train-the-trainer model program in Florida. Nineteen participants and allies graduated from the program and will begin working in the community in designated areas. Orange County is the only county with a certified credible messenger.
- The Orange County Domestic Violence Commission concluded its work and presented 20 recommendations to the BCC. The BCC accepted the recommendations and county staff is working with commission members and stakeholders on the implementation plan.
- The Mayor's Orange County Veterans Advisory Council held several virtual and in-person events to commemorate our armed service members, our Veterans, and their families. These include:
  - Purple Heart Day Proclamation, Pearl Harbor Remembrance Day, Women's History, Veterans Day Flag Raising Ceremony, Memorial Day War Commemoration Ceremony, Vietnam Veterans Pinning Ceremony, Gold Star Mothers and Family's Ceremony, as well as recognition of military branches of service anniversaries.
  - In addition, the council continues to engage the community on the benefits available to our Veterans and their families.
- Orange County received \$270 million in American Rescue Plan Act funding to address the urgent needs of residents, families, and neighborhoods hardest hit by the COVID-19 public health emergency and make investments to assist with economic recovery and rebuilding the community. The following initiatives and programs were implemented to provide relief and assistance to businesses, individuals, and families affected by the pandemic.
  - Orange County provided CareerSource of Central Florida with 10.3 million dollars in federal funding to launch Level Up Orange. The program enhances workforce training, connects people to careers, and develops skill talent for in-demand jobs. CareerSource staff

## Constitutional Officers

- also work with hard-to-hire residents, and criminal justice-involved residents, and focus on our Veterans. To reach our diverse community, county staff in partnership with CareerSource launched a new Neighborhood Navigator Program. This street team connects daily with residents at their neighborhood libraries, community centers, churches, schools, community service organizations, and local events. Special outreach is also given to businesses within a five-mile radius of nine priority zip codes and connects residents to jobs close to home.
- As a result of the Level Up Orange program, Mayor Demings met with James Rodriguez, Assistant Secretary, US Department of Labor, Veterans Employment and Training to discuss the benefits of the program and the county's employment efforts for Veterans and their families.
  - In addition, Orange County invested nearly 41 million dollars in childcare, academic support, food banks, mental health, and homelessness services. The federal funding provided almost \$32 million in direct grants to small businesses, home businesses, and gig workers and \$4 million in technical assistance to Edyth Bush Institute to equip nonprofit organizations with the tools necessary to succeed in the post-pandemic environment.
  - Orange County committed 4.4 million dollars in federal funding to ensure all households have access to affordable high-speed internet. The public-private partnership with Charter Communications holding will provide the infrastructure for the project. This project will bridge the digital divide that exists in our rural residential areas.
- Orange County distributed 33.4 million dollars from the Federal Emergency Rental Assistance Program helping over 5,300 eligible residents stay in their homes. The income-based program provides one-time assistance to tenants who are past due in rent due to financial hardships caused by the COVID-19 pandemic. Assistance is provided to landlords on behalf of qualifying tenants.
  - In partnership with The Corridor, Mayor Demings launched Cenflurence brand to drive industry diversification. The clustering initiative is designed to strengthen Central Florida's job economy and spur job creation beyond hospitality and tourism. The Initiative has signed over 70 companies with 30 percent of the companies' representing women and minorities. The four cluster areas are Life Sciences, Learning Sciences & Human Performance, Gaming, Entertainment & eSports, and Energy & Environmental Sciences.
  - Mayor Demings launched BizLink Orange in November 2021 in partnership with the National Entrepreneur Center. This online platform provides small businesses and entrepreneurs with the tools and resources to succeed. To date, BizLink Orange has received over 8,600 website visitors, 2,200 resource navigator searches, more than 1,000 referrals to other organizations, and over 35,000 website page visits.
  - Mayor Demings participated in the launch of Visit Orlando and OEP's new Unbelievably Real marketing campaign. The campaign is designed to reach a wider audience of leisure travelers as well as meeting attendees and business professionals.
  - In February 2022, United Way of Central Florida presented the Orange County Mental and Behavioral Health System of Care Community Analysis. The BCC unanimously accepted the report and county staff is working with community stakeholders, hospital partners and healthcare providers on the implementation of the recommendations.
  - On April 6, 2022, Orange County became the first county in east Central Florida to earn the internationally accredited Leadership in Energy and Environmental Design (LEED) for Cities and Communities Gold Certification by the U.S. Green Building Council.
  - The National Association of Counties (NACo) awarded Orange County Government seven (7) national achievement awards. The awards recognize the hard work of our employees, our innovative programs, and our community collaboration. The NACo awards received:
    - The Power of Partnerships in Energy in the category of County Resiliency.
    - Orange County Corrections Remote Video Visitation in the category of Criminal Justice and Public Safety.
    - I Got My Shot Campaign to Combat Vaccine Hesitancy in the category of Health.
    - Parks & Recreation Virtual Community Meetings in the category of Parks & Recreation.
    - Where Testing What?? In the category of Risk and Emergency Management.
    - Orange County Code Amendments for Pedestrian Safety/ADA Orange County Government-Transportation Planning Division/Public Works Department.
  - Mayor Demings continued the Executive Leadership program with management from 11 county departments participating in 10 weekly sessions.

### *Property Appraiser*

- Implemented the employee education/tuition reimbursement program.
- Implemented new travel and reimbursement software.
- Continued to handle the challenges created by the coronavirus pandemic.
- Provided transparent, fair, just and equitable ad-valorem assessments of all properties in Orange County.
- Continued to offer educational and developmental opportunities to employees.
- Continued to strengthen and developed multi-agency and intergovernmental relationships.
- Implemented constituent-focused services by streamlining online applications, and provided new, constituent-friendly tools and features on the website.
- Adapted communication methods with the community by hosting virtual presentations.
- Continued in-depth review of agency policies, procedures, and best practices.

## Constitutional Officers

- Continued implementation of agency-wide paperless initiative.
- Continued restructuring agency departments and organizational leadership.
- Continued Information Technology equipment migration to support new software and work demands.
- Implemented revision of agency fleet equipment.
- Continued the partnership with the Orange County Comptroller's office fraud alert program.
- Initiated additional office renovations.
- Began a performance audit from the Orange County Comptroller's office.

### *Sheriff*

- Provided updated Single Deputy Response to Active Shooter training to all SROs in preparation for the 2022-2023 school year.
- Increased the Community Crime Prevention grant program to \$125,000 distributed to nonprofit organizations, neighborhood groups and others engaged in projects to support violence reduction, safety and drug abuse education and prevention programs.
- Expanded the Behavioral Response Unit, which pairs a mental health clinician with a deputy to respond as a team to calls for service involving a mental health crisis.
- Hosted several community events throughout the year to include distributing nearly 600 Thanksgiving meals to those in need and providing more than 600 backpacks filled with school supplies to residents in need for the 2021-2022 school year.
- Conducted multi-agency Active Shooter training drills.

### *Supervisor of Elections*

- Implementation of the new 2020 reapportionment/redistricting maps and the new voting precincts were accomplished prior to the August 23, 2022, Florida Primary Election.
- All active voters received a new voter information card indicating their new districts and their Election Day polling place information.
- Sample ballots were mailed to voters showing their assigned polling place with directions, map, and a list of all early voting sites.

### *Tax Collector*

- Successfully collected 99% or \$2.7 billion of the tax roll before delinquency, including \$60.2 million collected in person.
- Collected more than \$18 million in tangible property taxes. Field staff collected a total of \$16.3 million in delinquent accounts, as well as \$162,083 in unpaid local business tax receipts.
- Continued efforts to educate and assist churches and non-profits in removing delinquent non-ad-valorem property taxes and protect them from tax deed sales.
- Conducted \$145.6 million worth of in person transactions in six (6) Tax Collector offices throughout the year and more than 918,000 online transactions.
- Collected over \$14.6 million from driver's license transactions.

- Continued to upgrade our website (octaxcol.com), which receives more than 2.2 million annual visitors, and improve our appointment application to create a better user experience.
- Launched a new AI chat feature on our website which answers 12,000 questions per month at a cost savings of \$25,000.
- Enhanced our MyEasyGov online tag renewal application to allow for user profiles as well as text and email notifications.
- Continued the partnership with IDignity, a local non-profit, which provides ID services for the homeless and underserved populations.
- Continued to promote Paperless Tax Bills, which allows property taxpayers to receive their tax bills electronically and manage their accounts online.

### **FY 2022-23 Department Objectives:**

#### *Comptroller*

- Develop informational publications to raise awareness for employees and the public about Government Watch used to report instances of fraud, waste, and abuse.
- Successfully complete an ALGA peer review of the Performance Audit Section to ensure that audits performed over the last three years complied with GAO Yellow Book standards.
- Continue to plan and perform audits that address emerging risks and concerns for the county.
- Implement online purchasing of certified copies via Self-Service for Official Records to provide greater access to the public and to reduce the number of credit card transactions made over the phone.
- Implement Notice of Commencement (NOC) recording ePortal to increase eRecording percentage and improve efficiencies and customer service.
- Complete the implementation of the paperless process for Comptroller budget transfers.
- Implement a major upgrade of the Advantage Financial Management System to include enhanced functionality, Robotic Process Automation (BOTS), Electronic Data interface technology, and a data warehouse solution to enhance efficiency and allow for greater utilization of attachments system-wide.
- Implement GASB Statement No. 96, "Subscription Based IT Arrangements."
- Complete the paperless workflow, imaging, and approval process for Accounts Payable to include all County departments.
- Assist the county with distribution of \$20 million of American Rescue Plan federal funds through the Emergency Rental Assistance Program (ERAP2).
- Continue towards a completely paperless environment within PeopleSoft for all Qualified Events, Electronic Change Notices (ECN), Performance Appraisals, Lock Box, Advice/Pay-Stub printing, etc.
- In partnership with County Human Resources; create, test and implement a Self-Service Event for New Hires that is paperless and completed at home before their first day of work. This will enable and streamline the process for a New Hire employee to complete all required personal contact information, personal information as it relates to their job, input degrees,

## Constitutional Officers

---

experience, and all Health Benefits enrollment before the date they are to report to their department.

### *County Mayor*

- Continue implementation of ARPA funding for workforce development, social and community services, public health and pandemic response, infrastructure projects, and fiscal sustainability, and core county services.
- Continue to implement the Housing for All action plan to increase affordable and workforce housing through public-private partnerships and non-profit agencies.
- Continue to increase Orange County's electric fleet and charging stations.
- Work in partnership with The Corridor to increase awareness about Cenflucence and create clusters in emerging areas that will allow us to attract, retain and grow business.
- Continue to prioritize health and public safety in Orange County, including the ongoing commitment to address the opioid epidemic, substance abuse, homelessness, mental health, and other public health-related issues.
- Work with regional partners to diversify our workforce by focusing on industry and market needs such as technology, healthcare, and manufacturing job skills training. Orange County will continue collaborating with CareerSource Central Florida, the University of Central Florida, the National Entrepreneur Center, Prospera, and the Black Business Investment Fund to revitalize small businesses and support skill-based training for positions negatively impacted by the pandemic.
- Orange County Convention Center continues collaborating with Visit Orlando to promote our first-class service, Global Biorisk Advisory Council re-accredited star facility and unparalleled infrastructure to host sporting events, trade shows, meetings, and conventions.
- Continue to work toward increasing funding and community partnerships to enhance children's services. Staff will monitor the implementation of evidence-based strategies and programs to improve child outcomes.
- Continue to advance the strategic vision and execute strategies that establish Orange County as a place to develop, demonstrate and commercialize emerging technology.
- County staff will work with community partners and federal, state, and local agencies to implement the Orange County Citizens Safety Task Force recommendations.
- County staff will work with our criminal justice partners, commission members, and community stakeholders to implement the Domestic Violence Commission recommendations.
- Improve the mental and behavioral health system of care in our community by working with community stakeholders, hospital partners and healthcare providers to implement the Orange County Mental and Behavioral Health System of Care Community Analysis recommendations.

### *Property Appraiser*

- Continue the agency-wide paperless initiative.
- Continue the restructuring of the agency.
- Continue Information Technology equipment migration to support new software and work demands.
- Enhance Information Technology functions and security features.
- On-going implementation agency-wide cloud-based systems.
- Expand agency's wireless system.
- Continue the revitalization of the agency's legacy Computer-Assisted Mass Appraisal system.
- Begin Computer-Assisted Mass Appraisal system conversion.
- Continue the expansion of constituent communications.
- Complete performance audit by Orange County Comptroller's Office.
- Continue to handle any challenges due to the coronavirus pandemic.
- Expand educational and developmental opportunities for employees.
- Continue to strengthen and develop multi-agency and intergovernmental relationships.
- Implement new or revised agency policies, procedures, and best practices.
- Continue restructuring agency departments and organizational leadership.
- Finalize revision of agency fleet equipment.
- Continue the partnership with the Orange County Comptroller's office fraud alert program.

### *Sheriff*

- Actively recruit and hire more female deputies aligning with the 30 x 30 initiative.
- Implement new video management software to utilize network cameras more effectively in the real-time crime center.
- Develop an automated training record documentation system to reduce unnecessary paperwork processing.
- Begin design and construction process for the new Evidence building.
- Continue to provide Crisis Intervention Training for all sworn personnel.

### *Supervisor of Elections*

- Holding the Florida General Election on November 8, 2022.
- Take necessary steps to handle increase in voter list maintenance requirement demands by the legislature and the public.
- Protecting election data and election results remains a top priority.
- Evaluate and upgrade the protection of all databases from potential outside cyberattacks.

### *Tax Collector*

- Launch a new online appointment system to better serve and communicate with customers.
- Leverage methods of collecting unpaid local business tax receipts and delinquent tangible accounts, including garnishments, seizures, auctions, and levy notices as necessary.

## Constitutional Officers

---

- Signed a no-cost contract with Revenue Recovery Solutions Inc to increase our collection of unpaid tangible taxes and delinquencies.
- Continue partnership with a private entity to conduct driving tests at five (5) locations.
- Upgrade our payment systems to accept contactless payments, including Apple Pay and Google Pay.
- Work with our government partners to renovate and upgrade our downtown tag agency.



**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

## Department: Constitutional Officers

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 282,824,065	\$ 294,718,407	\$ 311,888,878	5.8 %
Operating Expenditures	87,072,836	102,228,284	104,852,455	2.6 %
Capital Outlay	8,237,102	15,704,038	19,098,033	21.6 %
<b>Total Operating</b>	<b>\$ 378,134,003</b>	<b>\$ 412,650,729</b>	<b>\$ 435,839,366</b>	<b>5.6%</b>
Capital Improvements	\$ 13,653,753	\$ 33,437,849	\$ 18,235,000	(45.5)%
Debt Service	654,547	666,056	650,000	(2.4)%
Reserves	0	91,352	7,526,649	8,139.2 %
Other	1,550,000	3,179,264	2,248,205	(29.3)%
<b>Total Non-Operating</b>	<b>\$ 15,858,299</b>	<b>\$ 37,374,521</b>	<b>\$ 28,659,854</b>	<b>(23.3)%</b>
<b>Department Total</b>	<b>\$ 393,992,303</b>	<b>\$ 450,025,250</b>	<b>\$ 464,499,220</b>	<b>3.2%</b>

### Expenditures by Division / Program

BCC Capital Projects	\$ 4,391,645	\$ 17,502,861	\$ 400,000	(97.7)%
Board of County Commissioners	2,190,560	2,506,506	2,699,480	7.7 %
Clerk of Courts	4,418,870	2,362,756	8,270,000	250.0 %
Comptroller	22,408,514	23,764,423	25,277,091	6.4 %
County Mayor	962,915	1,017,407	1,098,329	8.0 %
Court Administration	1,197,366	1,648,216	1,771,671	7.5 %
Property Appraiser	16,622,621	21,267,257	26,172,042	23.1 %
Public Defender	84,439	853,011	70,294	(91.8)%
Sheriff	290,066,197	322,240,036	337,973,391	4.9 %
State Attorney	40,448	75,000	75,000	0.0%
Supervisor of Elections	14,164,767	15,348,777	14,834,010	(3.4)%
Tax Collector	37,443,962	41,439,000	45,857,912	10.7 %
<b>Department Total</b>	<b>\$ 393,992,303</b>	<b>\$ 450,025,250</b>	<b>\$ 464,499,220</b>	<b>3.2%</b>

### Funding Source Summary

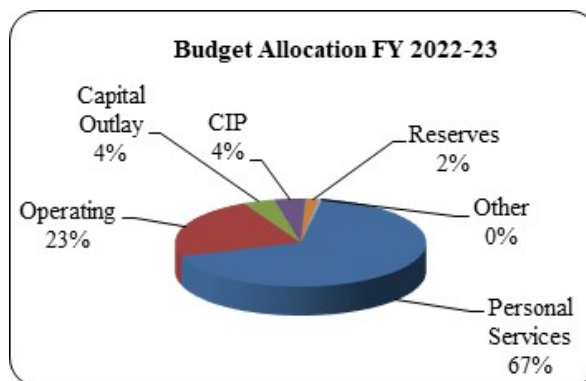
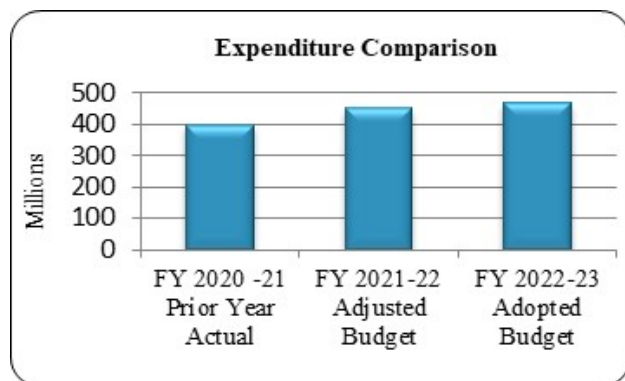
Special Revenue Funds	\$ 2,078,990	\$ 7,906,129	\$ 7,864,386	(0.5)%
General Fund and Sub Funds	361,258,124	387,459,760	406,864,276	5.0%
Capital Construction Funds	14,900,812	34,917,058	28,290,000	(19.0)%
All Other Funds	15,754,377	19,742,303	21,480,558	8.8%
<b>Department Total</b>	<b>\$ 393,992,303</b>	<b>\$ 450,025,250</b>	<b>\$ 464,499,220</b>	<b>3.2%</b>

### Authorized Positions

	3,242	3,273	3,334	1.9%
--	-------	-------	-------	------

## Constitutional Officers

### EXPENDITURE HIGHLIGHTS



#### *Personal, Operating, Capital Outlay, and Other Expenses –*

The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

**Board of County Commissioners (BCC)** – The FY 2022-23 BCC total expenditure budget increased by 7.7% or \$192,974 from the FY 2021-22 budget primarily due to the personal services changes mentioned above. The chart below is a budget breakout of each BCC District that includes personal services and operating expenses.

Expense Category	BCC District 1	BCC District 2	BCC District 3	BCC District 4	BCC District 5	BCC District 6	BCC General Office	Total of All Districts & General Office
Personal Services	\$ 401,100	\$ 370,736	\$ 394,174	\$ 409,234	\$ 357,898	\$ 385,869	\$ 153,315	\$ 2,472,326
Operating and Capital Outlay	14,182	25,690	27,213	12,898	96,320	29,989	20,862	227,154
<b>Total FY 2022-23 Proposed Budget</b>	<b>\$ 415,282</b>	<b>\$ 396,426</b>	<b>\$ 421,387</b>	<b>\$ 422,132</b>	<b>\$ 454,218</b>	<b>\$ 415,858</b>	<b>\$ 174,177</b>	<b>\$ 2,699,480</b>

**Clerk of Courts** – The FY 2022-23 operating budget of \$210,000 includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, subpoena services, and the county’s allocation for payment of filing fees and copy charges for ordinance violation cases.

**Comptroller** – The FY 2022-23 budget of \$25.3 million increased by 6.4% or \$1.5 million from the FY 2021-22 budget. The budget reflects the amount charged as commissions and fees to Orange County departments and divisions for financial services provided by the Comptroller’s Office. The amount to be paid by the General Fund is \$6,908,884 for FY 2022-23. Additional revenue from non-county departments is received via charges for services from various fees and commissions, as well as interest earnings and other miscellaneous income. The budget includes funding for one (1) new Accounting Specialist to help process the increasing number of financial transactions that are being processed by the Finance and Accounting section.

**County Mayor’s Office** – The FY 2022-23 budget increased by 8.0% or \$80,922 from the FY 2021-22 budget primarily due to increases in personal services, as noted above, and some minor operating expenses.

**Court Administration** – The FY 2022-23 budget, which includes funding for General Court Administration, Grants, Teen Court, Juvenile Alternative Sanctions, and Jury Services, increased by 7.5% or \$123,455 from the FY 2021-22 budget. The budget includes the addition of one (1) new Court Program Specialist II to support the case management process for probate cases and one (1) General Magistrate to preside over small claims cases. There is also a position transfer from the Drug Free Office to Court Administration. The increase of budget is offset by some decreases related to grant rollovers for various Drug Court programs, which do not occur until after the fiscal year begins and are not included in the budget at this time. Included are the state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

**Property Appraiser** – The FY 2022-23 budget reflects a 23.1% or \$4.9 million increase compared to the FY 2021-22 budget. The estimated amount to be paid by the General Fund is \$22,850,985 for FY 2022-23. The budget includes an increase of nine (9) employees. The budget for the Property Appraiser is approved by the Florida Department of Revenue (FDOR). The BCC may provide comments on this budget to FDOR. The General Fund pays only its pro-rata share of the Property Appraiser’s total operating budget in accordance with billings received from the Property Appraiser.

**Public Defender** – The FY 2022-23 operating budget of \$70,294 is 2.3% or \$1,658 less compared to the FY 2021-22 budget of \$71,952 as a result of a rollover of funding in FY 2021-22. The budget includes funding for state mandated costs associated with Article V, Revision 7 for communication services, courier messenger, and subpoena services.

**Sheriff** – The FY 2022-23 General Fund/Special Tax MSTU contribution of \$311.0 million increased by 5.2% or \$15.4 million from the adopted FY 2021-22 budget of \$295.6 million. The Sheriff General Fund/Special Tax MSTU budget is divided into two (2) major functional areas: 1) Law Enforcement funding of \$294.1 million and 2) Court Security funding of \$16.9 million. The budget includes 44 new positions of which 32 are sworn Deputy Sheriff positions and 12 are civilian positions. The 32 sworn positions include: one (1) Behavioral Response Unit Officer, four (4) School Resource Officers, two (2) Central Operations Center Officers, and 25 Uniform Patrol Officers for ongoing redistricting efforts. Budgeted funding for the 25 Uniform Patrol Officers will be included at a later time as needed. The 12 civilian positions include: one (1) Web Content Specialist, one (1) Crime Scene Investigator, one (1) Aircraft Mechanic, one (1) Parking Enforcement Supervisor, one (1) Parking Enforcement Officer, one (1) Senior Analyst/HRIS, one (1) Wellness Coordinator, one (1) Community Engagement Liaison, one (1) Automotive Technician, one (1) Fleet Service Coordinator, one (1) Graphic Designer, and one (1) Accreditation Manager. Other operating cost increases are for body camera/taser contract increases, fuel increases, replacement of patrol vehicles and other operating supplies.

<b>General Fund/Spec. Tax MSTU Expenditures:</b>	<b><u>FY 2022-23</u></b>
Personal Services	\$261,518,568
Operating Expenses	37,183,956
Capital Outlay	9,868,217
Debt Service	650,000
Other Uses	<u>1,800,000</u>
Total	\$311,020,741
<b>Sheriff Funding Source Summary:</b>	<b><u>FY 2022-23</u></b>
Gen'l/Spec. Tax MSTU: Law Enforcement and Court Security	\$311,020,741
<b>Special Revenues:</b>	
Law Enforcement Trust State Forfeiture	2,464,250
Law Enforcement Trust Federal Forfeiture	3,919,000
State Law Enforcement Education Trust	739,400
Misc. Capital Construction Fund	9,775,000
Law Enforcement Impact Fees	<u>10,055,000</u>
Subtotal Special Revenues	\$ 26,952,650
<b>TOTAL</b>	<b><u>\$337,973,391</u></b>

**State Attorney** – The FY 2022-23 budget, which includes state mandated costs associated with Article V, Revision 7 for communications service, courier messenger, and subpoena services, remains status quo at \$75,000 from the FY 2021-22 budget.

**Supervisor of Elections** – The FY 2022-23 budget of \$14.8 million decreased by 3.4% or \$514,767 from the FY 2021-22 budget. The budget contains the costs of operating the office year-round and conducting the Florida General Election on November 8, 2022. With continued population growth in Orange County, it is expected the voter registration to reach the 900,000 mark by Election Day. This budget reflects steps being taken to handle the increase in voter list maintenance requirements by the legislature and the public, which now requires almost monthly verification of data sent to the Supervisor of Elections Office. Due to the increase in volume of work in the Voter Services area, four (4) new full-time Voter Service Clerk positions have been included in the budget.

**Tax Collector** – The operating budget is required by state statute to be submitted to Orange County by August 1 of each year. The operating budget for the Tax Collector is approved by Florida Department of Revenue. The Orange County BCC has no control or authority over the Tax Collector’s operating budget. The FY 2022-23 operating budget submitted to FDOR is summarized below.

	<b><u>FY 2022-23</u></b>
Personal Services	\$24,893,541
Operating Expenses	7,519,452
Capital Outlay	<u>940,378</u>
Total	\$33,353,371

The commissions to be paid by the General Fund to the Tax Collector are budgeted at \$45.9 million for FY 2022-23, which is a 10.7% or \$4,418,912 increase due to higher property values. The charge is in accordance with a formula outlined in Florida Statute 192 whereby taxing entities pay commissions to the Tax Collector for services provided. The Tax Collector has no control over the amount charged for commissions, and the amount of commissions paid to the Tax Collector does not reflect their operating budget. The General Fund pays commissions to the Tax Collector for tax collections made for the following taxing entities: General Fund, Capital Projects Fund, Parks Fund, Orange County Public Schools, and Unincorporated Orange County (Sheriff).

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 45.5% or \$15.2 million from the FY 2021-22 budget. Unspent budget in FY 2021-22 for BCC Districts CIP Projects will be rebudgeted to FY 2022-23 after the budget is adopted. There are four (4) new capital projects for the Sheriff’s Office included in the FY 2022-23 budget: Central Operations Parking Security Fencing, Criminal Investigations Division Renovation, Mobile Video Office Relocation, and Sector 4 Substation Renovation. Also, one (1) new project has been added for Clerk of Courts Renovations. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for Constitutional Offices.

**Reserves** – The reserves budget of \$7,526,649 is for the Teen Court Fund in the amount of \$226,649 and Sheriff Impact Fee Fund for provision of rebudgeting capital expenses in the amount of \$7,300,000.

---

**FUNDING SOURCE HIGHLIGHTS**

The majority of the funding for the Constitutional Officers comes from the General Fund.

**Comptroller** – The list below identifies estimates of all sources of funding for the Comptroller’s FY 2022-23 budget:

<b>Commission &amp; Fees:</b>	<b><u>FY 2022-23</u></b>	<b>Charges for Services:</b>	<b><u>FY 2022-23</u></b>
General Fund	\$ 6,908,884	Records Fees	\$6,250,000
Building	494,936	Certification & Copy Fees	180,000
Fire Rescue	1,695,047	Tax Deed Fees	110,000
MSTU’s	689,610	Intangible Tax Comm.	120,000
Parks	870,542	State DOC Stamps Comm.	<u>808,500</u>
Public Works	1,052,333	Sub-Total	\$7,468,500
Convention Center/TDT	1,712,713		
Water Utilities	2,404,214	<b>Miscellaneous Revenue:</b>	
Solid Waste	336,466	Interest Earnings	\$ 150,000
Mandatory Garbage	62,128	Other Miscellaneous Income	<u>160,000</u>
HHS Grants	503,413	Sub-Total	\$ 310,000
HUD Grants	173,500		
FDJJ Grant	35,427		
FDEP Grant	6,092		
Other Grants	29,511		
Other Funds	<u>523,775</u>		
Sub-Total	\$17,498,591	<b>TOTAL</b>	<b><u>\$25,277,091</u></b>

**Property Appraiser** – The list below identifies estimates of all sources of funding for the Property Appraiser’s FY 2022-23 budget:

	<b><u>FY 2022-23</u></b>
General Fund	\$22,850,985
County Fire	2,151,194
Big Sand Lake	2,670
Lake Conway	5,502
Lake Holden	2,035
Lake Jessamine Special Purpose	1,580
Lake Pickett	2,473
Lake Price	267
Orange Blossom Trail Corridor	6,149
Orange Blossom Trail Neighborhood	5,913
Orlando Central Park MTSU	13,423
Windermere Navigable Canal	<u>18,109</u>
Sub-Total	\$25,060,300
Other Non-County	<u>1,111,742</u>
<b>TOTAL</b>	<b>\$26,172,042</b>

## Office: BCC Capital Projects

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Capital Improvements	\$ 4,391,645	\$ 17,502,861	\$ 400,000	(97.7)%
<b>Total Non-Operating</b>	<b>\$ 4,391,645</b>	<b>\$ 17,502,861</b>	<b>\$ 400,000</b>	<b>(97.7)%</b>
<b>Total</b>	<b>\$ 4,391,645</b>	<b>\$ 17,502,861</b>	<b>\$ 400,000</b>	<b>(97.7)%</b>

## Office: Board of County Commissioners

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 2,000,103	\$ 2,284,436	\$ 2,472,326	8.2 %
Operating Expenditures	183,827	222,070	227,154	2.3 %
Capital Outlay	6,630	0	0	0.0 %
<b>Total Operating</b>	<b>\$ 2,190,560</b>	<b>\$ 2,506,506</b>	<b>\$ 2,699,480</b>	<b>7.7 %</b>
<b>Total</b>	<b>\$ 2,190,560</b>	<b>\$ 2,506,506</b>	<b>\$ 2,699,480</b>	<b>7.7 %</b>
<b>Authorized Positions</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>0.0 %</b>

## Office: Clerk of Courts

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 127,840	\$ 210,000	\$ 210,000	0.0 %
<b>Total Operating</b>	<b>\$ 127,840</b>	<b>\$ 210,000</b>	<b>\$ 210,000</b>	<b>0.0 %</b>
Capital Improvements	\$ 4,291,030	\$ 2,152,756	\$ 8,060,000	274.4 %
<b>Total Non-Operating</b>	<b>\$ 4,291,030</b>	<b>\$ 2,152,756</b>	<b>\$ 8,060,000</b>	<b>274.4 %</b>
<b>Total</b>	<b>\$ 4,418,870</b>	<b>\$ 2,362,756</b>	<b>\$ 8,270,000</b>	<b>250.0 %</b>

## Office: Comptroller

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 20,457,941	\$ 21,652,126	\$ 22,901,962	5.8 %
Operating Expenditures	1,950,573	2,112,297	2,375,129	12.4 %
<b>Total Operating</b>	<b>\$ 22,408,514</b>	<b>\$ 23,764,423</b>	<b>\$ 25,277,091</b>	<b>6.4 %</b>
<b>Total</b>	<b>\$ 22,408,514</b>	<b>\$ 23,764,423</b>	<b>\$ 25,277,091</b>	<b>6.4 %</b>
<b>Authorized Positions</b>	<b>230</b>	<b>231</b>	<b>232</b>	<b>0.4 %</b>

## Office: County Mayor

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 938,352	\$ 979,530	\$ 1,061,422	8.4 %
Operating Expenditures	24,563	37,877	36,907	(2.6)%
<b>Total Operating</b>	<b>\$ 962,915</b>	<b>\$ 1,017,407</b>	<b>\$ 1,098,329</b>	<b>8.0 %</b>
<b>Total</b>	<b>\$ 962,915</b>	<b>\$ 1,017,407</b>	<b>\$ 1,098,329</b>	<b>8.0 %</b>
<b>Authorized Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0.0 %</b>

## Office: Court Administration

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 889,148	\$ 1,093,403	\$ 1,161,957	6.3 %
Operating Expenditures	286,862	446,405	383,065	(14.2)%
Capital Outlay	16,809	1,000	0	(100.0)%
<b>Total Operating</b>	<b>\$ 1,192,819</b>	<b>\$ 1,540,808</b>	<b>\$ 1,545,022</b>	<b>0.3 %</b>
Debt Service	\$ 4,547	\$ 16,056	\$ 0	(100.0)%
Reserves	0	91,352	226,649	148.1 %
<b>Total Non-Operating</b>	<b>\$ 4,547</b>	<b>\$ 107,408</b>	<b>\$ 226,649</b>	<b>111.0 %</b>
<b>Total</b>	<b>\$ 1,197,366</b>	<b>\$ 1,648,216</b>	<b>\$ 1,771,671</b>	<b>7.5 %</b>
<b>Authorized Positions</b>	<b>20</b>	<b>15</b>	<b>18</b>	<b>20.0 %</b>

## Office: Property Appraiser

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 12,875,763	\$ 15,252,130	\$ 17,119,333	12.2 %
Operating Expenditures	3,618,874	5,113,280	6,276,312	22.7 %
Capital Outlay	127,984	722,583	2,328,192	222.2 %
<b>Total Operating</b>	<b>\$ 16,622,621</b>	<b>\$ 21,087,993</b>	<b>\$ 25,723,837</b>	<b>22.0 %</b>
Other	\$ 0	\$ 179,264	\$ 448,205	150.0 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 179,264</b>	<b>\$ 448,205</b>	<b>150.0 %</b>
<b>Total</b>	<b>\$ 16,622,621</b>	<b>\$ 21,267,257</b>	<b>\$ 26,172,042</b>	<b>23.1 %</b>
<b>Authorized Positions</b>	<b>153</b>	<b>157</b>	<b>166</b>	<b>5.7 %</b>

## Office: Public Defender

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Operating Expenditures	\$ 68,517	\$ 71,952	\$ 70,294	(2.3)%
<b>Total Operating</b>	<b>\$ 68,517</b>	<b>\$ 71,952</b>	<b>\$ 70,294</b>	<b>(2.3)%</b>
Capital Improvements	\$ 15,923	\$ 781,059	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 15,923</b>	<b>\$ 781,059</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 84,439</b>	<b>\$ 853,011</b>	<b>\$ 70,294</b>	<b>(91.8)%</b>



**Office: Sheriff**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 240,560,726	\$ 248,263,499	\$ 261,518,568	5.3 %
Operating Expenditures	34,283,377	42,375,649	40,467,606	(4.5)%
Capital Outlay	8,066,939	14,949,715	16,462,217	10.1 %
<b>Total Operating</b>	<b>\$ 282,911,042</b>	<b>\$ 305,588,863</b>	<b>\$ 318,448,391</b>	<b>4.2 %</b>
Capital Improvements	\$ 4,955,155	\$ 13,001,173	\$ 9,775,000	(24.8)%
Debt Service	650,000	650,000	650,000	0.0 %
Reserves	0	0	7,300,000	n/a
Other	1,550,000	3,000,000	1,800,000	(40.0)%
<b>Total Non-Operating</b>	<b>\$ 7,155,155</b>	<b>\$ 16,651,173</b>	<b>\$ 19,525,000</b>	<b>17.3 %</b>
<b>Total</b>	<b>\$ 290,066,197</b>	<b>\$ 322,240,036</b>	<b>\$ 337,973,391</b>	<b>4.9 %</b>
<b>Authorized Positions</b>	<b>2,442</b>	<b>2,463</b>	<b>2,507</b>	<b>1.8 %</b>

**Office: State Attorney**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 40,448	\$ 70,000	\$ 70,000	0.0 %
Capital Outlay	0	5,000	5,000	0.0 %
<b>Total Operating</b>	<b>\$ 40,448</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 40,448</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>0.0 %</b>

**Office: Supervisor of Elections**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 5,102,033	\$ 5,193,283	\$ 5,653,310	8.9 %
Operating Expenditures	9,043,994	10,129,754	8,878,076	(12.4)%
Capital Outlay	18,740	25,740	302,624	1,075.7 %
<b>Total Operating</b>	<b>\$ 14,164,767</b>	<b>\$ 15,348,777</b>	<b>\$ 14,834,010</b>	<b>(3.4)%</b>
<b>Total</b>	<b>\$ 14,164,767</b>	<b>\$ 15,348,777</b>	<b>\$ 14,834,010</b>	<b>(3.4)%</b>
<b>Authorized Positions</b>	<b>49</b>	<b>49</b>	<b>53</b>	<b>8.2 %</b>

## Office: Tax Collector

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 37,443,962	\$ 41,439,000	\$ 45,857,912	10.7 %
<b>Total Operating</b>	<b>\$ 37,443,962</b>	<b>\$ 41,439,000</b>	<b>\$ 45,857,912</b>	<b>10.7 %</b>
<b>Total</b>	<b>\$ 37,443,962</b>	<b>\$ 41,439,000</b>	<b>\$ 45,857,912</b>	<b>10.7 %</b>
<b>Authorized Positions</b>	<b>322</b>	<b>332</b>	<b>332</b>	<b>0.0 %</b>



**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under  
**Constitutional Officers**

The FY 2022-23 budget includes funding for various capital improvements in each of the six (6) Commission Districts as part of the remaining \$300 million in *INVEST in Our Home for Life* initiative, these funds are being used for one-time projects that have minimal ongoing operating expenses.

The Clerk of Courts projects consist of funding for the new Winter Park/Goldenrod Clerk of Courts branch office and renovations to include restroom, lighting, and ADA compliant upgrades to their offices.

The Sheriff's Office has 7 projects in the capital improvement plan that are being evaluated, under design, or in construction.

	Adopted <u>FY 2022-23</u>
BCC Districts	\$ 400,000
Clerk of Courts	8,060,000
Sheriff	<u>9,775,000</u>
Total	\$18,235,000

**Funding Mechanism:**

The BCC Districts, Clerk of Courts and Public Defender capital projects are funded from the Capital Projects Fund (1023).

The Sheriff's Office projects are funded from the Law Enforcement Impact Fee Fund (1035) and the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/22 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Constitutional Officers

3 - 23

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b><u>Constitutional Officers</u></b>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	599,282	3,650,719	0	0	0	0	0	0	4,250,001
		<b>Org Subtotal</b>	<b>599,282</b>	<b>3,650,719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,250,001</b>
0190	1023	INVEST - Dist 3 Parks Improvements	334,605	507,410	0	0	0	0	0	0	842,015
		<b>Org Subtotal</b>	<b>334,605</b>	<b>507,410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>842,015</b>
0191	1023	INVEST - Dist 3 Lake Baffle Box	403,710	71,290	0	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>403,710</b>	<b>71,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>475,000</b>
0192	1023	INVEST - Dist 4 Back to Nature	405,003	4,542,127	400,000	0	0	0	0	0	5,347,130
		<b>Org Subtotal</b>	<b>405,003</b>	<b>4,542,127</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,347,130</b>
0331	1023	INVEST - Dist 1 Capital Projects	40,833	1,259,167	0	0	0	0	0	0	1,300,000
		<b>Org Subtotal</b>	<b>40,833</b>	<b>1,259,167</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300,000</b>
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	2,946,244	1,466,592	0	0	0	0	0	0	4,412,836
		<b>Org Subtotal</b>	<b>2,946,244</b>	<b>1,466,592</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,412,836</b>
0333	1023	INVEST - Dist 3 Two Gen Comm Ctr	1,158,099	338,269	0	0	0	0	0	0	1,496,368
		<b>Org Subtotal</b>	<b>1,158,099</b>	<b>338,269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,496,368</b>
0334	1023	INVEST - Dist 4 Parcel J Prop Mltpurps Fld	1,002,341	12,748	0	0	0	0	0	0	1,015,089
		<b>Org Subtotal</b>	<b>1,002,341</b>	<b>12,748</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,015,089</b>
0335	1023	INVEST - Grow Community Park	0	4,993,850	0	0	0	0	0	0	4,993,850
		<b>Org Subtotal</b>	<b>0</b>	<b>4,993,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,993,850</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
0336	1023	INVEST - Dist 6 Cultural Comm Ctr	4,202,512	119,150	0	0	0	0	0	0	4,321,662
		<b>Org Subtotal</b>	<b>4,202,512</b>	<b>119,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,321,662</b>
0342	1023	INVEST - Dist 3 Road Paving	0	62,679	0	0	0	0	0	0	62,679
		<b>Org Subtotal</b>	<b>0</b>	<b>62,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>62,679</b>
0344	1023	INVEST - Dist 2 Adult Learning & Skill Trair	0	478,860	0	0	0	0	0	0	478,860
		<b>Org Subtotal</b>	<b>0</b>	<b>478,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>478,860</b>
		DIVISION SUBTOTAL	11,092,629	17,502,861	400,000	0	0	0	0	0	28,995,490
Clerk of Courts											
1785	1023	Clerk of Courts Renovations	0	0	310,000	520,000	0	0	0	0	830,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>310,000</b>	<b>520,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>830,000</b>
2075	1023	Clerk Branch Security	36,213	463,786	0	0	0	0	0	0	499,999
		<b>Org Subtotal</b>	<b>36,213</b>	<b>463,786</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>499,999</b>
2096	1023	COC WinterPark&GSC Consolidation	4,291,030	1,458,970	7,750,000	2,500,000	0	0	0	0	16,000,000
		<b>Org Subtotal</b>	<b>4,291,030</b>	<b>1,458,970</b>	<b>7,750,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,000,000</b>
2097	1023	Courthouse Elec Card Access Readers	0	230,000	0	0	0	0	0	0	230,000
		<b>Org Subtotal</b>	<b>0</b>	<b>230,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>230,000</b>
		DIVISION SUBTOTAL	4,327,243	2,152,756	8,060,000	3,020,000	0	0	0	0	17,559,999
Public Defender											
4426	1023	Courthouse PD Office Space Renovation	64,502	781,059	0	0	0	0	0	0	845,561
		<b>Org Subtotal</b>	<b>64,502</b>	<b>781,059</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845,561</b>

Constitutional Officers

3 - 24

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
DIVISION SUBTOTAL			64,502	781,059	0	0	0	0	0	0	845,561
Sheriff											
0133											
	1035	Mounted Patrol Facility	158,935	50,307	0	0	0	0	0	0	209,242
		<b>Org Subtotal</b>	<b>158,935</b>	<b>50,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>209,242</b>
0139											
	1023	Sector V Substation	0	0	3,900,000	0	0	0	0	0	3,900,000
	1035	Sector V Substation	0	3,000,000	0	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>3,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,900,000</b>
0266											
	1023	New Evidence Facility	90,986	2,909,014	4,100,000	0	0	0	0	0	7,100,000
	1035	New Evidence Facility	4,213,525	4,186,475	0	0	0	0	0	0	8,400,000
		<b>Org Subtotal</b>	<b>4,304,511</b>	<b>7,095,489</b>	<b>4,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,500,000</b>
0338											
	1023	Sheriff's Communications Center	189,766	310,234	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>189,766</b>	<b>310,234</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
0339											
	1023	CAD/RMS Upgrade	3,169,328	1,630,673	0	0	0	0	0	0	4,800,001
		<b>Org Subtotal</b>	<b>3,169,328</b>	<b>1,630,673</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,800,001</b>
4431											
	1023	Sheriff's K-9 Facility	333,622	87,779	0	0	0	0	0	0	421,401
	1035	Sheriff's K-9 Facility	1,346,298	12,160	0	0	0	0	0	0	1,358,458
		<b>Org Subtotal</b>	<b>1,679,920</b>	<b>99,939</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,779,859</b>
4432											
	1023	Aviation Upgrade	190,693	484,307	0	0	0	0	0	0	675,000
		<b>Org Subtotal</b>	<b>190,693</b>	<b>484,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>675,000</b>
4433											
	1023	CSI Expansion	219,777	330,224	0	0	0	0	0	0	550,001
		<b>Org Subtotal</b>	<b>219,777</b>	<b>330,224</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,001</b>

Constitutional Officers

3 - 25

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Constitutional Officers

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4434	1023	Central Ops Parking Security Fencing	0	0	1,000,000	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
4435	1023	Criminal Investigations Division Renovation	0	0	550,000	1,500,000	0	0	0	0	2,050,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,050,000</b>
4436	1023	Mobile Video Office Relocation	0	0	100,000	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
4437	1023	Sheriff's Substation Renovation - Sector 4	0	0	125,000	0	0	0	0	0	125,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>
		DIVISION SUBTOTAL	9,912,930	13,001,173	9,775,000	1,500,000	0	0	0	0	34,189,103
		DEPARTMENT SUBTOTAL	25,397,304	33,437,849	18,235,000	4,520,000	0	0	0	0	81,590,153
		<b>GRAND TOTAL</b>	<b>25,397,304</b>	<b>33,437,849</b>	<b>18,235,000</b>	<b>4,520,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>81,590,153</b>

\* Prior Expenditures is calculated using 3 or 5 years.



# TABLE OF CONTENTS

## ADMINISTRATIVE SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE.....	4-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES.....	4-4
PERFORMANCE MEASUREMENT SYSTEM.....	4-7
DEPARTMENT BUDGET AND HIGHLIGHTS.....	4-8
CAPITAL IMPROVEMENTS PROGRAM.....	4-14

**ORANGE**  
  
**COUNTY**  

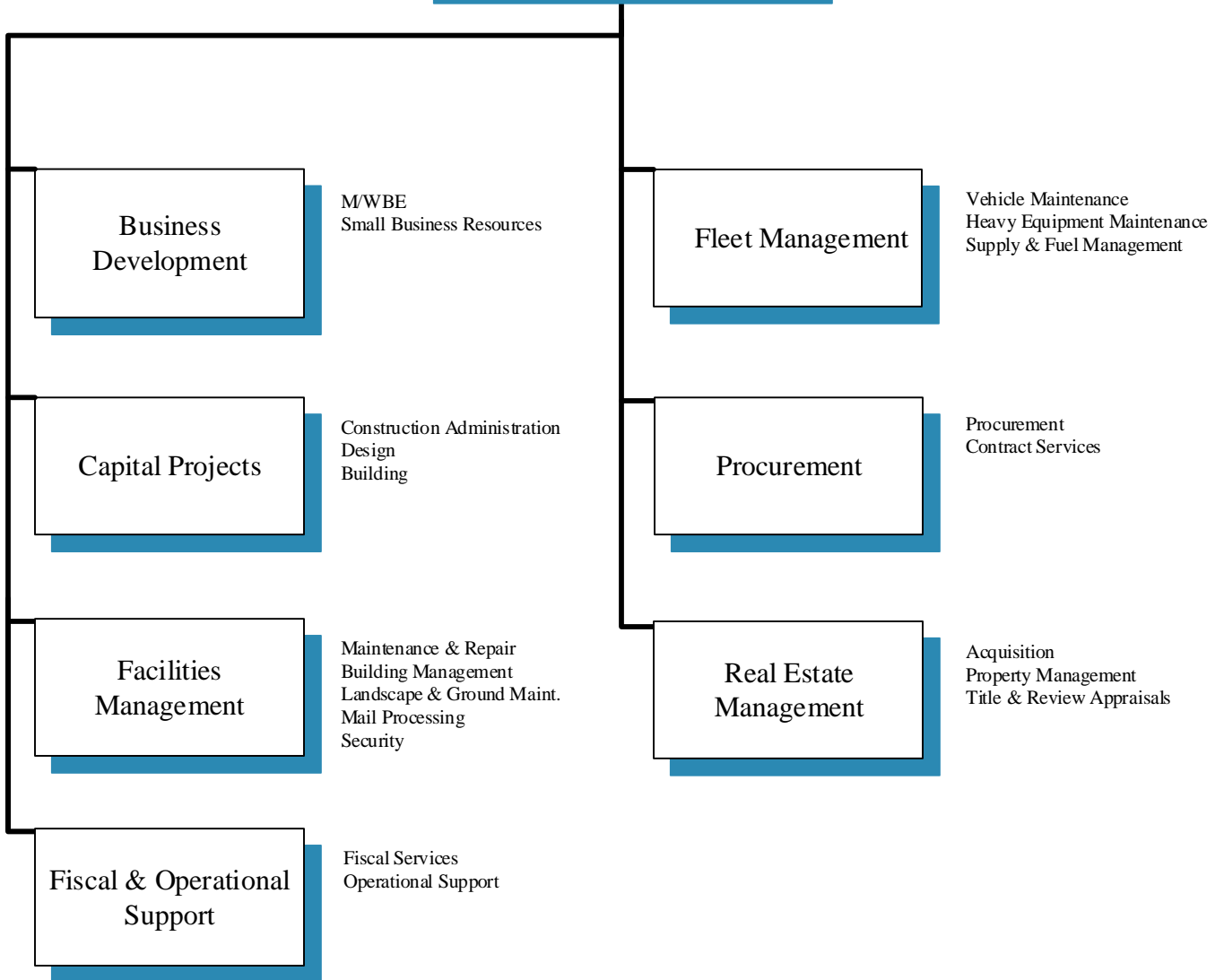
---

**GOVERNMENT**  

---

**F L O R I D A**

# ADMINISTRATIVE SERVICES



## Administrative Services

### Purpose Statement:

The Administrative Services Department provides essential support to the operating divisions and constitutional offices of Orange County to enable them to deliver services that meet the demands of the customers they serve. The support services include building design and construction, maintenance services, building security, property leasing and acquisition, fleet management, procurement, fiscal and operational support, and business development.

### Program Descriptions:

- The **Business Development Division** provides resources that stimulate economic growth for minority, women, and registered service disabled businesses. This includes processing certification and re-certification applications, registering Service Disabled Veterans, conducting site visits, conducting numerous contract compliance reviews, reviewing payment applications, serving as an advocate for Minority/Women Business Enterprise (M/WBE) firms, providing educational entrepreneur workshops, maintaining M/WBE and Service Disabled Veterans directories for usage by prime firms, and acting as a catalyst for engaging M/WBE firms with outreach and networking opportunities.
- The **Capital Projects Division** effectively manages and delivers Capital Improvement Projects (CIPs) for numerous departments and divisions within the county. All projects start with an assessment. After the project scope and budget are established the projects, including new buildings, the renovation of existing county properties, and major building systems replacements are designed, bid, and constructed. With an emphasis on Sustainability and Resilience the design and construction for these projects focus on energy efficiency, ease of maintenance, durability, and functionality to meet both the end user and citizen's needs.
- The **Facilities Management Division** provides a safe and healthful work environment for employees and the general public in a cost effective, sustainable and energy efficient manner. This mission is accomplished by performing routine, preventive, and emergency maintenance to county facilities. Facilities maintenance also provides security guard and custodial services for all county buildings ensuring the facilities are safe, clean, and attractive; as well as, protecting a significant public investment.
- The **Fiscal & Operational Support Division** provides fiscal oversight and management of Administrative Service's budget, as well as operational support for all the divisions within the department.



- The **Fleet Management Division** ensures in-shop and road repair services are available for scheduled (preventative maintenance) and unscheduled maintenance of over 3,900 county-owned vehicles and off-road equipment. Service is provided by fleet mechanics, support personnel, and/or contracted vendors.
- The **Procurement Division** manages the county's procurement program by contracting for goods and services, including professional services and construction. This program consists of all the steps leading to determination of appropriate solicitation and contract type, selection of contractor/vendor, negotiation and award of contract, and numerous other administrative actions.
- The **Real Estate Management Division** acquires real estate and various easements to provide land needed for all Orange County infrastructure projects including, but not limited to, road-widening, drainage and utility improvements, preservation of environmentally sensitive lands, parks, fire stations, and maintenance facilities. Real Estate also provides direction on space needs for county departments and agencies. The program provides leasing services, coordinates abatement and demolition of buildings and structures, performs surplus property sales in compliance with Florida Statutes 125.35, and provides information to the public and other Orange County agencies regarding real property interests held by Orange County.

### FY 2021-22 Major Accomplishments:

#### *Business Development*

- Increased bidders' awareness of the M/WBE Ordinance changes related to meeting M/WBE participation or providing good faith effort (GFE) documentation.
- Created new GFE monthly workshop.
- Implemented the on-line certification B2GNOW system.
- Creation of on-line payment application portal to track performance of payment applications. As of October 2021, processed 7,461 payment applications.
- Enhanced Contract Compliance monitoring for all scope categories (Construction, Goods, Services & Professional Services).
- Continuing to work with the Disparity Study consultant.

## Administrative Services

### Capital Projects

- Managed 295 projects with total project costs of \$546 million.
- Added processes and forms to the Construction Project Management software to improve all aspects of monitoring and tracking county construction projects including a new daily project inspection report for site visits that automatically populates in the project files. This software monitors and reports on all aspects of the projects including budgets that are linked to the county's accounting software, Critical Path Method (CPM) schedules, and document management.

### Facilities Management

- Maintained over 500 buildings totaling 5.86 million square feet of space.
- Completed over 45,000 maintenance work orders.
- Completed multiple sustainability measures e.g., white roofs, LED (light-emitting diode) retrofits, natural gas generators, etc.
- Received EnergyStar certifications at the IOC I and Great Oaks Village (GOV) Administration buildings.

### Fleet Management

- Selected for the 6th time as a Top 50 Leading Fleet in North America by a leading industry publication and trade group.
- Maintained over 2,040 rolling stock vehicles and 1,930 over-road/heavy equipment assets for the Board of County Commissioners (BCC) and many Constitutional Offices.
- Technician productivity was 81%, despite staffing challenges. Despite this, Orange County Fleet continues to be one of the highest among cities and counties in the state.
- Assisted other departments in purchasing or ordering additional electric vehicles for deployment.

### Procurement

- Managed over \$680 million in commodity, service, construction, and engineering procurement volume.
- Achieved a 3.7-day lead time on Purchase Order transactions, a 63% improvement over the 10 Day Target.
- Formal bids averaged 18% cost savings when comparing the average of competitors to the low responsive and responsible bidder.
- Obtained the Achievement of Excellence in Procurement Award from the National Procurement Institute for the 27th consecutive year. This award recognizes procurement practices that exceed national standards.

### Real Estate Management

- Acquired 39.67 acres of conservation lands; 24.81 acres under contract and active negotiations on 3,505 acres under the Green PLACE program.
- Completed conveyance of 27 surplus lots to community non-profits for affordable housing.
- Completed the lease for the new library in Horizon West.

- Implemented sustainability initiatives in division operations through technology and green initiatives.
- Completed acquisitions of real estate interest for multiple county road projects, including All American Blvd, Kennedy Blvd, Corporate Boulevard and Alafaya Trail, Powers Drive and North Lane, Tiny Road and Tilden Road.



### FY 2022-23 Department Objectives:

#### Business Development

- Finalize the M/WBE Disparity Study and implement recommendations including policies and procedures to enhance the effectiveness of the M/WBE program.
- Finalize the implementation of the B2GNOW technology to establish Contract Compliance system.
- Continuing to seek methodologies for tracking M/WBE goals on Purchase Orders and Delivery Orders in Advantage for division/department users.
- Increase visibility in the Central Florida area to provide awareness of the M/WBE program.

#### Capital Projects

- Continue to expand the processes and add forms within the new Project Management software to improve the automation of all aspects of construction management including sharing folders with Procurement and Business Development divisions. To assist with implementing and tracking the mayor's sustainability initiative, the new Design Guidelines will be reviewed quarterly, and a new process will be developed with a sustainability checklist.
- Complete construction of Back to Nature Community and Rehab Center, Fire Stations #44 and #80, Multicultural Center, Corrections Security Package Building D, Fire Rescue Emergency Operations Center, Dr. P. Phillips/OCPS Future Middle School Joint Ballfield Park, Mosquito Control.
- Continue with the planning, design, and construction major projects including the Fire Rescue Training Center, Animal Services Facility, Corrections MEP (Mechanical, Electrical and Plumbing) Package and Security Package projects, and Corrections Horizons Dormitory Improvements.

## Administrative Services

### *Facilities Management*

- Continue to pursue energy improvement projects with rebates to reduce utility consumption in county buildings.
- Implement sustainability efforts in county facilities to meet the county's sustainability objectives.
- Implement a proactive maintenance strategy that uses real time data to detect and prevent mechanical failure before they occur.
- Continue with implementing software for Capital Planning and benchmarking of labor rates, utilities, maintenance task costs, and square footage costs.



### *Fleet Management*

- Begin replacement of eight (8) underground fuel tanks (15,000 gallons each) and 10 underground oil/lubricant tanks (500-1,000 gallons each).
- Select and procure an upgraded or replacement fuel system software/hardware vendor. This will add more security, reporting, and flexibility from our current system.
- Explore and implement short-term and long-term sustainability options to meet the county's goal of reduced petroleum fuel usage by 2030 including increased deployment of EV/plug-in hybrid electric vehicle (PHEV)/Hybrid vehicles.

### *Procurement*

- Continue progress of implementing processes and practices for alternate project delivery methods such as Construction Manager at Risk, Design-Build and Public Private Partnership (P3).
- Continue progress of updating policies and procedures to ensure full compliance with all applicable standards.
- Continue progress toward achieving increased efficiencies in contract management, automation, and e-procurement applications.
- Continue to coordinate with the County Attorney's Office to develop enhancements to the Procurement Ordinance to ensure the county is operationally efficient, cost effective and business friendly.

### *Real Estate Management*

- Acquire all identified conservation lands under the Green PLACE program.
- Investigate and implement procedures to utilize public auctions for the acquisition of property for affordable housing.
- Procure and implement new software to track all the division's transactions.
- Continue and begin acquisitions of new parcels for the following roadway improvement projects: Richard Crotty Parkway, Texas South, Kennedy Boulevard (second half), West Sand Lake Rd, Taft-Vineland Road, East Bay Street, University Blvd and Dean Rd, Bates Road Bridge, Buck Road Bridge, and Ficquette Road.

## Administrative Services

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Business Development</b>				
- Number of Applications Processed		102	76	76
<i>Certification Applications</i>				
- % of Applications Approved Within 60 days		100%	100%	100%
- # of M/WBE and SDV Evaluations		630	160	160
<i>Minority/Women Business Enterprise (M/WBE) and Registered Service Disabled Veteran (SDV)</i>				
- # of Educational Workshops & Community Events		49	40	40
<b>Capital Projects</b>				
- % of Completed Projects Meeting Target Schedule		92%	90%	90%
- % of Completed Projects Meeting Target Budget		96%	95%	95%
<b>Facilities Management</b>				
- Number of Labor Hours Spent on Maintenance and Repair		146,389	126,001	126,001
- % of Urgent (Non-Emergency) Work Orders Resolved in 24 hr		92%	95%	95%
- Direct Labor Utilization Rate		69%	60%	60%
<i>The percentage of labor actually spent physically working on an asset</i>				
<b>Fleet Management</b>				
- Fleet Technician Productivity		82%	85%	85%
<i>Refers to percent of time Fleet Maintenance Technicians are actually signed in to work orders.</i>				
- Preventative Maintenance Completion Rate		148%	85%	85%
<i>Refers to number of Preventive Maintenance (PM) Services that are completed as scheduled for county vehicles and equipment. An effective PM program reduces downtime and cost to repair over long haul.</i>				
- % of Fleet Operational		98%	95%	95%
<i>Refers to both light and heavy-duty vehicles on the road.</i>				
- Reduce Petroleum Based Fuel Usage		0%	2%	2%
<b>Procurement</b>				
- Number of Requisitions Processed		3,244	3,500	3,500
- Effective Completion: Award Bid vs Average of Competitors		34%	20%	20%
- Number of Formal Requests for Quotation Issued		26	75	75
- Number of Invitation for Bid Issued		178	75	75
- Number of Request for Proposals Issued		46	50	50
- Number of Procurement Card Transactions		44,025	50,000	50,000
- Average Number of Days to Issue a Purchase Order		4	10	10
- Average Number of Days to Award Request for Quotation		38	30	30
- Average Number of Days to Award Invitation for Bids		49	90	90
- Average Number of Days to Award Request for Proposals		84	130	130
<b>Real Estate Management</b>				
- % of Title Searches Completed Within Allocated Time Frame		88%	95%	95%
- % of Acquisitions Completed Within Allocated Time Frame		92%	95%	95%

## Department: Administrative Services

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 23,945,178	\$ 27,129,393	\$ 30,155,001	11.2 %
Operating Expenditures	47,112,776	57,690,930	52,410,252	(9.2)%
Capital Outlay	674,106	732,209	690,954	(5.6)%
<b>Total Operating</b>	<b>\$ 71,732,060</b>	<b>\$ 85,552,532</b>	<b>\$ 83,256,207</b>	<b>(2.7)%</b>
Capital Improvements	\$ 18,535,964	\$ 112,474,518	\$ 82,960,588	(26.2)%
Debt Service	19,758	20,599	7,013,075	33,945.7 %
Grants	300,000	300,000	300,000	0.0%
Reserves	0	2,852,198	2,728,041	(4.4)%
<b>Total Non-Operating</b>	<b>\$ 18,855,722</b>	<b>\$ 115,647,315</b>	<b>\$ 93,001,704</b>	<b>(19.6)%</b>
<b>Department Total</b>	<b>\$ 90,587,783</b>	<b>\$ 201,199,847</b>	<b>\$ 176,257,911</b>	<b>(12.4)%</b>

### Expenditures by Division / Program

Business Development	\$ 940,632	\$ 1,474,889	\$ 1,240,547	(15.9)%
Capital Projects	5,209,283	20,844,579	9,307,132	(55.3)%
Facilities Management	54,147,539	137,118,446	123,047,429	(10.3)%
Fiscal & Operational Support	2,704,956	1,833,649	1,341,333	(26.8)%
Fleet Management	14,504,833	23,669,229	24,258,817	2.5 %
Procurement	2,568,331	3,490,255	3,396,212	(2.7)%
Real Estate Management	10,512,208	12,768,800	13,666,441	7.0 %
<b>Department Total</b>	<b>\$ 90,587,783</b>	<b>\$ 201,199,847</b>	<b>\$ 176,257,911</b>	<b>(12.4)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 885,951	\$ 2,903,301	\$ 0	(100.0)%
Internal Service Funds	14,504,833	23,669,229	24,258,817	2.5%
General Fund and Sub Funds	57,564,722	67,898,262	70,988,506	4.6%
Capital Construction Funds	17,632,277	106,729,055	81,010,588	(24.1)%
<b>Department Total</b>	<b>\$ 90,587,783</b>	<b>\$ 201,199,847</b>	<b>\$ 176,257,911</b>	<b>(12.4)%</b>

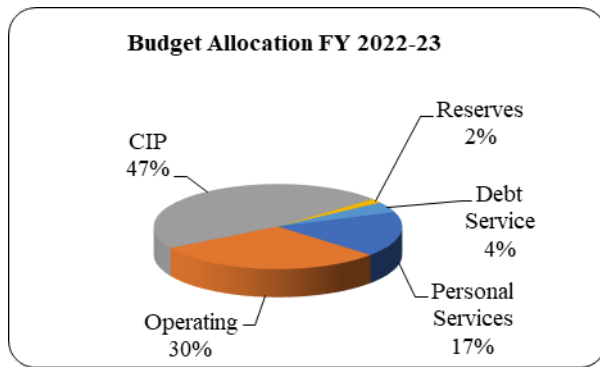
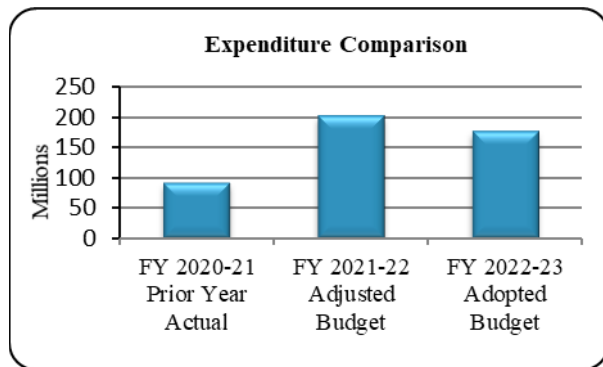
### Authorized Positions

	331	338	346	2.4%
--	-----	-----	-----	------



## Administrative Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The department’s net position change is an increase of eight (8); one (1) Sr. Contract Administrator to provide assistance to the Construction Section by analyzing goals for construction bids; one (1) (Business Unit) Sr. Applications Systems Analyst to provide professional technical support to the Capital Projects staff and assist with daily operations in e-Builder project management software; one (1) Construction Project Coordinator to assist the project managers with daily project management operations including routine weekly construction site inspections, preparing reports, and monitoring warranty repairs; one (1) Project Manager to assist with handling the additional workload in Capital Projects while managing construction projects for Health Services and Community and Family Services departments; one (1) Building Security Coordinator to oversee the large guard service operations at the Courthouse in the Downtown Maintenance District; one (1) Fiscal Officer to provide additional fiscal support to Facilities Management due to increased operations workload; and, two (2) Program Coordinators to provide additional support to the Right of Way Team and Development Team within Real Estate Management.

#### **Eight (8) New Positions FY 2022-23**

- 1 – Sr. Contract Administrator, Business Development
- 1 – (Business Unit) Sr. Applications Systems Analyst, Capital Projects
- 1 – Construction Project Coordinator, Capital Projects
- 1 – Project Manager, Capital Projects
- 1 – Building Security Coordinator, Facilities Management
- 1 – Fiscal Officer, Fiscal and Operational Support
- 2 – Program Coordinator, Real Estate Management

**Operating Expenses** – The FY 2022-23 operating expenses budget decreased by 9.2% or \$5.3 million from the FY 2021-22 budget mainly to the reallocation of approximately \$6.8 million in capital leases funding to the Debt Service category. Significant adjustments include an increase of \$1.4 million in janitorial services and supply to cover annual janitorial term contract increases, total budget at \$4.7 million; \$1.1 million increase in Utilities to cover electric utility increases, total budget at \$11.5 million; and, \$2.1 million decrease in maintenance of building and grounds due to rollovers from the prior fiscal year, primarily in Facilities Management.

In the Fleet Management Division, budgeted fuel costs are \$4.8 million for unleaded and \$2.3 million for diesel. This equates to an increase purchase cost of \$3.00 per gallon for unleaded and diesel compared to \$2.25 and \$2.35 in the FY 2021-22 budget, respectively. Sublet services are budgeted at \$3.2 million.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 5.6% or \$41,255 from the FY 2021-22 budget due to rollover encumbrances and one-time purchases of software and equipment in the current fiscal year. Funding is included for four (4) replacement vehicles.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 26.2% or \$29.5 million from the FY 2021-22 budget primarily due to the timing of projects schedule. The budget includes new funding for the Facilities Management Corrections Office/Warehouse, Public Works Generator and Fuel Tank Replacement, and Courthouse Improvement to Facilities projects. In addition, continuation of funding is included for the Courthouse Build-Out, Tanks Replacement, Fleet Building Renovations, and Real Estate Management Tracking Software projects, as well as on-going capital improvement projects to maintain existing facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Service** – The FY 2022-23 debt services is budgeted at \$7.0 million for capital leases principal and interest payments, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting. In addition, Real Estate Management’s leases budget includes additional funding for scheduled annual lease increases and the addition of one (1) new lease at the Sheriff’s Central Complex for additional parking behind the current facility. Also, three (3) leases have been removed due to no longer being needed including the Sheriff Evidence Warehouse, Parkway Center Expansion for Information System and Services (ISS), and an office space in Tallahassee for Legislative Affairs.

**Grants** – The FY 2022-23 grants budget includes a payment of \$300,000 to the University of Central Florida for co-sponsorship of the lease for the National Entrepreneur Center located at the Fashion Square Mall, as per the agreement approved by the Board of County Commissioners on March 19, 2011.

**Reserves** – The FY 2022-23 reserves budget of \$2.7 million is for the Fleet Management Fund, which is a 11.2% reserve level for the fund.

---

## **FUNDING SOURCE HIGHLIGHTS**

The General Fund supplies the majority of the Administrative Services funding. Additional funding comes from the Capital Projects Fund and Special Revenue Fund (grant funding), which is used to pay for various capital improvement projects; and from the Fleet Management Fund, which is an internal services fund that derives its revenue from usage fees. Budgeted Fleet Management revenue increased by 2.5% or \$589,588 due to a labor rate increase as well as fuel, parts and sublet mark-ups.

## Division: Business Development

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 724,816	\$ 893,699	\$ 1,067,473	19.4 %
Operating Expenditures	237,462	565,388	168,900	(70.1)%
Capital Outlay	(21,647)	15,802	4,174	(73.6)%
<b>Total Operating</b>	<b>\$ 940,632</b>	<b>\$ 1,474,889</b>	<b>\$ 1,240,547</b>	<b>(15.9)%</b>
<b>Total</b>	<b>\$ 940,632</b>	<b>\$ 1,474,889</b>	<b>\$ 1,240,547</b>	<b>(15.9)%</b>
<b>Authorized Positions</b>	<b>9</b>	<b>9</b>	<b>10</b>	<b>11.1 %</b>

## Division: Capital Projects

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 1,748,813	\$ 2,021,450	\$ 2,558,321	26.6 %
Operating Expenditures	187,916	517,247	338,836	(34.5)%
Capital Outlay	0	28,215	9,975	(64.6)%
<b>Total Operating</b>	<b>\$ 1,936,729</b>	<b>\$ 2,566,912</b>	<b>\$ 2,907,132</b>	<b>13.3 %</b>
Capital Improvements	\$ 3,272,555	\$ 18,277,667	\$ 6,400,000	(65.0)%
<b>Total Non-Operating</b>	<b>\$ 3,272,555</b>	<b>\$ 18,277,667</b>	<b>\$ 6,400,000</b>	<b>(65.0)%</b>
<b>Total</b>	<b>\$ 5,209,283</b>	<b>\$ 20,844,579</b>	<b>\$ 9,307,132</b>	<b>(55.3)%</b>
<b>Authorized Positions</b>	<b>15</b>	<b>18</b>	<b>21</b>	<b>16.7 %</b>

## Division: Facilities Management

Expenditures	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 11,762,126	\$ 12,731,915	\$ 13,938,828	9.5 %
Operating Expenditures	26,569,776	32,966,822	34,301,362	4.0 %
Capital Outlay	572,354	352,518	326,120	(7.5)%
<b>Total Operating</b>	<b>\$ 38,904,257</b>	<b>\$ 46,051,255</b>	<b>\$ 48,566,310</b>	<b>5.5 %</b>
Capital Improvements	\$ 15,230,673	\$ 91,054,689	\$ 74,310,588	(18.4)%
Debt Service	12,609	12,502	170,531	1,264.0 %
<b>Total Non-Operating</b>	<b>\$ 15,243,282</b>	<b>\$ 91,067,191</b>	<b>\$ 74,481,119</b>	<b>(18.2)%</b>
<b>Total</b>	<b>\$ 54,147,539</b>	<b>\$ 137,118,446</b>	<b>\$ 123,047,429</b>	<b>(10.3)%</b>
<b>Authorized Positions</b>	<b>167</b>	<b>169</b>	<b>170</b>	<b>0.6 %</b>

## Division: Fiscal & Operational Support

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 1,078,468	\$ 1,126,390	\$ 1,277,586	13.4 %
Operating Expenditures	1,622,353	705,564	61,752	(91.2)%
Capital Outlay	4,135	1,695	1,995	17.7 %
<b>Total Operating</b>	<b>\$ 2,704,956</b>	<b>\$ 1,833,649</b>	<b>\$ 1,341,333</b>	<b>(26.8)%</b>
<b>Total</b>	<b>\$ 2,704,956</b>	<b>\$ 1,833,649</b>	<b>\$ 1,341,333</b>	<b>(26.8)%</b>
<b>Authorized Positions</b>	<b>12</b>	<b>12</b>	<b>13</b>	<b>8.3 %</b>

## Division: Fleet Management

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 4,390,902	\$ 5,136,621	\$ 5,517,955	7.4 %
Operating Expenditures	9,977,553	12,538,969	13,765,821	9.8 %
Capital Outlay	103,642	299,279	297,000	(0.8)%
<b>Total Operating</b>	<b>\$ 14,472,097</b>	<b>\$ 17,974,869</b>	<b>\$ 19,580,776</b>	<b>8.9 %</b>
Capital Improvements	\$ 32,736	\$ 2,842,162	\$ 1,950,000	(31.4)%
Reserves	0	2,852,198	2,728,041	(4.4)%
<b>Total Non-Operating</b>	<b>\$ 32,736</b>	<b>\$ 5,694,360</b>	<b>\$ 4,678,041</b>	<b>(17.8)%</b>
<b>Total</b>	<b>\$ 14,504,833</b>	<b>\$ 23,669,229</b>	<b>\$ 24,258,817</b>	<b>2.5 %</b>
<b>Authorized Positions</b>	<b>69</b>	<b>69</b>	<b>69</b>	<b>0.0 %</b>

## Division: Procurement

Expenditures	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 2,464,840	\$ 3,000,205	\$ 3,270,122	9.0 %
Operating Expenditures	86,375	479,753	116,595	(75.7)%
Capital Outlay	9,967	2,200	1,995	(9.3)%
<b>Total Operating</b>	<b>\$ 2,561,182</b>	<b>\$ 3,482,158</b>	<b>\$ 3,388,712</b>	<b>(2.7)%</b>
Debt Service	\$ 7,149	\$ 8,097	\$ 7,500	(7.4)%
<b>Total Non-Operating</b>	<b>\$ 7,149</b>	<b>\$ 8,097</b>	<b>\$ 7,500</b>	<b>(7.4)%</b>
<b>Total</b>	<b>\$ 2,568,331</b>	<b>\$ 3,490,255</b>	<b>\$ 3,396,212</b>	<b>(2.7)%</b>
<b>Authorized Positions</b>	<b>34</b>	<b>36</b>	<b>36</b>	<b>0.0 %</b>

## Division: Real Estate Management

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 1,775,213	\$ 2,219,113	\$ 2,524,716	13.8 %
Operating Expenditures	8,431,341	9,917,187	3,656,986	(63.1)%
Capital Outlay	5,654	32,500	49,695	52.9 %
<b>Total Operating</b>	<b>\$ 10,212,208</b>	<b>\$ 12,168,800</b>	<b>\$ 6,231,397</b>	<b>(48.8)%</b>
Capital Improvements	\$ 0	\$ 300,000	\$ 300,000	0.0 %
Debt Service	0	0	6,835,044	n/a
Grants	300,000	300,000	300,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 300,000</b>	<b>\$ 600,000</b>	<b>\$ 7,435,044</b>	<b>1,139.2 %</b>
<b>Total</b>	<b>\$ 10,512,208</b>	<b>\$ 12,768,800</b>	<b>\$ 13,666,441</b>	<b>7.0 %</b>
<b>Authorized Positions</b>	<b>25</b>	<b>25</b>	<b>27</b>	<b>8.0 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Administrative Services Department**

The Administrative Services Department is responsible for the management of capital projects to construct, repair or enhance Orange County facilities and infrastructure.

	Adopted <u>FY 2022-23</u>
Capital Projects	\$ 6,400,000
Facilities Management	74,310,588
Fleet Management	1,950,000
Real Estate Management	<u>300,000</u>
Department Total	\$82,960,588

**Funding Mechanism:**

Projects within the Administrative Services Department are budgeted in the Capital Projects, Facilities Management, Fleet Management, and Real Estate Management divisions and are primarily related to the construction, improvement, and maintenance of facilities. Funding is provided by the Capital Projects Fund (1023) and Fleet Management Fund (5530).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Administrative Services

4 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Administrative Services</b>											
Capital Projects											
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		<b>Org Subtotal</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
2074	1023	Cultural Community Center	193,132	4,206,868	0	0	0	0	0	0	4,400,000
		<b>Org Subtotal</b>	<b>193,132</b>	<b>4,206,868</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400,000</b>
2076	1023	County Services Building	63,152	936,848	0	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>63,152</b>	<b>936,848</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
2077	1023	Courthouse Build-Out	2,224,532	8,775,468	6,400,000	0	0	0	0	0	17,400,000
		<b>Org Subtotal</b>	<b>2,224,532</b>	<b>8,775,468</b>	<b>6,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,400,000</b>
2079	1023	Barnett Park Emergency Generator	59,911	137,425	0	0	0	0	0	0	197,336
	7580	HMGP Barnett Park	179,733	375,882	0	0	0	0	0	0	555,615
		<b>Org Subtotal</b>	<b>239,644</b>	<b>513,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>752,951</b>
2080	1023	Bithlo Commun Cntr Emgcy Gen	26,456	48,625	0	0	0	0	0	0	75,081
	7590	HMGP Bithlo Community Center	79,369	140,985	0	0	0	0	0	0	220,354
		<b>Org Subtotal</b>	<b>105,825</b>	<b>189,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,435</b>
2081	1023	Bithlo Water Trtmnt Plant Emgcy Gen	26,311	48,771	0	0	0	0	0	0	75,082
	7589	HMGP Bithlo Water Trtmnt Plant	78,932	141,423	0	0	0	0	0	0	220,355
		<b>Org Subtotal</b>	<b>105,243</b>	<b>190,194</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,437</b>
2082	1023	Goldenrod Rec. Center Emgcy Gen	24,204	38,413	0	0	0	0	0	0	62,617
	7583	HMGP Goldenrod Rec Center	72,613	111,164	0	0	0	0	0	0	183,777
		<b>Org Subtotal</b>	<b>96,817</b>	<b>149,577</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,394</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2083	1023	Meadow Woods Rec Cntr Emgcy Gen	23,655	38,948	0	0	0	0	0	0	62,603
	7585	HMGP Meadow Woods Rec Cntr	70,965	112,763	0	0	0	0	0	0	183,728
		<b>Org Subtotal</b>	<b>94,620</b>	<b>151,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,331</b>
2084	1023	Silver Star Rec Cntr Emgcy Gen	23,655	38,948	0	0	0	0	0	0	62,603
	7581	HMGP Silver Star Rec Cntr Emgcy Gen	70,965	112,763	0	0	0	0	0	0	183,728
		<b>Org Subtotal</b>	<b>94,620</b>	<b>151,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,331</b>
2085	1023	South Econ Rec Cntr Emgcy Gen	23,655	38,948	0	0	0	0	0	0	62,603
	7582	HMGP South Econ Rec Cntr Emgcy Gen	70,965	112,763	0	0	0	0	0	0	183,728
		<b>Org Subtotal</b>	<b>94,620</b>	<b>151,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,331</b>
2086	1023	West Orange Rec Cntr Emgcy Gen	26,167	48,915	0	0	0	0	0	0	75,082
	7584	HMGP West Orange Rec Cntr	78,501	141,852	0	0	0	0	0	0	220,353
		<b>Org Subtotal</b>	<b>104,668</b>	<b>190,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,435</b>
2090	1023	Tax Collector Downtown Office Modification	13,811	986,189	0	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>13,811</b>	<b>986,189</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
7325	8340	OC Rec Gyms Emerg Retrofit	176,296	1,653,706	0	0	0	0	0	0	1,830,002
		<b>Org Subtotal</b>	<b>176,296</b>	<b>1,653,706</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,830,002</b>
		DIVISION SUBTOTAL	3,606,980	18,277,667	6,400,000	0	0	0	0	0	28,284,647
Facilities Management											
0263	1023	Improvements to Facilities	8,712,974	19,135,395	12,190,050	7,608,750	2,000,000	2,000,000	2,000,000	0	53,647,169
		<b>Org Subtotal</b>	<b>8,712,974</b>	<b>19,135,395</b>	<b>12,190,050</b>	<b>7,608,750</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>53,647,169</b>

4 - 16

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Administrative Services

4 - 17

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1703	1023	Administration Center HVAC	285,785	3,547,743	5,016,472	2,430,000	0	0	0	0	11,280,000
		<b>Org Subtotal</b>	<b>285,785</b>	<b>3,547,743</b>	<b>5,016,472</b>	<b>2,430,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,280,000</b>
1755	1023	Courthouse HVAC & Building Imp	499,655	5,678,074	6,796,544	7,894,999	6,000,000	2,000,000	0	0	28,869,272
		<b>Org Subtotal</b>	<b>499,655</b>	<b>5,678,074</b>	<b>6,796,544</b>	<b>7,894,999</b>	<b>6,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>28,869,272</b>
1756	1023	Corrections HVAC & Building Imp	1,005,132	5,713,186	7,748,268	4,000,000	0	0	0	0	18,466,586
		<b>Org Subtotal</b>	<b>1,005,132</b>	<b>5,713,186</b>	<b>7,748,268</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,466,586</b>
1758	1023	Corrections Boiler Replacement	3,305,600	1,069,399	0	0	0	0	0	0	4,374,999
		<b>Org Subtotal</b>	<b>3,305,600</b>	<b>1,069,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,374,999</b>
1759	1023	Corrections Work Release HVAC	220,646	1,079,354	0	2,800,000	0	0	0	0	4,100,000
		<b>Org Subtotal</b>	<b>220,646</b>	<b>1,079,354</b>	<b>0</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,100,000</b>
1760	1023	Corrections Security Doors	1,018,898	4,680,219	2,000,000	1,865,883	500,000	0	0	0	10,065,000
		<b>Org Subtotal</b>	<b>1,018,898</b>	<b>4,680,219</b>	<b>2,000,000</b>	<b>1,865,883</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,065,000</b>
1761	1023	Corrections Central Energy Plant Imprv	236,594	3,563,224	2,900,182	1,400,000	0	0	0	0	8,100,000
		<b>Org Subtotal</b>	<b>236,594</b>	<b>3,563,224</b>	<b>2,900,182</b>	<b>1,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,100,000</b>
1762	1023	Sheriff's Complex HVAC Replacement	297,980	3,022,021	3,250,000	0	0	0	0	0	6,570,001
		<b>Org Subtotal</b>	<b>297,980</b>	<b>3,022,021</b>	<b>3,250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,570,001</b>
1765	1023	Correctns Hrzsns Smoke Cntrl/Rpl Smk Fan	0	1,000,000	3,000,000	3,000,000	0	0	0	0	7,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Administrative Services

4 - 18

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1784	1023	Facilities Mngmnt Corrections Office/Whrhs	0	0	300,000	2,200,000	1,500,000	0	0	0	4,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>2,200,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
1786	1023	Public Works Generator & Fuel Tank Rplcrr	0	0	350,000	2,450,000	200,000	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>2,450,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
1787	1023	Courthouse Improvement to Facilities	0	0	5,170,000	2,070,000	0	0	0	0	7,240,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>5,170,000</b>	<b>2,070,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,240,000</b>
2049	1023	HVAC & IAQ Related Repl/Rest	7,762,983	12,300,736	4,875,000	2,000,000	2,000,000	2,000,000	2,000,000	0	32,938,719
		<b>Org Subtotal</b>	<b>7,762,983</b>	<b>12,300,736</b>	<b>4,875,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>32,938,719</b>
2050	1023	Energy Conservation Retrofit	2,931,575	3,559,245	1,741,500	500,000	500,000	500,000	500,000	0	10,232,320
		<b>Org Subtotal</b>	<b>2,931,575</b>	<b>3,559,245</b>	<b>1,741,500</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>10,232,320</b>
2052	1023	County Facs Roof Assess/Rep	3,757,745	5,102,117	2,433,750	1,000,000	1,000,000	1,000,000	1,000,000	0	15,293,612
		<b>Org Subtotal</b>	<b>3,757,745</b>	<b>5,102,117</b>	<b>2,433,750</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>15,293,612</b>
2063	1023	Courthouse Escalator Replacement	0	1,631,178	1,618,822	0	0	0	0	0	3,250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,631,178</b>	<b>1,618,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,250,000</b>
2071	1023	Courthouse Chiller Replacements	163,104	3,066,896	2,070,000	0	0	0	0	0	5,300,000
		<b>Org Subtotal</b>	<b>163,104</b>	<b>3,066,896</b>	<b>2,070,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300,000</b>
2073	1023	Corrections Campus Wide UPS System	245,747	2,254,253	0	2,800,000	0	0	0	0	5,300,000
		<b>Org Subtotal</b>	<b>245,747</b>	<b>2,254,253</b>	<b>0</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost	
2087	1023	Courthouse Elevator Modernization	0	3,000,000	2,500,000	0	0	0	0	0	5,500,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,500,000</b>	
2088	1023	Courthouse Lighting Upgrade	0	1,150,000	2,000,000	1,000,000	0	0	0	0	4,150,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,150,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,150,000</b>	
2089	1023	Courthouse Power Modernization	94,599	1,855,401	1,600,000	800,000	0	0	0	0	4,350,000	
		<b>Org Subtotal</b>	<b>94,599</b>	<b>1,855,401</b>	<b>1,600,000</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,350,000</b>	
2091	1023	Public Works Admin Window Replacement	738	1,499,262	1,650,000	2,500,000	0	0	0	0	5,650,000	
		<b>Org Subtotal</b>	<b>738</b>	<b>1,499,262</b>	<b>1,650,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,650,000</b>	
2092	1023	Corrections FDC Re-pipe	0	1,800,000	1,500,000	0	0	0	0	0	3,300,000	
		<b>Org Subtotal</b>	<b>0</b>	<b>1,800,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,300,000</b>	
2093	1023	Corrections Genesis Re-pipe	130,857	1,469,143	1,000,000	0	0	0	0	0	2,600,000	
		<b>Org Subtotal</b>	<b>130,857</b>	<b>1,469,143</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,600,000</b>	
2094	1023	Corrections BRC Smoke Controls	97,809	2,702,191	700,000	0	0	0	0	0	3,500,000	
		<b>Org Subtotal</b>	<b>97,809</b>	<b>2,702,191</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>	
2095	1023	Facilities Central District Building Rplcmnt	24,348	1,175,652	1,900,000	0	0	0	0	0	3,100,000	
		<b>Org Subtotal</b>	<b>24,348</b>	<b>1,175,652</b>	<b>1,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,100,000</b>	
		DIVISION SUBTOTAL	30,792,769	91,054,689	74,310,588	48,319,632	13,700,000	7,500,000	5,500,000	0	271,177,678	
<b>Fleet Management</b>												
4 - 19	2046	5530	Tanks Replacement	129,873	1,307,901	910,000	2,310,000	10,000	10,000	10,000	0	4,687,774
			<b>Org Subtotal</b>	<b>129,873</b>	<b>1,307,901</b>	<b>910,000</b>	<b>2,310,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>4,687,774</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2051	5530	Fleet Bldg Renovations	477,584	1,534,261	1,040,000	1,439,750	905,500	100,000	100,000	0	5,597,095
		<b>Org Subtotal</b>	<b>477,584</b>	<b>1,534,261</b>	<b>1,040,000</b>	<b>1,439,750</b>	<b>905,500</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>5,597,095</b>
		DIVISION SUBTOTAL	607,457	2,842,162	1,950,000	3,749,750	915,500	110,000	110,000	0	10,284,869
Real Estate Management											
3197	1023	Real Estate Mgmt Tracking Software	0	300,000	300,000	0	0	0	0	0	600,000
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>
		DIVISION SUBTOTAL	0	300,000	300,000	0	0	0	0	0	600,000
		DEPARTMENT SUBTOTAL	35,007,206	112,474,518	82,960,588	52,069,382	14,615,500	7,610,000	5,610,000	0	310,347,194
		<b>GRAND TOTAL</b>	<b>35,007,206</b>	<b>112,474,518</b>	<b>82,960,588</b>	<b>52,069,382</b>	<b>14,615,500</b>	<b>7,610,000</b>	<b>5,610,000</b>	<b>0</b>	<b>310,347,194</b>

Orange County

Administrative Services

\* Prior Expenditures is calculated using 3 or 5 years.

# TABLE OF CONTENTS

## COMMUNITY & FAMILY SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE .....	5-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES .....	5-4
PERFORMANCE MEASUREMENT SYSTEM .....	5-9
DEPARTMENT BUDGET AND HIGHLIGHTS .....	5-10
CAPITAL IMPROVEMENTS PROGRAM .....	5-20

**ORANGE**  
  
**COUNTY**  

---

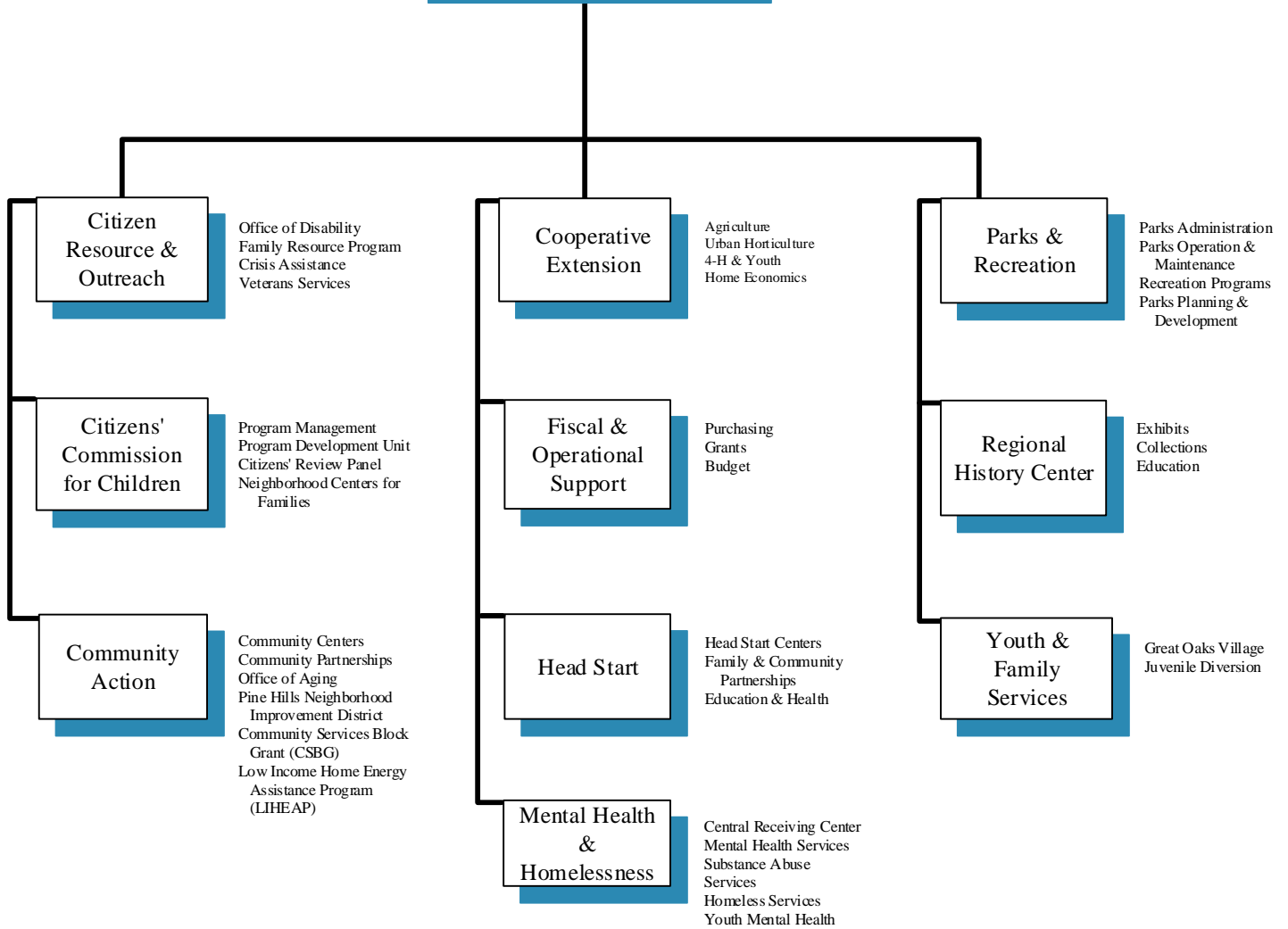
**GOVERNMENT**  

---

**F L O R I D A**

# COMMUNITY & FAMILY SERVICES

Administration



## Community and Family Services

### Purpose Statement:

The Community and Family Services Department provides services that preserve and enhance the quality of life in the community by protecting and promoting the stability of families and welfare of citizens through the effective planning, implementation, and management of human services, and by providing cultural, recreational services, and historical opportunities. Focusing on children and family services, community partnerships, education and culture, and seniors, this multi-disciplinary, diverse department serves to meet the challenges of life present in a rapidly changing metropolitan area.

### Program Descriptions:

- The **Citizen Resource & Outreach Division** promotes self-sufficiency by providing several services to citizens experiencing a temporary financial or medical crisis. The services include financial assistance needed to maintain housing, eviction prevention, and supportive case management needed to ensure our chronically homeless clients maintain their housing. The division also helps Veterans with benefit and claims filing assistance and provides information, educational outreach, and referral services to those with disabilities. The division works with multiple internal and external organizations to provide additional referrals for citizens based on their need and eligibility.
- The **Citizens' Commission for Children (CCC) Division** funds, evaluates, monitors, and administers contracts that specifically address the needs of children, youth, and families in Orange County. CCC funds 13 Neighborhood Centers for Families (NCFs) that consist of numerous collaborative agencies that use the one-stop shop for Human Services Family Support Model. Also, the CCC funds the Afterschool Zone (ASZ) program at 31 Orange County middle schools. The CCC also provides oversight and management for the Citizens' Review Panel (CRP), which facilitates a funding process for funding human service programs throughout Orange County. The division administers Orange County's Children's Services funding, a unique funding source dedicated solely to investing in the well-being of children and families in Orange County.
- The **Community Action Division** is responsible for 12 community centers throughout Orange County. Eight (8) community centers are fully operated by Community Action, and four (4) are operated through partnerships with the CCC, Head Start, and Parks & Recreation. The community centers managed by Community Action are one-stop facilities that house necessary services to meet the needs of low-income citizens through education, recreation, social services, and financial resources. Community Action is a recipient of a Community Services Block Grant (CSBG) used to assist families in becoming self-sufficient. The division also administers a Low-



Income Home Energy Assistance Program (LIHEAP) that is used to assist low-income households in paying their home energy bills. Finally, the Office on Aging is a key component of the division as an advocate for aging individuals and their caregivers.

- The **Cooperative Extension Division** provides practical research-based education and consultation to address local needs in the areas of agriculture, horticulture, natural resources, family and consumer sciences, and 4-H youth development. Teaching sustainable agriculture, environmental and family resources management reduces the use of water and energy and increases the health and economic viability of local communities.
- The **Fiscal and Operational Support Division** provides administrative services for the entire department. Its areas of responsibility include the administration and coordination of fiscal resources to increase efficiency and program coordination.
- The **Head Start** programs promote school readiness by enhancing the social and cognitive development of children through the provision of educational, health, nutritional, social, and mental wellness services to enrolled children and families. Parents are engaged in their children's learning while participating in programs and activities that enhance their progress toward educational, financial literacy and employment goals. Significant emphasis is placed on the involvement of parents and the governing board in the administration of the Head Start programs. Head Starts are operated in communities, in collaboration with the community.
- The **Mental Health and Homelessness Division** provides leadership and community planning for mental health, substance abuse, and homeless system issues. The division works closely with providers, stakeholders, and other governments, and has responsibilities to work collaboratively for additional State and Federal funding for mental health and homeless services system projects. The division continues to strive through public and private partnerships to serve the most vulnerable in Orange County.



## Community and Family Services

---

- The **Orange County Regional History Center** is a national multi-award-winning museum and community anchor in Downtown Orlando. Across multiple floors of exhibitions, both permanent and temporary, and through exciting programming for all ages and backgrounds, The History Center serves as the gateway for community engagement, education, and inspiration by preserving and sharing Central Florida's continually unfolding story.
- The **Parks and Recreation Division** seeks to improve the quality of life in Orange County. Special events build a sense of community and provide opportunities for family engagement. Sports leagues and training give youth and adults a chance to achieve and excel. Historical properties and preservation maintain local heritage and anchor the community. The division manages preserves, open spaces and protects the natural environment for present and future generations. Trails, gymnasiums, classes, and fitness facilities increase community health and wellness. Parks builds the citizens of tomorrow through enrichment programs.
- The **Youth and Family Services (YFS) Division** provides a safety net for children and families that are in crisis in Orange County. Services include a foster care group home, youth shelter, family counseling services, parent education, family stabilization services, juvenile probation services, mental health counseling, diversion services, and a human trafficking residential program. The Juvenile Assessment Center also provides an array of social service programs that link services amongst the division.

### **FY 2021-22 Major Accomplishments:**

#### ***Citizen Resource and Outreach Division***

- Managed the federal Emergency Rental Assistance (ERA 1) program. The program has distributed over \$28.5 million in rental assistance to more than 4,000 households that were financially impacted by the COVID-19 pandemic.
- The Veterans Services Program assisted veterans with filing more than 1,350 new claims for veterans' benefits.
- Implemented a new software system for the Veterans Services Office that will enable staff to work directly with the Veterans Administration. The new system will expedite services by allowing staff to directly upload time-date stamped Veterans' claims for benefits, follow the application process for each claim and communicate directly with claims processors.

#### ***Citizens' Commission for Children (CCC) Division***

- The Citizens' Commission for Children implemented uniform performance metrics across all funding categories, following the Results-Based Accountability (RBA) performance measurement and management model. This contracting practice promotes outcomes-focused, preventive, and early intervention services while simultaneously allowing the county to test and build evidence for innovative

and community-based approaches.

- Coordinated nearly \$10 million in in-kind and matched contributions in programs/services for children and their families throughout Orange County.
- Orange County's Neighborhood Center for Families and After School Zone programs continued to assist children and families throughout the pandemic. During the 2021-22 fiscal year, the NCFs served nearly 25,000 individuals with services that included after school programming, emergency assistance, counseling, employment, and health services.
- The Citizens' Commission for Children has engaged over 40 small, grassroots, nonprofit organizations in delivering services to Orange County's residents.

#### ***Community Action Division***

- The division met 100% of its required organizational standards established by the federal government for community action agencies.
- Community Services Block Grant (CSBG) funding helped 70 individuals obtain work skills and competency to increase their employability.
- There were over 133,006 visitors to community centers. Citizens received services to help stabilize their income, improve their employability, and participated in programs that helped to relieve the stresses of socio-economic poverty.
- The LIHEAP Program continued to assist families with utility payments. Nearly 2,000 overdue utility bills were paid for qualified households using the regular LIHEAP Crisis funding and 5,291 were paid with the regular LIHEAP Home Energy Credit funding. An additional 41 bills were paid with CARES funding, and 4,745 units were paid using the American Rescue Plan Act funding. The total units/bills paid for 2021 was 12,077.

#### ***Cooperative Extension Division***

- 20 participants who attended the First Time Homebuyer workshop closed on their homes and received Down Payment Assistance funds; awarded \$89,555 in partnership with Florida A&M University (FAMU) to Support Housing Counseling Programs, Partnerships with Minority Serving Institutions, and Training.
- Through the Orange County 4-H After-School Garden Clubs, 134 youth participated in a 24-week school year program in the establishment of seven (7) vegetable gardens.
- 4-H Youth collected over 600 pounds of peanut butter for the annual Peanut Butter Challenge, which was donated to local food pantries.
- Organized six (6) Adopt-a-Tree programs throughout Orange County, which provided homeowners with up to two (2) trees and information on how to correctly plant and maintain them.
- Through a grant from the Florida Wildflower Foundation, the Downtown demonstration garden was transformed to include 17 species of native plants.
- Received \$34,000 from a U.S. Department of Agriculture (USDA) grant to develop basic bilingual landscape training materials.

## Community and Family Services

### Head Start

- Orange County Head Start (OCHS) expanded the contract with Orange County Public Schools to expand Head Start centers on Orange County Public Schools campuses at West Oaks and Millennia Elementary.
- Orange County Head Start children, families and teachers participated with the Orlando Science Center Ignite Discovery program, which provides teachers with the tools and capabilities to integrate STEM (Science, Technology, Engineering, and Mathematics) in their classrooms.
- Orange County Head Start utilized funds from the annual training budget to support 42 parents completing Abriendo Puertas/Opening Doors, and Incredible Years Preschool parenting training. A total of 23 parents completed the Abriendo Puertas program and a total of 19 completed the Incredible Years Preschool training. Abriendo Puertas builds parent leadership skills and knowledge through in-person trainings. The Incredible Years Preschool program is for parents with concerns about the behavior of a child between the ages of three (3) and six (6). Parents learn strategies for interacting positively with their child and discouraging unwanted behavior.
- Orange County Head Start used ARPA funds to procure 182 desktop computers for the children. The children's previous computers were over 10 years old. All classrooms will receive two (2) new computers.
- Orange County Head Start is certified as a Trauma Informed program and has completed the Trauma Smart focused training for the entire program.



### Mental Health and Homelessness Division

- The Orange County Board of County Commissioners approved all the recommendations for the Orange County Mental and Behavioral Health System of Care Community Analysis, which was completed in February 2022.
- In August of 2022, the division was awarded a four-year Substance Abuse and Mental Health Services (SAMHSA) System of Care expansion grant to

improve services and supports for children from prenatal through age eight (8).

- The division received two (2) federal one-year congressional awards to further expand Parent Child Interaction Therapy for children and families and the Upstream Model a planning phase for young adults experiencing homelessness.
- The division sponsored (at no cost to the community) the following Evidence Based Practices: Modular Approach to Treating Children, Parent Child Interaction Therapy, Family Systems Trauma, Dialectical Behavior Therapy and Trauma Focused Cognitive Behavioral Therapy to 283 mental health clinicians to provide the community with high fidelity services that result in positive, long-term outcomes.

### Orange County Regional History Center

- The History Center has begun to see in-person attendance increase again despite the ongoing impacts of the COVID-19 pandemic. Staff has continued to create a robust schedule of in-person, virtual, and hybrid programming and exhibitions for the community and stretching to a global audience.
- The History Center was selected as one of only nine (9) organizations for a prestigious pilot program called *Fostering Critical Conversations with Our Communities* program, a Smithsonian Institution community-engagement initiative in collaboration with the International Coalitions of Sites of Conscience.
- Successfully transitioned from Past Perfect collections management software to a much more robust custom integration of Proficio and Preservica, and began building its Legacy Lab, both of which will greatly enhance accessibility for the community to the museum's resources and collections over time.
- Installed the *Mythic Creatures: Giants, Dragons, and Unicorns* exhibition as well as *INTO LIGHT Project FLORIDA*, a community partnership exhibition which aimed to change the conversation around substance use disorder and addiction.

### Parks and Recreation Division

- Completed Phase II of the Shingle Creek Trail.
- Completed construction of the Covered Arena at Clarcona Horse Park.
- Completed construction and opened the Magnolia Park Eco Education Center on Lake Apopka.
- Completed capital purchase of generators to be installed at Recreation Center Gymnasiums for community emergency shelters serving persons with special needs.
- Installed state of the art "ninja" fitness stations at Wedgefield, West Orange, and Barnett parks.
- Board approved updates to the Field Allocation Process following stakeholder meetings. Also, the 2022 Field Allocations completed by the Parks Advisory Board.

## Community and Family Services



### **Youth and Family Services Division**

- Great Oaks Village reintroduced the Art Works program to the youth. Many of the youths hidden talents were revealed and their artwork was displayed throughout Orange County.
- Changing Adolescent Perspectives added a new program component to work with youth that have Domestic Violence charges. Circuit 9 Court requested this additional service of the program because of the success rate of the existing program.
- Stop Now and Plan Youth Justice is a new program that is being conducted in a pilot format. This new program works with youth males that are in middle and high school. Due to the overwhelming positive response from the community, it was suggested that Orange County pilot this statewide program.

### **FY 2022-23 Department Objectives:**

#### **Citizen Resource and Outreach Division**

- Manage the Federally funded Emergency Rental Assistance (ERA2) Program to distribute rental assistance to residents financially impacted due to or during the COVID-19 pandemic to prevent evictions and assist renters with maintaining their housing.
- Upgrade current software system used to provide financial assistance through the Crisis and Family Resource programs. The upgrade will allow residents to submit documents through a portal and will allow staff to communicate with residents directly through the software which will reduce the number of required in office visits while simultaneously providing more effective service to residents.
- Work with partners to launch the Shared Housing pilot project which will benefit both residents who need housing and residents who have housing available. Residents who participate in the program will benefit either from securing safe housing at a reasonable rent or by assisting residents who have space with rental income.

#### **Citizens' Commission for Children (CCC) Division**

- Evaluate and refine the Family Support Model as implemented by the Neighborhood Centers of Families (NCFs).

- Continue to engage community-based organizations in applying for Citizens' Resource Panel (CRP) funding.
- The Citizens' Commission for Children will continue to enhance the use of data and evaluation among contracted human service providers.

#### **Community Action Division**

- Enroll clients in a variety of occupational skills training courses offered through local vocational technical schools.
- Implement skills programs to assist clients with obtaining and retaining successful employment.
- The LIHEAP Program will continue to provide utility payment assistance to low-income clients across the county utilizing funding from Federal grant dollars from the State of Florida Department of Economic Opportunity.
- Continue to advocate and provide educational resources in support of healthy living for our senior citizens.
- Continue with the implementation of the Senior Climate Efficiency Program, which repairs and replaces air conditioning units for low-income senior citizens.

#### **Cooperative Extension Division**

- Continue to provide commercial and residential classes and develop more virtual opportunities for learning about care of landscapes and gardens and conservation of water. This will improve the economic well-being of the agricultural/horticultural industry and the citizens of Orange County.
- Continue to provide environmental education information on sustainable living practices and natural resource conservation and continue to develop the Extension Education Center's Exploration Gardens to bolster the nine (9) principles of the Florida-Friendly™ Landscaping Program.
- Expand programs and networks through increased virtual programs to promote local economic development through the support of local food systems and promote healthy nutrition and lifestyles to reduce individual and community health care costs.
- Continue to provide timely programs and increase virtual programming to cover the myriad of topics that aid in 4-H Youth Development and family activities throughout the county.

#### **Head Start**

- Institute a professional development program that will ensure staff training needs are addressed; as well as ensuring compliance with regulatory and programmatic requirements.
- Expand on the current employee wellness program to include mental health and wellness activities and resources throughout the year.
- Increase the capacity of the program to become a trauma-informed workforce.
- Increase access for students, educators, parents, and other community members to information technology resources that can enhance children's learning.

## Community and Family Services

---

### *Mental Health and Homeless Division*

- Facilitate a Strategic Planning Implementation Process for the Orange County Mental and Behavioral Health System of Care Community Analysis comprised of the sixteen recommendations.
- Continue to expand and diversify the Youth Mental Health Commission preferred provider network that is family driven, youth guided, culturally and linguistically competent, comprehensive, community based, and outcome based.
- Improve the well-coordinated criminal justice diversion system for children, youth, and adults with a focus on expanding mobile crisis services to adult populations and broadening access for Crisis Intervention Team Training for Law Enforcement.
- Continue to promote the use of Evidence Based Practices across the community that result in positive, long-term outcomes.



### *Orange County Regional History Center*

- Continue to work closely with schools and general visitors to bridge between safety needs and quality engagement and programming opportunities for the remainder of the pandemic.
- Seek supplemental funding and grant opportunities to enhance the museum's ability to serve the Central Florida community.
- Continue to develop and decolonize our Central Florida historical collection, ensuring that it is reflective of our entire community's experience.
- Continue planning and having conversations with the County and Society donors and grantors to move forward with our current capital improvements while planning for greater, more sustainable, long-term growth of the institution in service to the community.

### *Parks and Recreation Division*

- Construct Taborfield Neighborhood Park.
- Complete design and construction to renovate Downey Park skate park and playground.
- Construct expansion for Bithlo Park Recreation Center.
- Upgrade ballfield sport lighting to LED (light-emitting diode) for increased efficiencies and superior safety.
- Design Phase 1A and 1B of Horizons West Park.
- Begin construction of Dr. Phillips Little League complex.
- Design new recreation center/gymnasium at Barber Park.

- Begin construction of Phase I, segments 2 & 3, as well as Phase III of the Shingle Creek Trail.
- Design renovations and reuse of Lake Ellenor Park.
- Construct dog park at Wedgefield Park.

### *Youth and Family Services Division*

- Great Oaks Village will continue to remodel the existing cottages to provide a more appealing living space for the youth that reside there. The renovations include new flooring, remodeled bathrooms and kitchens and a fresh coat of paint.
- Continue to work closely with Orange County Public schools so that we can assist in being part of the continuum of services. These services include counseling, Stop Now and Plan and parenting education and support.
- Collaborate with community partners and stakeholders so that service delivery is uninterrupted.
- Complete the Adverse Childhood Experiences assessment on all Parent Support Squad youth, Great Oaks Village residents and Youth Shelter clients.

## Community & Family Services

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Citizens' Commission for Children</b>				
- Number of NCF Clients Served		18,984	18,000	18,000
- % of Clients on Track to Meet Program Guidelines		95%	94%	94%
- Cost Per Client Contact Hour		\$ 74.35	\$ 70.00	\$ 70.00
<b>Community Action</b>				
- Number of Clients Served		110,116	48,000	100,000
- Number of Community Center Visits		199,178	320,000	200,000
- % of Satisfied Clients		0%	0%	0%
- % of Clients Household Income/Benefits Increased		3%	20%	30%
<b>Cooperative Extension Services</b>				
- Total Number of Participants in All Educational Programs		174,702	230,000	230,000
- Gain in Knowledge of Sample Participants		87%	90%	90%
<i>Results are based on surveys and scores from pre and post tests.</i>				
- Number of Clients Provided Environmental Education		85,288	115,000	115,000
<b>Head Start</b>				
- Average Daily Attendance (% of Enrollees)		86%	90%	90%
- % of Program Areas Meeting or Exceeding Critical Outcomes		94%	90%	90%
- Cost Per Child		\$ 10,731	\$ 10,537	\$ 10,533
<b>Regional History Center</b>				
- Number of Visitors		22,688	55,000	35,000
- % Satisfaction from Visitors' Surveys		93%	91%	92%
- Operating Cost Per Visitor		\$ 105.21	\$ 46.28	\$ 85.00
<b>Parks &amp; Recreation</b>				
- Number of Park Visitors		12,269,114	13,000,000	14,000,000
- Operating Expenses per Maintained Acre		\$ 17,133	\$ 18,000	\$ 20,000
- Acres of Parkland per Thousand Residents		10.35	8.00	8.00
- Parks Cost per Capita		\$ 27.63	\$ 29.00	\$ 30.00
<b>Youth and Family Services</b>				
- Number of Clients Served		5,140	5,000	5,000
- % of Service Measures Meeting or Exceed. Critical Outcomes		94%	90%	90%

## Department: Community & Family Services

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 53,670,236	\$ 74,784,839	\$ 70,369,081	(5.9)%
Operating Expenditures	52,716,981	119,183,635	53,803,349	(54.9)%
Capital Outlay	1,523,325	4,416,085	3,096,391	(29.9)%
<b>Total Operating</b>	<b>\$ 107,910,542</b>	<b>\$ 198,384,559</b>	<b>\$ 127,268,821</b>	<b>(35.8)%</b>
Capital Improvements	\$ 10,419,445	\$ 81,422,373	\$ 34,510,340	(57.6)%
Debt Service	0	0	78,224	n/a
Grants	34,303,201	80,182,190	64,766,041	(19.2)%
Reserves	0	12,598,114	32,601,983	158.8 %
Other	2,223,710	4,465,360	2,333,136	(47.8)%
<b>Total Non-Operating</b>	<b>\$ 46,946,356</b>	<b>\$ 178,668,037</b>	<b>\$ 134,289,724</b>	<b>(24.8)%</b>
<b>Department Total</b>	<b>\$ 154,856,898</b>	<b>\$ 377,052,596</b>	<b>\$ 261,558,545</b>	<b>(30.6)%</b>

### Expenditures by Division / Program

Citizen Resource & Outreach	\$ 12,959,454	\$ 68,903,465	\$ 6,817,352	(90.1)%
Citizens' Commission for Children	27,128,872	67,091,337	45,494,837	(32.2)%
Community Action	11,339,405	17,337,686	17,137,468	(1.2)%
Cooperative Extension Services	1,034,002	1,480,767	1,570,150	6.0 %
Fiscal & Operational Support	1,631,096	3,369,685	3,677,572	9.1 %
Head Start	19,209,827	25,867,057	20,232,512	(21.8)%
Mental Health & Homeless Issues	14,403,690	22,473,845	28,884,959	28.5 %
Parks & Recreation	47,252,624	135,983,897	110,022,820	(19.1)%
Regional History Center	2,367,742	6,875,490	4,100,000	(40.4)%
Youth and Family Services	17,530,184	27,669,367	23,620,875	(14.6)%
<b>Department Total</b>	<b>\$ 154,856,898</b>	<b>\$ 377,052,596</b>	<b>\$ 261,558,545</b>	<b>(30.6)%</b>

### Funding Source Summary

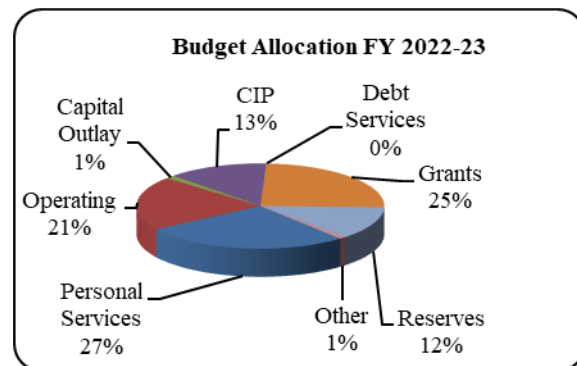
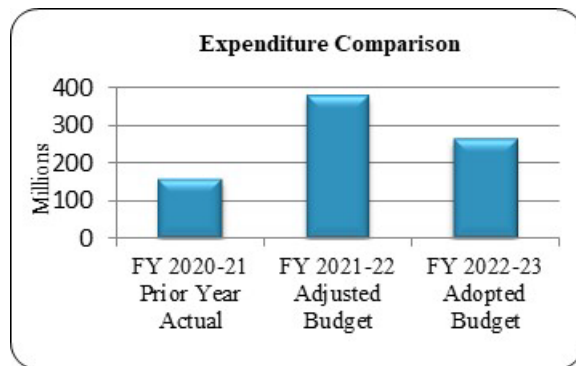
Special Revenue Funds	\$ 86,714,529	\$ 197,179,102	\$ 104,915,669	(46.8)%
General Fund and Sub Funds	63,905,394	125,052,064	109,099,346	(12.8)%
Capital Construction Funds	4,236,975	54,821,430	47,543,530	(13.3)%
<b>Department Total</b>	<b>\$ 154,856,898</b>	<b>\$ 377,052,596</b>	<b>\$ 261,558,545</b>	<b>(30.6)%</b>

### Authorized Positions

	952	961	973	1.2%
--	-----	-----	-----	------

## Community & Family Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The department’s net position change is an increase of 12; a Community Center Supervisor and an Administrative Specialist to support the new Pine Hills Multicultural Center; a Project Coordinator to support the work of the Senior Climate Efficiency Program that provides air conditioning and other utility efficiency improvement to senior citizen homeowners. An Administrative Assistant and Public Relations/Information Officer to support the Regional History Center’s services and exhibitions, and a Museum Registrar to assist with the One Orlando Pulse nightclub exhibition. A Senior Program Manager will assist with the ongoing implementation, request for proposals, contracts and long-term strategies associated with the Orange County Mental and Behavioral Health System. The remainder of the positions will provide support the Citizens’ Commission for Children (CCC) Division due to workload increases and the Parks & Recreation Division due to the opening of TaborField Neighborhood Park and Dr. Phillips Park multipurpose fields.

#### **12 New Position FY 2022-23**

- 2 – Senior Contract Administrator, Citizens’ Commission for Children (CCC)
- 1 – Administrative Specialist, Community Action
- 1 – Project Coordinator, Community Action
- 1 – Community Center Supervisor, Community Action
- 1 – Senior Program Manager, Mental Health and Homelessness
- 3 – Recreation Specialist, Parks & Recreation
- 1 – Administrative Assistant, Regional History Center
- 1 – Public Relations/Information Officer, Regional History Center
- 1 – Museum Registrar, Regional History Center

**Operating Expenses** – The FY 2022-23 operating expenses budget decreased by 54.9% or \$65.4 million from the FY 2021-22 budget. The FY 2022-23 budget does not reflect carryover grant funds or new grant awards, which were recognized after the budget was adopted and is the primary reason for the reduction. The Senior Climate Efficiency Program to help low-income seniors (60+) with air conditioner replacement, service, or system upgrades increased from \$300,000 to \$420,000. The required Department of Juvenile Justice (DJJ) payments are budgeted at \$5.2 million, which is unchanged from the FY 2021-22 budget. Also included in the budget is \$1.5 million to implement the Citizens Safety Task Force recommendations. The other half a million is budgeted in Neighborhood Services and the Non-Departmental budget.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 29.9% or \$1.3 million from the FY 2021-22 budget. The reduction was primarily due to one-time purchases of security equipment in the Regional History Center, as well as equipment and computer equipment reductions in Youth and Family Services and Community Action divisions. The rolling stock budget includes funding for two (2) replacement vehicles for the Cooperative Extension Division, one (1) replacement vehicle for the Community Action Division, one (1) replacement vehicle for the Youth and Family Services Division, and four (4) new vehicles and two (2) replacement vehicles for the Parks and Recreation Division.

**Capital Improvements** – The FY 2022-23 capital improvement budget decreased by 57.6% or \$46.9 million from the FY 2021-22 budget. Most of the increase is due to the timing of re-budgets for capital projects from the FY 2021-22 budget. The budget includes funding for the John Bridges Community Center-Community Center Security Upgrades, Multi-Cultural Community Center Phase IV, Community Center in District 3, Cooperative Extension Office Renovation, Waterleigh Neighborhood Park, Morgan Community Park, Lake Ellenor Community Park, Orlo Vista Parks Masterplan, and other parks construction, maintenance, renovations and additional amenities. Please refer to the detailed Capital Improvement Program section of this document for a complete listing of projects for the department.

**Debt Service** – The FY 2022-23 debt services is budgeted at \$78,224 for capital leases principal and interest payments, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting.

**Grants** – The FY 2022-23 grants budget decreased by 19.2% or \$15.4 million from the FY 2021-22 budget. The FY 2022-23 budget does not reflect carryover grant funds, which were recognized after the budget was adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

**Citizens Review Panel (CRP):** The CRP is responsible for making funding recommendations for the allocation of Orange County human services dollars. The CRP board consists of 20 county volunteers. The CRP volunteers attend agency site visits, which include program and budget reviews. Once this process is complete, the CRP funding recommendations are submitted to the Board of County Commissioners for final action. The budget for FY 2022-23 is \$4.2 million, which includes \$230,702 for contractual services and \$3,913,525 in grants.

	<u>FY 2022-23</u>
Aspire Health Partners, Inc.	\$ 506,000
Coalition for the Homeless, Inc. ( <i>Homeless Initiative</i> )	618,250
Community Coordinated Care for Children, Inc.	216,300
Easter Seals Florida, Inc.	154,500
Goodwill Industries of Central Florida, Inc.	154,500
Harbor House of Central Florida, Inc. ( <i>Homeless Initiative</i> )	242,371
Heart of Florida United Way, Inc.	206,000
LifeStream Behavioral Center ( <i>Homeless Initiative</i> )	487,287
Lighthouse of Central Florida	77,250
Orlando Health, Inc.	128,750
Pathways Drop-In Center, Inc.	118,450
Second Harvest Food Bank of Central Florida, Inc.	56,650
Seniors First, Inc.	370,800
Specialized Treatment & Education Prevention Services, Inc.	30,900
The Salvation Army – A Georgia Corporation	75,000
UCP of Central Florida Supportive Counseling	126,500
Volunteer for Community Impact, Inc.	52,530
Zebra Coalition, Inc.	75,000
TBD	<u>216,487</u>
Total	\$ 3,913,525

**CRP Small Grants:** The CRP Small Grants Program helps bring critically needed services to the citizens of the community by providing funding to small non-profit human service agencies that have operated in Orange County for at least one (1) year and have total budgets of no more than \$300,000. The CRP Small Grants Program budget for FY 2022-23 is \$257,500.

	<u>FY 2022-23</u>
Total Restoration Transformation Center, Inc.	41,200
Drums In Recovery, Inc.	46,350
TBD	<u>169,950</u>
Total	\$ 257,500

**Neighborhood Center for Families (NCFs):** A collaborative effort with partners providing holistic, family-focused services to children within the context of the family. Programs and services are directed toward measurable outcomes and utilize best practices. This system of support emphasizes prevention and early intervention. The NCF budget for FY 2022-23 is \$6,942,289.

	<u>FY 2022-23</u>
Aspire Health Partners, Inc.	\$ 1,370,120
Boys & Girls Clubs of Central Florida	577,774
Christian Services Center of Central Florida	48,313
Community Coordinated Care for Children, Inc.	2,669,706
Every Kid Outreach	31,625
Friends of Children and Families, Inc.	52,530
Goodwill Industries of Central Florida	555,317
Orange County Health Department	408,515
Orange County Public Schools	481,322
Redeeming Light Community Services	59,561
Seniors First, Inc.	90,496



Volunteer for Community Impact, Inc.	12,753
Devereaux Foundation	405,795
TBD	<u>178,462</u>
Total	\$ 6,942,289

**After School/Summer Programs:** Provides Orange County school children with a safe haven that includes educational and recreational alternatives in their daily lives. The After School/Summer Program budget for FY 2022-23 is \$3,540,018.

	<u>FY 2022-23</u>
Boys & Girls Clubs of Central Florida	\$ 1,771,524
YMCA	<u>1,768,524</u>
Total	\$ 3,540,048

**Healthy Start Initiative:** The state’s most comprehensive maternal and infant health care program. Its mission is to improve maternal and child health in Orange County through community partnerships. Services for new mothers and infants include: breastfeeding support, family planning counseling, nutrition education, baby care instructions, and parenting classes. The FY 2022-23 budget is \$43,925.

**Compact Orlando/Orange:** Provides Jones High School students with mentoring and tutoring services to raise reading and test-taking abilities. The FY 2022-23 budget is \$47,556.

**Harbor House:** Provides shelter nights for victims of domestic violence and their children. The FY 2022-23 budget is \$294,694.

**Victim Service Center:** Provides information and assistance to victims of crime and enhances community awareness of the impact of crimes on victims. The FY 2022-23 budget is \$300,190.

**Community Based Care of Central Florida (CBC):** Provides residential group care pass-through under the terms of a contract with the Department of Children and Families. The FY 2022-23 budget is \$60,000.

**Children Services Program:** Provides additional \$20.0 million for children services in the area of Early Childhood Education & Care, Homeless Prevention, Youth Mental & Physical Health, and Juvenile Prevention/Diversion. The FY 2022-23 grants budget is \$30.2 million, which includes an additional \$7.0 million of rollover projections from FY 2021-22. The remaining \$3.2 million is included in the Community and Family Services personal services and operating expenses budget to provide internal funding for some of the children services programs that will be performed directly by Orange County Government.

**Homeless Initiative:** Provides day drop-in services at Samaritan Resources Center located in East Orange County, diversion resources from shelter, permanent supportive housing, bridge housing and rapid re-housing for Orange County families, and supportive services for permanent supportive housing for Orange County chronically homeless individuals. The FY 2022-23 budget is \$5.4 million.

**Behavioral and Mental Health:** Provides additional \$10.0 million for Mental and Behavior Health to help bridge the \$49 million gap funding identified by the Heart of Florida United Way report presented to the Board of County Commissioner on February 22, 2022. Funding will go toward implementing the recommendations presented under the focus areas in the report that include: integrated and coordinated mental and behavioral health care delivery; mental health promotion; qualified and available workforce; and mental and behavioral health finances.

**Mental Health Issues:** Provides mental health services for adults, children, adolescents, and young adults, as well as substance abuse services through a network of providers/partners. The FY 2022-23 budget is \$10.2 million, which includes \$1.2 million for Wraparound Orange services; \$813,750 for Mobile Crisis, which includes an additional \$33,750 for United Way staff to answer 211 calls due to increased calls (the State currently covers 1/3 of the cost); \$6.9 million for adult public mental health substance abuse crisis services and residential services; \$331,852 for the Youth Mental Health Commission breakthrough project such as Embrace Families Solutions; \$565,000 for Functional Family Therapy; and, \$75,000 for Mental Health Association of Central Florida. In addition, \$58,333 is budgeted for the Orlando United Assistance Center to continue the agreement that is in place to support the LGBT-Center’s continued operation.

***Reserves*** – The FY 2022-23 reserves budget of \$32.6 million includes funding for the Parks and Recreation Division, which includes \$7.7 million in the Parks Fund and \$24.9 million in the Parks and Recreation Impact Fees Fund.

***Other*** – The FY 2022-23 other budget decreased by 47.8% or \$2.1 million from FY 2021-22 budget due to the interfund transfer of \$2.3 million from the Emergency Shelter grant to the General Fund for costs related to Great Oaks Village.

---

## FUNDING SOURCE HIGHLIGHTS

The FY 2022-23 budget for the Community & Family Services Department includes funds from the General Fund, various grants, Special Revenue Funds, and the Children and Family Services Board. The Special Revenue Funds increased by 46.8% or \$92.3 million due to the timing in which grants are awarded. Most state grants are received on July 1. Remaining balances in these grants are rolled over to the following fiscal year after the budget is adopted.

Beginning in FY 1997-98, the Orange County Board of County Commissioners (BCC) earmarked a portion of the countywide ad valorem tax millage to provide dedicated funding for county parks and recreation programs. Other funding sources for Orange County parks include public service tax, park entrance fees, park user fees, park concession revenues, and other park charges.

***Parks Impact Fee*** – Effective March 10, 2006, the BCC approved the Parks & Recreation Impact Fee. The BCC determined that impact fees provide a reasonable method of regulating new residential development in the unincorporated area to ensure that such new development pays a portion of the capital cost of parks and recreation facilities necessary to accommodate such new development. The capital improvements funded by parks impact fees shall provide parks and recreation facilities to new residential development within the unincorporated area. Impact fees are assessed on new residential housing and the number of building permits for new homes has increased in the past year. It is anticipated that collections for FY 2022-23 will be approximately \$7.1 million compared to \$6.6 million budget for FY 2021-22.

## Division: Citizen Resource & Outreach

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,986,860	\$ 9,404,813	\$ 3,784,434	(59.8)%
Operating Expenditures	9,971,905	59,475,061	3,027,843	(94.9)%
Capital Outlay	689	23,591	5,075	(78.5)%
<b>Total Operating</b>	<b>\$ 12,959,454</b>	<b>\$ 68,903,465</b>	<b>\$ 6,817,352</b>	<b>(90.1)%</b>
<b>Total</b>	<b>\$ 12,959,454</b>	<b>\$ 68,903,465</b>	<b>\$ 6,817,352</b>	<b>(90.1)%</b>
<b>Authorized Positions</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>0.0 %</b>

## Division: Citizens' Commission for Children

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,304,590	\$ 1,625,679	\$ 1,912,113	17.6 %
Operating Expenditures	772,981	1,737,105	1,610,375	(7.3)%
Capital Outlay	0	4,255	4,255	0.0 %
<b>Total Operating</b>	<b>\$ 2,077,572</b>	<b>\$ 3,367,039</b>	<b>\$ 3,526,743</b>	<b>4.7 %</b>
Capital Improvements	\$ 8,409	\$ 1,116,591	\$ 875,000	(21.6)%
Grants	25,042,892	62,607,707	41,093,094	(34.4)%
<b>Total Non-Operating</b>	<b>\$ 25,051,300</b>	<b>\$ 63,724,298</b>	<b>\$ 41,968,094</b>	<b>(34.1)%</b>
<b>Total</b>	<b>\$ 27,128,872</b>	<b>\$ 67,091,337</b>	<b>\$ 45,494,837</b>	<b>(32.2)%</b>
<b>Authorized Positions</b>	<b>20</b>	<b>20</b>	<b>22</b>	<b>10.0 %</b>

## Division: Community Action

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,970,167	\$ 5,388,093	\$ 5,623,938	4.4 %
Operating Expenditures	7,293,937	8,848,824	5,837,730	(34.0)%
Capital Outlay	70,539	185,147	75,800	(59.1)%
<b>Total Operating</b>	<b>\$ 11,334,644</b>	<b>\$ 14,422,064</b>	<b>\$ 11,537,468</b>	<b>(20.0)%</b>
Capital Improvements	\$ 4,762	\$ 2,468,822	\$ 5,600,000	126.8 %
Grants	0	446,800	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 4,762</b>	<b>\$ 2,915,622</b>	<b>\$ 5,600,000</b>	<b>92.1 %</b>
<b>Total</b>	<b>\$ 11,339,405</b>	<b>\$ 17,337,686</b>	<b>\$ 17,137,468</b>	<b>(1.2)%</b>
<b>Authorized Positions</b>	<b>65</b>	<b>67</b>	<b>70</b>	<b>4.5 %</b>

## Division: Cooperative Extension Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 901,867	\$ 1,192,119	\$ 1,234,962	3.6 %
Operating Expenditures	127,880	219,791	231,231	5.2 %
Capital Outlay	4,255	68,857	73,957	7.4 %
<b>Total Operating</b>	<b>\$ 1,034,002</b>	<b>\$ 1,480,767</b>	<b>\$ 1,540,150</b>	<b>4.0 %</b>
Capital Improvements	\$ 0	\$ 0	\$ 30,000	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 30,000</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 1,034,002</b>	<b>\$ 1,480,767</b>	<b>\$ 1,570,150</b>	<b>6.0 %</b>
<b>Authorized Positions</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,529,442	\$ 1,846,178	\$ 2,172,624	17.7 %
Operating Expenditures	101,654	291,657	185,356	(36.4)%
Capital Outlay	0	1,000	1,000	0.0 %
<b>Total Operating</b>	<b>\$ 1,631,096</b>	<b>\$ 2,138,835</b>	<b>\$ 2,358,980</b>	<b>10.3 %</b>
Grants	\$ 0	\$ 1,230,850	\$ 1,318,592	7.1 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 1,230,850</b>	<b>\$ 1,318,592</b>	<b>7.1 %</b>
<b>Total</b>	<b>\$ 1,631,096</b>	<b>\$ 3,369,685</b>	<b>\$ 3,677,572</b>	<b>9.1 %</b>
<b>Authorized Positions</b>	<b>20</b>	<b>22</b>	<b>22</b>	<b>0.0 %</b>

## Division: Head Start

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 15,101,558	\$ 18,910,593	\$ 17,447,850	(7.7)%
Operating Expenditures	3,474,847	6,042,426	2,784,112	(53.9)%
Capital Outlay	633,423	913,938	500	(99.9)%
<b>Total Operating</b>	<b>\$ 19,209,827</b>	<b>\$ 25,866,957</b>	<b>\$ 20,232,462</b>	<b>(21.8)%</b>
Capital Improvements	\$ 0	\$ 0	\$ 0	0.0 %
Grants	0	100	50	(50.0)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 100</b>	<b>\$ 50</b>	<b>(50.0)%</b>
<b>Total</b>	<b>\$ 19,209,827</b>	<b>\$ 25,867,057</b>	<b>\$ 20,232,512</b>	<b>(21.8)%</b>
<b>Authorized Positions</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>0.0 %</b>

## Division: Mental Health & Homeless Issues

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 969,910	\$ 1,273,762	\$ 1,479,128	16.1 %
Operating Expenditures	5,125,790	6,173,350	5,861,526	(5.1)%
<b>Total Operating</b>	<b>\$ 6,095,701</b>	<b>\$ 7,447,112</b>	<b>\$ 7,340,654</b>	<b>(1.4)%</b>
Grants	\$ 8,307,989	\$ 15,026,733	\$ 21,544,305	43.4 %
<b>Total Non-Operating</b>	<b>\$ 8,307,989</b>	<b>\$ 15,026,733</b>	<b>\$ 21,544,305</b>	<b>43.4 %</b>
<b>Total</b>	<b>\$ 14,403,690</b>	<b>\$ 22,473,845</b>	<b>\$ 28,884,959</b>	<b>28.5 %</b>
<b>Authorized Positions</b>	<b>12</b>	<b>14</b>	<b>15</b>	<b>7.1 %</b>

## Division: Parks & Recreation

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 16,872,108	\$ 21,227,683	\$ 23,018,943	8.4 %
Operating Expenditures	19,364,715	23,192,045	24,708,154	6.5 %
Capital Outlay	592,434	2,765,586	2,832,400	2.4 %
<b>Total Operating</b>	<b>\$ 36,829,257</b>	<b>\$ 47,185,314</b>	<b>\$ 50,559,497</b>	<b>7.2 %</b>
Capital Improvements	\$ 10,374,313	\$ 76,200,469	\$ 26,861,340	(64.7)%
Reserves	0	12,598,114	32,601,983	158.8 %
Other	49,054	0	0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 10,423,367</b>	<b>\$ 88,798,583</b>	<b>\$ 59,463,323</b>	<b>(33.0)%</b>
<b>Total</b>	<b>\$ 47,252,624</b>	<b>\$ 135,983,897</b>	<b>\$ 110,022,820</b>	<b>(19.1)%</b>
<b>Authorized Positions</b>	<b>299</b>	<b>298</b>	<b>301</b>	<b>1.0 %</b>

## Division: Regional History Center

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,000,871	\$ 1,281,105	\$ 1,707,869	33.3 %
Operating Expenditures	1,330,667	3,965,447	1,263,907	(68.1)%
Capital Outlay	36,204	378,938	50,000	(86.8)%
<b>Total Operating</b>	<b>\$ 2,367,742</b>	<b>\$ 5,625,490</b>	<b>\$ 3,021,776</b>	<b>(46.3)%</b>
Capital Improvements	\$ 0	\$ 1,250,000	\$ 1,000,000	(20.0)%
Debt Service	0	0	78,224	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 1,250,000</b>	<b>\$ 1,078,224</b>	<b>(13.7)%</b>
<b>Total</b>	<b>\$ 2,367,742</b>	<b>\$ 6,875,490</b>	<b>\$ 4,100,000</b>	<b>(40.4)%</b>
<b>Authorized Positions</b>	<b>15</b>	<b>16</b>	<b>19</b>	<b>18.8 %</b>

## Division: Youth and Family Services

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 9,032,862	\$ 12,634,814	\$ 11,987,220	(5.1)%
Operating Expenditures	5,152,604	9,237,929	8,293,115	(10.2)%
Capital Outlay	185,781	74,773	53,404	(28.6)%
<b>Total Operating</b>	<b>\$ 14,371,247</b>	<b>\$ 21,947,516</b>	<b>\$ 20,333,739</b>	<b>(7.4)%</b>
Capital Improvements	\$ 31,962	\$ 386,491	\$ 144,000	(62.7)%
Grants	952,320	870,000	810,000	(6.9)%
Other	2,174,656	4,465,360	2,333,136	(47.8)%
<b>Total Non-Operating</b>	<b>\$ 3,158,938</b>	<b>\$ 5,721,851</b>	<b>\$ 3,287,136</b>	<b>(42.6)%</b>
<b>Total</b>	<b>\$ 17,530,184</b>	<b>\$ 27,669,367</b>	<b>\$ 23,620,875</b>	<b>(14.6)%</b>
<b>Authorized Positions</b>	<b>150</b>	<b>153</b>	<b>153</b>	<b>0.0 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Community and Family Services Department**

The Community and Family Services Department is responsible for providing services that preserve and enhance the quality of life in the community, new park development, and renovations and improvements to existing park facilities. Any remaining funds will be rolled over, as needed, to FY 2022-23 during the Annual Budget Amendment process in January 2023.

	Adopted <u>FY 2022-23</u>
Citizen’s Commission for Children	\$ 875,000
Community Action	5,600,000
Cooperative Extension	30,000
Parks & Recreation	26,861,340
Regional History Center (TDT ARC)	1,000,000
Youth & Family Services	<u>144,000</u>
Department Total	\$ 34,510,340

**Funding Mechanism:**

Funding for the Community and Family Services Department projects is provided from the Capital Projects Fund 1023, Parks Fund 1050, Parks Impact Fee Fund 1265, International Drive Fund 1246, and various Federal Grants 7XXX.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Cost approved by the Board of County Commissioners.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Community & Family Services

5 - 21

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Community &amp; Family Services</b>											
Citizen's Commission for Children											
2557	1023	CCC Bithlo NCF Building	8,409	1,116,591	875,000	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>8,409</b>	<b>1,116,591</b>	<b>875,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
		DIVISION SUBTOTAL	8,409	1,116,591	875,000	0	0	0	0	0	2,000,000
Community Action											
2559	1023	John Bridges Community Center	0	0	500,000	1,100,000	0	0	0	0	1,600,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,600,000</b>
2566	1023	Southwood CC Playground	31,178	468,822	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>31,178</b>	<b>468,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
2568	1246	Tangelo Park Community Center	0	800,000	3,200,000	985,000	0	0	0	0	4,985,000
		<b>Org Subtotal</b>	<b>0</b>	<b>800,000</b>	<b>3,200,000</b>	<b>985,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,985,000</b>
2569	1023	Community Center Security Upgrades	0	0	500,000	1,000,000	1,000,000	0	0	0	2,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>
2570	1023	Multi-Cultural Community Center Phase IV	0	0	400,000	2,700,000	1,900,000	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>2,700,000</b>	<b>1,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
2571	1023	Two Generation Community Center	0	1,200,000	0	0	0	0	0	0	1,200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200,000</b>
2588	1023	Community Center	0	0	1,000,000	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
DIVISION SUBTOTAL			31,178	2,468,822	5,600,000	5,785,000	2,900,000	0	0	0	16,785,000
Cooperative Extension											
2589											
	1023	Cooperative Ext Office Renovation	0	0	30,000	90,000	0	0	0	0	120,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>
DIVISION SUBTOTAL			0	0	30,000	90,000	0	0	0	0	120,000
Parks & Recreation											
0187a											
	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
	1265	Dist 1 Dr. Phillips Ballfields	0	4,000,000	750,000	0	0	0	0	0	4,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,550,000</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300,000</b>
0335a											
	1265	Grow Community Park	0	0	0	750,000	0	0	0	0	750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>
1915											
	1265	Little Econ Greenway-Gap	200,628	1,384,373	0	1,350,000	0	0	0	0	2,935,001
		<b>Org Subtotal</b>	<b>200,628</b>	<b>1,384,373</b>	<b>0</b>	<b>1,350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,935,001</b>
1941											
	1050	Parks Signage-Countywide	14,608	270,722	25,000	25,000	25,000	0	0	0	360,330
		<b>Org Subtotal</b>	<b>14,608</b>	<b>270,722</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360,330</b>
1962											
	1265	Community Parkland	15,632	7,062,266	0	2,000,000	0	0	0	0	9,077,898
		<b>Org Subtotal</b>	<b>15,632</b>	<b>7,062,266</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,077,898</b>
1971											
	1265	Silver Star Park (Pavilion)	102,205	7,795	0	0	0	0	0	0	110,000
		<b>Org Subtotal</b>	<b>102,205</b>	<b>7,795</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>

Community & Family Services

5 - 22

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1982	1050	Ft Chirstmas PO Renovation	38,965	9,535	0	0	0	0	0	0	48,500
		<b>Org Subtotal</b>	<b>38,965</b>	<b>9,535</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,500</b>
2100	1050	Park Improvements/Renovations	3,375,585	6,354,966	1,475,000	710,000	0	0	0	0	11,915,551
		<b>Org Subtotal</b>	<b>3,375,585</b>	<b>6,354,966</b>	<b>1,475,000</b>	<b>710,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,915,551</b>
2116	1050	Park Trails Improvements/Renovations	1,792,211	3,145,179	1,250,000	1,300,000	0	0	0	0	7,487,390
	7545	Parks Trail Imp/Ren (WOT Bridge)	78,000	14,059	0	0	0	0	0	0	92,059
		<b>Org Subtotal</b>	<b>1,870,211</b>	<b>3,159,238</b>	<b>1,250,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,579,449</b>
2119	1265	Shingle Creek Trail	105,894	6,062,788	250,000	0	0	0	0	0	6,418,682
	7505	LAP - Shingle Creek Trail, Ph 3B	0	3,831,616	0	0	0	0	0	0	3,831,616
	7507	LAP - Shingle Creek Trail, Ph2	3,015,098	1,841,642	0	0	0	0	0	0	4,856,740
	7508	LAP - Shingle Creek Trail, Ph1, Seg3	0	5,264,670	0	0	0	0	0	0	5,264,670
	7517	LAP - Shingle Creek Trail, Ph1, Seg2	0	6,309,601	0	0	0	0	0	0	6,309,601
		<b>Org Subtotal</b>	<b>3,120,992</b>	<b>23,310,317</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,681,309</b>
2121	1050	National Pollutant Discharge Elimination Sy	0	0	100,000	100,000	100,000	100,000	100,000	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>500,000</b>
2129	1265	Pine Hills Trail	405,090	388,265	110,240	3,111,815	0	0	0	0	4,015,410
		<b>Org Subtotal</b>	<b>405,090</b>	<b>388,265</b>	<b>110,240</b>	<b>3,111,815</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,015,410</b>
2135	1265	LEG Soccer Complex Road	180,692	1,299,960	0	0	0	0	0	0	1,480,652
		<b>Org Subtotal</b>	<b>180,692</b>	<b>1,299,960</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,480,652</b>
2137	1050	Lakeside Village Neighborhood Park	149,635	210,365	0	0	0	0	0	0	360,000
		<b>Org Subtotal</b>	<b>149,635</b>	<b>210,365</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360,000</b>

Community & Family Services

5 - 23

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
2139	1050	Pedestrian Bridges	0	0	380,000	380,000	380,000	380,000	380,000	0	1,900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>0</b>	<b>1,900,000</b>
2144	1265	Bomberos Field Park	4,918,973	113,910	0	0	0	0	0	0	5,032,883
		<b>Org Subtotal</b>	<b>4,918,973</b>	<b>113,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,032,883</b>
2145	1265	East Orange Soccer Fields	2,281,461	703,892	0	0	0	0	0	0	2,985,353
		<b>Org Subtotal</b>	<b>2,281,461</b>	<b>703,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,985,353</b>
2147	1265	Barnett Park Soccer Fields	0	6,619	0	0	0	0	0	0	6,619
		<b>Org Subtotal</b>	<b>0</b>	<b>6,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,619</b>
2152	1050	Moss Park Restroom Facility	220,375	624,625	0	0	0	0	0	0	845,000
		<b>Org Subtotal</b>	<b>220,375</b>	<b>624,625</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845,000</b>
2153	1265	Barnett Park Restroom Facility	740,574	84,426	0	0	0	0	0	0	825,000
		<b>Org Subtotal</b>	<b>740,574</b>	<b>84,426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>825,000</b>
2154	1265	Blanchard Park Restroom Facility	69,156	555,844	60,000	0	0	0	0	0	685,000
		<b>Org Subtotal</b>	<b>69,156</b>	<b>555,844</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>685,000</b>
2155	1265	Horizon West Regional Park	651,455	3,019,551	3,000,000	4,628,994	5,000,000	0	0	0	16,300,000
		<b>Org Subtotal</b>	<b>651,455</b>	<b>3,019,551</b>	<b>3,000,000</b>	<b>4,628,994</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,300,000</b>

Community & Family Services

5 - 24

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2157	1265	Blanchard Park Parking	108,611	2,091,389	0	0	0	0	0	0	2,200,000
		<b>Org Subtotal</b>	<b>108,611</b>	<b>2,091,389</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200,000</b>
2158	1050	Taborfield Neighborhood Pk	95,974	1,104,026	600,000	0	0	0	0	0	1,800,000
		<b>Org Subtotal</b>	<b>95,974</b>	<b>1,104,026</b>	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,000</b>
2160	1050	Park Playground Structures	374,259	1,965,740	984,100	1,500,000	0	0	0	0	4,824,099
		<b>Org Subtotal</b>	<b>374,259</b>	<b>1,965,740</b>	<b>984,100</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,824,099</b>
2161	1050	Bentonshire Park	0	1,200,000	300,000	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,200,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
2162	1050	Generators for Hurricane Shelters	0	796,201	0	0	0	0	0	0	796,201
		<b>Org Subtotal</b>	<b>0</b>	<b>796,201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>796,201</b>
2163	1050	Little Econ Greenway Bridge Repair	791	2,039,209	530,000	0	0	0	0	0	2,570,000
	7546	Little Econ Greenway-Rouse Road Bridge	0	397,975	0	0	0	0	0	0	397,975
		<b>Org Subtotal</b>	<b>791</b>	<b>2,437,184</b>	<b>530,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,967,975</b>
2164	1265	Bithlo (Fitness Center)	47,670	846,330	0	0	0	0	0	0	894,000
		<b>Org Subtotal</b>	<b>47,670</b>	<b>846,330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>894,000</b>
2165	1265	Downey Park (Pickleball Courts)	48,954	831,047	0	0	0	0	0	0	880,001
		<b>Org Subtotal</b>	<b>48,954</b>	<b>831,047</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>880,001</b>
2166	1265	Pine Castle (Little League Fields)	3,500	2,526,500	0	0	0	0	0	0	2,530,000
		<b>Org Subtotal</b>	<b>3,500</b>	<b>2,526,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,530,000</b>

Community & Family Services

5 - 25

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2167	1265	Barnett Park (Parcourse Stations)	69,492	80,508	0	0	0	0	0	0	150,000
		<b>Org Subtotal</b>	<b>69,492</b>	<b>80,508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
2168	1265	Horizon West Trail	0	3,500,000	3,000,000	3,900,000	0	0	0	0	10,400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,500,000</b>	<b>3,000,000</b>	<b>3,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,400,000</b>
2169	1265	Clarcona Park Ring Cover	75,458	1,956,542	0	0	0	0	0	0	2,032,000
		<b>Org Subtotal</b>	<b>75,458</b>	<b>1,956,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,032,000</b>
2170	1265	Barber Park (Recreation Center)	66,093	1,533,907	4,000,000	1,000,000	0	0	0	0	6,600,000
		<b>Org Subtotal</b>	<b>66,093</b>	<b>1,533,907</b>	<b>4,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,600,000</b>
2171	1265	West Orange Park (Parcourse Stations)	75,179	74,821	0	0	0	0	0	0	150,000
		<b>Org Subtotal</b>	<b>75,179</b>	<b>74,821</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
2173	1050	Summerlake Neighborhood Park	107,550	1,247,450	300,000	0	0	0	0	0	1,655,000
		<b>Org Subtotal</b>	<b>107,550</b>	<b>1,247,450</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,655,000</b>
2178	1265	Lake Apopka Loop Connector Trail	0	210,000	5,292,000	0	0	0	0	0	5,502,000
	7534	LAP - Lake Apopka Loop Connector Trail	0	1,280,802	0	0	0	0	0	0	1,280,802
		<b>Org Subtotal</b>	<b>0</b>	<b>1,490,802</b>	<b>5,292,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,782,802</b>
2179	1265	Harrod Property Improvements	0	1,000,000	0	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
2182	1050	Watermark Park	0	200,000	1,300,000	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>

5 - 26

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Community & Family Services

5 - 27

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2183	1265	East Orange Nbrhd Prk Ballfield Lights	0	300,000	0	0	0	0	0	0	300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
2524	1050	Fort Christmas Renovations and Maintenar	0	0	325,000	1,400,000	0	0	0	0	1,725,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>1,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,725,000</b>
2533	1050	Waterleigh Park (North)	0	0	200,000	1,300,000	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
2534	1265	Morgran Community Park	0	0	750,000	5,000,000	0	0	0	0	5,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,750,000</b>
2535	1265	Magnolia Solar Panels	0	0	250,000	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
2536	1265	Lake Ellenor Community Park	0	0	750,000	0	5,000,000	0	0	0	5,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,750,000</b>
2537	1050	LED Field Light Improvements	0	0	400,000	1,568,000	0	0	0	0	1,968,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>1,568,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,968,000</b>
2538	1050	Restroom Renovations	0	0	400,000	1,600,000	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
2539	1050	Orlo Vista Parks Masterplan Project	0	0	80,000	300,000	3,000,000	0	0	0	3,380,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>300,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,380,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Community & Family Services

5 - 28

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
7382	7506	Shingle Creek Trail	861,167	1,532,969	0	0	0	0	0	0	2,394,136
		<b>Org Subtotal</b>	<b>861,167</b>	<b>1,532,969</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,394,136</b>
		DIVISION SUBTOTAL	20,290,935	80,032,085	26,861,340	31,923,809	13,505,000	480,000	480,000	0	173,573,169
Regional History Center											
2522	1023	ARC-History Center Capital Const	0	1,000,000	1,000,000	0	0	0	0	3,750,000	5,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,750,000</b>	<b>5,750,000</b>
2523	1023	Heritage Square Park Renovations	0	250,000	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
		DIVISION SUBTOTAL	0	1,250,000	1,000,000	0	0	0	0	3,750,000	6,000,000
Youth & Family Services											
2525	1023	JAC Security CIP	161,477	386,491	144,000	0	0	0	0	0	691,968
		<b>Org Subtotal</b>	<b>161,477</b>	<b>386,491</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>691,968</b>
		DIVISION SUBTOTAL	161,477	386,491	144,000	0	0	0	0	0	691,968
		DEPARTMENT SUBTOTAL	20,491,999	85,253,989	34,510,340	37,798,809	16,405,000	480,000	480,000	3,750,000	199,170,137
		<b>GRAND TOTAL</b>	<b>20,491,999</b>	<b>85,253,989</b>	<b>34,510,340</b>	<b>37,798,809</b>	<b>16,405,000</b>	<b>480,000</b>	<b>480,000</b>	<b>3,750,000</b>	<b>199,170,137</b>

\* Prior Expenditures is calculated using 3 or 5 years.



# TABLE OF CONTENTS

## CONVENTION CENTER

ORGANIZATIONAL STRUCTURE .....	6-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES .....	6-4
PERFORMANCE MEASUREMENT SYSTEM .....	6-7
DEPARTMENT BUDGET AND HIGHLIGHTS .....	6-8
CAPITAL IMPROVEMENTS PROGRAM .....	6-14

**ORANGE**  
  
**COUNTY**  

---

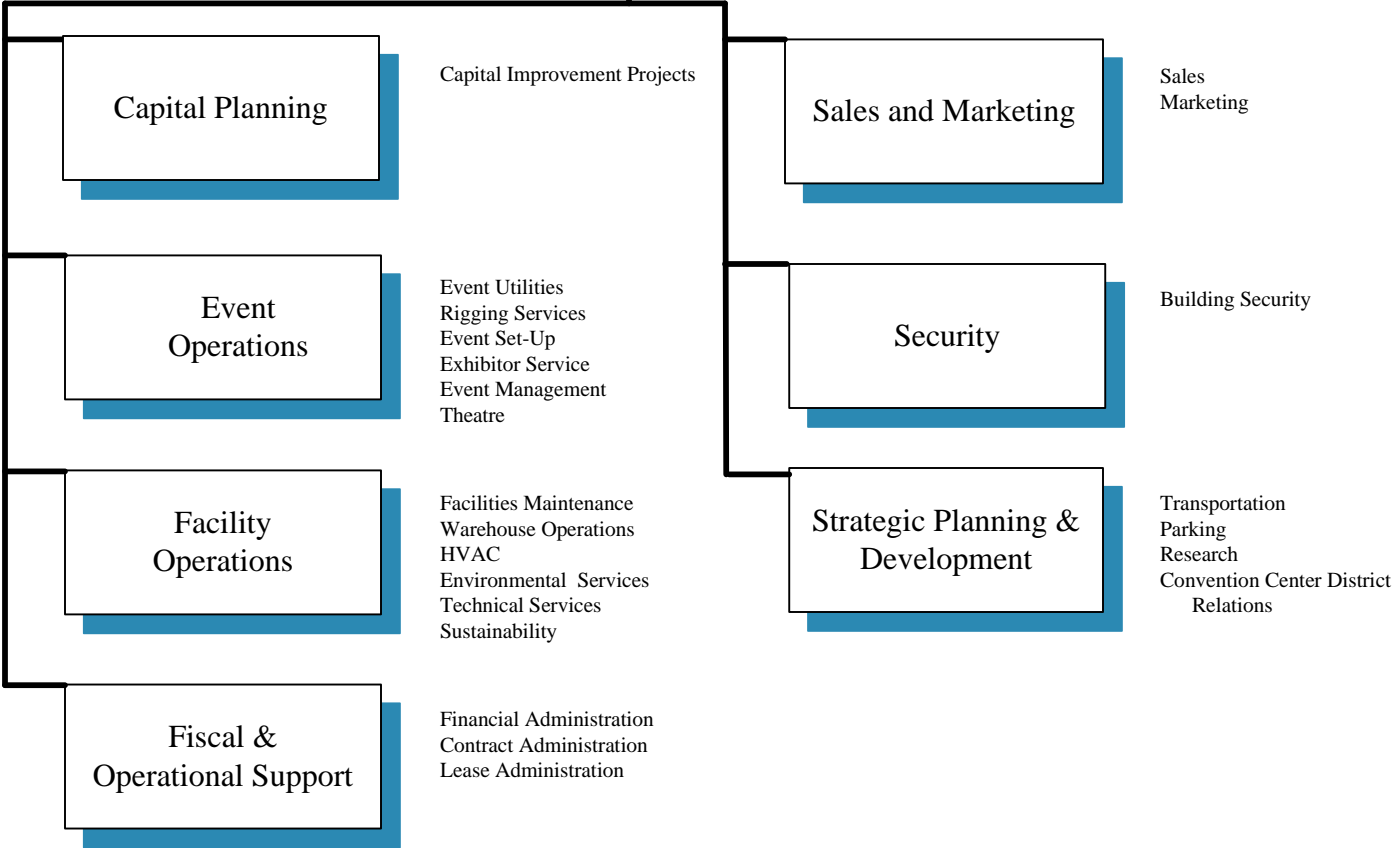
**GOVERNMENT**  

---

**F L O R I D A**

# CONVENTION CENTER

Executive Office



## Convention Center

### Purpose Statement:

The award-winning Orange County Convention Center (OCCC) is an economic engine for Central Florida. The campus is spread on a 400-acre eco-friendly campus consisting of two facilities with 7.3 million square feet, of which 2.1 million square feet is exhibition space.

The mission of the OCCC, *The Center of Hospitality*, is economic development. The OCCC infuses the local economy with new money and expanding business opportunities.

### Program Descriptions:

- The **Capital Planning Division** is responsible for capital projects with emphasis placed on life-safety projects, energy management, upgrading signage and wayfinding to improve the guest experience, interior and exterior building improvements, and security enhancements.
- The **Event Operations Division** is comprised of three (3) sections: Event Utilities, Rigging and Event Set-Up. This division provides a variety of client and user services such as electrical, water, rigging, theatrical services, and set-up. These unique in-house services bring an advanced customer experience to clients. The Event Operations Division brings in an average of \$15-20 million a year in operational revenue. As one of the last remaining climbing facilities, the rigging team efficiently installs overhead equipment for event branding, convention exhibitors and productions.
- The **Facility Operations Division** is responsible for providing direct building maintenance, repairs, and environmental support services for 7.3 million square feet of conditioned building space and 400 acres: including a fire station, a seven-story parking garage, and a 95,000-square-foot warehouse distribution center. The services include fire alarm and fire sprinkler systems, lighting, sound, integrated TV systems, electrical, plumbing, heating, ventilation, and air conditioning; potable and reclaimed water systems, as well as environmental services, waste removal and management, recycling programs, solar renewable energy systems, warehouse operations, building automation systems, ground and landscaping, elevator, escalator, moving sidewalk systems, generator systems and leading safety and sustainability efforts. The division is also responsible for managing and maintaining the Global Biorisk Advisory Council (GBAC) STAR™ Accreditation, the Leadership in Energy and Environmental Design (LEED) Gold, ISO 14001 and the OCCC Sustainability Action Plan (SAP).
- The **Fiscal and Operational Support Division** includes the executive office, which provides overall leadership and management support for the various OCCC divisions. This office also networks with current and potential clients and fosters partnerships with Orange County, the Central Florida Hotel and Lodging Association, Visit Orlando, area business leaders and other organizations. Other sections in the division



*The OCCC North-South Building.*

provide administrative and financial support. The division is responsible for budgeting, creating, and monitoring lease agreements, billing, inventory, procurement, and managing service contracts. Strategic planning and development is also a focus of this division and is inclusive of all phases of strategic management including planning, transportation initiatives, and research into innovation and improvement of the Center.

- The **Sales, Marketing and Event Services Division** sells and promotes the OCCC and services the events, conventions and trade shows hosted at the Center. The Sales Team incorporates several strategies to ensure success throughout the sales cycle. Through active solicitation and research, the team identifies prospective customers to solicit through use of available research tools. The sales and marketing team also promotes the OCCC and the region through participation and networking in local, regional, and national convention and trade show industry associations. Additionally, the sales and marketing team partners with sales teams from Visit Orlando, Convention Center District hotels, as well as other partners to develop promotional events and strategies that support the OCCC's mission of being a catalyst to economic development for the region. The Sales Team also negotiates rental rates, concessions, and services used to create lease agreements with clients whose events have progressed through the sales cycle.

The Marketing and Communications section manages integrated communication efforts and promotes the OCCC to existing and future clients, partners and stakeholders through national advertising campaigns and public relations to enhance brand equity. The team fosters client relations, employee, stakeholder, and partner communications to support internal, external and crisis communications for reputation and brand management, through strategic action plans, social media, e-newsletters, bid books, the website, and media relations with national, local, trade and TV media, in coordination with the Office of the Mayor.

The Event Services team, which consists of Event Management and Exhibitor Services, is responsible for event planning, coordination, and processing exhibitor orders. The primary customers are show managers, exhibitors, and attendees.

## Convention Center

---

- The **Security and Transportation Division** is responsible for the safety and security of the facility and is the liaison with local, state, and federal law enforcement agencies. This division is also responsible for life safety, fire operations, electronic surveillance, and loading dock operations, in addition to providing staff as a liaison for clients and their event security, as well as the planning and implementation of transportation initiatives and parking operations.

### **FY 2021-22 Major Accomplishments:**

- The OCCC hosted 181 events with an estimated 1.48 million attendees, which provided an estimated economic impact of \$2.3 billion. Economic impact figures were affected by the COVID-19 pandemic.
- Major first-time events at the OCCC included the following:
  - The Open Championship Series had 33,732 attendees and \$43,295,022 in economic impact.
  - Orlando Splash and Girls National Basketball Championships had 24,300 attendees and \$31,189,050 in economic impact.
  - Society of Hispanic Professional Engineers (SHPE) National Convention 2021 had 18,000 attendees and \$46,206,000 in economic impact.
- Major returning events at the OCCC included the following:
  - Amateur Athletic Union (AAU) Jr. National Volleyball Championships had 178,000 attendees and \$228,463,000 in economic impact.
  - MegaCon Orlando had 140,000 attendees and \$179,690,000 in economic impact.
  - Surf Expo had 30,303 attendees and \$77,787,801 in economic impact.
  - Sunshine Volleyball Classic had 50,167 attendees and \$64,389,345 in economic impact.
  - International Builders Show had 45,000 attendees and \$115,515,000 in economic impact.
  - Premiere Orlando had 36,000 attendees and \$92,412,000 in economic impact.
  - Sunshine Volleyball Classic had 50,167 attendees and \$64,389,345 in economic impact.
  - Coverings had 26,800 attendees and \$30,914,381 in economic impact.
  - International Association of Amusement Parks and Attractions (IAAPA) Expo had 28,229 attendees and \$72,463,843 in economic impact.
- Renewed the GBAC STAR™ Accreditation on outbreak prevention, response, and recovery. Recognized as the gold standard of safe venues, the OCCC was one of the largest venues in the nation to receive the GBAC STAR™ accreditation and reaccreditation.
- Expanded the Monarch Butterfly Garden at the North-South Building to support the growth of the monarch butterfly population.
- Completed the shore erosion control project at the South Pond of the West Building.
- Enhanced physical security through the addition of more than 600 linear feet of fencing and security access gates.
- Enhanced the Waste Management Program and minimized contamination with the addition of new and clear instructional signage.
- Created 19 new Americans with Disabilities Act (ADA) parking spots, increasing the quantity of accessible parking spots to 98 for the North-South Building.
- Renewed the installation of water bottle refill stations at the existing water fountains throughout the campus.
- Replaced toilet paper dispensers with sustainable alternatives that do not require a cardboard roll and consume less paper.
- Completed the installation of LED (light emitting diode) lighting at the West Building concourses, meeting rooms, lobbies, loading docks and employee parking garage.
- Industry accolades, national awards, and recognition:
  - Convention South honored the OCCC with a 2021 readers' choice award, signifying its status as a premier southern meeting venue.
  - Venues Now recognized the OCCC in their 2021 All-Stars Venues and More: Convention Center category for its success in hosting events after the impacts of the COVID-19 pandemic halted the in-person entertainment, meetings, and trade shows industry.
  - Exhibitor Magazine recognized the OCCC as a Center of Excellence in its 2022 list of the nation's best convention centers for trade shows and events.
  - Northstar Meetings Group recognized the OCCC as a 2021 Gold Stella Award winner, acknowledging its status as the best convention center in the Southeastern U.S.
  - Smart Meetings honored the OCCC as a 2021 Smart Stars Best Convention Center winner.
  - Orlando Magazine recognized OCCC Executive Director Mark Tester as one of Orlando's 50 Most Powerful People in business.
  - Public Relations Society of America (PRSA) Sunshine District Radiance Awards honored the OCCC's Marketing and Communications team with four (4) awards for their integrated communications work on the Center's *Business Better Than Usual* campaign and video tactics, FY 2022-23 Sales and Marketing Plan and FY 2020-21 Annual Report.
- Completed significant capital improvement projects:
  - Completed food service renovations in West Hall C and E/F Cafes.
  - Upgraded the North-South Building smoke control system.
  - Replaced the North-South Building vaulted roof caps.
  - Completed North-South Building envelope coating.
  - Finalized the South access for Tradeshow Boulevard roadway improvements.
  - Renovated the West Building meeting rooms, including completion of 37 meeting room interior finishes and fixtures.

## Convention Center

- Event Management continued to work with clients one-on-one to support their ever-changing needs, while providing a safe environment to host events by following all current Centers of Disease Control and Prevention (CDC) guidelines and OCCC safety protocols.
- Sales and Event Management engaged with clients, in-person and virtually, by using the OCCC's Interactive Floor Plan as a key planning tool.
- Implemented a regular show floor audit system for Event Utilities exclusive services, including electricity, plumbing, compressed air, and natural/liquefied petroleum gas.
- Created a new OCCC Exhibitor Services Mobile Connect System and began testing this new program with several key citywide trade shows.
- Increased Event Set-Up division's efficiency by reorganizing storage capacities and developing a system for setting large sessions.
- Obtained a new fall restraint system for external banner locations and completed load capacity testing for the rigging structure in the Linda W. Chapin Theatre.
- Developed new roles within Transportation to improve traffic flow in and out of the tollbooths.
- Enhanced the OCCC employee shuttle service to balance the needs of riders with cost-effective opportunities.
- The Security Division has created video surveillance position within the Command Center to improve the Center's ability to observe activity on campus.
- The center developed a camera expansion plan for the entire complex, with an objective of doubling the quantity of cameras in the facility by 2025.
- Continue to collaborate with other OCCC divisions to ensure maximum efficiency of services across the department.
- Enhance the synergy between Transportation and Parking to more efficiently direct vehicles in and out of the parking lots.
- Create a regular taxi visual inspection process to keep vehicles to OCCC standards in between the permit process.
- Enhance wayfinding signage in and around the OCCC by expanding the use of technology through various apps, Google maps and social media campaigns, connecting visiting guests with different types of transportation within the district.
- Complete procurement process (RFP) and implement a new temporary labor contract that focuses on more staffing and the addition of new roles that can enhance the experience on property.



*The Hospitality Industry Technology Exposition & Conference hosted in the OCCC's West Building in June 2022.*

### **FY 2022-23 Department Objectives:**

- Continue to service legacy clients while soliciting new business.
- Develop new business to maximize space utilization to align with short-term and long-term strategies.
- Continue to manage revenues and expenditures in an efficient manner.
- Continue to recruit and train talent in order to provide the best customer experience for clients.
- Launch the new *Transformational Experiences* campaign and various related communications efforts highlighting OCCC's 40<sup>th</sup> anniversary.
- Implement the FY 2022-23 Marketing and Communications Plan, promoting business continuity.
- Host live events and exhibitions with a focus on flexibility. As live events continue to transform, the Center remains focused on bringing a client's vision to life through strategic planning, logistics, budget, technology, and safety at the forefront.
- Fully implement the Exhibitor Services' Mobile Connect system for major shows to provide multiple means of communication that connect exhibitors with services remotely.
- Create and test two (2) new OCCC Exhibitor Services programs: the Exhibitor Recognition/Concierge Program and the First-Time Exhibitor Program.

## Convention Center

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b><i>Fiscal &amp; Operational Support</i></b>				
- Total Number of Events Held		112	121	160
- Total Number of Attendees for Events Held		702,248	1,507,168	1,600,000
- Total Number of Conventions and Trade Shows		65	97	116
- Number of Convention Delegates		627,091	1,354,617	1,330,562
- % of Occupancy		25%	55%	56%
<p><i>Per PricewaterhouseCoopers, it has been recognized industry-wide that the "practical" maximum exhibit hall occupancy rate is approximately 70%; however, an "efficient" range is approximately 50% to 60%. Generally speaking, occupancy levels less than 50% suggest the existence of marketable opportunities or open dates, while an occupancy rate of 60% or greater increases the potential for significant lost business or "turn-aways."</i></p>				
- Operating Expense Per Delegate		\$ 86.34	\$ 58.28	\$ 67.49
- Economic Impact of the Convention Center (in billions)		\$ 1.41	\$ 2.96	\$ 3.00

## Department: Convention Center

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 21,753,758	\$ 38,332,124	\$ 45,312,448	18.2 %
Operating Expenditures	28,978,796	41,751,170	44,785,299	7.3 %
Capital Outlay	94,496	958,590	3,334,085	247.8 %
<b>Total Operating</b>	<b>\$ 50,827,051</b>	<b>\$ 81,041,884</b>	<b>\$ 93,431,832</b>	<b>15.3%</b>
Capital Improvements	\$ 21,386,921	\$ 37,284,682	\$ 48,850,673	31.0 %
Debt Service	76,156,432	80,005,688	79,300,438	(0.9)%
Grants	8,502,996	10,440,593	10,500,000	0.6 %
Reserves	0	218,082,240	286,967,818	31.6 %
Other	80,762,252	86,132,500	108,516,667	26.0 %
<b>Total Non-Operating</b>	<b>\$ 186,808,601</b>	<b>\$ 431,945,703</b>	<b>\$ 534,135,596</b>	<b>23.7%</b>
<b>Department Total</b>	<b>\$ 237,635,652</b>	<b>\$ 512,987,587</b>	<b>\$ 627,567,428</b>	<b>22.3%</b>

### Expenditures by Division / Program

Convention Center Capital Planning	\$ 21,799,091	\$ 37,881,719	\$ 49,515,639	30.7 %
Convention Center Event Operations	7,958,526	17,130,952	21,121,771	23.3 %
Convention Center Facility Operations	24,675,442	35,496,644	38,257,986	7.8 %
Convention Center Non-Operating	166,150,482	395,639,914	486,127,504	22.9 %
Convention Center Sales & Marketing	1,485,460	2,505,457	2,815,455	12.4 %
Convention Center Security	4,054,677	4,784,833	5,777,841	20.8 %
Convention Center Strategic Planning	1,355,828	3,054,579	3,338,583	9.3 %
Fiscal & Operational Support	10,156,145	16,493,489	20,612,649	25.0 %
<b>Department Total</b>	<b>\$ 237,635,652</b>	<b>\$ 512,987,587</b>	<b>\$ 627,567,428</b>	<b>22.3%</b>

### Funding Source Summary

Enterprise Funds	\$ 237,635,652	\$ 512,987,587	\$ 627,567,428	22.3%
<b>Department Total</b>	<b>\$ 237,635,652</b>	<b>\$ 512,987,587</b>	<b>\$ 627,567,428</b>	<b>22.3%</b>

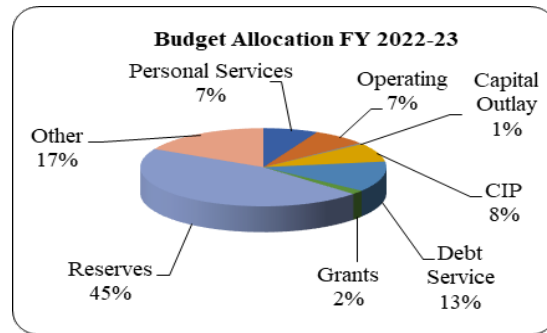
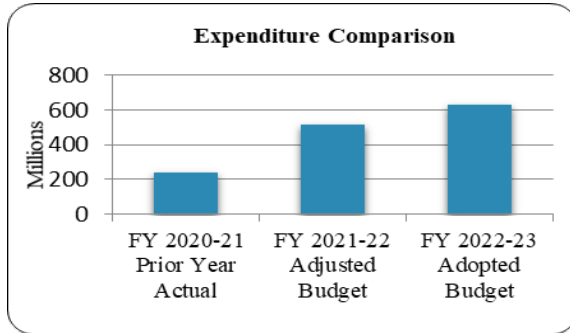
### Authorized Positions

	472	472	472	0.0%
--	-----	-----	-----	------



# Convention Center

## EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The department’s authorized position count remains unchanged.

**Operating Expenses** – The FY 2022-23 operating expenses budget increased by 7.3% or \$3.0 million from the FY 2021-22 budget due to an increase in anticipated event activity in FY 2022-23 and certain maintenance activities being resumed with increased usage of the complex.

**Capital Outlay** – The FY 2022-23 capital outlay budget increased by 247.8% or \$2.4 million from the FY 2021-22 budget due to increase in funding for purchases of equipment to replace floor scrubbers, upgrade to internal phone system, and to replace outdated radio equipment. In addition, funding has been included for the addition and replacement of bulk equipment, computer equipment, and rolling stock necessary to efficiently manage operations at the Convention Center.

**Capital Improvements** – The FY 2022-23 capital improvements budget increased by 31.0% or \$11.6 million from the FY 2021-22 budget. The five-year plan of \$331.8 million (2023-2027) provides for continuing renovations and improvements that will assist the Convention Center in remaining competitive in the marketplace. Additionally, Tourist Development Tax (TDT) funding has been included in the budget, in the amount of \$5.5 million for capital projects, as recommended by the Tourist Development Tax Application Review Committee (ARC) and approved by the Board of County Commissioners for the remaining commitment to the new Nature and Conservation Life Exhibit at the Orlando Science Center. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Service** – The FY 2022-23 debt service budget decreased by 0.9% or \$705,250 from FY 2021-22 budget and is based on the debt service schedule for projects funded with TDT financing.

**Grants** – The FY 2022-23 grants budget increased by 0.6% or \$59,407 from the FY 2021-22 budget. The increase is mainly due to the timing of payments to Cultural Tourism grant recipients. The FY 2021-22 budget includes expenditures for grants approved in prior fiscal years, but not yet paid due to the timing of the contractual obligations. Grants for Cultural Tourism and Cultural Facilities are budgeted based on the formula funding amount of 3.0% of the first four cents of the TDT and subject to the terms and limitations set forth in an agreement with United Arts of Central Florida, Inc., up to an additional \$2.0 million for: 1) arts and cultural activities, venues, services and events when one (1) of the main purposes of such activities, venues, services and events is to attract tourists; and 2) the acquisition, construction, extension, enlargement, remodeling, repair, improvement, maintenance, operation or promotion of auditoriums or museums to be used primarily for arts and culture.

**Reserves** – The FY 2022-23 reserves budget increased by 31.6% or \$68.8 million from the FY 2021-22 budget. The reserves amount of \$287.0 million includes restricted reserves to meet bond covenant requirements, reserves for future capital outlay, reserves for debt service, and reserves for contingency.

**Other** – The FY 2022-23 other category budget increased by 26.0% or \$22.4 million from the FY 2021-22 budget. The payments to Visit Orlando and the City of Orlando increased, based on TDT revenue projection. Funds are included for *Visit Orlando* in the amount of \$82.5 million for tourism promotion, which is funded from the first four cents (\$59.5 million) and the sixth cent (\$23.0 million) of the TDT. Funds are budgeted for payments to the City of Orlando for the Venues projects from a portion of the sixth cent of the TDT (\$22.9 million). Finally, funds are budgeted for the Orange County Regional History Center in the amount of \$3.1 million for operating and capital.

**TDT Expenditure Budget Summary**

<b>Budget Summary (in millions)</b>	<b>FY 2022-23 Adopted Budget</b>
<b>Debt Service</b>	<b>\$ 79.3</b>
<b>Convention Center Operations</b>	<b>19.7</b>
<b>Convention Center Capital &amp; ARC Capital</b>	<b>48.9</b>
<b>Visit Orlando (O/ OCCVB) Funding (first four cents)</b>	<b>59.5</b>
<b>Visit Orlando (O/ OCCVB) Funding (sixth cent)</b>	<b>23.0</b>
<b>Contract TDT Payment for Venues</b>	<b>22.9</b>
<b>Arts</b>	<b>7.7</b>
<b>History Center</b>	<b>3.1</b>
<b>TDT Collection Services Fees</b>	<b>0.6</b>
<b>Grants</b>	<b>3.0</b>
<b>TOTAL</b>	<b>\$ 267.7</b>

**FUNDING SOURCE HIGHLIGHTS**

Funding for Convention Center operations primarily consists of revenues from facility rentals, services, food and beverage, parking, supplements from the Tourist Development Tax (TDT), interest, and reserves. The Convention Center’s anticipated revenues from operations are increasing in several areas based on projected show activity with anticipated changes detailed in the table below. Additionally, TDT revenues are projected to increase from the FY 2021-22 budget based on projections for hotel occupancy and room rates.

<b>Major Revenues</b>	<b>FY 2021-22 Budget as of 3/31/22</b>	<b>FY 2022-23 Adopted Budget</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Cash Brought Forward</b>	<b>\$239,596,293</b>	<b>\$298,622,006</b>	<b>\$59,025,713</b>	<b>24.6%</b>
<b>Statutory Deduction</b>	<b>-14,389,015</b>	<b>-17,312,917</b>	<b>-2,923,902</b>	<b>20.3%</b>
<b>Local Option TDT</b>	<b>225,000,000</b>	<b>275,000,000</b>	<b>50,000,000</b>	<b>22.2%</b>
<b>Rental Space</b>	<b>13,686,989</b>	<b>17,753,595</b>	<b>4,066,606</b>	<b>29.7%</b>
<b>Utility Services</b>	<b>15,258,944</b>	<b>16,479,470</b>	<b>1,220,526</b>	<b>8.0%</b>
<b>Event Tech. Svc Labor</b>	<b>3,573,800</b>	<b>5,275,283</b>	<b>1,701,483</b>	<b>47.6%</b>
<b>Parking Lot</b>	<b>5,783,830</b>	<b>6,375,000</b>	<b>591,170</b>	<b>10.2%</b>
<b>Catering</b>	<b>17,618,661</b>	<b>18,000,000</b>	<b>381,339</b>	<b>2.2%</b>
<b>Equipment Rental</b>	<b>2,500,120</b>	<b>3,717,630</b>	<b>1,217,510</b>	<b>48.7%</b>
<b>Other (Int. and Miscellaneous)</b>	<b>4,357,965</b>	<b>3,657,361</b>	<b>-700,604</b>	<b>-16.1%</b>
<b>Total</b>	<b>\$512,987,587</b>	<b>\$627,567,428</b>	<b>114,579,841</b>	<b>22.3%</b>

## Division: Convention Center Capital Planning

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 396,543	\$ 563,946	\$ 625,905	11.0 %
Operating Expenditures	15,627	33,091	39,061	18.0 %
Capital Outlay	0	0	0	0.0 %
<b>Total Operating</b>	<b>\$ 412,170</b>	<b>\$ 597,037</b>	<b>\$ 664,966</b>	<b>11.4 %</b>
Capital Improvements	\$ 21,386,921	\$ 37,284,682	\$ 48,850,673	31.0 %
<b>Total Non-Operating</b>	<b>\$ 21,386,921</b>	<b>\$ 37,284,682</b>	<b>\$ 48,850,673</b>	<b>31.0 %</b>
<b>Total</b>	<b>\$ 21,799,091</b>	<b>\$ 37,881,719</b>	<b>\$ 49,515,639</b>	<b>30.7 %</b>
<b>Authorized Positions</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>0.0 %</b>

## Division: Convention Center Event Operations

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 7,697,194	\$ 15,116,316	\$ 18,200,096	20.4 %
Operating Expenditures	191,529	1,690,996	2,616,675	54.7 %
Capital Outlay	69,803	323,640	305,000	(5.8)%
<b>Total Operating</b>	<b>\$ 7,958,526</b>	<b>\$ 17,130,952</b>	<b>\$ 21,121,771</b>	<b>23.3 %</b>
<b>Total</b>	<b>\$ 7,958,526</b>	<b>\$ 17,130,952</b>	<b>\$ 21,121,771</b>	<b>23.3 %</b>
<b>Authorized Positions</b>	<b>176</b>	<b>176</b>	<b>176</b>	<b>0.0 %</b>

## Division: Convention Center Facility Operations

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,130,370	\$ 10,370,342	\$ 12,177,308	17.4 %
Operating Expenditures	20,543,694	24,878,002	25,650,678	3.1 %
Capital Outlay	1,378	248,300	430,000	73.2 %
<b>Total Operating</b>	<b>\$ 24,675,442</b>	<b>\$ 35,496,644</b>	<b>\$ 38,257,986</b>	<b>7.8 %</b>
<b>Total</b>	<b>\$ 24,675,442</b>	<b>\$ 35,496,644</b>	<b>\$ 38,257,986</b>	<b>7.8 %</b>
<b>Authorized Positions</b>	<b>128</b>	<b>128</b>	<b>128</b>	<b>0.0 %</b>

## Division: Convention Center Non-Operating

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$(192,077)	\$ 0	\$ 0	0.0 %
Operating Expenditures	920,879	978,893	842,581	(13.9)%
<b>Total Operating</b>	<b>\$ 728,802</b>	<b>\$ 978,893</b>	<b>\$ 842,581</b>	<b>(13.9)%</b>
Debt Service	\$ 76,156,432	\$ 80,005,688	\$ 79,300,438	(0.9)%
Grants	8,502,996	10,440,593	10,500,000	0.6 %
Reserves	0	218,082,240	286,967,818	31.6 %
Other	80,762,252	86,132,500	108,516,667	26.0 %
<b>Total Non-Operating</b>	<b>\$ 165,421,680</b>	<b>\$ 394,661,021</b>	<b>\$ 485,284,923</b>	<b>23.0 %</b>
<b>Total</b>	<b>\$ 166,150,482</b>	<b>\$ 395,639,914</b>	<b>\$ 486,127,504</b>	<b>22.9 %</b>

## Division: Convention Center Sales & Marketing

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,323,559	\$ 1,783,566	\$ 2,021,785	13.4 %
Operating Expenditures	161,901	721,891	792,370	9.8 %
Capital Outlay	0	0	1,300	n/a
<b>Total Operating</b>	<b>\$ 1,485,460</b>	<b>\$ 2,505,457</b>	<b>\$ 2,815,455</b>	<b>12.4 %</b>
<b>Total</b>	<b>\$ 1,485,460</b>	<b>\$ 2,505,457</b>	<b>\$ 2,815,455</b>	<b>12.4 %</b>
<b>Authorized Positions</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>0.0 %</b>

## Division: Convention Center Security

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,950,339	\$ 4,623,483	\$ 5,303,754	14.7 %
Operating Expenditures	99,838	146,350	386,087	163.8 %
Capital Outlay	4,500	15,000	88,000	486.7 %
<b>Total Operating</b>	<b>\$ 4,054,677</b>	<b>\$ 4,784,833</b>	<b>\$ 5,777,841</b>	<b>20.8 %</b>
<b>Total</b>	<b>\$ 4,054,677</b>	<b>\$ 4,784,833</b>	<b>\$ 5,777,841</b>	<b>20.8 %</b>
<b>Authorized Positions</b>	<b>68</b>	<b>68</b>	<b>68</b>	<b>0.0 %</b>

## Division: Convention Center Strategic Planning

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,003,848	\$ 1,283,664	\$ 1,716,978	33.8 %
Operating Expenditures	351,981	1,768,915	1,619,605	(8.4)%
Capital Outlay	0	2,000	2,000	0.0 %
<b>Total Operating</b>	<b>\$ 1,355,828</b>	<b>\$ 3,054,579</b>	<b>\$ 3,338,583</b>	<b>9.3 %</b>
<b>Total</b>	<b>\$ 1,355,828</b>	<b>\$ 3,054,579</b>	<b>\$ 3,338,583</b>	<b>9.3 %</b>
<b>Authorized Positions</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,443,982	\$ 4,590,807	\$ 5,266,622	14.7 %
Operating Expenditures	6,693,347	11,533,032	12,838,242	11.3 %
Capital Outlay	18,815	369,650	2,507,785	578.4 %
<b>Total Operating</b>	<b>\$ 10,156,145</b>	<b>\$ 16,493,489</b>	<b>\$ 20,612,649</b>	<b>25.0 %</b>
<b>Total</b>	<b>\$ 10,156,145</b>	<b>\$ 16,493,489</b>	<b>\$ 20,612,649</b>	<b>25.0 %</b>
<b>Authorized Positions</b>	<b>45</b>	<b>45</b>	<b>45</b>	<b>0.0 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Orange County Convention Center**

Capital projects include Convention Center Improvements (energy conservation upgrades and enhanced security improvements, etc.), renovations of the North/South and West Concourses, and Tourist Development Tax Application Review Committee (ARC) Funding.

	Adopted <u>FY 2022-23</u>
Convention Center Improvements	\$28,077,560
North/South Concourse Renovations	6,750,000
West Concourse Renovations	8,523,113
ARC Funding	<u>5,500,000</u>
Department Total	\$48,850,673

**Funding Mechanism:**

Funding for Convention Center projects comes from Orange County's Tourist Development Tax.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Convention Center

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Convention Center</b>											
Convention Center											
0960	4430	Convention Center Imp	29,217,338	17,305,875	28,077,560	24,054,771	15,579,929	47,670,615	43,669,778	0	205,575,866
		<b>Org Subtotal</b>	<b>29,217,338</b>	<b>17,305,875</b>	<b>28,077,560</b>	<b>24,054,771</b>	<b>15,579,929</b>	<b>47,670,615</b>	<b>43,669,778</b>	<b>0</b>	<b>205,575,866</b>
0965	4430	North/South Concourse Renovations	16,384,881	4,711,770	6,750,000	29,556,556	27,562,646	24,491,663	23,550,755	0	133,008,271
		<b>Org Subtotal</b>	<b>16,384,881</b>	<b>4,711,770</b>	<b>6,750,000</b>	<b>29,556,556</b>	<b>27,562,646</b>	<b>24,491,663</b>	<b>23,550,755</b>	<b>0</b>	<b>133,008,271</b>
0966	4430	West Concourse Renovations	53,462,365	7,267,037	8,523,113	14,629,087	11,347,208	13,059,172	4,800,438	0	113,088,420
		<b>Org Subtotal</b>	<b>53,462,365</b>	<b>7,267,037</b>	<b>8,523,113</b>	<b>14,629,087</b>	<b>11,347,208</b>	<b>13,059,172</b>	<b>4,800,438</b>	<b>0</b>	<b>113,088,420</b>
0967	4430	ARC Funding	14,689,120	8,000,000	5,500,000	3,000,000	0	0	0	0	31,189,120
		<b>Org Subtotal</b>	<b>14,689,120</b>	<b>8,000,000</b>	<b>5,500,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,189,120</b>
		DIVISION SUBTOTAL	113,753,704	37,284,682	48,850,673	71,240,414	54,489,783	85,221,450	72,020,971	0	482,861,677
		DEPARTMENT SUBTOTAL	113,753,704	37,284,682	48,850,673	71,240,414	54,489,783	85,221,450	72,020,971	0	482,861,677
		<b>GRAND TOTAL</b>	<b>113,753,704</b>	<b>37,284,682</b>	<b>48,850,673</b>	<b>71,240,414</b>	<b>54,489,783</b>	<b>85,221,450</b>	<b>72,020,971</b>	<b>0</b>	<b>482,861,677</b>

\* Prior Expenditures is calculated using 3 or 5 years.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**



# TABLE OF CONTENTS

## **CORRECTIONS DEPARTMENT**

ORGANIZATIONAL STRUCTURE .....	7-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS AND OBJECTIVES .....	7-4
PERFORMANCE MEASUREMENT SYSTEM .....	7-7
DEPARTMENT BUDGET AND HIGHLIGHTS .....	7-8
CAPITAL IMPROVEMENTS PROGRAM .....	7-14

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# CORRECTIONS

Chief of Corrections  
Deputy Chiefs  
Internal Affairs  
Admin. Command

## Community Corrections

Central Intake  
Alternative Community Service  
Community Correction Administration  
Pre-Trial Diversion  
Community Surveillance  
Inmate Welfare Fund  
Probation Programs

## In - Custody Support Operations

Courthouse Detention  
Transportation  
Booking and Release/  
Intake & Release  
Medical Security  
Booking & Release/Courts  
Hospital Security  
Video Visitation  
Booking and Release/  
Detention  
Perimeter Security

## Fiscal & Operational Support

Inmate Fiscal Ops  
Fiscal Services  
Warehouse/Uniform Supply  
Human Resources  
Inmate Support

## Inmate Administrative Services

Inmate Records  
Classification/Inmate Affairs  
Pretrial Services  
Professional Services

## In - Custody Security Operations

Recreation  
Main Facility  
Genesis  
Horizon  
Whitcomb  
Phoenix  
Female Detention Center  
OPS Administration  
Work Release  
Juvenile Assessment Center

## Support Services

Training  
Policy & Accreditation  
Information Services  
Security Threat Intel Group  
Food Service  
OPS Emergency Mgmt  
Road Crew  
Laundry  
Mailroom  
Logistics/Maintenance  
Armory

## Corrections

### Purpose Statement:

The Orange County Corrections Department (OCCD) serves and protects the citizens of Orange County by providing for the appropriate supervision of offenders on Community Supervision and the care, custody, and control of legally incarcerated inmates in a safe and secure environment, and while providing programs and services to address their criminogenic needs. Primary services include booking and release, classification, inmate records management, detention, transportation, and enforcement of court ordered sanctions for offenders supervised in the community. In addition, several units provide administrative support, including fiscal operations, training investigations, and accreditation and compliance unit.

### Program Descriptions:

- The **Corrections Admin/Command** is comprised of the Office of the Chief, Deputy Chiefs, Internal Affairs, Risk Management, Recruitment Team, Honor Guard Unit, Information System and Services, Public Information Office, and Research Unit. This program also provides command services for all six (6) of the department's divisions.
- The **Community Corrections Division (CCD)** provides supervision to pretrial and sentenced offenders as an alternative to incarceration. The operational units include Pretrial Release Supervision, Central Intake, Alternative Community Service, Probation, and Pretrial Diversion. The Inmate Programs Units and the Reentry and Transitional Services Unit are also managed with in CCD. Inmates are assisted in transitioning back into the community through intervention programs, employment, and support services.
- The **Fiscal and Operational Support Division** provides fiscal and administrative services for the department. The operational units include Fiscal Services, Inmate Fiscal Operations, and Warehouse/Uniform Supply. The division also provides financial services in the Community Corrections Division Cost of Supervision area and oversee/monitor all department contracts and agreements.
- The **In-Custody Security Operations Division** is comprised of the following facilities: Main Detention, Genesis, Horizon, Phoenix, Whitcomb, and the Female Detention Center. This division also encompasses the Security Intelligence Unit, which consists of a K-9 Unit and Inmate Drug Testing, Recreation, Special Response Team, and the Work Release Center.
- The **In-Custody Support Operations Division** is responsible for booking and release, detention, Booking & Release Center (BRC) courts, courthouse detention, hospital security, video visitation, transportation, medical security, perimeter security and Critical Incident Stress Management (CISM) team.
- The **Inmate Administrative Services Division** provides support services through the operations of Inmate Records Management, Pretrial Release Services



and Judicial Processing, Inmate Classification, and Inmate Affairs. The responsibilities include (but are not limited to): ensuring appropriate documentation is received to correctly intake and release inmates, assessing and interviewing inmates for pretrial release in accordance with the administrative order, ensuring inmates are appropriately interviewed and housed in accordance with accreditation standards, ensuring requests for special housing and response to negative behavior are promptly addressed, and providing timely response to requests for law library research and materials.

### FY 2021-22 Major Accomplishments:

#### *Corrections Admin/Command*

- Achieved reaccreditation with the American Correctional Association and in compliance with the Florida Model Jail Standards.
- In collaboration with Aspire Health Partners, opened a fully licensed satellite clinic inside the jail to help treat incarcerated individuals with opioid addictions. This is the first of its kind in the State of Florida. Inmates will continue to receive supportive reentry services during incarceration and after release to the community.
- Implemented the use of remote video visitation for family and friends to visit with loved ones from the convenience of their home.
- Created the CISM team to ensure the well-being of all staff involved in incidents that are stressful in nature and provide assistance as needed.
- The Internal Affairs Unit (IAU) closed 417 investigations, inquires, and complaints. Case completion times averaged 89 days, well within the statutory requirement of 180 days. In addition, IAU continued as the Department lead for the Law Enforcement Torch Run for the Florida Special Olympics, raising \$2,190.

#### *Community Corrections*

- Coordinated and assigned Alternative Community Service (ACS) workers to perform 61,279 community labor-hours of work, valued at \$989,669. In response to worksites being closed, ACS collected \$118,773 for local not-for-profit agencies in lieu of performing work hours.
- The Programs Unit partnered with Corrections Health Services Mental Health Unit to introduce the Group

## Corrections

Educational and Resource Support (GEARS) Program for sub-acute mental health inmates and the New Start Program. Both the GEARS and New Start Program allows inmates in sub-acute housing to receive programming and case management to assist them in their transition from the jail back to their communities.

- The Inmate Programs Unit, Reentry and Transitional Services team assisted 438 offenders and inmates through collaborations with community partners that provided food assistance, health and hygiene items, employment, clothing, and shelter. The team introduced the Reentry Clothing Closet and the Job Readiness program to provide employability skills and clothing to the homeless population as well as those in need of professional attire for job interviews.
- Hosted inaugural Community Resource Fair for offenders on community supervision and the community. 229 attended and there were 44 Providers providing a variety of programs and services and extending employment opportunities. This resulted in 14 individuals being hired for jobs on the spot.

### *Fiscal and Operational Support*

- Collected more than \$2.2 million for the housing of federal inmates from the U.S. Marshall Service, Customs and Border Protection, and Immigrations and Customs Enforcement.
- Processed more than 13,000 Community Corrections Division offender transactions and collected \$972,465 in offender fees.
- Collected over \$833,000 in one-time booking and daily subsistence fees for inmates housed at the jail.
- Processed more than 54,000 inmate deposit transactions at the jail, valued at more than \$2.9 million.



### *In-Custody Security Operations*

- Special Response Team (SRT) conducted 110 “high risk” transports to area courts, hospitals, and other correctional agencies without incident and provided additional security during tactical search operations and increased SRT presence in facilities to deter and reduce response to resistance incidences.
- The Security Intelligence Unit (SIU) conducted 1,654 inmate drug tests. SIU also effectively managed gang and security threat group activities by conducting more than 471 gang related investigations and 31 incident investigations to reduce potential security threats and assist local law enforcement. Additionally, the SIU K-9 unit, with four (4) drug detection K-9s, completed 2,395 K-9 searches that had a great effect on discovering and reducing contraband.

- Assisted in the planning, development and opening of the Medicated Assisted Clinic in the Main Facility. The implementation of the clinic created a safe and secure environment for both inmates and staff.

### *In-Custody Support Operations*

- Processed 30,059 inmate bookings and completed 30,022 inmate releases during the 2021 calendar year.
- Transported 52,117 inmates a total of 115,081 miles safely and securely to the Orange County Courthouses and various locations throughout Orange County.
- Provided transport and security for 2,385 special medical (Methadone) appointments.
- Coordinated 31,726 video visitation visits with family members for inmates.

### *Inmate Administrative Services*

- Pretrial Services (PTS) Unit screened 29,275 inmates, interviewed 19,367 inmates, and released 223 inmates prior to First Appearance and 3,327 inmates onto Pretrial Release Supervision Program.
- Classification Unit conducted 16,257 initial classifications of inmates to include assignment of custody level and appropriate housing. Information obtained from classification assessments and interviews assist in ensuring the safety of staff and inmates.
- Inmate Records completed 30,151 bookings into the Orange County jail and processed an additional 30,644 releases from the jail.
- Inmate Affairs Law Library Specialists completed 5,611 online legal searches in response to 3,163 inmate legal requests and fulfilled 649 inmate notary requests.
- Implementation of the Florida Risk Assessment Instrument, a validated pretrial release assessment tool. Implementation allows for one tool to be used for the judicial circuit.

### *Support Services Division*

- Processed approximately 1.4 million pounds of inmate laundry ensuring the inmate population has clean and sanitized clothing and bedding promoting good health and eliminating the spread of disease.
- The Policy, Accreditation and Compliance Unit (PACU) planned and coordinated the FY 2021-22 audits and inspections with multiple local, state, and national level professional organizations to help facilitate the department’s goal of maintaining compliance with laws and accreditation standards. PACU enhanced the Internal Inspection Process, which includes planned and coordinated comprehensive quarterly inspections, revised policies, and procedures as appropriate, and expanded the inspection process to include all divisions utilizing certified and non-certified staff.
- Training and Staff Development implemented new training software for the Field Training & Evaluation Program and the Mental Health First Aid training with the University of Central Florida.
- Logistics completed 916 work orders and created the American Padlock Master code while having all locks re-pinned to master series. In addition, the 2021 Comptroller’s Asset Audit had the best location rate of 99.98%.

# Corrections

## **FY 2022-23 Department Objectives:**

### ***Corrections Admin/Command***

- Enhance the priority on public safety through Capital Improvement Projects and Jail Master Plan.
- Continue to monitor department staffing in an effort to improve operational efficiency and to develop retention strategies to minimize staff turnover and decrease position vacancies.
- Create a Staff Wellness initiative/program to provide additional resources and encouragement for staff to live a healthier lifestyle by improving their mental, physical, and financial well-being.
- Internal Affairs Unit will continue to support the Department through active research and participation in the Florida Legislative process on key correctional-related legislation.
- Continue to explore and expand use of technology to enhance security and maximize administrative and operational efficiencies.

### ***Community Corrections***

- Implement train-the-trainer concept on assessments and Motivational Interviewing techniques to ensure community offenders are supervised at the appropriate level.
- Utilize virtual trainings for all staff and to assist offenders and inmates with creating resumes and providing skills and techniques for job interviews.
- Implement a paperless system which will further advance Orange County's Sustainability Plan and ensure case files are accessible in the event of staff absence.
- The Inmate Programs Unit will work with Community Supervision units to continue to facilitate a Community Resource Fair. The fair will provide access to employment, housing, identification and other basic needs to enhance efforts to reduce recidivism.

### ***Fiscal & Operational Support***

- Continue to diligently manage the department's fiscal operations to include contract and budget oversight, efficient purchasing and payment processing, secure handling of inmate property and funds, courteous uniform supply and warehouse services, miscellaneous revenue processing, etc.
- Continue to research new technology to streamline daily processes within the division.
- Implement an automated solution to collect fee payments from offenders on community supervision via a web and/or phone-based system.

### ***In-Custody Security Operations***

- Continue to provide safe and humane incarceration to pre-sentenced and sentenced offenders, thereby reducing the number undesirable behaviors while in custody.
- Continue to provide an exceptional level of customer service to the citizens of Orange County, Florida.
- Continue staying abreast of current trends that affect the corrections profession at the local and national level.

### ***In-Custody Support Operations***

- Redesign the intake-booking floor with the most updated technology to improve the overall safety, security, and efficiency of the booking process for the arrestee and staff.

- Continue to enhance the quality and level of service provided at the BRC for local, state, and federal law enforcement agencies and the criminal justice community.
- Continue to evaluate and enhance operational processes throughout the facility with the integration of the most updated technology that will improve safety and security while enhancing workforce production.

### ***Inmate Administrative Services***

- Collaborate with the Clerk of Courts, and Information Services to implement a paperless process for the delivery of court documents.
- Implement the use of electronic signatures in Pretrial Services for use with inmate processes eliminating a large amount of paper.
- Enhance recruitment and retention efforts throughout the division by developing detailed onboarding and training tools (e.g., welcome brochure, focused training outlines, optimal shift selections, etc.)
- Certify a minimum of two (2) Classification Officers as Victim Advocates to assist in Prison Rape Elimination Act (PREA) related job functions.
- Create a step-down matrix for inmates in protective custody to safely reintegrate into general population.

### ***Support Services Division***

- Work in partnership with Facilities Management to ensure coordination and implementation of major capital projects.
- PACU will continue to partner with other agencies in order to gain outside perspectives on accreditation compliance and cooperate with internal divisions to provide systematic evaluation of all areas of agency administration and operations.
- Emergency Management to maintain proactive operational posture to appropriately respond to all emergencies with the potential to impact operational safety and readiness.
- Training and Staff Development continue partnering with professional training organizations to create and provide new training opportunities for the department's employees, such as deliver the Racial Intelligence Training & Engagement (RITE) Program to all staff.



## Corrections

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Community Corrections</b>				
- Average Daily Offenders Supervised		2,280	2,500	2,700
	<i>Offenders are individuals in the Community Corrections program and are not housed at the jail.</i>			
- Average Daily Caseload Supervised		2,691	3,200	3,100
	<i>Includes the number of persons supervised in the Community Corrections program.</i>			
- Labor Hours Provided in Community		62,027	65,000	95,000
- Fees Collected		\$ 844,163	\$ 792,000	\$ 110,000
<b>In-Custody Security Operations</b>				
- Number of Inmates Booked		30,059	34,000	32,000
- Average Daily Inmate Population Detained by OCCD		2,467	2,500	2,500
	<i>Determined by recording the number of inmates housed at the jail at 4 a.m. each day.</i>			
- Average Number of Meals Served Daily		7,884	7,700	7,700
- Inmate Per Diem Cost		\$ 149.68	\$ 171.00	\$ 165.00
- Number of Inmates Transported		21,008	31,000	28,000
	<i>Number of Inmates transported between Corrections facilities, the courthouse and other destinations</i>			

## Department: Corrections

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 127,901,543	\$ 137,663,210	\$ 147,241,586	7.0 %
Operating Expenditures	14,860,571	24,527,943	26,194,955	6.8 %
Capital Outlay	894,636	1,513,888	1,272,500	(15.9)%
<b>Total Operating</b>	<b>\$ 143,656,749</b>	<b>\$ 163,705,041</b>	<b>\$ 174,709,041</b>	<b>6.7%</b>
Capital Improvements	\$ 709,248	\$ 28,552,025	\$ 17,218,991	(39.7)%
<b>Total Non-Operating</b>	<b>\$ 709,248</b>	<b>\$ 28,552,025</b>	<b>\$ 17,218,991</b>	<b>(39.7)%</b>
<b>Department Total</b>	<b>\$ 144,365,997</b>	<b>\$ 192,257,066</b>	<b>\$ 191,928,032</b>	<b>(0.2)%</b>

### Expenditures by Division / Program

Community Corrections	\$ 7,566,339	\$ 14,497,469	\$ 14,154,280	(2.4)%
Corrections Admin / Command	8,036,031	8,483,150	9,667,866	14.0 %
Corrections CIP	709,248	28,552,025	17,218,991	(39.7)%
Corrections Support Services	13,024,548	16,345,011	18,658,042	14.2 %
Fiscal & Operational Support	4,462,935	6,894,458	6,793,188	(1.5)%
In-Custody Security Operations	58,235,331	62,592,884	65,879,435	5.3 %
In-Custody Support Services	41,165,374	42,055,086	45,942,280	9.2 %
Inmate Administrative Services	11,166,191	12,836,983	13,613,950	6.1 %
<b>Department Total</b>	<b>\$ 144,365,997</b>	<b>\$ 192,257,066</b>	<b>\$ 191,928,032</b>	<b>(0.2)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 1,130,647	\$ 7,441,072	\$ 6,514,397	(12.5)%
General Fund and Sub Funds	142,526,102	156,263,969	168,194,644	7.6%
Capital Construction Funds	709,248	28,552,025	17,218,991	(39.7)%
<b>Department Total</b>	<b>\$ 144,365,997</b>	<b>\$ 192,257,066</b>	<b>\$ 191,928,032</b>	<b>(0.2)%</b>

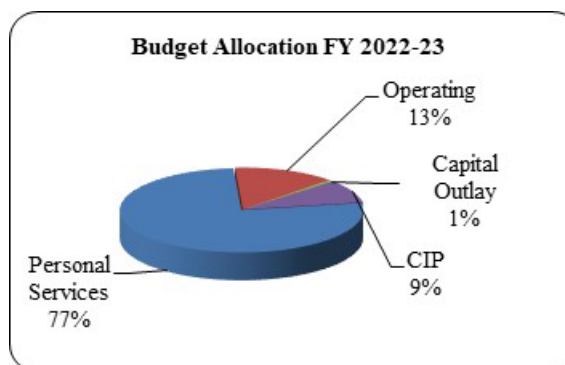
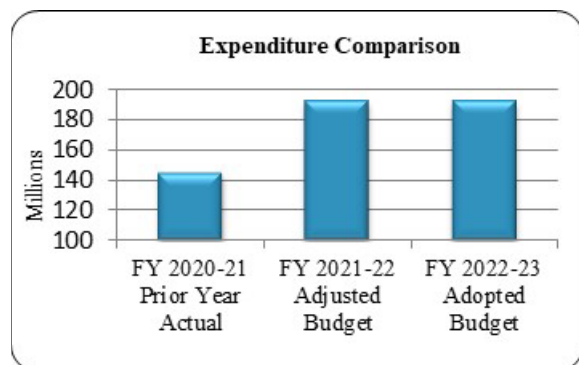
### Authorized Positions

	1,620	1,620	1,620	0.0%
--	-------	-------	-------	------



## Corrections

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The department authorized position count remains unchanged.

**Operating Expenses** – The FY 2022-23 operating expense budget increased by 6.8% or \$1.7 million from the FY 2021-22 budget primarily due to the food and dietary program increasing by \$2.0 million, which is based on anticipated food service contract needs due to county labor obligations changing from 20-30 inmates to 10-15 inmates. Additional adjustments include \$498,918 increase in contractual services primarily due to the amendment increases for GS4 security guard services contracts for various Corrections facilities; and, an increase of \$809,277 for self-insurance. Other expense reductions help offset some of these increases.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 15.9% or \$241,388 from the FY 2021-22 budget. The decrease is due to rollover encumbrances and one-time purchases of equipment in FY 2021-22. The budget includes funding for the continuation of taser replacements at \$152,000; the last year of a 5-year plan of the required portable radio upgrade at \$71,000; and, \$65,000 in software for the purchase of the Armory Software Tracking System that will assist with weapons and equipment tracking and inventory. The rolling stock budget includes funding for two (2) replacement vehicles.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 39.7% or \$11.3 million from the FY 2021-22 budget. Most of the decrease is due to the timing of re-budgets for capital projects from the FY 2021-22. The budget includes new funding for the Horizon Medical Clinic Expansion, Corrections Training Facility, Corrections Isolation Cells Project, and Corrections Video Visitation Enclosure. The continuation of funding is included for the following projects: North & South Perimeter Security Buildings, Uniform Supply/Mailroom (kitchen retrofit), Campus Security Upgrades, Horizon Renovation, Female Detention Center Renovations, Campus-wide Wi-Fi, Jail Management System, and Improvement to Facilities. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

### FUNDING SOURCE HIGHLIGHTS

The majority of the funding for Corrections comes from the General Fund. The department also receives funding for staff training from the Corrections-Law Enforcement Education Fund and for inmate programs from the Inmate Welfare Fund. Funding for Corrections capital projects comes from the Capital Projects Fund.

The Corrections-Law Enforcement Education and Sheriff-Law Enforcement Education Funds are funded by a \$2.50 and \$2.00 additional court cost for each violation of a state penal or criminal statute, an Orange County ordinance, or citation for a non-criminal traffic infraction. These funds are equally divided and disbursed, one-half to the Sheriff for training and education of county law enforcement officers and one-half to Corrections for training and education of county corrections staff. The FY 2022-23 estimated revenue from fees for the Corrections-Law Enforcement Education portion is \$280,000.

The Inmate Welfare Fund receives revenue from the sale of commissary and personal items to inmates and a portion of booking and subsistence fees collected from inmates. The revenue is remitted from the private commissary provider in the form of sales commissions. This revenue is used to fund various programs for the overall benefit of inmates. Programs include faith-based programs and inmate community re-entry programs. Commissions from commissary sales for FY 2022-23 are estimated at \$1.9 million. Additional revenue is received through the collection of inmates booking and subsistence fees. These fees are collected to off-set jail costs and to supplement funding of inmate programs. The one-time booking fee is \$6.00, and the daily subsistence fee is \$2.25 for FY 2022-23.

## Division: Community Corrections

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 7,076,782	\$ 8,785,954	\$ 9,396,184	6.9 %
Operating Expenditures	471,917	5,687,315	4,756,296	(16.4)%
Capital Outlay	17,639	24,200	1,800	(92.6)%
<b>Total Operating</b>	<b>\$ 7,566,339</b>	<b>\$ 14,497,469</b>	<b>\$ 14,154,280</b>	<b>(2.4)%</b>
<b>Total</b>	<b>\$ 7,566,339</b>	<b>\$ 14,497,469</b>	<b>\$ 14,154,280</b>	<b>(2.4)%</b>
<b>Authorized Positions</b>	<b>116</b>	<b>117</b>	<b>117</b>	<b>0.0 %</b>

## Division: Corrections Admin / Command

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,362,058	\$ 2,699,303	\$ 3,027,956	12.2 %
Operating Expenditures	5,673,973	5,737,347	6,639,910	15.7 %
Capital Outlay	0	46,500	0	(100.0)%
<b>Total Operating</b>	<b>\$ 8,036,031</b>	<b>\$ 8,483,150</b>	<b>\$ 9,667,866</b>	<b>14.0 %</b>
<b>Total</b>	<b>\$ 8,036,031</b>	<b>\$ 8,483,150</b>	<b>\$ 9,667,866</b>	<b>14.0 %</b>
<b>Authorized Positions</b>	<b>26</b>	<b>27</b>	<b>27</b>	<b>0.0 %</b>

## Division: Corrections CIP

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Capital Improvements	\$ 709,248	\$ 28,552,025	\$ 17,218,991	(39.7)%
<b>Total Non-Operating</b>	<b>\$ 709,248</b>	<b>\$ 28,552,025</b>	<b>\$ 17,218,991</b>	<b>(39.7)%</b>
<b>Total</b>	<b>\$ 709,248</b>	<b>\$ 28,552,025</b>	<b>\$ 17,218,991</b>	<b>(39.7)%</b>

## Division: Corrections Support Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 7,789,136	\$ 9,890,210	\$ 10,139,252	2.5 %
Operating Expenditures	4,468,749	5,700,886	7,622,090	33.7 %
Capital Outlay	766,663	753,915	896,700	18.9 %
<b>Total Operating</b>	<b>\$ 13,024,548</b>	<b>\$ 16,345,011</b>	<b>\$ 18,658,042</b>	<b>14.2 %</b>
<b>Total</b>	<b>\$ 13,024,548</b>	<b>\$ 16,345,011</b>	<b>\$ 18,658,042</b>	<b>14.2 %</b>
<b>Authorized Positions</b>	<b>121</b>	<b>113</b>	<b>113</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,034,524	\$ 3,449,582	\$ 3,753,838	8.8 %
Operating Expenditures	1,398,495	3,439,476	3,039,350	(11.6)%
Capital Outlay	29,916	5,400	0	(100.0)%
<b>Total Operating</b>	<b>\$ 4,462,935</b>	<b>\$ 6,894,458</b>	<b>\$ 6,793,188</b>	<b>(1.5)%</b>
<b>Total</b>	<b>\$ 4,462,935</b>	<b>\$ 6,894,458</b>	<b>\$ 6,793,188</b>	<b>(1.5)%</b>
<b>Authorized Positions</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>0.0 %</b>

## Division: In-Custody Security Operations

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 57,110,982	\$ 61,074,767	\$ 64,412,341	5.5 %
Operating Expenditures	1,118,433	1,518,117	1,453,094	(4.3)%
Capital Outlay	5,915	0	14,000	n/a
<b>Total Operating</b>	<b>\$ 58,235,331</b>	<b>\$ 62,592,884</b>	<b>\$ 65,879,435</b>	<b>5.3 %</b>
<b>Total</b>	<b>\$ 58,235,331</b>	<b>\$ 62,592,884</b>	<b>\$ 65,879,435</b>	<b>5.3 %</b>
<b>Authorized Positions</b>	<b>709</b>	<b>700</b>	<b>700</b>	<b>0.0 %</b>

## Division: In-Custody Support Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 39,634,231	\$ 39,412,293	\$ 43,378,272	10.1 %
Operating Expenditures	1,456,641	1,958,920	2,204,008	12.5 %
Capital Outlay	74,502	683,873	360,000	(47.4)%
<b>Total Operating</b>	<b>\$ 41,165,374</b>	<b>\$ 42,055,086</b>	<b>\$ 45,942,280</b>	<b>9.2 %</b>
<b>Total</b>	<b>\$ 41,165,374</b>	<b>\$ 42,055,086</b>	<b>\$ 45,942,280</b>	<b>9.2 %</b>
<b>Authorized Positions</b>	<b>432</b>	<b>448</b>	<b>448</b>	<b>0.0 %</b>

## Division: Inmate Administrative Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 10,893,829	\$ 12,351,101	\$ 13,133,743	6.3 %
Operating Expenditures	272,363	485,882	480,207	(1.2)%
<b>Total Operating</b>	<b>\$ 11,166,191</b>	<b>\$ 12,836,983</b>	<b>\$ 13,613,950</b>	<b>6.1 %</b>
<b>Total</b>	<b>\$ 11,166,191</b>	<b>\$ 12,836,983</b>	<b>\$ 13,613,950</b>	<b>6.1 %</b>
<b>Authorized Positions</b>	<b>167</b>	<b>166</b>	<b>166</b>	<b>0.0 %</b>

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Corrections Department**

The Board of County Commissioners is charged with the responsibility of providing and maintaining correctional facilities for Orange County and for systems that support the facilities and their operations.

	Adopted <u>FY 2022-23</u>
Correction Isolation Cells Project	\$ 500,000
Horizon Medical Clinic Expansion	1,000,000
Corrections Training Facility	1,500,000
Corrections Video Visitation Enclosure	500,000
North & South Perimeter Security Bldg	1,718,991
Uniform Supply/Mailroom (Kitchen Ret)	450,000
Campus Security Upgrades	6,000,000
FDC Renovations	1,500,000
Campus-wide Wi-Fi Project	800,000
Jail Management System	3,000,000
OCCD Impr. to Facilities	<u>250,000</u>
Department Total	\$17,218,991

**Funding Mechanism:**

Corrections projects are funded mainly by the Miscellaneous Capital Projects fund 1023 and Federal Grants fund 5896.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Corrections

7 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Corrections</b>											
Corrections CIP											
3839											
	1023	Corrections Isolation Cells Project	0	0	500,000	0	0	0	0	0	500,000
	5896	ARPA-RR Corrections Negative Air & Suicid	0	3,500,000	0	0	0	0	0	0	3,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
3841											
	1023	Horizon Medical Clinic Expansion	0	0	1,000,000	0	4,000,000	2,000,000	0	0	7,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>4,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>7,000,000</b>
3842											
	1023	Corrections Training Facility	0	0	1,500,000	0	7,000,000	6,500,000	0	0	15,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>7,000,000</b>	<b>6,500,000</b>	<b>0</b>	<b>0</b>	<b>15,000,000</b>
3843											
	1023	Corrections Video Visitation Enclosure	0	0	500,000	1,300,000	0	0	0	0	1,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,000</b>
4022											
	1023	Perimeter Security Project	1,007,630	1,522,319	0	0	0	0	0	0	2,529,949
		<b>Org Subtotal</b>	<b>1,007,630</b>	<b>1,522,319</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,529,949</b>
4026											
	1023	Rec Yards/Perimeter Fencing Maintenance	314,768	525,232	0	0	0	0	0	0	840,000
		<b>Org Subtotal</b>	<b>314,768</b>	<b>525,232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>840,000</b>
4027											
	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>
4028											
	1023	North & South Perimeter Security Bldgs	20,344	1,660,665	1,718,991	1,000,000	0	0	0	0	4,400,000
		<b>Org Subtotal</b>	<b>20,344</b>	<b>1,660,665</b>	<b>1,718,991</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4029	1023	Video Visitation Center Renovation	35,086	39,914	0	0	0	0	0	0	75,000
		<b>Org Subtotal</b>	<b>35,086</b>	<b>39,914</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
4030	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	145,031	1,434,969	450,000	0	0	0	0	0	2,030,000
		<b>Org Subtotal</b>	<b>145,031</b>	<b>1,434,969</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,030,000</b>
4031	1023	Campus Security Upgrades	390,322	7,807,620	6,000,000	3,103,023	0	0	0	0	17,300,965
		<b>Org Subtotal</b>	<b>390,322</b>	<b>7,807,620</b>	<b>6,000,000</b>	<b>3,103,023</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,300,965</b>
4033	1023	Horizon Renovations	0	5,200,000	0	7,800,000	5,000,000	6,000,000	0	0	24,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,200,000</b>	<b>0</b>	<b>7,800,000</b>	<b>5,000,000</b>	<b>6,000,000</b>	<b>0</b>	<b>0</b>	<b>24,000,000</b>
4034	1023	FDC Renovations	89,004	1,410,996	1,500,000	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>89,004</b>	<b>1,410,996</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
4036	1023	Campus-wide Wi-Fi Project	83,004	1,616,996	800,000	800,000	0	0	0	0	3,300,000
		<b>Org Subtotal</b>	<b>83,004</b>	<b>1,616,996</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,300,000</b>
4037	1023	Jail Management System	0	3,033,000	3,000,000	4,500,000	0	0	0	0	10,533,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,033,000</b>	<b>3,000,000</b>	<b>4,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,533,000</b>
		DIVISION SUBTOTAL	2,085,189	28,551,711	16,968,991	18,503,023	16,000,000	14,500,000	0	0	96,608,914
Corrections Expansion											
4032	1023	Corrections Future Expansion Property Acc	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		<b>Org Subtotal</b>	<b>1,113,548</b>	<b>6,452</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,120,000</b>
		DIVISION SUBTOTAL	1,113,548	6,452	0	0	0	0	0	0	1,120,000
Corrections Other											

Corrections

7 - 16

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4020	1023	Kitchen & Laundry Imp	92,821	30,618	0	0	0	0	0	0	123,439
		<b>Org Subtotal</b>	<b>92,821</b>	<b>30,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,439</b>
4024	1023	OCCD Impr. to Facilities	389,175	3,463,244	250,000	0	0	0	0	0	4,102,419
		<b>Org Subtotal</b>	<b>389,175</b>	<b>3,463,244</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,102,419</b>
		DIVISION SUBTOTAL	481,996	3,493,862	250,000	0	0	0	0	0	4,225,858
		DEPARTMENT SUBTOTAL	3,680,733	32,052,025	17,218,991	18,503,023	16,000,000	14,500,000	0	0	101,954,772
		<b>GRAND TOTAL</b>	<b>3,680,733</b>	<b>32,052,025</b>	<b>17,218,991</b>	<b>18,503,023</b>	<b>16,000,000</b>	<b>14,500,000</b>	<b>0</b>	<b>0</b>	<b>101,954,772</b>

Corrections

\* Prior Expenditures is calculated using 3 or 5 years.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# TABLE OF CONTENTS

## **FIRE RESCUE DEPARTMENT**

ORGANIZATIONAL STRUCTURE.....	8-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES.....	8-4
PERFORMANCE MEASUREMENT SYSTEM.....	8-9
DEPARTMENT BUDGET AND HIGHLIGHTS.....	8-10
CAPITAL IMPROVEMENTS PROGRAM.....	8-16



# FIRE RESCUE DEPARTMENT

Communications

Fire Rescue 911 Communications  
 Medical Communications Program  
 Fire Telecommunications  
 Communications Quality Assurance  
 Communications Training

Fiscal & Operational  
Support

Office of the Fire Chief  
 Fire Fiscal  
 Fire Information Technology  
 Recruitment  
 Safety & Wellness  
 Fire Professional Standards

Logistics

Fleet Apparatus & Equipment  
 Fire Supplies  
 EMS Logistics  
 Fire Facilities Maintenance

Office of Emergency  
Management

Emergency Preparedness Planning  
 Communication & Warning  
 Health Care Facility Plan Reviews  
 Training & Exercises  
 Hazardous Analysis  
 Citizen Corps & Community Emergency Response Team  
 (CERT)  
 Emergency Operations Center (EOC) /Emergency Response  
 Team

Operations

Field Operational Services  
 Emergency Medical Services (EMS)  
 EMS Quality Assurance & Improvement  
 Professional Development & Training  
 Special Operations Support

Planning & Technical  
Services

Office of the Fire Marshal  
 Strategic Planning  
 Community Risk Reduction  
 Technical Services

## Fire Rescue

### Purpose Statement:

The Fire Rescue Department protects the public health and safety of Orange County citizens and visitors by providing fire prevention and control, emergency medical response, and post-fire services to save lives while reducing property loss and interruption of private and public services. The department coordinates with all emergency response agencies (local, state, and federal) to fulfill its mission through mitigation, planning, response, and recovery. Countywide fire protection is also provided for all forest and wetlands within Orange County through an agreement with the Florida Forest Service.

### Program Descriptions:

- The **Communications Division** provides public safety dispatch services for the Orange County Fire Rescue Department (OCFRD) and four (4) municipalities through contractual arrangements. Services include processing of emergency and non-emergency calls; providing lifesaving medical instructions over the phone to callers in need; coordinating the dispatch and assignment of field apparatus; managing hospital emergency room and Emergency Medical Services (EMS) Medical Director availability for the entire county; coordinating patient flow in the event of any mass casualty incidents in the county; and, functioning as the liaison between Orange County and the State Warning Point for all major incidents. The Telecommunications section provides agency wide support for Land Mobile Radios, Dispatch consoles, Fire Station Alerting, dial tone service, and cell phones.
- The **Fiscal & Operational Support Division** is comprised of the administration functions, which oversees the fiscal element and has the overall financial responsibility for all divisions within the department. This division also manages all promotional processes within the department, including career planning, recruitment, and the funding for IT equipment. The department's safety and wellness programs and public information services are also managed by this workgroup.
- The **Logistics Division** is the sustainable supply arm responsible for the procurement of equipment, medications and contract management that ensures the objective of station and fire fleet readiness. In addition, the division is accountable for the strategic programming of managing capital investments, researching industry products, vehicle specification and maintenance, building construction, building renovation, and all materials needs for the effective operations of the entire department.
- The **Office of Emergency Management (OEM) Division**, by federal, state, and local laws, is responsible for the protection of life and property through a comprehensive emergency management program. This program consists of actions and activities that help prevent, prepare for, respond to, recover from, and mitigate the effects of disasters and/or emergencies in an all-hazards (natural,



technological and human-caused) approach within Orange County.

- The **Operations Division** responds to emergency calls with personnel who are trained both as firefighters and Paramedics/Emergency Medical Technicians (EMT's). The division provides primary patient transportation/fire suppression throughout Orange County. The division has mutual aid agreements and/or first response arrangements with other municipalities. Operations is also responsible for conducting both certified and non-certified recruit training and is responsible for the training of all field personnel - from orientation through probationary status to ongoing career training and officer development.
- The **Planning and Technical Services Division** delivers strategic planning, data intelligence, life safety code review and inspections, and technical support services to the department and community. Strategic Planning is responsible for data collection, analysis, distribution, and presentation. Through data analysis, information is transformed, so the department can make informed decisions on managing its resources through a consistent and reliable method that guides policy development. Additionally, Strategic Planning functions to ensure continuity of professional credentialing of its Accreditation and Insurance Services Office (ISO) Rating. The division also oversees the Office of the Fire Marshal, which centers its oversight authority through the Florida Fire Prevention Code (NFPA 1 & 101) and Chapter 633 of the Florida Statutes. Life safety code administration ensures a continuous risk analysis of building safety features that protect the overall welfare of our citizens and guests. The divisional arm of technical services provides technology support to systems and its analysts.

### FY 2021-22 Major Accomplishments:

#### Communications

- Met the requirements to maintain continued recognition as an Accredited Center of Excellence (ACE) by the International Academies of Emergency Dispatch (IAED) in Emergency Fire Dispatch (EFD) and in Emergency Medical Dispatch (EMD).
- Implemented the Spanish language version of ProQA protocols software for our Spanish-speaking call takers.

## Fire Rescue

- Transitioned from the manual backup protocol card sets to tablet devices for Emergency Medical and Fire protocols.
- On-boarded eight (8) Fire Dispatcher Trainees.
- Completed the installation of Motorola radio consoles at the Disaster Recovery Site.
- Completed three (3) Dispatch Academies for new hires.
- Under direction of the Medical Director, successfully transitioned back to normal operations after discontinuing use of the updated Pandemic protocol that was produced by the IAED.
- Enhanced ability to re-contact callers utilizing Text-2-911 via the Viper upgrade. Enhancements also include language translation via text.
- Implemented virtual ECOMM (emergency communications) testing for potential new hires through National Testing Network.
- All Communications personnel certified in Online Universal Telecommunication Essentials Course.
- Installed the Verint Recording software into our AQUA Quality Assurance application.

### ***Fiscal & Operational Support***

- Processed over 75,000 EMS transports for billing and collected over \$25 million in EMS Revenue.
- Provided strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

### ***Logistics***

- Replaced 325 sets of ballistic personal protective equipment for emergency response apparatus.
- Oversaw the Preventative Maintenance service on 403 pieces of Stryker EMS equipment.
- Transitioned to a new inventory management system for the EMS Logistics' warehouse.
- Migrated the Self-Contained Breathing Apparatus (SCBA) Shop's record management system to Operative IQ.
- Significant Fire Fleet orders:
  - ✓ (5) Fire Engines
  - ✓ (2) Aerial Fire Apparatus
  - ✓ (6) Transport Rescues
  - ✓ (1) Tanker
  - ✓ (3) Command Officer vehicles
- Began the transition to new cordless extrication tools for fire apparatus.
- Updated SCBA cylinders to meet two-step-close standard.
- Initiated a substantial equipment donation, including a decommissioned Rescue unit and fire hose, to East River High School's First Responders Academy.
- Marine Rescue located at Fire Station 27 within District 2 has been put into service and will provide services to all unincorporated Orange County residents.

### ***Office of Emergency Management***

- Received and managed \$366,978 in emergency management grant funding for planning, organization, training, exercises, and equipment in order to continue preparing for threats and hazards to our community.
- Participated in six (6) large-scale community exercises covering a variety of hazards including tornadoes, pandemics, hurricanes, protests and mass violence.

- Conducted 37 training sessions and 26 outreach presentations providing disaster preparedness information to community groups, leadership, businesses, and partners while maintaining the Emergency Operations Center.
- Reviewed comprehensive emergency plans for 226 health care facilities, including hospitals, stand-alone emergency departments, surgery centers, nursing homes, and assisted living facilities to maintain compliance in preparation for any major emergency that could affect their facility.
- Provided four (4) health care facility training sessions for executive directors/administrators to facilitate continued education and partnership.
- Hosted the 2022 Orange County Hurricane Expo with over 1,500 attendees and 41 vendors where OEM distributed weather radios, preparedness guides and first aid kits to citizens.
- Partnered with Duke Energy for a \$78,000 Grant to purchase the first Orange County Resiliency Unit to serve our citizens throughout our communities.
- Managed the 2021 Edward Byrne Memorial Justice Grant for Public Safety in the amount of \$382,076.
- Delivered four (4) Basic Community Emergency Response Team (CERT) training courses that trained 125 residents in basic disaster response skills.
- Conducted three (3) CERT continuing education sessions.
- Reviewed, revised and completed the five-year Local Mitigation Strategy Plan according to state requirements.
- Reviewed, revised and completed the four-year Comprehensive Emergency Management Plan according to state requirements.



### ***Operations***

- Completed over 468,186 hours of training throughout the Fire Rescue Department.
- Trained 85 new personnel in the Recruit Firefighter Orientation Academy.
- 66 Firefighters/Engineers have completed the 80-hour Lieutenant's Academy.
- 13 Dive capable suppression units have been outfitted with diver and shore-based underwater communication systems.

## Fire Rescue

---

- Continue to train and certify rescue divers and rescue swimmers. Currently at 182 rescue divers and 595 rescue swimmers.
- Modernized rope and accompanying hardware to reduce weight and improve efficiency on rope rescue/high angle rescue incidents.
- Continued participation with local partners in Active Shooter Large Scale Drills (ASHER) at Orange County Schools and local businesses.
- Established around-the-clock coverage for the Unmanned Aerial Vehicle Program, providing incident commanders with enhance reconnaissance during complex operations.
- Trained over 1,200 field personnel on the use of the new grant-funded Firefighter Personal Escape System.
- Trained over 75 Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community.
- Conducted EMS Quality Assurance review on over 51,000 patient care reports and over 800 EMS Quality Improvement meetings with crews to improve patient care standards.
- Completed the bi-annual EMT/Paramedic licenses.
- Completed 3,650 hours of training to Paramedic Preceptors to enhance the paramedic development program. Increasing our number of paramedic preceptors to 145 personnel.
- 113 Paramedics have been trained by the Department of Health to administer the COVID-19 vaccine.

### **Planning & Technical Services**

- Conducted over 18,000 Fire Safety Inspections:
  - ✓ Over 9,000 New Construction Inspections
  - ✓ Over 9,000 Existing Building Inspections
- Completed over 16,000 new construction plans reviews and over 19,000 permits.
- Completed over 1,200 Hydrant Inspections.
- Completed over 800 Fire Protection System Inspections.
- Completed over 3,200 Trade Show and Special Event Inspections.
- Partnered with the ISO to evaluate commercial building stock fire prevention systems.
- Expanded hydrant program to maintain and continually update water supplier information, status, and hydrant readiness throughout the county.
- Completed over 136,000 quality assurance National Fire Incident Reporting System reviews for accuracy.
- Published and implemented a new five-year Strategic Plan, and a new Standards of Cover/Risk Assessment.
- Opened a remote service center for Office of the Fire Marshall and Building Safety near the Universal Epic Theme Park construction project.

### **FY 2022-23 Department Objectives:**

#### **Communications**

- The deployment of AED carrying drones to sudden cardiac arrest (SCA) call upon initial dispatch.
- Implement software that provides critically important interactive communication capabilities. These capabilities include live video, enhanced instant messaging, image sharing, real-time closed-captioning, and more.

- Launch PulsePoint Verified Responder program. The program alerts off-duty first responders of a SCA in private locations.
- Implementation of Genesis PULSE software. Genesis PULSE is an all-in-one software tool that features live vehicle tracking, weather, recording/replay capabilities, reporting with analytics, partnerships, a mobile app with Waze integration, and much more.
- Implement Power FTO (formerly Agency 360). Public Safety software that helps agencies with onboarding, training, and performance evaluation tools.
- Continue enhancements to the Dispatch Training Program.
- Conduct a Dispatcher Supervisor Academy and an Assistant Dispatcher Supervisor Academy.
- Obtain re-accreditation as an ACE by IAED in EFD.
- Replace remaining Motorola XTS 5000 portable radios currently assigned to field personnel and apparatus with Motorola APX 6000XE model.

### **Fiscal & Operational Support**

- Continue to provide strong fiscal management and operational support while maintaining a high level of service to the citizens and visitors of Orange County.

### **Logistics**

- Begin construction of the new Fire Training Center.
- Open replacement Fire Station 80, new Fire Station 44, and Fire Station 48 in its temporary location.
- Complete the second set of bunker gear for all combat rated personnel.
- Replacement of 40 LifePak-15 devices reaching end of service life.
- Replacement of 27 Power Pro Stretchers reaching end of service life.
- Forklift replacement of all SCBA.
- Projected Fire Fleet orders:
  - ✓ (7) Fire Engines
  - ✓ (4) Aerial Fire Apparatus
  - ✓ (10) Transport Rescues
  - ✓ (1) Tanker
  - ✓ (1) Mobile Command Unit
- In-service two (2) new Bariatric Rescues.
- Complete two (2) to three (3) significant bathroom renovations at Fire Stations.
- Begin site planning and assessment for the Three-Points property, which is expected to be used for fire apparatus staging.

### **Office of Emergency Management**

- Apply for accreditation through The Emergency Management Accreditation Program (EMAP).
- Provide basic and advanced training opportunities in All-Hazards Incident Management to stakeholders.
- Conduct exercises to practice Orange County Government and partner agencies' ability to respond to and recover from a wide variety of hazards.
- Educate the community on disaster preparedness at local area events, training classes, workshops, conferences and speaking engagements.
- Research and apply for all applicable grant funding to support Orange County Government, our citizens and our partners.



## Fire Rescue

---

### *Operations*

- Continue teaching the 80-hour Driver/Engineer Academy to further train and develop newly promoted Engineers for suppression units and rescue supervisors.
- Expand the Woods Truck Driver Academy to train additional personnel to operate off-road firefighting vehicles during wildfires
- Continue to train and certify additional Firefighters to become state certified Paramedics to enhance life-saving service delivery to the community.
- Begin the process of purchasing additional dive equipment to implement additional up/down dive capable units.
- Increase Diver safety with the purchase of wired communications systems.
- Expand on developing partnerships with business, school's and churches for future ASHER Training.

### *Planning & Technical Services*

- Configuration of an upgraded Computer Aided Drafting system, which will enhance dispatch capabilities.
- Achieve reaccreditation through the Commission on Fire Accreditation International.
- Successfully completed the ISO Public Protection Classification Rating Assessment.
- Expand Community Risk Reduction Services programming in alignment with the Strategic Plan.



## Fire Rescue

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Office of Emergency Management</b>				
- Number of Citizens Trained		1,220	500	1,000
	<i>Citizens are trained on disaster preparedness and basic response skills such as fire safety and first aid.</i>			
<b>Fire Communication</b>				
- Total Number of 911 Calls Received		122,556	119,000	127,000
	<i>National Fire Protection Association (NFPA1221 Standard)</i>			
- % of 911 Calls Answered in 15 Seconds		96%	95%	95%
	<i>(NFPA1221 Standard)</i>			
- Emergency Medical Dispatch Protocol Compliance		97%	95%	95%
	<i>International Academy of Emergency Dispatch (IAED)</i>			
- % of Incidents Dispatched in 60 Seconds		87%	90%	90%
	<i>(NFPA1221 Standard)</i>			
<b>Fire Logistics Division</b>				
- % of Other Vehicles* PM Meeting Completion Time Standards		97%	100%	100%
	<i>*Vehicles are Emergency Vehicles excluding Fire Engines; PM or Preventive Maintenance</i>			
- % of Fire Engine PM Meeting Completion Time Standards		89%	90%	90%
<b>Fire Operations</b>				
- Total Number of Fire Service Alarms		30,251	32,000	32,000
- Total Number of EMS Alarms		95,512	99,000	104,000
- Number of Units Responding to Incidents		282,031	274,000	298,000
- % Compliance w/ Unit Turn Out Time in 80 Sec. for Fire Calls		99%	90%	90%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>			
- % Compliance w/ Unit Turn Out Time in 60 Sec. for EMS Calls		98%	90%	90%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>			
- % Compliance w/ Arrival Time in 9.5 Min. Rural Response		63%	75%	75%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan</i>			
- % Compliance w/ Arrival Time in 8 Min. Urban Response		55%	80%	80%
	<i>Emergency response standard is based on the Orange County Comprehensive Plan.</i>			
<b>Fire Planning &amp; Technical Services</b>				
- Total Number of Plans Reviewed		12,974	14,000	16,000
- % of New Constr. Plans Review Completed in 21 Days		96%	90%	90%
- % of Interior Alterations Plans Review Completed in 7 days		96%	90%	90%
- % of Fire Protection Sys. Plans Review Completed in 10 Days		98%	90%	90%

## Department: Fire Rescue

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 184,312,181	\$ 196,279,900	\$ 199,974,773	1.9 %
Operating Expenditures	39,989,827	50,765,287	54,851,005	8.0 %
Capital Outlay	3,483,160	12,345,576	11,511,018	(6.8)%
<b>Total Operating</b>	<b>\$ 227,785,169</b>	<b>\$ 259,390,763</b>	<b>\$ 266,336,796</b>	<b>2.7%</b>
Capital Improvements	\$ 8,734,503	\$ 44,624,581	\$ 11,100,000	(75.1)%
Debt Service	0	0	471,731	n/a
Reserves	0	31,861,280	36,645,518	15.0 %
Other	285,384	0	0	0.0%
<b>Total Non-Operating</b>	<b>\$ 9,019,887</b>	<b>\$ 76,485,861</b>	<b>\$ 48,217,249</b>	<b>(37.0)%</b>
<b>Department Total</b>	<b>\$ 236,805,055</b>	<b>\$ 335,876,624</b>	<b>\$ 314,554,045</b>	<b>(6.3)%</b>

### Expenditures by Division / Program

Fire Communication	\$ 6,156,891	\$ 10,182,399	\$ 8,897,826	(12.6)%
Fire Logistics Division	30,760,778	73,935,841	58,477,810	(20.9)%
Fire Operations	169,781,643	181,121,532	181,971,174	0.5 %
Fire Planning & Technical Services	5,062,505	5,831,112	6,898,122	18.3 %
Fiscal & Operational Support	23,324,938	59,140,934	56,895,748	(3.8)%
Office of Emergency Management	1,694,329	5,640,106	1,388,665	(75.4)%
State Fire Control	23,970	24,700	24,700	0.0%
<b>Department Total</b>	<b>\$ 236,805,055</b>	<b>\$ 335,876,624</b>	<b>\$ 314,554,045</b>	<b>(6.3)%</b>

### Funding Source Summary

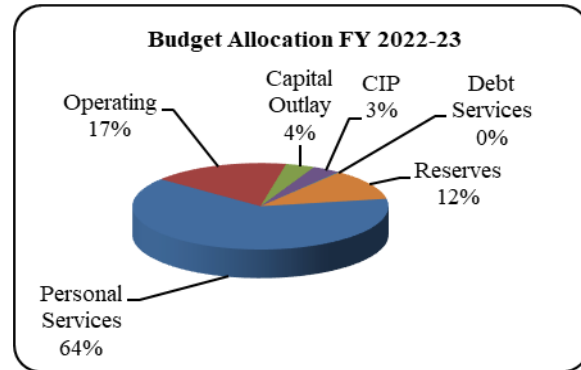
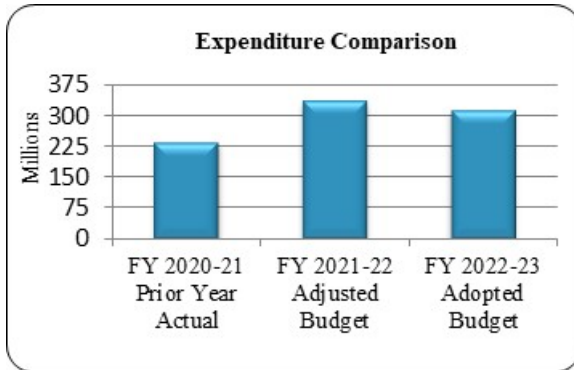
Special Revenue Funds	\$ 228,152,656	\$ 307,062,630	\$ 295,222,772	(3.9)%
General Fund and Sub Funds	1,370,349	1,596,199	1,601,776	0.3%
Capital Construction Funds	7,282,050	27,217,795	17,729,497	(34.9)%
<b>Department Total</b>	<b>\$ 236,805,055</b>	<b>\$ 335,876,624</b>	<b>\$ 314,554,045</b>	<b>(6.3)%</b>

### Authorized Positions

	1,515	1,532	1,553	1.4%
--	-------	-------	-------	------

## Fire Rescue

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

Included in the budget are 21 new positions for Fire Rescue to promote operational efficiencies, and to maintain the current level of service. Overall personal services increased by 1.9% or \$3.7 million.

#### **21 New Positions FY 2022-23**

- 1 – SCBA Technician, Fire Logistics Division
- 2 – Inventory Specialist, Fire Logistics Division
- 5 – Program Manager, Fire Operations Division
- 3 – Firefighter Paramedic 40, Fire Operations Division
- 2 – Lieutenant 40, Fire Operations Division
- 5 – Fire Inspector III, Fire Planning & Technical Services Division
- 1 – Quality Assurance Specialist, Fire Planning & Technical Services Division
- 1 – Fire Plans Examiner III, Fire Planning & Technical Services Division
- 1 – Program Coordinator, Office of Emergency Management (OEM) Division

**Operating Expenses** – The FY 2022-23 operating expenses budget increased by 8.0% or \$4.1 million from the FY 2021-22 budget. New funding in the amount of \$2.3 million in the operating expenses budget is for purchasing gear and clothing associated with new recruits and to finish providing all the second set of bunker gear to existing personnel, which makes the total budget amount be approximately \$6.0 million. The diesel fuel budget is increasing by \$421,255 to cover the anticipated expenses due to the current economic climate. The total budget is \$1.8 million. The budget also includes funding for the replacement of aging equipment necessary for the front-line units, maintenance of facilities and computer systems, as well as \$1.4 million to continue training personnel and sponsored paramedic classes in order to keep increasing the number of firefighter paramedics.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 6.8% or \$834,558 from the FY 2021-22 budget. The budget of \$11.5 million funds the replacement of equipment, heavy equipment, computer, software, and rolling stock. The decrease is due to one-time heavy equipment purchases in the FY 2021-22 budget and offset by increases in equipment budget to replace 40 Lifepak-15 Cardiac Monitors, 27 stretchers, hydraulic rescue tools and positive pressure ventilation (PPV) fans. The budget also includes funding for the replacement of portable radios and mobile data computer (MDC) for all field units, the replacement of 14 vehicles and the addition of 11 new vehicles.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 75.1% or \$33.5 million from the FY 2021-22 budget. Funding is included for new fire stations, renovation, and facility repairs. The budget also includes funding for Fire Station #44 on Summer Lake Boulevard and Ficquette Road, Fire Station #48 in Hamlin Groves and Porter Road, a regional Fire Training Facility, as well as funding for various facilities management projects. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Service** - The FY 2022-23 debt services is budgeted at \$471,731 for capital leases principal and interest payments, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting.

**Reserves** – The FY 2022-23 reserves budget includes an MSTU reserve level of \$28.1 million. The Fire Impact Fee fund reserves are budgeted at \$8.6 million for FY 2022-23.

**Other** – The FY 2022-23 other category budget is zero due to the completion of the Sales Tax Fund repayment for heavy apparatus units that were purchased in FY 2014-15.

---

## **FUNDING SOURCE HIGHLIGHTS**

The majority of the funding for Fire Rescue is derived from Special Revenue Funds. Ad valorem revenue is the largest revenue source for the department and is budgeted to increase by \$24.7 million or 12.9% to \$216.2 million in FY 2022-23. Fees provide supplemental funding to operate the Fire Rescue Department. These fees include Emergency Medical Services (EMS) transport service fees, false alarm fees, hazardous material recovery fees, and Fire Marshal fees. The FY 2022-23 revenue budget includes EMS Transport fees with a budget of \$26.3 million, which is an increase of 25.2% or \$5.3 million over current FY 2021-22 budget. All fees for services including the Office of the Fire Marshal will be increased by 7.4% and EMS Transport fees will be increased by 2.4%, as dictated by the Consumer Price Index (CPI).

The General Fund and various grants provide funding for the Office of Emergency Management under the Fire Rescue Department.

Capital Construction Funds and commercial and residential Fire Impact fees are budgeted at \$20.2 million to fund a portion of Fire Rescue capital expenses.

## Division: Fire Communication

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 5,211,906	\$ 6,233,547	\$ 6,486,161	4.1 %
Operating Expenditures	342,810	734,362	950,280	29.4 %
Capital Outlay	237,716	1,113,950	1,461,385	31.2 %
<b>Total Operating</b>	<b>\$ 5,792,433</b>	<b>\$ 8,081,859</b>	<b>\$ 8,897,826</b>	<b>10.1 %</b>
Capital Improvements	\$ 364,459	\$ 2,100,540	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 364,459</b>	<b>\$ 2,100,540</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 6,156,891</b>	<b>\$ 10,182,399</b>	<b>\$ 8,897,826</b>	<b>(12.6)%</b>
<b>Authorized Positions</b>	<b>66</b>	<b>66</b>	<b>66</b>	<b>0.0 %</b>

## Division: Fire Logistics Division

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,072,238	\$ 4,494,573	\$ 5,070,954	12.8 %
Operating Expenditures	15,825,988	21,341,671	24,366,753	14.2 %
Capital Outlay	2,737,544	9,068,262	7,962,928	(12.2)%
<b>Total Operating</b>	<b>\$ 22,635,770</b>	<b>\$ 34,904,506</b>	<b>\$ 37,400,635</b>	<b>7.2 %</b>
Capital Improvements	\$ 8,125,008	\$ 38,830,149	\$ 11,100,000	(71.4)%
Debt Service	0	0	189,701	n/a
Reserves	0	201,186	9,787,474	4,764.9 %
<b>Total Non-Operating</b>	<b>\$ 8,125,008</b>	<b>\$ 39,031,335</b>	<b>\$ 21,077,175</b>	<b>(46.0)%</b>
<b>Total</b>	<b>\$ 30,760,778</b>	<b>\$ 73,935,841</b>	<b>\$ 58,477,810</b>	<b>(20.9)%</b>
<b>Authorized Positions</b>	<b>48</b>	<b>48</b>	<b>51</b>	<b>6.3 %</b>

## Division: Fire Operations

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 167,257,042	\$ 176,362,116	\$ 178,001,483	0.9 %
Operating Expenditures	2,466,057	3,911,017	2,801,424	(28.4)%
Capital Outlay	58,544	848,399	888,950	4.8 %
<b>Total Operating</b>	<b>\$ 169,781,643</b>	<b>\$ 181,121,532</b>	<b>\$ 181,691,857</b>	<b>0.3 %</b>
Debt Service	\$ 0	\$ 0	\$ 279,317	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 279,317</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 169,781,643</b>	<b>\$ 181,121,532</b>	<b>\$ 181,971,174</b>	<b>0.5 %</b>
<b>Authorized Positions</b>	<b>1,308</b>	<b>1,325</b>	<b>1,334</b>	<b>0.7 %</b>

## Division: Fire Planning & Technical Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,812,352	\$ 5,512,337	\$ 6,522,818	18.3 %
Operating Expenditures	243,148	318,775	370,604	16.3 %
Capital Outlay	7,005	0	4,700	n/a
<b>Total Operating</b>	<b>\$ 5,062,505</b>	<b>\$ 5,831,112</b>	<b>\$ 6,898,122</b>	<b>18.3 %</b>
<b>Total</b>	<b>\$ 5,062,505</b>	<b>\$ 5,831,112</b>	<b>\$ 6,898,122</b>	<b>18.3 %</b>
<b>Authorized Positions</b>	<b>59</b>	<b>60</b>	<b>67</b>	<b>11.7 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,386,250	\$ 2,714,567	\$ 2,898,763	6.8 %
Operating Expenditures	20,297,355	23,721,058	25,987,923	9.6 %
Capital Outlay	355,949	1,045,215	1,148,305	9.9 %
<b>Total Operating</b>	<b>\$ 23,039,554</b>	<b>\$ 27,480,840</b>	<b>\$ 30,034,991</b>	<b>9.3 %</b>
Debt Service	\$ 0	\$ 0	\$ 2,713	n/a
Reserves	0	31,660,094	26,858,044	(15.2)%
Other	285,384	0	0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 285,384</b>	<b>\$ 31,660,094</b>	<b>\$ 26,860,757</b>	<b>(15.2)%</b>
<b>Total</b>	<b>\$ 23,324,938</b>	<b>\$ 59,140,934</b>	<b>\$ 56,895,748</b>	<b>(3.8)%</b>
<b>Authorized Positions</b>	<b>25</b>	<b>24</b>	<b>25</b>	<b>4.2 %</b>



## Division: Office of Emergency Management

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 572,392	\$ 962,760	\$ 994,594	3.3 %
Operating Expenditures	790,499	713,704	349,321	(51.1)%
Capital Outlay	86,402	269,750	44,750	(83.4)%
<b>Total Operating</b>	<b>\$ 1,449,294</b>	<b>\$ 1,946,214</b>	<b>\$ 1,388,665</b>	<b>(28.6)%</b>
Capital Improvements	\$ 245,035	\$ 3,693,892	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 245,035</b>	<b>\$ 3,693,892</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 1,694,329</b>	<b>\$ 5,640,106</b>	<b>\$ 1,388,665</b>	<b>(75.4)%</b>
<b>Authorized Positions</b>	<b>9</b>	<b>9</b>	<b>10</b>	<b>11.1 %</b>

## Division: State Fire Control

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Operating Expenditures	\$ 23,970	\$ 24,700	\$ 24,700	0.0 %
<b>Total Operating</b>	<b>\$ 23,970</b>	<b>\$ 24,700</b>	<b>\$ 24,700</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 23,970</b>	<b>\$ 24,700</b>	<b>\$ 24,700</b>	<b>0.0 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Fire Rescue Department**

The Fire Rescue Department annually evaluates equipment and facility needs, and recommends funding for projects to provide for the public safety of the citizens of Orange County.

	Adopted <u>FY 2022-23</u>
Fire Stations	\$ 2,100,000
Facilities/Renovations	4,000,000
Training Facility	<u>5,000,000</u>
Department Total	\$11,100,000

**Funding Mechanism:**

Funding for projects that are not specifically growth-related is derived from the Orange County Fire MSTU. Projects that can be identified as providing for growth-related needs may use funding from Fire Impact Fees collected from building permits issued for new construction.

Operating expenses associated with Fire Rescue capital projects consist of personnel to staff new fire stations, vehicle maintenance on new rescue units, maintenance on equipment, and general facility maintenance.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Fire Rescue

8 - 17

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Fire Rescue</b>											
Fire Rescue											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	5,321,223	517,015	0	0	0	0	0	0	5,838,238
		<b>Org Subtotal</b>	<b>5,321,223</b>	<b>517,015</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,838,238</b>
0727	1023	INVEST - Training Facility	763,395	5,536,605	5,000,000	0	5,700,000	0	0	0	17,000,000
	5896	ARPA-RR Fire Training Facility	0	35,000,000	0	0	0	0	0	0	35,000,000
		<b>Org Subtotal</b>	<b>763,395</b>	<b>40,536,605</b>	<b>5,000,000</b>	<b>0</b>	<b>5,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,000,000</b>
0771	1009	Enhance CAD	364,459	2,100,540	0	0	0	0	0	0	2,464,999
		<b>Org Subtotal</b>	<b>364,459</b>	<b>2,100,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,464,999</b>
0772	1009	Facilities Management	7,161,984	1,714,230	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	14,876,214
	1023	Facilities Management	529,107	2,334,628	2,000,000	0	0	0	0	0	4,863,735
		<b>Org Subtotal</b>	<b>7,691,091</b>	<b>4,048,858</b>	<b>4,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>19,739,949</b>
0795	1023	INVEST - FS #87 (Avalon Park Area)	6,281,800	2,888	0	0	0	0	0	0	6,284,688
		<b>Org Subtotal</b>	<b>6,281,800</b>	<b>2,888</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,284,688</b>
0797	1009	Fire Station #80	182,638	55,202	0	0	0	0	0	0	237,840
	5896	ARPA-RR Fire Station #80	0	6,400,000	0	0	0	0	0	0	6,400,000
		<b>Org Subtotal</b>	<b>182,638</b>	<b>6,455,202</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,637,840</b>
0798	1009	Fire Station #32 (Orange Lake)	425,000	85,000	0	0	0	0	0	0	510,000
	1046	Fire Station #32 (Orange Lake)	16,712	5,526,135	0	0	0	0	0	0	5,542,847
	5896	ARPA-RR Fire Station #32	0	2,500,000	0	0	0	0	0	0	2,500,000
		<b>Org Subtotal</b>	<b>441,712</b>	<b>8,111,135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,552,847</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
0801	1023	INVEST - FS #68 (Gold. & Silver Point Blvd	7,300,029	389,205	0	0	0	0	0	0	7,689,234
		<b>Org Subtotal</b>	<b>7,300,029</b>	<b>389,205</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,689,234</b>
0802	1023	INVEST - Fire Apparatus & Equipment	4,559,640	1	0	0	0	0	0	0	4,559,641
		<b>Org Subtotal</b>	<b>4,559,640</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,559,641</b>
0803	1023	EOC Renovations	306,108	2,493,892	0	0	0	0	0	0	2,800,000
	5896	ARPA-RR EOC Renovations	0	1,200,000	0	0	0	0	0	0	1,200,000
		<b>Org Subtotal</b>	<b>306,108</b>	<b>3,693,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
0804	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	7,980,000	7,980,000
	5896	ARPA-RR Fire Station #31	0	3,000,000	0	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,980,000</b>	<b>10,980,000</b>
0805	1046	Fire Station #44 (Summer Lk Blvd/Ficquette	421,205	6,155,124	600,000	0	0	0	0	0	7,176,329
		<b>Org Subtotal</b>	<b>421,205</b>	<b>6,155,124</b>	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,176,329</b>
0806	1046	Fire Station #69 (Alafaya/Research Park)	1,231,985	170,772	0	0	0	0	0	7,072,242	8,474,999
		<b>Org Subtotal</b>	<b>1,231,985</b>	<b>170,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,072,242</b>	<b>8,474,999</b>
0807	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	0	0	0	0	0	0	8,475,000	8,475,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,475,000</b>	<b>8,475,000</b>
0808	1046	Fire Station #48 (Avalon/Lake Ingram)	392,401	3,843,344	1,500,000	2,824,255	0	0	0	0	8,560,000
		<b>Org Subtotal</b>	<b>392,401</b>	<b>3,843,344</b>	<b>1,500,000</b>	<b>2,824,255</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,560,000</b>
8640	5896	ARPA-RR Fire Heavy Equipment	0	17,000,000	0	0	0	0	0	0	17,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>17,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000,000</b>

8 - 18

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
8659	5896	ARPA-RR Fire Rescue Capital Equipment	0	5,000,000	0	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
		DIVISION SUBTOTAL	35,257,686	101,024,581	11,100,000	3,824,255	6,700,000	1,000,000	1,000,000	23,527,242	183,433,764
		DEPARTMENT SUBTOTAL	35,257,686	101,024,581	11,100,000	3,824,255	6,700,000	1,000,000	1,000,000	23,527,242	183,433,764
		<b>GRAND TOTAL</b>	<b>35,257,686</b>	<b>101,024,581</b>	<b>11,100,000</b>	<b>3,824,255</b>	<b>6,700,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>23,527,242</b>	<b>183,433,764</b>

Fire Rescue

\* Prior Expenditures is calculated using 3 or 5 years.





# TABLE OF CONTENTS

## HEALTH SERVICES DEPARTMENT

ORGANIZATIONAL STRUCTURE ..... 9-3

DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS,  
AND OBJECTIVES ..... 9-4

PERFORMANCE MEASUREMENT SYSTEM ..... 9-7

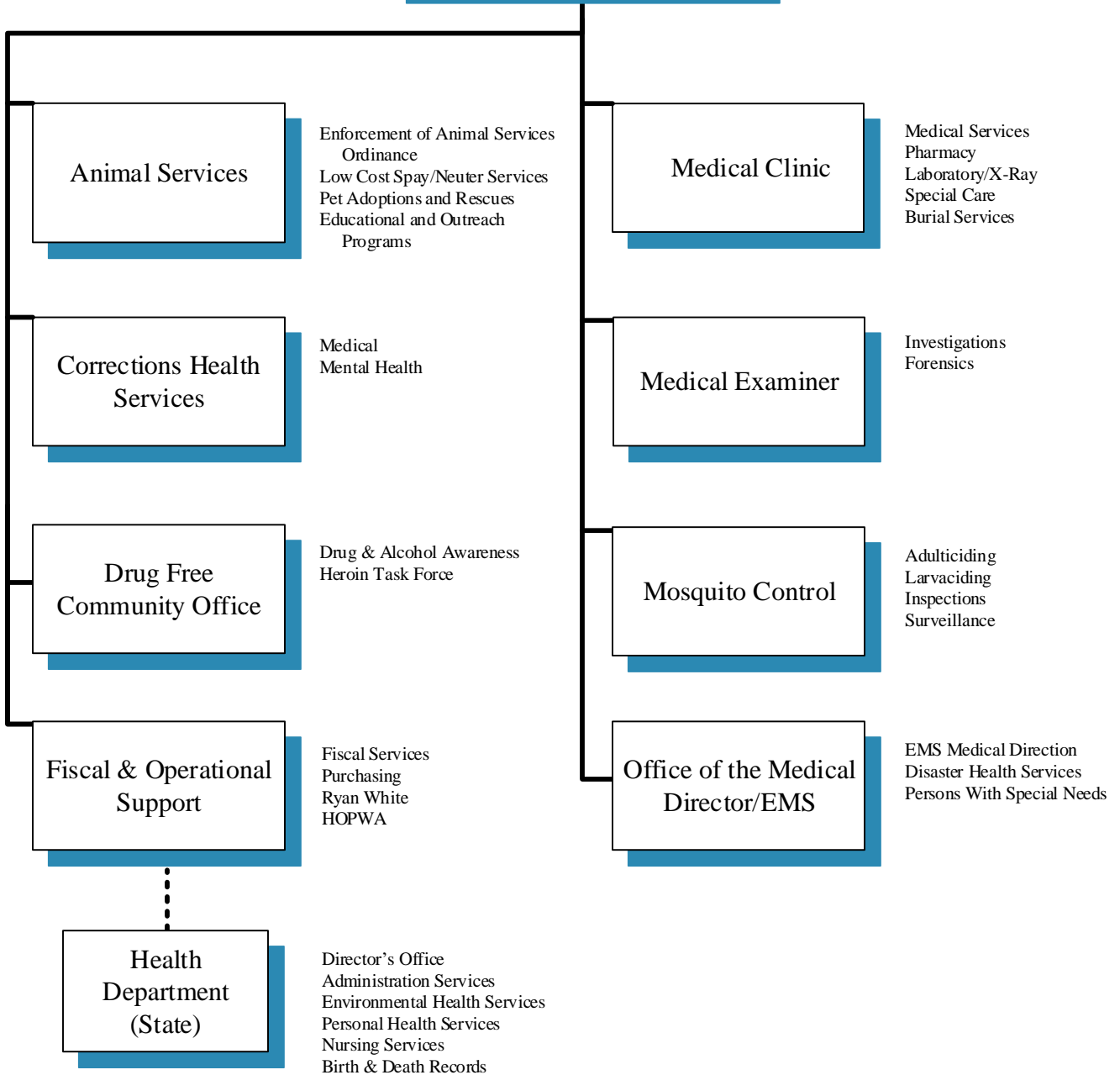
DEPARTMENT BUDGET AND HIGHLIGHTS ..... 9-8

CAPITAL IMPROVEMENTS PROGRAM ..... 9-14





# HEALTH SERVICES



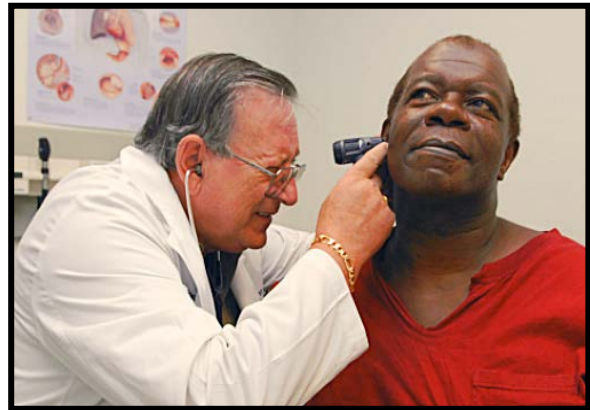
## Health Services

### Purpose Statement:

The Health Services Department provides services that promote the health and welfare of Orange County citizens. Through effective planning, management, and delivery of health and human services, quality of life in our community is enhanced. The Corrections Health Services (CHS) Division provides medical and mental health services to inmates housed at the jail. Although CHS is a component of Corrections, the division reports to the Health Services Department.

### Program Descriptions:

- The **Animal Services Division** provides critical services for the protection of the health and safety of Orange County citizens and its pet population. Services include enforcing state statutes and county codes, providing a low-cost spay/neuter program, promoting pet adoptions, and offering extensive community education and outreach initiatives.
- The **Corrections Health Services (CHS) Division** provides medical, dental, and mental health services to inmates. This includes provision of medications, maintenance of health, and the control of pre-existing illness. Specialty and necessary hospital care are arranged when clinically necessary.
- The **Drug Free Community Office** works in collaboration with local and state prevention, enforcement, and treatment agencies throughout Orange County to implement a comprehensive strategic plan that strives to engage, advocate, and bring awareness about alcohol and other substance abuse issues in the community. The Orange County Drug Free Coalition has over 100 volunteers with each member providing their time and expertise in prevention, enforcement, and treatment to build a safe, healthy and drug free community.
- The **Emergency Medical Services (EMS)** program facilitates the delivery of out-of-hospital emergency medical care by all providers in Orange County. In addition, EMS coordinates disaster health services during disasters.
- The **Fiscal and Operational Support Division** provides administrative services for the entire Orange County department, as well as coordinating projects with the Florida Department of Health. The areas of responsibility include the administration and coordination of fiscal resources and technology functions in order to increase efficiency and program coordination. The division is also responsible for administrating federal grants, including the Ryan White Part A grant. This grant addresses the health needs of persons living with Human Immunodeficiency Virus (HIV) by funding primary health care and support services for qualified individuals residing in Orange, Seminole, Osceola, and Lake Counties through a network of not-for-profit organizations.
- The **Medical Clinic Division** provides a full array of healthcare services in partnership with the Primary Care Access Network (PCAN). This partnership



represents our community's safety-net providers and other organizations dedicated to improving access to healthcare for uninsured residents of Orange County. In addition to contract oversight to support PCAN's health care clinics, the Orange County Medical Clinic (OCMC) offers a full array of specialty medical services through a paid and volunteer network of providers, including burial program services, nursing case management, Orlando Regional Healthcare's Internal Medicine Residency program, Florida Hospital's Heart Failure Clinic, and Shepherd's Hope after hours clinics on Monday, Tuesday, and Wednesday evenings. In addition, the Outlook Clinic for Anxiety and Depression is co-located at OCMC and provides mental health services for the uninsured. The OCMC also offers onsite X-Ray and pharmacy services to its patients.

- The **Medical Examiner's Office** performs quality and efficient medico-legal investigations to determine the cause and manner of specified deaths. The office also performs investigations when a body is brought into the state without proper medical certification, or when a body is to be cremated, dissected, or buried at sea. Florida Statute, Chapter 406, mandates all of the above functions.
- The **Mosquito Control Division** provides control of disease transmitting and nuisance mosquitoes in Orange County. The principles of Integrated Mosquito Management (IMM) are utilized to control mosquito populations. IMM incorporates all available technologies and methodologies to control mosquitoes while attempting to reduce dependence on traditional chemical control. This includes eliminating mosquito breeding sites and using safe, environmentally-sound bio-control agents. Surveillance for mosquito-borne diseases, such as Eastern Equine Encephalitis, St. Louis Encephalitis, West Nile Encephalitis are conducted year-round with an increased focus on Zika virus monitoring and education for the public.

### FY 2021-22 Major Accomplishments:

#### *Animal Services Division*

- In fiscal year 2021, achieved a live release rate (adoption, rescue placement, owner reclaim) for 96% of dogs and 88% for cats, a combined live release rate of 91%, the highest in the division's history.
- Conducted 8,684 spay/neuter surgeries.

## Health Services

- Secured rescue placement for 1,521 pets, the majority of which were experiencing moderate to severe medical and/or temperament challenges.
- Responded to 30,770 requests for citizen assistance on animal related matters.

### ***Corrections Health Services Division***

- The medication-assisted treatment (MAT) clinic opened in March 2022, serving over 80+ patients to date. This clinic treats patients that are living with opioid use disorder.
- CHS has provided approximately 1,500 Hepatitis A vaccines, over 1,100 COVID-19 vaccines, and performed more than 10,000 COVID tests this year. CHS continues to monitor health trends and outbreaks in the community.

### ***Drug Free Community Office***

- Partnered with the Orange County Fire Rescue department (OCFRD) and the City of Orlando Fire Rescue department on Project Leave Behind. The initiative provides resource materials to address an opiate overdose and access behavioral treatment following an Emergency Medical Services (EMS) call for a suspected overdose.
- Expanded the reach of digital and print Public Service Announcement (PSA) prevention campaigns. Act 2 Save a Life, the Better Without It campaign, One Pill Can Kill, and Fentanyl is Forever media outlets targeting vulnerable Orange County communities.
- Partnered with AdventHealth to offer intensive case management services for inmates released from the Orange County Jail, and community members referred by Orange County Fire Rescue.
- Worked with community partners to distribute Recovery Resource Guides for local law enforcement, hospital navigators, and prevention partners.
- Provided professional education and training workshops which provided continuing education units and educational materials to over 175 treatment, medical and prevention professionals.

### ***Emergency Medical Services***

- Successfully implemented new systemwide EMS protocols.
- Provided medical oversight to an EMS driven widespread mass public vaccination program for COVID-19.
- Partnered with other Health Services departments to ensure ongoing mass COVID-19 testing programs in Orange County.
- Developed Orange County EMS System's pandemic response protocols and training and supported the agencies pandemic response plans.

### ***Fiscal and Operational Support Division***

#### ***Ryan White Office***

- Provided core and support services to approximately 5,758 clients living with HIV/AIDS in order to improve health outcomes. Maintained viral load suppression for clients enrolled in the program to 90%.
- Received a 20% increase in federal funding in the Ending the HIV Epidemic grant in order to implement

strategies to decrease new HIV infections in the area by 75% in the three (3) years.

- Increased coordination between HIV prevention and medical care providers to increase number of clients linked to care.

### ***Medical Clinic***

- \$900,000 reported to the Department of Health in donated specialty care services.
- \$1.3 million has been received in free medications year to date from the drug manufacturers' Patient Assistance Programs.
- 6,000 referrals to specialists coordinated by the medical clinic case management department.
- OCMC provided Internal Medicine services to 450 patients and x-ray services to 550 patients referred from community partners.

### ***Medical Examiner's Office***

- Maintained Full Accreditation by the National Association of Medical Examiners, October 2021.
- Increased the use of the computed tomography (CT) scanner and visualization table to assist our medical examiners in ensuring accuracy and efficiency in identifying trauma and diagnosing disease.
- Continued to provide the public with a weekly updated GIS dashboard of workload statistics of medical examiner deaths in Orange and Osceola Counties, Florida.

### ***Mosquito Control Division***

- Worked with architect and Capital Projects to complete the design phase for the division's new headquarters.
- Revised and updated the division's NPDES permit and accompanying management plan.
- Developed and implemented procedures to utilize the division's new air boat within the larviciding operations.
- Migrated from paper to an all-digital format for the staff, including all field staff, to access all division standard operating procedures, manuals, product labels and safety data sheets.

### ***FY 2022-23 Department Objectives:***

#### ***Animal Services Division***

- Increase awareness for Animal Services and its mission through community outreach.
- Continue the "Spay it Forward" spay/neuter voucher program, which provides free spay/neuter services for qualifying low-income Orange County residents.



## Health Service

---

- Conduct free or low-cost events for pet owners in the community offering rabies vaccinations and/or microchipping in an effort to promote responsible ownership.
- Bolster existing programs and develop targeted initiatives to decrease intake and further increase the live release rate for pets in Orange County's shelter.

### ***Corrections Health Services***

- Initiate sound system in acute mental health housing areas to utilize music therapy for those suffering with mental illness, in both acute and chronic states.
- Collaborate with Miracle of Love to provide education to all inmates on sexually transmitted infections. They will also provide discharge case management and housing assistance to those living with HIV.
- Improve coordination and collaboration with community clinics and resources to provide discharge planning and increase community referrals to bridge gaps in care.

### ***Drug Free Community Office***

- Continue to work with the Orange County Opioid Task Force Advisory Committee members to monitor opioid data trends and implement best practice recommendations.
- Continue to implement the Recovery Enhancement Project—a pilot initiative to provide intensive case management for clients who are former inmates of the Orange County Jail's medication-assisted treatment program.
- Continue to implement a collaborative effort with OCFRD to reach out to individuals who have experienced multiple overdoses. The Post Overdose Response Team (PORT) will consist of Fire Rescue staff, a social worker, and a peer recovery specialist.
- Continue to implement the mobile BATT (Better Access To Treatment) initiative with the Orange County Medical Clinic. The initiative includes a team of staff and volunteers to reach out to specific communities in Orange County experiencing significant health care disparities. The team will provide Narcan training to businesses and faith communities and educate selected communities on available physical and behavioral health care resources for the uninsured and underinsured.
- Continue to produce ongoing educational programming with Orange TV to provide treatment and prevention resources featuring local behavioral health experts.
- Recruit and train young adult influencers through the Better Without It and ACT 2 Save a Life campaigns.
- Conduct a gap analysis of substance use disorder access to treatment for uninsured and underinsured Orange County residents.

### ***Emergency Medical Services***

- Develop and implement a new systemwide EMS quality program.
- Continue to support agencies requesting EMS support for mass gathering events such as Presidential visits, the Electric Daisy Carnival, the National Football League (NFL) Pro Bowl, Walt Disney World (WDW) marathons and community exercises.

### ***Fiscal and Operational Support Division***

- Continue to provide strong fiscal management and operational support to all internal and external stakeholders.

#### ***Ryan White Office***

- Improve coordination and collaboration with other Ryan White Programs and community organizations in the area in order to decrease service gaps, increase consumer engagement, and improve health outcomes along the HIV care continuum.
- Increase number of consumers linked and retained in care.

#### ***Medical Clinic Division***

- Increase participation in pharmacy managed-physician directed Diabetes Clinic and expand education to Orlando Health Internal Medicine Residency (IMRC) Program.
- Continue to implement a marketing strategy that promotes the services provided by OCMC.
- Continue to monitor and increase the new patient referrals to the Orlando Health IMRC Program.

#### ***Medical Examiner's Office***

- Maintain Full Accreditation by the National Association of Medical Examiners (NAME) for the next annual inspection cycle.
- Continue to train and exercise with community partners to prepare for any mass casualty/fatality incident.
- Partner in the publishing of the Medical Examiners Commission, Florida Medical Examiners, interim and annual reports of Drugs Identified in Deceased Persons and the annual Workload report.

#### ***Mosquito Control Division***

- Provide increased hands-on training events for employees to increase operational efficiency and maintain exemplary response times for all requests for mosquito control received from the public.
- Conduct insecticide resistance testing and review for control of Culex mosquitoes, the main vector for West Nile Virus.
- Work with KMF Architects and Orange County Capital Projects Division to finalize the permitting process and begin the construction phase for the division's new headquarters.

## Health Services

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Animal Services</b>				
- Number of Animal Intakes		13,523	15,000	14,000
- Number of Spay/Neuter Surgeries		8,685	8,000	8,500
- Live Release Rate for Shelter Pets	1	0%	0%	90%
<b>Corrections Health Services</b>				
- Number of Inmate Encounters		82,456	120,000	100,000
- Cost Per Inmate per Encounter		\$ 383	\$ 1,117	\$ 350
- % of Inmate Sick Calls Triage'd within 24 hours		95%	97%	97%
<b>Drug Free Community Office</b>				
- Outreach to Communities with High Overdose Rates <i>Number of contacts, resource guides and toolkits distributed</i>		100	100	100
- % of Clients that Complete the Drug Court Program		65%	75%	75%
<b>Medical Examiner</b>				
- Number of Autopsies		2,686	2,500	2,700
- Completion of Death Certificates in Less Than 72 Hours		99%	98%	98%
- Cost Per Autopsy		\$ 2,202	\$ 2,492	\$ 2,669
<b>Medical Clinic</b>				
- Number of Patient Visits		32,959	120,000	120,000
- % of Patients Reporting Health Improvements		89%	95%	95%
- Operating Cost Per Patient		\$ 135	\$ 165	\$ 150
- Value of Volunteer Medical Care		\$ 859,221	\$ 1,000,000	\$ 1,000,000
<b>Mosquito Control</b>				
- Number of Acres Sprayed by Ground Sprayers		321,444	160,000	160,000
- % of Complaint Calls Investigated within 2 Working Days		97%	92%	92%
- % of Ground Spraying Responses Completed within 5 Days		99%	92%	92%

1 New Measure

## Department: Health Services

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 33,147,361	\$ 38,655,208	\$ 43,298,449	12.0 %
Operating Expenditures	58,999,865	70,845,829	62,510,615	(11.8)%
Capital Outlay	698,418	703,731	440,635	(37.4)%
<b>Total Operating</b>	<b>\$ 92,845,644</b>	<b>\$ 110,204,768</b>	<b>\$ 106,249,699</b>	<b>(3.6)%</b>
Capital Improvements	\$ 1,812,314	\$ 7,351,435	\$ 3,250,000	(55.8)%
Debt Service	0	0	887,832	n/a
Grants	14,818,300	18,454,216	14,031,656	(24.0)%
<b>Total Non-Operating</b>	<b>\$ 16,630,614</b>	<b>\$ 25,805,651</b>	<b>\$ 18,169,488</b>	<b>(29.6)%</b>
<b>Department Total</b>	<b>\$ 109,476,258</b>	<b>\$ 136,010,419</b>	<b>\$ 124,419,187</b>	<b>(8.5)%</b>

### Expenditures by Division / Program

Animal Services	\$ 8,272,485	\$ 15,479,138	\$ 11,778,822	(23.9)%
Corrections Health Services	32,614,669	33,235,273	35,161,356	5.8 %
Drug Free Community Office	1,881,519	2,725,613	3,527,682	29.4 %
Fiscal & Operational Support	17,831,186	29,294,178	18,386,907	(37.2)%
Health EMS	3,290,083	2,553,352	2,663,483	4.3 %
Medical Clinic	34,127,855	39,222,808	38,867,638	(0.9)%
Medical Examiner	5,430,254	6,753,426	9,206,302	36.3 %
Mosquito Control	4,131,449	4,766,631	3,091,722	(35.1)%
Public Health	1,896,760	1,980,000	1,735,275	(12.4)%
<b>Department Total</b>	<b>\$ 109,476,258</b>	<b>\$ 136,010,419</b>	<b>\$ 124,419,187</b>	<b>(8.5)%</b>

### Funding Source Summary

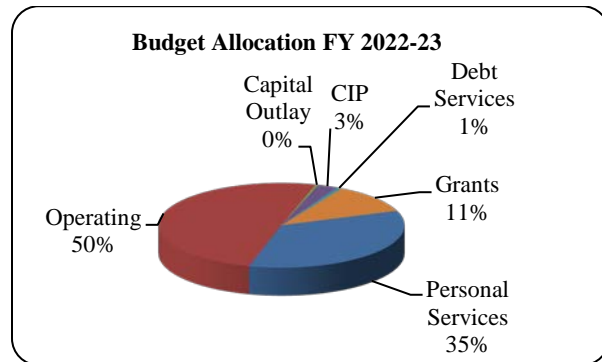
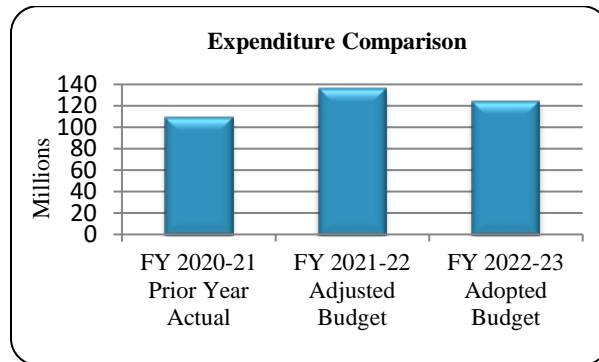
Special Revenue Funds	\$ 17,718,282	\$ 28,410,803	\$ 18,334,899	(35.5)%
General Fund and Sub Funds	89,945,663	100,248,181	102,834,288	2.6%
Capital Construction Funds	1,812,314	7,351,435	3,250,000	(55.8)%
<b>Department Total</b>	<b>\$ 109,476,258</b>	<b>\$ 136,010,419</b>	<b>\$ 124,419,187</b>	<b>(8.5)%</b>

### Authorized Positions

	419	421	429	1.9%
--	-----	-----	-----	------

## Health Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increase. The department’s net position change is an increase of nine (9); one (1) Animal Care Assistant, (1) Animal Services Veterinarian and one (1) Veterinary Technician will assist with day-to-day care of the shelter animals, and data entry plus facilitating interactions between adopters and available pets; one (1) Senior Monitoring & Evaluation Coordinator will ensure targeted, cost-efficient programs and services addressing the unprecedented loss of life resulting from the opioid epidemic; one (1) Quality Assurance Coordinator will provide clinical data review and assist the Program Manager with data compilation, evaluation and reporting; one (1) Associate EMS Medical Director will assist with the growth of the Health Emergency Medical Services (EMS) Division, to ensure safe and effective medical care is being provided; two (2) Associate Medical Examiners will conduct death investigations and completing examination reporting; and, one (1) Forensic Technician position will assist the Medical Examiner’s Office with autopsy examinations, collecting and processing autopsy material, and maintaining the necessary supplies and equipment needed to complete operations. In addition, one (1) grant funded position in the Drug Free Community Office Division is transferring to Court Administration.

#### **Nine (9) New Positions FY 2022-23**

- 1 – Animal Care Assistant, Animal Services Division
- 1 – Animal Services Veterinarian, Animal Service Division
- 1 – Veterinary Technician, Animal Services Division
- 1 – Senior Monitoring & Evaluation Coordinator, Drug Free Community Office Division
- 1 – Associate EMS Medical Director, Health EMS Division
- 1 – Quality Assurance Coordinator, Health EMS Division
- 2 – Associate Medical Examiner, Medical Examiner Division
- 1 – Forensic Technician, Medical Examiner Division

**Operating Expenses** – The FY 2022-23 operating expenses budget decreased by 11.8% or \$8.3 million from FY 2021-22 budget. The FY 2022-23 budget does not reflect carryover grant funds or new grant awards. Medicaid is funded for \$22.5 million, as mandated by the state. The Primary Care Access Network (PCAN) budget is \$4.9 million (\$4.4 million in the grants category). Also, included is \$11.0 million for Corrections Health hospitalization costs to pay for inmates that are required to be admitted to a hospital for treatment and \$1.2 million for Drug Free Community Office Adult Drug Program to cover increase costs related to substance abuse services.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 37.4% or \$263,096 from FY 2021-22 budget. The decrease is primarily due to reduction of one-time purchases in rolling stock, equipment, computer equipment, and software. The FY 2022-23 budget includes funding for two (2) replacement vehicles in Animal Services Division and one (1) replacement vehicle in Mosquito Control Division.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 55.8% or \$4.1 million from FY 2021-22 budget. The decrease was due to a reduction in the Miscellaneous Construction Projects Fund which will be expensed using the American Rescue Plan Act Local Recovery Funding that is already in the current fiscal year’s budget. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Service** – The FY 2022-23 debt services is budgeted at \$887,832 for capital leases principal and interest payments, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting.

**Grants** – The FY 2022-23 grants budget decreased by 24.0% or \$4.4 million from FY 2021-22 budget. The FY 2022-23 budget does not reflect carryover grant funds, which are recognized after the budget is adopted. Grants are awarded to outside agencies to provide services that help meet the needs of Orange County citizens and their families.

The Animal Services Division grant budget decreased by 10.3% or \$24,101 and includes funding for heartworm protection, adoption, rescues, and spay and neuter projects.

The Medical Clinic Division grant budget is \$4.9 million, which includes \$4.4 million for payments to PCAN providers, including Community Health Center, Health Care Center for the Homeless, Shepard’s Hope and True Health.

Ryan White HIV prevention and treatment services includes medical care, case management, food preparation, mental health counseling, housing assistance, transportation, and substance abuse counseling. The budget for FY 2022-23 is \$7.3 million, which includes carry over grant funds from FY 2021-22 budget.

---

## **FUNDING SOURCE HIGHLIGHTS**

The FY 2022-23 budget for the Health Services Department primarily includes funds from the General Fund.

Mosquito Control is funded by the General Fund, but through an interfund transfer in order to track expenses as required by Florida Statue 388.311.

The Special Revenue Funds decreased by 35.5% or \$10.1 million due to the completion of one-time grants and the result of the timing in which grants are awarded. The balance of these grants is rolled over to the following fiscal year after the budget is adopted.



## Division: Animal Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 6,210,674	\$ 7,285,406	\$ 8,105,753	11.3 %
Operating Expenditures	1,791,261	2,114,922	2,035,644	(3.7)%
Capital Outlay	135,306	329,485	177,750	(46.1)%
<b>Total Operating</b>	<b>\$ 8,137,241</b>	<b>\$ 9,729,813</b>	<b>\$ 10,319,147</b>	<b>6.1 %</b>
Capital Improvements	\$ 71,203	\$ 5,515,549	\$ 1,250,000	(77.3)%
Grants	64,040	233,776	209,675	(10.3)%
<b>Total Non-Operating</b>	<b>\$ 135,244</b>	<b>\$ 5,749,325</b>	<b>\$ 1,459,675</b>	<b>(74.6)%</b>
<b>Total</b>	<b>\$ 8,272,485</b>	<b>\$ 15,479,138</b>	<b>\$ 11,778,822</b>	<b>(23.9)%</b>
<b>Authorized Positions</b>	<b>99</b>	<b>100</b>	<b>103</b>	<b>3.0 %</b>

## Division: Corrections Health Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 14,324,644	\$ 15,616,235	\$ 18,127,765	16.1 %
Operating Expenditures	18,242,832	17,528,352	16,998,591	(3.0)%
Capital Outlay	47,193	90,686	35,000	(61.4)%
<b>Total Operating</b>	<b>\$ 32,614,669</b>	<b>\$ 33,235,273</b>	<b>\$ 35,161,356</b>	<b>5.8 %</b>
<b>Total</b>	<b>\$ 32,614,669</b>	<b>\$ 33,235,273</b>	<b>\$ 35,161,356</b>	<b>5.8 %</b>
<b>Authorized Positions</b>	<b>164</b>	<b>165</b>	<b>165</b>	<b>0.0 %</b>

## Division: Drug Free Community Office

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 336,592	\$ 392,236	\$ 463,914	18.3 %
Operating Expenditures	1,351,401	2,308,413	1,480,331	(35.9)%
Capital Outlay	193,525	16,764	0	(100.0)%
<b>Total Operating</b>	<b>\$ 1,881,519</b>	<b>\$ 2,717,413</b>	<b>\$ 1,944,245</b>	<b>(28.5)%</b>
Grants	\$ 0	\$ 8,200	\$ 1,583,437	9,210.2 %
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 8,200</b>	<b>\$ 1,583,437</b>	<b>9,210.2 %</b>
<b>Total</b>	<b>\$ 1,881,519</b>	<b>\$ 2,725,613</b>	<b>\$ 3,527,682</b>	<b>29.4 %</b>
<b>Authorized Positions</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,547,149	\$ 3,905,459	\$ 3,291,751	(15.7)%
Operating Expenditures	4,652,113	12,173,665	7,748,816	(36.3)%
Capital Outlay	1,309	5,000	3,000	(40.0)%
<b>Total Operating</b>	<b>\$ 7,200,571</b>	<b>\$ 16,084,124</b>	<b>\$ 11,043,567</b>	<b>(31.3)%</b>
Grants	\$ 10,630,615	\$ 13,210,054	\$ 7,343,340	(44.4)%
<b>Total Non-Operating</b>	<b>\$ 10,630,615</b>	<b>\$ 13,210,054</b>	<b>\$ 7,343,340</b>	<b>(44.4)%</b>
<b>Total</b>	<b>\$ 17,831,186</b>	<b>\$ 29,294,178</b>	<b>\$ 18,386,907</b>	<b>(37.2)%</b>
<b>Authorized Positions</b>	<b>29</b>	<b>29</b>	<b>29</b>	<b>0.0 %</b>

## Division: Health EMS

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,231,119	\$ 1,463,741	\$ 1,841,673	25.8 %
Operating Expenditures	1,934,108	887,525	659,125	(25.7)%
Capital Outlay	124,856	202,086	162,685	(19.5)%
<b>Total Operating</b>	<b>\$ 3,290,083</b>	<b>\$ 2,553,352</b>	<b>\$ 2,663,483</b>	<b>4.3 %</b>
<b>Total</b>	<b>\$ 3,290,083</b>	<b>\$ 2,553,352</b>	<b>\$ 2,663,483</b>	<b>4.3 %</b>
<b>Authorized Positions</b>	<b>11</b>	<b>11</b>	<b>13</b>	<b>18.2 %</b>

## Division: Medical Clinic

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,666,472	\$ 3,107,515	\$ 3,465,428	11.5 %
Operating Expenditures	27,329,664	31,103,357	29,846,799	(4.0)%
Capital Outlay	8,074	9,750	7,650	(21.5)%
<b>Total Operating</b>	<b>\$ 30,004,210</b>	<b>\$ 34,220,622</b>	<b>\$ 33,319,877</b>	<b>(2.6)%</b>
Debt Service	\$ 0	\$ 0	\$ 652,557	n/a
Grants	4,123,645	5,002,186	4,895,204	(2.1)%
<b>Total Non-Operating</b>	<b>\$ 4,123,645</b>	<b>\$ 5,002,186</b>	<b>\$ 5,547,761</b>	<b>10.9 %</b>
<b>Total</b>	<b>\$ 34,127,855</b>	<b>\$ 39,222,808</b>	<b>\$ 38,867,638</b>	<b>(0.9)%</b>
<b>Authorized Positions</b>	<b>41</b>	<b>41</b>	<b>41</b>	<b>0.0 %</b>

## Division: Medical Examiner

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,142,990	\$ 4,824,151	\$ 5,774,413	19.7 %
Operating Expenditures	1,195,492	1,921,325	1,419,339	(26.1)%
Capital Outlay	91,772	7,950	12,550	57.9 %
<b>Total Operating</b>	<b>\$ 5,430,254</b>	<b>\$ 6,753,426</b>	<b>\$ 7,206,302</b>	<b>6.7 %</b>
Capital Improvements	\$ 0	\$ 0	\$ 2,000,000	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 2,000,000</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 5,430,254</b>	<b>\$ 6,753,426</b>	<b>\$ 9,206,302</b>	<b>36.3 %</b>
<b>Authorized Positions</b>	<b>39</b>	<b>39</b>	<b>42</b>	<b>7.7 %</b>

## Division: Mosquito Control

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,687,723	\$ 2,060,465	\$ 2,227,752	8.1 %
Operating Expenditures	606,234	828,270	821,970	(0.8)%
Capital Outlay	96,382	42,010	42,000	0.0 %
<b>Total Operating</b>	<b>\$ 2,390,339</b>	<b>\$ 2,930,745</b>	<b>\$ 3,091,722</b>	<b>5.5 %</b>
Capital Improvements	\$ 1,741,111	\$ 1,835,886	\$ 0	(100.0)%
Reserves	0	0	0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 1,741,111</b>	<b>\$ 1,835,886</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 4,131,449</b>	<b>\$ 4,766,631</b>	<b>\$ 3,091,722</b>	<b>(35.1)%</b>
<b>Authorized Positions</b>	<b>32</b>	<b>32</b>	<b>32</b>	<b>0.0 %</b>

## Division: Public Health

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Operating Expenditures	\$ 1,896,760	\$ 1,980,000	\$ 1,500,000	(24.2)%
<b>Total Operating</b>	<b>\$ 1,896,760</b>	<b>\$ 1,980,000</b>	<b>\$ 1,500,000</b>	<b>(24.2)%</b>
Debt Service	\$ 0	\$ 0	\$ 235,275	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 235,275</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 1,896,760</b>	<b>\$ 1,980,000</b>	<b>\$ 1,735,275</b>	<b>(12.4)%</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Health Services Department**

Capital improvements include funding for a future new Animal Services facility and an expansion of the Medical Examiner's office.

	Adopted <u>FY 2022-23</u>
Animal Services Facility	\$ 1,250,000
Medical Examiner	<u>2,000,000</u>
Department Total	\$ 3,250,000

**Funding Mechanism:**

Funding for the Health Services Department projects is provided from the Capital Projects Fund 1023.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Health Services

9 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Health Services</b>											
Animal Services											
0252											
	1023	Animal Services Facility	0	2,750,000	1,250,000	15,000,000	15,000,000	7,000,000	0	0	41,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,750,000</b>	<b>1,250,000</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>7,000,000</b>	<b>0</b>	<b>0</b>	<b>41,000,000</b>
2393											
	1023	Spay/Neuter Clinics	1,152,769	2,765,549	0	0	0	0	0	0	3,918,318
		<b>Org Subtotal</b>	<b>1,152,769</b>	<b>2,765,549</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,918,318</b>
		DIVISION SUBTOTAL	1,152,769	5,515,549	1,250,000	15,000,000	15,000,000	7,000,000	0	0	44,918,318
Medical Examiner											
2590											
	1023	Medical Examiner Office Expansion	0	0	2,000,000	0	10,000,000	10,000,000	0	0	22,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>10,000,000</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>22,000,000</b>
		DIVISION SUBTOTAL	0	0	2,000,000	0	10,000,000	10,000,000	0	0	22,000,000
Mosquito Control											
2472											
	1023	Mosquito Control Facility	1,764,113	1,835,886	0	0	0	0	0	0	3,599,999
	5896	ARPA-RR Mosquito Control	0	10,000,000	0	0	0	0	0	0	10,000,000
		<b>Org Subtotal</b>	<b>1,764,113</b>	<b>11,835,886</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,599,999</b>
		DIVISION SUBTOTAL	1,764,113	11,835,886	0	0	0	0	0	0	13,599,999
		DEPARTMENT SUBTOTAL	2,916,882	17,351,435	3,250,000	15,000,000	25,000,000	17,000,000	0	0	80,518,317
		<b>GRAND TOTAL</b>	<b>2,916,882</b>	<b>17,351,435</b>	<b>3,250,000</b>	<b>15,000,000</b>	<b>25,000,000</b>	<b>17,000,000</b>	<b>0</b>	<b>0</b>	<b>80,518,317</b>

\* Prior Expenditures is calculated using 3 or 5 years.



# TABLE OF CONTENTS

## **PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES DEPARTMENT**

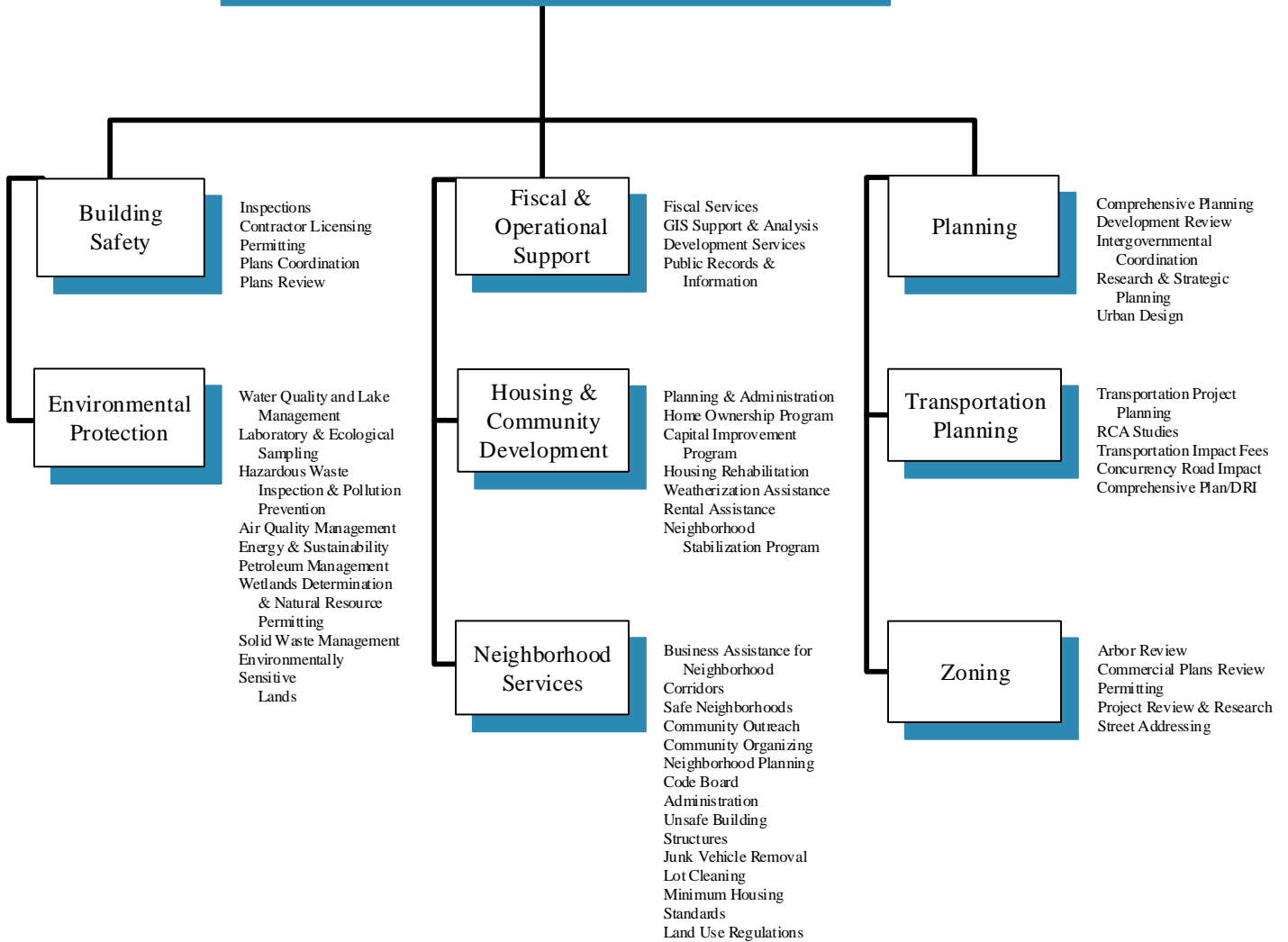
ORGANIZATIONAL STRUCTURE .....	10-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES .....	10-4
PERFORMANCE MEASUREMENT SYSTEM .....	10-9
DEPARTMENT BUDGET AND HIGHLIGHTS .....	10-10
CAPITAL IMPROVEMENTS PROGRAM .....	10-16





# PLANNING, ENVIRONMENTAL AND DEVELOPMENT SERVICES

Administration



## Planning, Environmental and Development Services

### Purpose Statement:

The Planning, Environmental and Development Services Department (PEDS) is responsible for promoting, coordinating, and implementing programs and services that maintain and enhance the quality of life in Orange County. These programs and services help guide development and transportation initiatives, monitor construction, protect the environment, maintain and improve the character and quality of existing neighborhoods by encouraging the development of neighborhood organizations, and encourage the preservation of open space.

### Program Descriptions:

- The **Division of Building Safety** ensures public health, safety, and welfare through the enforcement of federal, state, and local codes and ordinances governing construction. Plan reviews, permit issuances, and inspections are performed for structural, electrical, plumbing, gas, heating, air conditioning, refrigeration, solar, and ventilation systems for all residential and commercial construction projects to ensure compliance with these codes.
- The **Environmental Protection Division (EPD)** seeks to conserve, protect, and enhance the quality of the natural environment for the use and enjoyment of current and future generations of Orange County citizens and visitors by providing educational and conservation programs; implementing programs to prevent or mitigate the impacts of pollution on air, water, and land resources; monitoring environmental quality; permitting and inspecting regulated facilities and activities; enforcing regulations governing the environment; reviewing potential environmental impacts of proposed development projects; and, engaging volunteers in environmental stewardship.
- The **Fiscal and Operational Support Division** is responsible for the administration and coordination of financial operations, development information and processes, impact fees and concurrency management, and Geographic Information Systems (GIS), which foster creative and innovative solutions to improve operational efficiency, promote collaboration and resource-sharing among divisions, and improve each division's ability to focus on customer service.
- The **Housing and Community Development (HCD) Division** creates and maintains a viable urban community by providing affordable housing opportunities, infrastructure improvements, human services, and expanded economic opportunities principally for low to moderate income residents of Orange County.
- The **Neighborhood Services Division** strives to engage and strengthen neighborhoods through gaining compliance with the codes, neighborhood planning, community outreach, and grants.
- The **Planning Division** serves the public through implementing Orange County's Comprehensive Plan



(CP) to ensure the successful balance of economic development with environmental protection, with continued growth in a manner that enhances communities, provides choices in where to live and how to get around, and participates in the implementation of the Orange County Sustainability Plan.

- The **Transportation Planning Division** provides overall support for transportation initiatives through policy development in the Comprehensive Plan to ensure that transportation projects address the needs of the community. The division is also responsible for coordinating transportation related issues with other departments, as well as federal and state agencies, in addition to administering the development of transportation infrastructure studies, transportation impact fees, code amendments and transportation concurrency evaluations.
- The **Zoning Division** supports the successful development of business and residential communities in Orange County through the adoption of progressive zoning regulations that benefit and protect the citizens of Orange County. The division supports the centralized permitting services initiative to enhance customer service.

### FY 2021-22 Major Accomplishments:

#### Division of Building Safety

- Conducted nearly 20,000 commercial and residential plan reviews and more than 260,000 inspections.
- Conducted ongoing additional webinars and interactive trainings to assist customer's utilization of online services.
- Continued enhancements of Fast Track Online Services as the Customer First Initiatives are implemented. Currently 99% of services are provided online.
- Opened a Satellite Office within the I-Drive Corridor to enhance customer service for major economic development and affordable housing developments under construction.

#### Environmental Protection

- The Green PLACE Program has evaluated over 300 environmentally sensitive lands (ESL) parcels for potential acquisition and coordinated with Real Estate Management Division to appraise over 28 parcels. The Board of County Commissioners (BCC) approved two (2) contracts for purchase of five (5) parcels which have

## Planning, Environmental and Development Services

closed, adding an additional 39.67 acres of ESL to the county's inventory.

- A groundwater vulnerability assessment that uses scientific methods and models to evaluate what portions of the county warrant additional protections to help prevent the deterioration of surface water and groundwater quality is almost complete. The study will assist the Septic Working Group in determining areas where restrictions on conventional septic systems and other sources of nutrient pollution should be considered.
- Two (2) major studies on wetlands were initiated: 1) State of the Wetlands Study - Analysis of the county's current and historic wetland resources through wetland mapping, permitting database review, and field assessment of wetland functionality. 2) Regulatory Framework Study - Detailed review of Orange County's wetland regulatory framework and comparison with other agencies' wetland permitting processes at the federal, state, local government level.
- Reviewed an average of 1,257 development and construction plans a month in first nine (9) months while maintaining nearly 100% timely review.

### ***Fiscal & Operational Support***

- Completed GIS Data HUB and GIS redistricting.
- Automation of workflow for purchases and payments that builds process efficiencies by decreasing data entry time, and enhancing collaboration between divisions, resulting in improved tracking measures, reduced processing times and better customer service for internal and external customers.
- Implementation of an on-line chat system to the Fast Track web page to answer customer concerns, plans intake and verification.

### ***Housing and Community Development***

- Received \$7,592,647 in federal Community Development Block Grant (CDBG) funds and awarded \$1,137,883 to 21 nonprofit agencies for public services including child care subsidies, afterschool care for low-income children, job training and placement for adults with disabilities, home delivered meals to homebound low-income seniors, case management and mental health services.
- Awarded \$1,277,705 in CDBG for capital improvement projects including renovations of public facilities, sidewalk construction and broadband infrastructure in low-income areas.
- Awarded \$3,658,530 in CDBG for housing projects including single-family rehabilitation, rental rehabilitation, and infrastructure improvements for housing construction.
- Awarded \$601,231 in Emergency Solutions Grants (ESG) federal funds for homeless activities to six (6) nonprofit homeless agencies.
- Awarded \$924,000 for Phase II of the Pine Hills Multicultural Center.
- As part of the CARES Act Law, HCD received \$19.3M in supplemental CDBG-CV and ESG-CV funds to prevent, prepare for and respond to the Coronavirus pandemic. Of the \$12.3 million total allocation of CDBG-CV funding, a third amendment was approved in April 2022 to add capital and housing projects. A

total of \$3,989,569 was awarded for CDBG-CV capital and housing projects. Of the \$7.0 million total allocation for ESG-CV, a total \$1.5 M was awarded for ESG-CV shelter rehabilitation projects.

- Identified \$12.0 million from the Housing Trust Fund and \$2.0 million of SHIP funds to issue a \$14.0 million Request for Proposals (RFP) for gap financing of affordable multifamily housing projects.

### ***Neighborhood Services***

- Performed over 50,000 inspections of which over 85% of the inspections were performed within 48 hours of receiving the complaint.
- Awarded over \$200,000 in grants to over 25 different neighborhood associations for improvement projects to beautify and enhance entryways and common areas.
- Attended over 200 community meetings and events.
- Assisted over 1,000 orange county consumers and recovered over \$340,000 in funds associated with the consumer protection program.
- Identified and demolished two (2) vacant buildings at the Tymber-Skan condominium community.
- Successfully completed the decennial redistricting process for the Orange County Commission Districts.

### ***Planning***

- Completed Vision 2050 / Small Area Studies for Pine Hills (District 6), Lockhart (District 2); and Boggy Creek Road (District 4).
- Completed Conceptual Design and Design Development Phases of Tangelo Park Gateway Beautification & Aesthetics Plan.
- Completed phase 1 Countywide Vision 2050 Public Outreach efforts including Clear Channel Billboard Campaign.
- Development Review Committee (DRC) Office processed approximately 400 cases.



### ***Transportation Planning***

- Completed the Transportation Initiative Report.
- Processed three (3) Local Agency Program (LAP) agreements that secured \$20.75 million in federal funding for improvements to roads and trails.
- Completed the corridor studies for Avalon Road, Flemings Road, Woodbury Road, Tradeshow Boulevard and TFATA.
- Board approval of Title VI Nondiscrimination Agreement, Policy and Plan, Limited English Proficiency and Environmental Justice.

## Planning, Environmental and Development Services

- Recipients of the 2021 Award of Merit – Best Practices - Florida Chapter of the American Planning Association, 2021 Innovative Transportation Solutions Award - WTS Central Florida Chapter, 2021 Award of Excellence – Best Practices - County Planning Division of the American Planning Association/National Association of County Planners.

### Zoning

- Presented over 134 variance and/or special exception requests to the Board of Zoning Adjustment (BZA) and the Board of County Commissioners (BCC), which included 10 board called public hearings and three (3) appeals.
- Developed “Gridics” the County’s New Land Use & Zoning Ordinance Management Platform which will be released to the public once the development programs for the County’s over 600 planned developments are populated.
- Implemented the Urban Backyard Chickens program allowing chickens to be kept on properties zoned for and developed with detached single-family residences.
- Conducted nearly 30,000 commercial and residential plan reviews and over 2,479 reviews for projects processed through the Development Review Committee (DRC).
- Processed 52,474 requests for new or modified addresses.

### FY 2022-23 Department Objectives:

#### Division of Building Safety

- Implement Fee Reductions for Residential and Commercial Permit Fees.
- Continue implementation of the Mayor’s Customer-First initiatives to enhance customer service.
- Prepare and disseminate training videos and tutorials to target audiences to enhance customers with plans submittal and inspection processes.
- Strive to maintain current levels of service with over 320,000 annual inspections projected and respond within specified times as scheduled.

#### Environmental Protection

- Continue acquisition of new Green PLACE properties with a goal of doubling the amount of environmentally sensitive lands owned by the county by 2030.
- Based on the results of the groundwater vulnerability assessment, work with other county divisions to develop proposed priority focus areas for areas of vulnerability where new conventional septic systems should not be installed, and existing septic systems will be phased out over time either through connection to the central sewer or through upgrading to enhanced treatment for nitrogen.
- Enhance education and outreach for the septic upgrade incentive pilot program in conjunction with Neighborhood Services Division to assist homeowners in the Wekiwa Priority Focus Area in accessing grant funding from the Florida Department of Environmental Protection. The program will assist homes that cannot connect to the sanitary sewer to convert their conventional septic systems to advanced treatment to decrease nutrient pollution to the nearby springs as

required by the Wekiwa Spring and Rock Springs Basin Management Plan.

- Begin construction of a community center and four (4) new buildings on the Eagle Roost Green PLACE Property to support the non-profit Back to Nature Wildlife Refuge’s mission of rehabilitating injured wildlife and returning them to the wild. Construction of the new facilities is anticipated to begin in August 2022 and it will take two years to complete the project.



#### Fiscal & Operational Support

- Continue to provide outstanding support services for all our department Fiscal needs, Development Services, Fast Track team coordination and Countywide GIS Services.
- Complete the Central Addressing System (CAS) upgrade.
- Upgrade GIS Databases to support Web GIS.

#### Housing & Community Development

- Investments in new affordable housing construction through the Housing Trust Fund Revolving Loan Fund and other state and federal entitlement programs.
- Increase the number of affordable housing rental and homeownership units.
- Implementation of HOME Investment Partnership Program (HOME) funding under the American Rescue Plan Act.
- Continue implementing federal entitlement programs to assist homeless and low to moderate-income households under the new 2022-2026 Consolidated Plan.

#### Neighborhood Services

- Continue implementing outreach and marketing strategies to promote community events, grant programs, and increase awareness of County codes and ordinances that impact neighborhoods to promote voluntary compliance.
- Continue to explore and expand the use of technology to maximize productivity, accountability, and quality of service.
- Commence the design process to increase square footage at the Cassidy building to accommodate the consolidation of Neighborhood Services Division staff in one (1) location.

## **Planning, Environmental and Development Services**

---

- Develop and implement strategies to collaborate with community stakeholders, law enforcement, faith-based leaders, neighborhood associates and other grassroots organizations to assist in the efforts to reduce guns and violent crimes, in connection with the Mayor's Citizen Safety Task force initiative.

### ***Planning***

- "Housing for All" Nexus and Feasibility Study.
- Prepare a "Missing Middle" Pattern Book & ADU Pre-Permitted Construction Document Set.
- Facilitate a Final Tangelo Park Beautification Plan Beautification & Aesthetics Plan Construction Documents.
- Activate "Gridics" Phase 2 for Vision 2050 and Orange Code Framework & Maps.
- Lead Countywide and Administrative Land Use Map Amendment and Rezoning Effort.
- Manage Vision 2050 & Orange Code Hearings, Culminating in Summer 2023 Adoption.

### ***Transportation Planning***

- Complete road studies for Chuluota Road, Avalon Road/Town Center, Innovation Way, McCulloch Road, New Independence Parkway, Tiny Road, Gatlin Avenue/Holden Road, I-Drive Bridge and the NEOCATS area study.
- Complete the division study on electric vehicle charging and mobility hub sites.
- Promote and consider alternative modes of transportation during Comprehensive Plan Amendments and land development reviews that support a future land use pattern to facilitate safe, convenient, and efficient transportation.
- Continue to apply for state and federal grants associated with transportation improvements.

### ***Zoning***

- Continue to provide first class customer service virtually using the WebEx Event platform, email and telephone, as well as in-person and on-site investigation.
- Streamline services by integrating more processes into the Land Development Management System (LDMS) and providing opportunities for customers to submit applications electronically through the Fast Track Online Permitting System and via email.
- Promote progressive zoning regulations that serve economic development, protect the environment, promote sustainability, and protect residential areas.



## Planning, Environmental & Development Services

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Building Safety</b>				
- Plans Review - Number of Plans Reviewed		13,780	11,550	12,550
<i>Plans reviewed include commercial construction plans for all new and alteration projects.</i>				
- Plans Review - Average Number Per Plans Examiner		293	250	250
- Permits - Number of Sub-Permits Issued		64,843	63,000	63,000
- Permits - % of Applications processed via Fast-Track		99%	95%	95%
- Inspections - Number of Inspections Performed Per Year		293,280	320,000	320,000
- Inspections - % Completed Within 1 Day of Schedule		98%	95%	95%
<b>Environmental Protection</b>				
- Inspections - Number of Sites Inspected		4,800	6,051	6,051
- Inspections - % of Sites in Compliance		61%	55%	55%
- Permitting - # of Permits Issued or RAI Letters Sent		1,065	816	816
<i>RAI - Request for Additional Information</i>				
- Permitting - % of Permits Issued or RAI's in Est. Timeframe		91%	91%	91%
<b>Housing and Community Development</b>				
- # of Homes that Received Housing Rehabilitation		85	60	60
- # of Families Assisted in Achieving Homeownership		23	40	50
- % of Orange County Authorized Section 8 Units Leased		98%	98%	98%
<b>Neighborhood Services</b>				
- Number of Inspections		0	100,000	60,000
- Response Time (within 48 hrs.)		0%	85%	85%
- Grant Funds Awarded		\$ 216,666	\$ 390,000	\$ 390,000
- Number of Grants Awarded		29	60	60
- Number of Community Meetings Attended		165	350	250
<b>Planning</b>				
- Number of Community Meetings		57	50	60
<i>Community meetings include rezoning requests and future land use amendments.</i>				
- # of Land Development Projects Submitted for Review		552	500	577
<b>Transportation Planning</b>				
- Number of Concurrency Applications Reviewed		225	65	22
<i>Includes traffic studies reviewed in-house.</i>				
- Num of Land Development Projects Submitted for Review		5,800	1,576	23
<i>Includes DRC Reviews, Comprehensive Plan Amendments, BZA and P&amp;Z applications</i>				
- Number of Agreements Approved by RAC		45	8	24
<i>Roadway Agreement Committee (RAC) meets twice monthly all year long.</i>				
<b>Zoning</b>				
- Number of Commercial Construction Plans Reviewed		5,240	4,884	6,864
<i>Commercial plans reviewed for all new and alteration projects.</i>				
- Percent of Commercial Plans (Layer 1) Reviewed within 21 day		100%	95%	95%
<i>Includes commercial plans reviewed for all new and alteration projects.</i>				
- Number of Residential Construction Plans Reviewed		11,523	11,157	13,772
<i>Residential plans reviewed for all new and alteration projects</i>				
- Percent of Residential Plans Reviewed within 7 days		86%	95%	95%
<i>Includes residential plans reviewed for all new and alteration projects</i>				

## Department: Planning, Environmental & Development Services

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 41,271,291	\$ 57,128,971	\$ 56,207,578	(1.6)%
Operating Expenditures	50,950,200	111,409,972	81,413,868	(26.9)%
Capital Outlay	298,338	3,140,130	3,851,204	22.6 %
<b>Total Operating</b>	<b>\$ 92,519,829</b>	<b>\$ 171,679,073</b>	<b>\$ 141,472,650</b>	<b>(17.6)%</b>
Capital Improvements	\$ 3,553,685	\$ 119,291,347	\$ 5,659,875	(95.3)%
Debt Service	4,314	10,823	191,050	1,665.2 %
Grants	6,064,243	39,180,108	42,815,878	9.3 %
Reserves	0	61,115,266	59,671,867	(2.4)%
<b>Total Non-Operating</b>	<b>\$ 9,622,242</b>	<b>\$ 219,597,544</b>	<b>\$ 108,338,670</b>	<b>(50.7)%</b>
<b>Department Total</b>	<b>\$ 102,142,071</b>	<b>\$ 391,276,617</b>	<b>\$ 249,811,320</b>	<b>(36.2)%</b>

### Expenditures by Division / Program

Building Safety	\$ 20,673,349	\$ 69,749,345	\$ 70,286,505	0.8 %
Environmental Protection	14,442,245	161,427,425	46,965,938	(70.9)%
Fiscal & Operational Support	5,168,319	7,499,266	7,417,958	(1.1)%
Housing and Community Development	47,998,142	125,864,750	99,268,455	(21.1)%
Neighborhood Services	6,546,622	12,779,990	12,513,730	(2.1)%
Planning	3,158,120	5,540,874	4,914,762	(11.3)%
Transportation Planning	1,899,272	5,657,186	5,453,173	(3.6)%
Zoning	2,256,001	2,757,781	2,990,799	8.4 %
<b>Department Total</b>	<b>\$ 102,142,071</b>	<b>\$ 391,276,617</b>	<b>\$ 249,811,320</b>	<b>(36.2)%</b>

### Funding Source Summary

Special Revenue Funds	\$ 71,820,766	\$ 197,381,708	\$ 158,358,525	(19.8)%
General Fund and Sub Funds	27,875,037	78,731,585	88,456,096	12.4%
Enterprise Funds	0	295,030	0	(100.0)%
Capital Construction Funds	2,446,268	114,868,294	2,996,699	(97.4)%
<b>Department Total</b>	<b>\$ 102,142,071</b>	<b>\$ 391,276,617</b>	<b>\$ 249,811,320</b>	<b>(36.2)%</b>

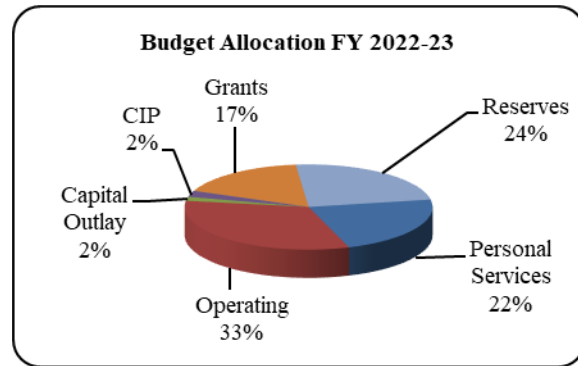
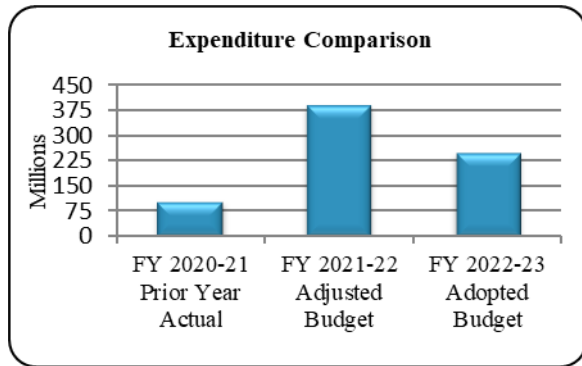
### Authorized Positions

	553	569	585	3.0%
--	-----	-----	-----	------



## Planning, Environmental and Development Services (PEDS)

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

The department’s net position change is an increase of 16, which includes 17 new positions to accommodate growth and increased workloads in specific areas; the nine (9) additional Permit Analysts in the Building Safety Division will result in the reduction of the same number of contracted labor Permit Analysts as the new full-time positions are hired. In the Environmental Protection Division (EPD), one (1) Senior Environmental Specialist will support the Green PLACE Program, one (1) Senior Environmental Specialist will be funded by federal grant and will assist the U.S. Environmental Protection Agency Air Program (both positions will support the Mayor’s Sustainable Operations Resilience Action Plan [SORAP]), and one (1) Engineer III position will support the Mayor’s Transition Team Report related to treating impaired water bodies. In the Transportation Planning Division, one (1) Engineer III will assist with the increasing productivity and support of the division’s high level of technical expertise for new project demands; and, in the Zoning Division the two (2) Zoning Development Coordinator will provide customers with support in answering questions regarding Code requirements related to Chapter 38 – Zoning and Chapter 31.5 – Signs of the Orange County Code. The remaining positions will provide administrative and fiscal support to EPD and Housing and Community Development Division, respectively. In addition, one (1) position is transferred out of PEDS to the new Sustainability & Resilience Office.

#### **17 New Positions FY 2022-23**

- 9 – Permit Analyst, Building Safety Division
- 2 – Senior Environmental Specialist, Environmental Protection Division
- 1 – Engineer III, Environmental Protection Division
- 1 – Administrative Specialist, Environmental Protection Division
- 1 – Financial Analyst, Housing and Community Development Division
- 1 – Engineer III, Transportation Planning Division
- 2 – Zoning Development Coordinator, Zoning Division

**Operating Expenses** – The FY 2022-23 operating expenses budget decreased by 26.9% or \$30.0 million from the FY 2021-22 budget. Most of the decrease is due to grant rollovers in the Housing and Community Development Division, which do not occur until after the fiscal year begins and were not included in the budget at that time. The budget includes \$1.2 million for the Water Quality Assessments and Feasibility Studies, Green PLACE Assessments, and I-Tree County Wide Assessment in EPD, \$1.3 million for the following Neighborhood Pride Grants: Pride Sustainability, Youth Sports Enhancement, Neighborhood Price Miscellaneous, Neighborhood Planning, Business Assistance Neighborhood Coordinator, Neighborhood Community and Youth Leadership Conference, Neighborhood Beautification, Fixing up the Neighborhood, St. Art Something, Community Cleanup, and Non-Profit Housing Repair. Also, the Neighborhood Services Division under the Code Enforcement section budget includes funding for cleaning and mowing of overgrown lots and the demolition of various buildings that have been identified as unsafe structures throughout the county. Funding is included for all divisions to efficiently run their operations.

**Capital Outlay** – The FY 2022-23 capital outlay budget increased by 22.6% or \$711,074 from the FY 2021-22 budget. The budget of \$3.9 million funds new and replacement equipment, computer equipment, such as, computers, laptops, printers, and scanners. Funding for testing software for AMANDA 7 and ISS internally generated software. Also included in the capital outlay budget is funding for the addition and replacement of six (6) vehicles in the Building Safety Division, Housing and Community Development Division, and Neighborhood Services Division, as well as equipment, computer equipment and other capital materials.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 95.3% or \$113.7 million from the FY 2021-22 budget. New funding is included for the Cassidy Building Phase II for office renovations due to merging of the Code Enforcement Division into the Neighborhood Services Division. The budget includes funding for Environmental Sensitive Land, Water Quality Improvements, TM Ranch Acquisition, I-Drive Wayfinding and Signage, and Tangelo Park Neighborhood

Beautification & Aesthetic. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Services** – The FY 2022-23 debt services budget increased by 1,665.2% or \$180,227 for capital leases principal and interest payments, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting.

**Grants** – The FY 2022-23 grants budget increased by 9.3% or \$3.6 million from the FY 2021-22 budget. The Board approved \$10 million a year with a 10% annual increase to be deposited in a trust fund to be used for affordable housing in Orange County. The adopted budget includes a \$20 million contribution to the Affordable Housing Trust Fund. Due to additional affordable housing needs and cost increases, this is a \$6.7 million increase above the 10% allocation outlined in the Affordable Housing Trust Fund. In addition, some not-for-profit organizations will receive Community Development Block Grant (CDBG) funding as determined through a competitive process. The amounts for FY 2022-23 were estimates of funding for projects; actual amounts were not awarded until later in fiscal year 2022 and during this fiscal year 2023.

**Reserves** – The FY 2022-23 reserves budget decreased by 2.4% or \$1.4 million from the FY 2021-22 budget. The Building Safety Fund reserve budget is \$41.4 million. Environmental Protection Division’s reserve budget is \$17.4 million, which includes Lake MSTUs and land conservation funds. Neighborhood Services Division’s reserve budget is \$266,504, which includes the Pine Hills Neighborhood Improvement Fund. Transportation Planning Division’s reserve budget is \$616,699.

---

## FUNDING SOURCE HIGHLIGHTS

The Planning, Environmental and Development Services Department receives funding from various sources. For FY 2022-23 the department will receive funds from the General Fund, Special Revenue Funds (grant funding), and Capital Construction Funds. Special Revenue Funds include such funds as the Building Fund (1011), the Conservation Trust Fund (1026), Housing Trust Fund (0231), MSTU Lake Funds (1061–1099), MSBU Lake Funds (1121-1199), and I-Drive CRA Fund (1246).

**Building Permits** – Permit fees are charged for plans review and inspection services encompassing building, electrical, mechanical, and plumbing trades. Staff reviews construction plans and performs construction inspections to ensure compliance with Orange County Code. Fees are based on the actual cost of plans reviewed and site inspections, plus an allowance for overhead expenses. The FY 2022-23 building permit fees are budgeted at \$19.0 million compared to \$21.8 million budgeted in FY 2021-22.

**Lake MSTU Funds** - The Environmental Protection Division uses Lake MSTU funds to defray the cost of herbicides in cleaning lakes and to implement various lake-enhancement projects. Revenues, expenditures, and fund balances are recorded by each MSTU.

**Air Pollution Control Fund** – Revenue is collected by a non-refundable fee of \$1.00 that is charged on every vehicle license registration sold, transferred, or replaced in Orange County. These charges are collected by the Tax Collector and remitted to the State Department of Environmental Regulation. Because Orange County has previously established an Air Pollution Control Fund, according to statutes, \$0.50 of each dollar collected is returned to Orange County to fund air pollution control programs.

**Miscellaneous Contractor Permits** – Revenue is collected for various permits issued by the Division of Building Safety that are not for new building construction and include permits for tents, trailers, house-moving, structure demolition, signs, re-inspection fees, and other items. The FY 2022-23 miscellaneous contractor permits revenue is budgeted at \$1.0 million.

**Planning Fees** – Fee revenue is collected for land use and Comprehensive Plan amendments, Preliminary Subdivision Plan submissions, Planning & Zoning applications, final plat applications, and other miscellaneous revenues. Charges are designed to cover actual staff time plus an allowance for overhead costs.

**Zoning Fees** – Fee revenue is collected for re-zoning requests, development reviews, street addressing, recreational vehicle storage, and Board of Zoning Adjustment Appeals. Charges are designed to cover actual staff time plus an allowance for overhead costs.

**Concurrency Fees** – Fee revenue is collected for processing requests for concurrency applications. Services include the handling of capacity encumbrance letters, capacity reservation accounts, county-wide coordination, and other agency credit accounts. Charges are designed to cover actual staff time plus an allowance for overhead costs.

**Impact Fee Administration** – Orange County receives a portion of School Impact Fee revenues for managing the fee collection. F.S. 163.31801 limits administrative charges for the collection of impact fees to actual costs.

**I-Drive Community Redevelopment Agency** - This fund accounts for revenue generated from the creation of a Community Redevelopment Area (CRA) surrounding International Drive. The CRA was initiated to finance the improvement of certain blighted conditions identified in the area.

## Division: Building Safety

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 14,637,091	\$ 18,155,082	\$ 19,866,127	9.4 %
Operating Expenditures	5,974,584	8,136,719	8,421,246	3.5 %
Capital Outlay	22,814	844,319	636,250	(24.6)%
<b>Total Operating</b>	<b>\$ 20,634,489</b>	<b>\$ 27,136,120</b>	<b>\$ 28,923,623</b>	<b>6.6 %</b>
Capital Improvements	\$ 38,860	\$ 1,114,968	\$ 0	(100.0)%
Reserves	0	41,498,257	41,362,882	(0.3)%
<b>Total Non-Operating</b>	<b>\$ 38,860</b>	<b>\$ 42,613,225</b>	<b>\$ 41,362,882</b>	<b>(2.9)%</b>
<b>Total</b>	<b>\$ 20,673,349</b>	<b>\$ 69,749,345</b>	<b>\$ 70,286,505</b>	<b>0.8 %</b>
<b>Authorized Positions</b>	<b>186</b>	<b>189</b>	<b>198</b>	<b>4.8 %</b>

## Division: Environmental Protection

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 8,343,494	\$ 10,137,125	\$ 10,953,079	8.0 %
Operating Expenditures	3,440,282	15,187,612	13,218,595	(13.0)%
Capital Outlay	200,194	1,500,498	1,068,607	(28.8)%
<b>Total Operating</b>	<b>\$ 11,983,970</b>	<b>\$ 26,825,235</b>	<b>\$ 25,240,281</b>	<b>(5.9)%</b>
Capital Improvements	\$ 2,458,275	\$ 115,812,257	\$ 4,299,875	(96.3)%
Reserves	0	18,789,933	17,425,782	(7.3)%
<b>Total Non-Operating</b>	<b>\$ 2,458,275</b>	<b>\$ 134,602,190</b>	<b>\$ 21,725,657</b>	<b>(83.9)%</b>
<b>Total</b>	<b>\$ 14,442,245</b>	<b>\$ 161,427,425</b>	<b>\$ 46,965,938</b>	<b>(70.9)%</b>
<b>Authorized Positions</b>	<b>103</b>	<b>105</b>	<b>110</b>	<b>4.8 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,121,590	\$ 4,912,541	\$ 5,531,539	12.6 %
Operating Expenditures	1,005,936	2,519,512	1,826,206	(27.5)%
Capital Outlay	40,794	67,213	60,213	(10.4)%
<b>Total Operating</b>	<b>\$ 5,168,319</b>	<b>\$ 7,499,266</b>	<b>\$ 7,417,958</b>	<b>(1.1)%</b>
<b>Total</b>	<b>\$ 5,168,319</b>	<b>\$ 7,499,266</b>	<b>\$ 7,417,958</b>	<b>(1.1)%</b>
<b>Authorized Positions</b>	<b>53</b>	<b>55</b>	<b>55</b>	<b>0.0 %</b>

## Division: Housing and Community Development

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,577,530	\$ 9,843,724	\$ 4,500,075	(54.3)%
Operating Expenditures	37,573,446	74,845,125	51,723,336	(30.9)%
Capital Outlay	29,477	571,793	48,939	(91.4)%
<b>Total Operating</b>	<b>\$ 41,180,453</b>	<b>\$ 85,260,642</b>	<b>\$ 56,272,350</b>	<b>(34.0)%</b>
Capital Improvements	\$ 753,447	\$ 1,424,000	\$ 0	(100.0)%
Debt Service	0	0	180,227	n/a
Grants	6,064,243	39,180,108	42,815,878	9.3 %
<b>Total Non-Operating</b>	<b>\$ 6,817,689</b>	<b>\$ 40,604,108</b>	<b>\$ 42,996,105</b>	<b>5.9 %</b>
<b>Total</b>	<b>\$ 47,998,142</b>	<b>\$ 125,864,750</b>	<b>\$ 99,268,455</b>	<b>(21.1)%</b>
<b>Authorized Positions</b>	<b>55</b>	<b>62</b>	<b>63</b>	<b>3.2 %</b>

## Division: Neighborhood Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,456,161	\$ 6,660,934	\$ 7,340,897	10.2 %
Operating Expenditures	1,981,680	5,818,817	4,529,836	(22.2)%
Capital Outlay	5,058	95,905	76,493	(20.2)%
<b>Total Operating</b>	<b>\$ 6,442,900</b>	<b>\$ 12,575,656</b>	<b>\$ 11,947,226</b>	<b>(5.0)%</b>
Capital Improvements	\$ 103,723	\$ 0	\$ 300,000	n/a
Reserves	0	204,334	266,504	30.4 %
<b>Total Non-Operating</b>	<b>\$ 103,723</b>	<b>\$ 204,334</b>	<b>\$ 566,504</b>	<b>177.2 %</b>
<b>Total</b>	<b>\$ 6,546,622</b>	<b>\$ 12,779,990</b>	<b>\$ 12,513,730</b>	<b>(2.1)%</b>
<b>Authorized Positions</b>	<b>81</b>	<b>83</b>	<b>82</b>	<b>(1.2)%</b>

## Division: Planning

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,498,206	\$ 2,965,671	\$ 3,020,056	1.8 %
Operating Expenditures	655,600	1,600,641	800,266	(50.0)%
Capital Outlay	0	23,617	23,617	0.0 %
<b>Total Operating</b>	<b>\$ 3,153,806</b>	<b>\$ 4,589,929</b>	<b>\$ 3,843,939</b>	<b>(16.3)%</b>
Capital Improvements	\$ 0	\$ 940,122	\$ 1,060,000	12.8 %
Debt Service	4,314	10,823	10,823	0.0 %
<b>Total Non-Operating</b>	<b>\$ 4,314</b>	<b>\$ 950,945</b>	<b>\$ 1,070,823</b>	<b>12.6 %</b>
<b>Total</b>	<b>\$ 3,158,120</b>	<b>\$ 5,540,874</b>	<b>\$ 4,914,762</b>	<b>(11.3)%</b>
<b>Authorized Positions</b>	<b>28</b>	<b>28</b>	<b>27</b>	<b>(3.6)%</b>

## Division: Transportation Planning

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,460,723	\$ 1,902,921	\$ 2,150,701	13.0 %
Operating Expenditures	239,168	3,112,764	766,714	(75.4)%
Capital Outlay	0	18,759	1,919,059	0,130.1 %
<b>Total Operating</b>	<b>\$ 1,699,891</b>	<b>\$ 5,034,444</b>	<b>\$ 4,836,474</b>	<b>(3.9)%</b>
Capital Improvements	\$ 199,381	\$ 0	\$ 0	0.0 %
Reserves	0	622,742	616,699	(1.0)%
<b>Total Non-Operating</b>	<b>\$ 199,381</b>	<b>\$ 622,742</b>	<b>\$ 616,699</b>	<b>(1.0)%</b>
<b>Total</b>	<b>\$ 1,899,272</b>	<b>\$ 5,657,186</b>	<b>\$ 5,453,173</b>	<b>(3.6)%</b>
<b>Authorized Positions</b>	<b>18</b>	<b>18</b>	<b>19</b>	<b>5.6 %</b>

## Division: Zoning

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,176,496	\$ 2,550,973	\$ 2,845,104	11.5 %
Operating Expenditures	79,505	188,782	127,669	(32.4)%
Capital Outlay	0	18,026	18,026	0.0 %
<b>Total Operating</b>	<b>\$ 2,256,001</b>	<b>\$ 2,757,781</b>	<b>\$ 2,990,799</b>	<b>8.4 %</b>
<b>Total</b>	<b>\$ 2,256,001</b>	<b>\$ 2,757,781</b>	<b>\$ 2,990,799</b>	<b>8.4 %</b>
<b>Authorized Positions</b>	<b>29</b>	<b>29</b>	<b>31</b>	<b>6.9 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Planning, Environmental and Development Services Department**

The Planning, Environmental and Development Services Department is responsible for capital projects related to Building Safety, Environmental Protection, Housing & Community Development, Neighborhood Services, Planning, and Transportation Planning division projects. Responsibilities include, satellite office building, environmentally sensitive lands acquisitions and maintenance of environmentally sensitive lands, improvements to water quality in county lakes, I-Drive catalytic site, Cassidy building renovation, I-Drive wayfinding/signage, neighborhood beautification/aesthetic in Tangelo Park Neighborhood, and regional transit connectivity.

	Adopted <u>FY 2022-23</u>
Environmental Protection	\$ 4,299,875
Neighborhood Services	300,000
Planning	<u>1,060,000</u>
Department Total	\$ 5,659,875

**Funding Mechanism:**

Projects within the Planning, Environmental and Development Services Department are budgeted in the Econ River Drainage Basin Fund (1274), Conservation Trust Fund (1026), the Capital Projects Fund (1023), and the I-Drive CRA Fund (1246).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Planning Environmental and Development Services

10 - 17

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>PEDS</b>											
Building Safety											
2613											
	1011	Building Safety Renovations	990,134	969,866	0	0	0	0	0	0	1,960,000
	1023	Building Safety Renovations (Zoning)	14,898	45,102	0	0	0	0	0	0	60,000
		<b>Org Subtotal</b>	<b>1,005,032</b>	<b>1,014,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,020,000</b>
2632											
	1011	Satellite Office Building	0	100,000	0	55,000	0	0	0	145,000	300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145,000</b>	<b>300,000</b>
		DIVISION SUBTOTAL	1,005,032	1,114,968	0	55,000	0	0	0	145,000	2,320,000
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	151,695	1,903,061	680,000	0	0	0	0	0	2,734,756
	1026	Environmental Sensitive Land	1,095,426	1,246,625	2,004,200	0	0	0	0	0	4,346,251
	1274	Environmental Sensitive Land	0	16,127	15,675	0	0	0	0	0	31,802
		<b>Org Subtotal</b>	<b>1,247,121</b>	<b>3,165,813</b>	<b>2,699,875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,112,809</b>
2439											
	1023	Water Quality Improvements	4,097,642	6,128,049	1,400,000	3,050,000	0	0	0	0	14,675,691
	8153	Water Quality Improvements	0	141,030	0	0	0	0	0	0	141,030
		<b>Org Subtotal</b>	<b>4,097,642</b>	<b>6,269,079</b>	<b>1,400,000</b>	<b>3,050,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,816,721</b>
2482											
	1023	Pineloch NSBB/Upflow Filter Construction	566,882	4,034	0	0	0	0	0	0	570,916
		<b>Org Subtotal</b>	<b>566,882</b>	<b>4,034</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>570,916</b>
2657											
	1023	Little Wekiva STA	170,228	4,829,772	0	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>170,228</b>	<b>4,829,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
2658											
	1023	Lake Lawne Reuse Facility	1,434,464	1,335,534	0	0	0	0	0	0	2,769,998
		<b>Org Subtotal</b>	<b>1,434,464</b>	<b>1,335,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,769,998</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Planning Environmental and Development Services

10 - 18

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2659	1026	TM Ranch Acquisition	118,670	208,025	200,000	0	0	0	0	0	526,695
		<b>Org Subtotal</b>	<b>118,670</b>	<b>208,025</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>526,695</b>
4303	1023	Environmental Sensitive Land Acquisitions	0	100,000,000	0	0	0	0	0	0	100,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000,000</b>
		DIVISION SUBTOTAL	7,635,007	115,812,257	4,299,875	3,050,000	0	0	0	0	130,797,139
Housing & Community Development											
1769	1246	I-Drive Catalytic Site	0	0	0	4,500,000	4,500,000	4,500,000	0	9,000,000	22,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>0</b>	<b>9,000,000</b>	<b>22,500,000</b>
2568	5902	Tangelo Park Community Center	0	500,000	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
		DIVISION SUBTOTAL	0	500,000	0	4,500,000	4,500,000	4,500,000	0	9,000,000	23,000,000
Neighborhood Services											
3147	1023	Cassady Building Phase II	0	0	300,000	700,000	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
		DIVISION SUBTOTAL	0	0	300,000	700,000	0	0	0	0	1,000,000
Planning											
3195	1246	I-Drive Wayfinding and Signage	0	840,122	960,000	0	0	0	0	0	1,800,122
		<b>Org Subtotal</b>	<b>0</b>	<b>840,122</b>	<b>960,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,122</b>
3196	1246	Tangelo Pk Nbrhd Beautification & Asthtics	0	100,000	100,000	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	0	940,122	1,060,000	0	0	0	0	0	2,000,122
Transportation Planning											
2663	1246	Regional Transit Connectivity	0	1,500,000	0	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
		DIVISION SUBTOTAL	0	1,500,000	0	0	0	0	0	0	1,500,000
		DEPARTMENT SUBTOTAL	8,640,039	119,867,347	5,659,875	8,305,000	4,500,000	4,500,000	0	9,145,000	160,617,261
		<b>GRAND TOTAL</b>	<b>8,640,039</b>	<b>119,867,347</b>	<b>5,659,875</b>	<b>8,305,000</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>0</b>	<b>9,145,000</b>	<b>160,617,261</b>

Orange County

Planning Environmental and Development Services

\* Prior Expenditures is calculated using 3 or 5 years.



# TABLE OF CONTENTS

## **PUBLIC WORKS DEPARTMENT**

ORGANIZATIONAL STRUCTURE.....	11-3
DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES .....	11-4
PERFORMANCE MEASUREMENT SYSTEM .....	11-7
DEPARTMENT BUDGET AND HIGHLIGHTS .....	11-8
CAPITAL IMPROVEMENTS PROGRAM.....	11-14

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

**PUBLIC WORKS**

Development Engineering

Plan Review  
Engineering Inspection  
Permitting  
Platting

Fiscal & Operational Support

Department-wide Administration  
Fiscal Operations  
Informational Technology  
Records & Archives  
Employee Development  
Special Projects

Highway Construction

Construction  
Contract Administration  
-Inspection  
CIP Projects

Public Works Engineering

Survey  
Design  
CIP Projects  
Right of Way

Roads & Drainage

Mowing Operations & Ditch Cleaning  
Maintenance Facilities  
Construction  
Asphalt  
Heavy Equipment

Stormwater Management

MSBU  
Drainage Operations & Maintenance  
Flood Plain Permitting  
Heavy Equipment

Traffic Engineering

Operations & Maintenance  
-Signs  
-Signals  
-Markings  
-Traffic Management  
Pedestrian Safety

## Public Works

### Purpose Statement:

The Public Works Department provides for the design, construction, and maintenance of roadways, pedestrian walks, and traffic control devices for the safe, efficient, and effective travel of the residents of Orange County and the general public. In addition, the department collaborates with community and industry groups and related agencies in determining infrastructure needs. The department also identifies, provides, and maintains the county's stormwater infrastructure to control and manage stormwater runoff to prevent localized flooding of properties due to storms.

### Program Descriptions:

- The **Development Engineering Division** provides regulatory responsibilities for platting, review of development plans, and permitting for development to ensure compliance with all applicable state regulations and county codes.
- The **Fiscal & Operational Support Division** is responsible for the support of the Public Works Department's fiscal operations, inventory control, public records, emergency response, customer service, and geographical information and mapping functions.
- The **Highway Construction Division** provides construction, inspection, and contract administration services for roadway, sidewalks, drainage projects, recreational trails, and intersection improvements throughout unincorporated Orange County.
- The **Public Works Engineering Division** manages capital improvement projects through the utilization of professional engineering, surveying, and project management services. In addition to major road projects, programs include intersection improvements, new sidewalks, median tree program, roadway lighting program and bridge replacement, as well as projects for other county departments.
- The **Roads & Drainage Division** provides for the maintenance of roads in the unincorporated areas of Orange County. Services include resurfacing of residential streets, maintenance of unpaved roads and bridges, right-of-way mowing, sidewalk repair, concrete work, and roadway underdrain maintenance.
- The **Stormwater Management Division** is responsible for the planning, engineering design, operation, and maintenance of the primary drainage systems within unincorporated Orange County. This includes stormwater ponds, canals, pump stations, major control structures, drain-wells, and dams. In addition, the division administers the Federal Emergency Management Agency's (FEMA) National Flood Insurance (NFIP) and Community Rating System (CRS) Programs.
- The **Traffic Engineering Division** provides for the transportation needs of the county through a series of successful programs, projects and maintenance services including 311 customer service, traffic studies, traffic calming, speed management, intersection improvements, signal installation/coordination, red



light cameras, signing and pavement markings, and maintenance of traffic review and permit approval.

### FY 2021-22 Major Accomplishments:

#### Highway Construction Division

- Initiated construction on the following projects: Boggy Creek South (from Orange/Osceola Line to South of S.R. 417), Avalon Road Segment 1, Summer Woods Pond Improvements and Lake Gandy Water Quality Improvement Phase I, Oakland Roundabout, Oak Ridge Road Safety Improvements, Kirkman Road Extension (from Universal Boulevard to Carrier Drive).
- Initiated and completed construction of the Boggy Creek Interim Project (from Simpson Rd to S.R. 417), and Turkey Lake Road at Vineland Road Intersection Improvements.
- Completed construction on Holden Avenue (John Young Parkway to S.R. 441/ Orange Blossom Trail), Little Wekiva River Erosion Control Project North of Edgewater Drive and Avalon Road (County Road 545) Segments 2, 3, and 4.
- Continued construction on Shingle Creek Regional Trail Phase 2.
- Constructed approximately four and a half (4.5) miles of new sidewalks throughout Orange County and 1,250 curb ramps.

#### Public Works Engineering Division

- Managed over 190 projects with a combined value of approximately \$900 million, including design, engineering, and permitting of major roadway improvements and programs such as intersection improvements, bridge replacements, new sidewalks, median tree landscaping and pedestrian safety. These projects include coordination with Florida Department of Transportation (FDOT) on Local Agency Program (LAP) funded projects, private developers on public/private partnership projects and municipalities on interlocal projects.
- Bid several projects, including two (2) major roadway improvements, Texas Avenue (from Americana Boulevard to Oakridge Avenue) and Econlockhatchee Trail (from Lake Underhill to S.R. 408); two (2) intersection improvement projects - University Boulevard at Rouse Road and Orangewood Boulevard at Gateway Avenue; and one (1) pedestrian safety improvement project - Pine Hills Road Safety Improvements.

## Public Works

- Managed the process for acquiring right-of-way for major roadway improvements, intersections improvements and bridge replacement projects, including the use of eminent domain.
- Lighted four (4) miles of roads across the county in coordination with utility companies.
- Supported Environmental Protection Division, Housing and Community Development Division, and Parks and Recreation Division by providing project management, eminent domain/right-of-way acquisition and survey services for water quality, community development and recreational trail projects.

### ***Roads & Drainage Division***

- Retrofitted more than 30 miles of sidewalk.
- Responded to over 8,700 citizen complaints.
- Trimmed/removed over 49,000 trees.
- Swept over 28,000 curb miles of roadway.
- Repaired about 4,500 potholes.
- Mowed over 45,000 acres of right-of-way and maintained over 20,000 acres of landscaped areas.
- Cleaned over 55 miles of stormwater pipes.
- Slip lined six (6) miles of stormwater pipes with cure-in-place lining.
- Cleaned about four (4) miles of roadside ditches.
- Resurfaced over 290 lane miles of arterial, collector, and subdivisions roads.
- Repaired about two (2) miles of stormwater conveyance pipes.
- Installed over 25,000 linear feet of underdrain.

### ***Stormwater Management Division***

- Mowed approximately 25,822 acres of county right-of-way/easements for ponds and primary canals.
- Trimmed or removed over 8,269 trees.
- Chemically sprayed approximately 683 miles of fences, curbs, and edges; and 3,267 acres of county right-of-way/easements for ponds and primary canals.
- Repaired over 14,459 linear feet of fencing along ponds and right-of-way.
- Processed 475 floodplain permits and reviewed 150 determinations and inquiries.
- Capital Improvement Projects:
  - Summer Woods Pond (Pond 6621 & 6604), Signature Lakes (Pond – remediation), B-14 Boggy Creek Pipeline – Segment C are under construction.
  - Orlo Vista /Westside Manor stormwater improvements, Big Sand Lake Outfall Improvements (by FDOT), Bulova Pond 6115 Improvements, E-14 A/B Canal Slope Stabilization, 18<sup>th</sup> Street Drain-well Improvements (DW-060A) are advertised or scheduled for construction.
  - B-14 Boggy Creek Pipeline – Segment D and Little Wekiva River – Sheet Pile Restoration are under design.

### ***Traffic Engineering Division***

- The traffic studies section performed a total of 29 signal warrants, 28 speed studies and 34 multi-way stop control studies. It also reviewed 1,263 development

applications and processed 3,999 maintenance of traffic permits.

- The traffic calming section installed eight speed radar signs, 58 speed humps, one traffic circle, two raised crosswalks, four directional median openings, two traffic separators and 1,082 intersection/midblock pedestrian improvements.
- The safety section conducted five crosswalk studies, developed four safe walking routes to schools, upgraded 10 school zones and designed 25 traffic signals. The red-light running camera section issued 62,024 notice of violations and 19,837 uniform traffic citations.
- The maintenance and operations section constructed 12 traffic signals, fabricated 7,926 signs, and refreshed 38 lane-miles of striping.
- The Traffic Management Center coordinated 130 traffic signals and resolved 782 signal-timing concerns.



### **FY 2022-23 Department Objectives:**

#### ***Highway Construction Division***

- Initiate construction of Pine Hills Pedestrian Safety Improvements, Sunbridge Parkway, S.R. 435, Overland Road Sidewalk Improvements, Econlockhatchee Trail Widening project, and University Boulevard at Rouse Road Intersection Improvements, Shingle Creek Phase 1 Segments 2 & 3, Shingle Creek Phase 3, Lake Lawne Weir Retrofit, Shingle Creek Pond Retrofit, Texas Avenue Roadway Improvements, and UCF/Alafaya Trail Pedestrian Safety Project.
- Continue installation of new sidewalks and curb ramps throughout the county.

#### ***Public Works Engineering Division***

- Continue to manage intersection and pedestrian safety and roadway projects in our Capital Improvement Program (CIP).
- Continue to administer the sidewalk program and install approximately 12 miles of pedestrian sidewalks throughout Orange County.
- Continue to manage the acquisition of rights-of-way including eminent domain for our CIP Program.
- Complete the installation of all remaining lights under the current roadway lighting program.
- Continue to manage and implement the median tree landscaping and bridge replacement programs.
- Continue to support Environmental Protection Division, Housing and Community Services Division,

## Public Works

and Parks and Recreation Division by providing project management services, right-of-way acquisition services, and survey services for water quality projects, community development projects, and recreational trails.

- Continue to implement the countywide Vertical Benchmark Network Project, which will assist meeting the current FEMA and National Geodetic Survey (NGS) standards for vertical control, which will be included in the County's Geographic Information System (GIS) Database.

### ***Roads & Drainage Division***

- Implement an asset management system as a tool for enhanced operational efficiencies.
- Initiate design for a new Horizon West Maintenance Unit.
- Continue to promote the health, safety, and welfare of Orange County residents through the maintenance of roadway and secondary drainage facilities.
- Provide leadership and support activities for recovery operations to open roads and minimize secondary flooding issues during emergencies and adverse weather events.

### ***Stormwater Management Division***

- Continue to improve stormwater management in Orange County by completing updated Watershed Master Plans for each of the county's major drainage basins.
- Continue the Comprehensive Structural Inventory Plan for Stormwater Infrastructure (CSIP).
- Continue the inventory and creation of fact sheets for County maintained ponds.
- Continue to participate in FEMA's Community Rating System (CRS) Program to improve flood protection and increase monetary savings to residents.

### ***Traffic Engineering Division***

- Work with community groups and organizations on traffic calming, pedestrian safety, and school-related issues. Conduct traffic studies at critical intersections and roadways to install pedestrian crosswalks, signs, and signals.
- Manage the County's Red-Light Safety Program and implement speed limit recommendations to improve safety.
- Construct several traffic signals, install overhead flashing beacons at school zones, and lead corridor signal re-timing projects to improve level of service on designated roads.
- Expand the fiber optic network and installed intelligent transportation systems (ITS) technology such as signal cabinet & controller upgrades closed circuit television (CCTV) cameras, wireless communication devices, and Bluetooth travel time detectors.





## Public Works

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Development Engineering</b>				
- Number of Projects Reviewed		2,705	2,323	2,510
- % of Projects Reviewed within Specified Time Frame		90%	90%	90%
- Cost Per Plan Reviewed		\$ 255	\$ 315	\$ 285
<b>Public Works Engineering</b>				
- % of CIP Budget Expended and Encumbered		27%	60%	60%
- Number of Transportation CIP Projects in Progress		195	190	120
- Number of Transportation Projects Bid		144	160	86
<b>Public Works Stormwater Mgt.</b>				
- Number of Flood Plain Permit Applications		503	408	448
- % of CIP Budget Expended and Encumbered		91%	92%	92%
- Number of Drainwells, Control Structures, and Pump Stations		155	155	155
- Number of Miles of Primary Canals Maintained		95	95	95
- Number of Ponds Maintained		1,942	1,925	1,925
- MSBU Ponds Maintained		1,560	1,543	1,543
- Non-MSBU Ponds Maintained		382	382	382
<b>Roads &amp; Drainage</b>				
- Total Number of County Lane Miles Maintained		5,814	5,840	5,850
- Arterial Lane Miles Maintained		1,697	1,694	1,695
- Residential Lane Miles Maintained		4,117	4,146	4,155
- % Arterial Lane Miles Rated in Good Condition		85%	85%	85%
- % Residential Lane Miles Rated in Good Condition		88%	88%	88%
- Lane Miles Identified for Resurfacing		279	320	325
- Number of Miles of Secondary Canals Maintained		90	90	90
- % of CIP Budget Expended and Encumbered		98%	90%	90%
<b>Traffic Engineering</b>				
- % of MOT Permits Processed within 1 week		93%	91%	91%
<i>Maintenance of Traffic (MOT)</i>				
- % of Signal Preventative Maintenance Completed		91%	91%	91%
- % of Traffic Studies Completed within 60 days		76%	84%	87%
- % of Signal Timing Complaints Completed within 1 Week		94%	91%	91%

## Department: Public Works

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 32,011,401	\$ 42,285,792	\$ 45,904,314	8.6 %
Operating Expenditures	70,491,883	86,182,210	86,585,431	0.5 %
Capital Outlay	3,358,663	7,189,188	6,812,309	(5.2)%
<b>Total Operating</b>	<b>\$ 105,861,947</b>	<b>\$ 135,657,190</b>	<b>\$ 139,302,054</b>	<b>2.7%</b>
Capital Improvements	\$ 83,930,593	\$ 246,161,283	\$ 203,958,762	(17.1)%
Debt Service	8,299	9,631	2,416,172	24,987.4 %
Grants	100,000	60,000	100,000	66.7 %
Reserves	0	169,645,751	147,446,692	(13.1)%
Other	120,000	120,000	120,000	0.0%
<b>Total Non-Operating</b>	<b>\$ 84,158,892</b>	<b>\$ 415,996,665</b>	<b>\$ 354,041,626</b>	<b>(14.9)%</b>
<b>Department Total</b>	<b>\$ 190,020,839</b>	<b>\$ 551,653,855</b>	<b>\$ 493,343,680</b>	<b>(10.6)%</b>

### Expenditures by Division / Program

Development Engineering	\$ 3,398,693	\$ 4,450,956	\$ 4,774,228	7.3 %
Fiscal & Operational Support	12,388,295	17,557,763	15,898,631	(9.4)%
Highway Construction	2,392,639	2,735,246	3,045,345	11.3 %
Public Works Engineering	34,783,541	157,003,935	137,878,379	(12.2)%
Public Works Reserves & Refunds	5,362,324	175,195,751	152,996,692	(12.7)%
Public Works Stormwater Mgt.	21,892,769	39,188,557	30,077,826	(23.2)%
Roads & Drainage	92,333,401	121,205,179	118,774,316	(2.0)%
Traffic Engineering	17,469,177	34,316,468	29,898,263	(12.9)%
<b>Department Total</b>	<b>\$ 190,020,839</b>	<b>\$ 551,653,855</b>	<b>\$ 493,343,680</b>	<b>(10.6)%</b>

### Funding Source Summary

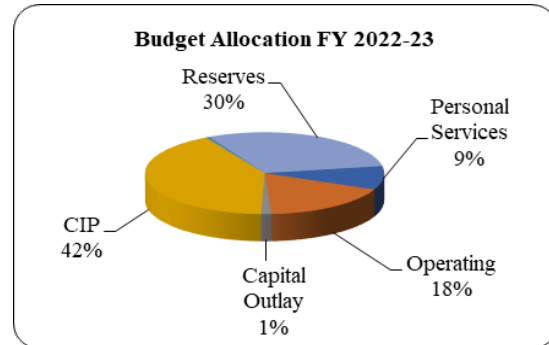
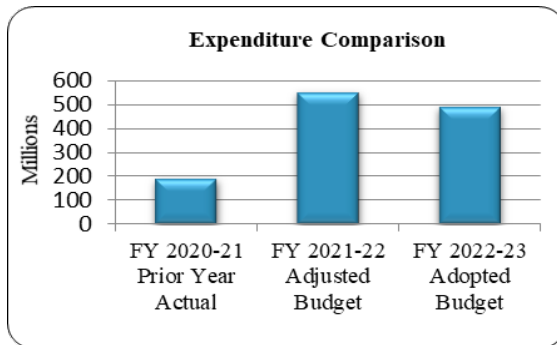
Special Revenue Funds	\$ 158,434,492	\$ 350,723,594	\$ 289,719,125	(17.4)%
Capital Construction Funds	31,586,347	200,930,261	203,624,555	1.3%
<b>Department Total</b>	<b>\$ 190,020,839</b>	<b>\$ 551,653,855</b>	<b>\$ 493,343,680</b>	<b>(10.6)%</b>

### Authorized Positions

	555	555	555	0.0%
--	-----	-----	-----	------

## Public Works

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The department’s authorized position count remains unchanged.

**Operating Expenses** – The FY 2022-23 operating expenses budget increased by 0.5% or \$403,221 from the FY 2021-22 budget primarily due to research and studies for Traffic Engineering and Public Works Engineering, and an increase under Fiscal & Operational Support for new project management software and support fees. A total of \$34.5 million is included under Roads and Drainage Division for maintenance of roadway systems, which includes funding for maintenance of new roadways, street sweeping, landscape maintenance, right-of-way mowing maintenance, curb repairs, and other roadway costs to maintain a total of 5,846 road center line miles in Orange County. The total operating budget of \$86.6 million will allow Public Works to maintain its current level of service.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 5.2% or \$376,879 from the FY 2021-22 budget. The budget fluctuates each year based upon equipment needs; however, capital outlay has increased mainly due to the need to replace heavy equipment and rolling stock under the Roads and Drainage Division and Stormwater Management Division. Items included in this budget are paving equipment, excavators, loaders, dump trucks, tractors, and a kaiser. The FY 2022-23 budget includes funding for 29 vehicles: two (2) new vehicles and one (1) replacement vehicle in Development Engineering, three (3) replacement vehicles in Highway Construction, 12 replacement vehicles for Roads and Drainage, seven (7) replacement vehicles in Stormwater Management, and one (1) new vehicle and three (3) replacement vehicles for Traffic Engineering.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 17.1% or \$42.2 million from the FY 2021-22 budget primarily due to the timing of projects schedule. Included in the budget is funding for the continuation for repaving existing roadways, pedestrian safety, stormwater, drainage, traffic improvements, and several roadway improvement and intersection/pedestrian safety projects. Also, the budget includes new funding for the Traffic Signal Detection System project. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Service** – The FY 2022-23 debt service budget of \$2.4 million is for the principal and interest expenses for office equipment capital leases, which is an increase of 24,987.4% from the FY 2021-22 budget, primarily due to two (2) capital lease copiers and the reallocation of budget for American Traffic Solutions, Inc. lease agreement, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting.

**Grants** – The FY 2022-23 grants budget increased by 66.7% or \$40,000, which includes a \$60,000 grant to Best Foot Forward for pedestrian safety initiatives, and a \$40,000 grant to Walk-Ride-Thrive Children’s Safety Village of Central Florida.

**Reserves** – The FY 2022-23 reserves budget decreased by 13.1% or \$22.2 million from FY 2021-22 levels. Most of the Public Works’ reserves reside in the Transportation Impact Fee funds. Public Works continues to draw down these reserves to construct new and widened roadways.

**Other** – The FY 2022-23 other category budget includes a \$120,000 interfund transfer from the Transportation Trust Fund to the Apopka Vineland Landscaping MSTU to fund maintenance activities, which remains status quo from the FY 2021-22 budget.

### FUNDING SOURCE HIGHLIGHTS

The majority of the funding for the Public Works operating budget comes from Orange County’s sales tax revenue and several gas tax revenue sources. On the capital side, the department funds its projects with impact fees, gas taxes, ad valorem capital projects funds, I-Drive CRA (community redevelopment agency), and various state and federal grants.

## Division: Development Engineering

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,135,106	\$ 4,166,658	\$ 4,276,198	2.6 %
Operating Expenditures	263,587	284,198	363,030	27.7 %
Capital Outlay	0	100	135,000	14,900.0 %
<b>Total Operating</b>	<b>\$ 3,398,693</b>	<b>\$ 4,450,956</b>	<b>\$ 4,774,228</b>	<b>7.3 %</b>
<b>Total</b>	<b>\$ 3,398,693</b>	<b>\$ 4,450,956</b>	<b>\$ 4,774,228</b>	<b>7.3 %</b>
<b>Authorized Positions</b>	<b>44</b>	<b>44</b>	<b>44</b>	<b>0.0 %</b>

## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,647,040	\$ 3,374,620	\$ 3,690,521	9.4 %
Operating Expenditures	9,547,173	10,876,822	10,838,645	(0.4)%
Capital Outlay	69,731	381,465	1,244,515	226.2 %
<b>Total Operating</b>	<b>\$ 12,263,944</b>	<b>\$ 14,632,907</b>	<b>\$ 15,773,681</b>	<b>7.8 %</b>
Capital Improvements	\$ 0	\$ 2,800,000	\$ 0	(100.0)%
Debt Service	4,351	4,856	4,950	1.9 %
Other	120,000	120,000	120,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 124,351</b>	<b>\$ 2,924,856</b>	<b>\$ 124,950</b>	<b>(95.7)%</b>
<b>Total</b>	<b>\$ 12,388,295</b>	<b>\$ 17,557,763</b>	<b>\$ 15,898,631</b>	<b>(9.4)%</b>
<b>Authorized Positions</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>0.0 %</b>

## Division: Highway Construction

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,118,421	\$ 2,499,385	\$ 2,619,107	4.8 %
Operating Expenditures	240,219	235,861	291,238	23.5 %
Capital Outlay	34,000	0	135,000	n/a
<b>Total Operating</b>	<b>\$ 2,392,639</b>	<b>\$ 2,735,246</b>	<b>\$ 3,045,345</b>	<b>11.3 %</b>
<b>Total</b>	<b>\$ 2,392,639</b>	<b>\$ 2,735,246</b>	<b>\$ 3,045,345</b>	<b>11.3 %</b>
<b>Authorized Positions</b>	<b>26</b>	<b>26</b>	<b>26</b>	<b>0.0 %</b>

## Division: Public Works Engineering

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 3,439,308	\$ 3,860,155	\$ 4,263,144	10.4 %
Operating Expenditures	456,191	1,075,832	2,402,973	123.4 %
Capital Outlay	28,307	6,000	6,000	0.0 %
<b>Total Operating</b>	<b>\$ 3,923,806</b>	<b>\$ 4,941,987</b>	<b>\$ 6,672,117</b>	<b>35.0 %</b>
Capital Improvements	\$ 30,859,735	\$ 152,061,948	\$ 131,206,262	(13.7)%
<b>Total Non-Operating</b>	<b>\$ 30,859,735</b>	<b>\$ 152,061,948</b>	<b>\$ 131,206,262</b>	<b>(13.7)%</b>
<b>Total</b>	<b>\$ 34,783,541</b>	<b>\$ 157,003,935</b>	<b>\$ 137,878,379</b>	<b>(12.2)%</b>
<b>Authorized Positions</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>0.0 %</b>

## Division: Public Works Reserves & Refunds

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Operating Expenditures	\$ 5,362,324	\$ 5,550,000	\$ 5,550,000	0.0 %
<b>Total Operating</b>	<b>\$ 5,362,324</b>	<b>\$ 5,550,000</b>	<b>\$ 5,550,000</b>	<b>0.0 %</b>
Reserves	\$ 0	\$ 169,645,751	\$ 147,446,692	(13.1)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 169,645,751</b>	<b>\$ 147,446,692</b>	<b>(13.1)%</b>
<b>Total</b>	<b>\$ 5,362,324</b>	<b>\$ 175,195,751</b>	<b>\$ 152,996,692</b>	<b>(12.7)%</b>

## Division: Public Works Stormwater Mgt.

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 5,899,148	\$ 7,562,130	\$ 8,208,592	8.5 %
Operating Expenditures	5,428,740	6,725,292	6,984,234	3.9 %
Capital Outlay	726,758	3,178,688	2,085,000	(34.4)%
<b>Total Operating</b>	<b>\$ 12,054,646</b>	<b>\$ 17,466,110</b>	<b>\$ 17,277,826</b>	<b>(1.1)%</b>
Capital Improvements	\$ 9,838,123	\$ 21,722,447	\$ 12,800,000	(41.1)%
<b>Total Non-Operating</b>	<b>\$ 9,838,123</b>	<b>\$ 21,722,447</b>	<b>\$ 12,800,000</b>	<b>(41.1)%</b>
<b>Total</b>	<b>\$ 21,892,769</b>	<b>\$ 39,188,557</b>	<b>\$ 30,077,826</b>	<b>(23.2)%</b>
<b>Authorized Positions</b>	<b>108</b>	<b>108</b>	<b>108</b>	<b>0.0 %</b>

## Division: Roads & Drainage

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 10,196,991	\$ 15,408,400	\$ 16,940,695	9.9 %
Operating Expenditures	43,373,247	52,975,307	53,805,012	1.6 %
Capital Outlay	2,185,801	3,066,345	2,806,000	(8.5)%
<b>Total Operating</b>	<b>\$ 55,756,040</b>	<b>\$ 71,450,052</b>	<b>\$ 73,551,707</b>	<b>2.9 %</b>
Capital Improvements	\$ 36,573,413	\$ 49,750,352	\$ 45,217,500	(9.1)%
Debt Service	3,948	4,775	5,109	7.0 %
<b>Total Non-Operating</b>	<b>\$ 36,577,362</b>	<b>\$ 49,755,127</b>	<b>\$ 45,222,609</b>	<b>(9.1)%</b>
<b>Total</b>	<b>\$ 92,333,401</b>	<b>\$ 121,205,179</b>	<b>\$ 118,774,316</b>	<b>(2.0)%</b>
<b>Authorized Positions</b>	<b>234</b>	<b>234</b>	<b>234</b>	<b>0.0 %</b>

## Division: Traffic Engineering

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,575,387	\$ 5,414,444	\$ 5,906,057	9.1 %
Operating Expenditures	5,820,402	8,458,898	6,350,299	(24.9)%
Capital Outlay	314,066	556,590	400,794	(28.0)%
<b>Total Operating</b>	<b>\$ 10,709,856</b>	<b>\$ 14,429,932</b>	<b>\$ 12,657,150</b>	<b>(12.3)%</b>
Capital Improvements	\$ 6,659,321	\$ 19,826,536	\$ 14,735,000	(25.7)%
Debt Service	0	0	2,406,113	n/a
Grants	100,000	60,000	100,000	66.7 %
<b>Total Non-Operating</b>	<b>\$ 6,759,321</b>	<b>\$ 19,886,536</b>	<b>\$ 17,241,113</b>	<b>(13.3)%</b>
<b>Total</b>	<b>\$ 17,469,177</b>	<b>\$ 34,316,468</b>	<b>\$ 29,898,263</b>	<b>(12.9)%</b>
<b>Authorized Positions</b>	<b>68</b>	<b>68</b>	<b>68</b>	<b>0.0 %</b>



**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

**Projects under the direction of the  
Public Works Department**

This department is responsible for the provision of transportation and drainage facilities in Orange County. Projects may include the upgrade of existing facilities or the acquisition/construction of new facilities. Specifically, projects include road construction, signal installations, drainage structure improvements, purchase of soils, lab and engineering services, and construction of sidewalks and bike paths.

	<u>Adopted FY 2022-23</u>
Engineering	\$131,206,262
Roads and Drainage	45,217,500
Stormwater	12,800,000
Traffic Engineering	<u>14,735,000</u>
Department Total	\$203,958,762

**Funding Mechanism:**

Funding for these projects is derived from a variety of gas tax revenues, such as the Local Option Gas Tax, Constitutional Gas Tax, and County Gas Tax. Funds for Stormwater Management and some roadway projects are also available from ad valorem taxes dedicated to infrastructure needs (Capital Projects Fund). Growth related transportation needs are funded from impact fees collected from building permits issued on new construction. Funding for the Roadway Median Tree Program is coming from the Tree Replacement Trust Fund and the Transportation Trust Fund. In addition, funding from the International Drive Community Agency (I-Drive CRA) is included for engineering and traffic projects.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Costs approved by the Board of County Commissioners.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Public Works

11 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Public Works</b>											
<b>Engineering</b>											
<b>2722</b>											
	1003	Intersection WID/CW	3,730,288	4,539,257	4,717,315	3,000,100	3,000,100	3,000,100	3,000,100	0	24,987,260
	1246	Intersection WID/CW	170,383	330,472	0	0	0	0	0	0	500,855
	1306	Intersection WID/CW	0	450,000	533,794	328,942	0	0	0	0	1,312,736
	1308	Intersection WID/CW	0	43	2,906	0	0	0	0	0	2,949
	1327	Intersection WID/CW	68,156	156,858	0	0	0	0	0	0	225,014
	7511	LAP - Oakland Ave Roundabout	0	2,972,640	0	0	0	0	0	0	2,972,640
	7515	LAP-Tiny Road at Tilden Road	19,418	480,583	0	0	0	0	0	0	500,001
	7516	LAP - University Blvd at Dean Rd	71,682	926,155	0	0	0	0	0	0	997,837
	7533	LAP - Vineland Ave/SR 535	1,230,288	45,736	0	0	0	0	0	0	1,276,024
		<b>Org Subtotal</b>	<b>5,290,215</b>	<b>9,901,744</b>	<b>5,254,015</b>	<b>3,329,042</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>0</b>	<b>32,775,316</b>
<b>2743</b>											
	1034	Vineland Avenue	0	1,387,046	1,650,000	1,000,000	500,000	3,000,000	3,000,000	0	10,537,046
	1333	Vineland Avenue	0	212,954	285,983	0	0	0	0	0	498,937
		<b>Org Subtotal</b>	<b>0</b>	<b>1,600,000</b>	<b>1,935,983</b>	<b>1,000,000</b>	<b>500,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>11,035,983</b>
<b>2744</b>											
	1246	International Drive Pedestrian Overpass	0	100,000	100,000	0	0	0	0	16,700,000	16,900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,700,000</b>	<b>16,900,000</b>
<b>2752</b>											
	1003	Richard Crotty Pkwy (436-Dean)	0	0	0	0	0	5,955,000	3,750,000	0	9,705,000
	1023	INVEST - R. Crotty Pkwy (436-Dean)	522,127	2,050	873,573	0	0	0	0	0	1,397,750
	1032	Richard Crotty Pkwy (436-Dean)	1,395,950	8,953,396	4,876,427	3,000,000	9,925,000	5,575,000	0	54,760,000	88,485,773
	1335	Richard Crotty Pkwy (436-Dean)	0	213,190	1,280	0	0	0	0	0	214,470
		<b>Org Subtotal</b>	<b>1,918,077</b>	<b>9,168,636</b>	<b>5,751,280</b>	<b>3,000,000</b>	<b>9,925,000</b>	<b>11,530,000</b>	<b>3,750,000</b>	<b>54,760,000</b>	<b>99,802,993</b>
<b>2766</b>											
	1003	ROW & Drainage	11,297	5,000	5,000	5,000	5,000	5,000	5,000	0	41,297
		<b>Org Subtotal</b>	<b>11,297</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>41,297</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2841	1003	Sidewalk Program C-W	7,843,745	3,431,111	4,829,611	4,400,000	3,200,000	2,400,000	2,400,000	0	28,504,467
		<b>Org Subtotal</b>	<b>7,843,745</b>	<b>3,431,111</b>	<b>4,829,611</b>	<b>4,400,000</b>	<b>3,200,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>0</b>	<b>28,504,467</b>
2852	1003	Major Drng Structures-Replac	746,123	1,755,652	2,600,000	2,235,071	750,000	750,000	750,000	0	9,586,846
		<b>Org Subtotal</b>	<b>746,123</b>	<b>1,755,652</b>	<b>2,600,000</b>	<b>2,235,071</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>0</b>	<b>9,586,846</b>
2859	1023	Pine Hills Landfill Closure	261,886	490,404	481,000	106,000	106,000	106,000	106,000	0	1,657,290
		<b>Org Subtotal</b>	<b>261,886</b>	<b>490,404</b>	<b>481,000</b>	<b>106,000</b>	<b>106,000</b>	<b>106,000</b>	<b>106,000</b>	<b>0</b>	<b>1,657,290</b>
2883	1034	Sand Lake Road	58,618	240,000	4,169,574	7,420,526	0	0	0	0	11,888,718
	1326	Sand Lake Road	499,959	403,885	70,534	0	0	0	0	0	974,378
		<b>Org Subtotal</b>	<b>558,577</b>	<b>643,885</b>	<b>4,240,108</b>	<b>7,420,526</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,863,096</b>
2892	1034	Hamlin Road Extension	9,312,069	120,823	0	0	0	0	0	0	9,432,892
		<b>Org Subtotal</b>	<b>9,312,069</b>	<b>120,823</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,432,892</b>
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	100,000	1,000,000	0	0	0	0	18,940,000	20,040,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,940,000</b>	<b>20,040,000</b>
3037	1003	Taft-VnInd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-VnInd Rd(441-Orng Av)	7,147,021	2,904,539	4,788,652	2,150,000	5,000,000	10,300,000	7,015,000	2,200,000	41,505,212
	1329	Taft-VnInd Rd(441-Orng Av)	19,599	918,869	66,390	0	0	0	0	0	1,004,858
	1336	Taft-VnInd Rd(441-Orng Av)	0	296,253	10,267	0	0	0	0	0	306,520
		<b>Org Subtotal</b>	<b>7,166,620</b>	<b>4,215,916</b>	<b>4,865,309</b>	<b>2,150,000</b>	<b>5,000,000</b>	<b>10,300,000</b>	<b>7,015,000</b>	<b>2,200,000</b>	<b>42,912,845</b>
3045	1034	Holden Ave(JYP-Orng Av)	18,316,292	4,073,057	100,000	0	0	0	0	0	22,489,349
		<b>Org Subtotal</b>	<b>18,316,292</b>	<b>4,073,057</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,489,349</b>

Public Works

11 - 16

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
3073	1246	Kirkman Road Extension	96,006	813,969	100,025	0	60,000,000	0	0	0	61,010,000
	8286	Kirkman Road Extension	0	16,000,000	0	0	0	0	0	0	16,000,000
		<b>Org Subtotal</b>	<b>96,006</b>	<b>16,813,969</b>	<b>100,025</b>	<b>0</b>	<b>60,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>77,010,000</b>
3074	1246	International Dr Ultimate Tran Study	1,364,113	2,067,495	307,677	0	0	0	0	28,000,000	31,739,285
		<b>Org Subtotal</b>	<b>1,364,113</b>	<b>2,067,495</b>	<b>307,677</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,000,000</b>	<b>31,739,285</b>
3095	1034	Palm Parkway Connector Road	7,836,180	57,724	0	0	0	0	0	0	7,893,904
		<b>Org Subtotal</b>	<b>7,836,180</b>	<b>57,724</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,893,904</b>
3096	1003	Kennedy Blvd (Forest City-I4)	435,973	2,024,450	88,938	3,017,376	0	0	6,829,626	6,460,000	18,856,363
	1004	Kennedy Blvd (Forest City-I4)	1,297,697	74,624	0	0	0	0	0	0	1,372,321
	1023	INVEST - Kennedy (Forest City-I4)	135,277	2,011,212	0	1,707,624	8,251,000	11,400,000	5,770,374	0	29,275,487
	1031	Kennedy Blvd (Forest City-I4)	1,058,102	3,438,234	2,911,062	0	0	0	0	0	7,407,398
		<b>Org Subtotal</b>	<b>2,927,049</b>	<b>7,548,520</b>	<b>3,000,000</b>	<b>4,725,000</b>	<b>8,251,000</b>	<b>11,400,000</b>	<b>12,600,000</b>	<b>6,460,000</b>	<b>56,911,569</b>
3097	1003	All American(OBT-Forest Cty)	101,024	622,785	0	0	7,405,880	2,700,000	0	0	10,829,689
	1031	All American(OBT-Forest Cty)	525,530	3,297,597	500,000	5,400,000	794,120	2,000,000	0	0	12,517,247
		<b>Org Subtotal</b>	<b>626,554</b>	<b>3,920,382</b>	<b>500,000</b>	<b>5,400,000</b>	<b>8,200,000</b>	<b>4,700,000</b>	<b>0</b>	<b>0</b>	<b>23,346,936</b>
5000	1003	Street Lights-County Rds	741,151	2,205,438	200,000	0	0	0	0	0	3,146,589
	1033	Street Lights-County Rds	2,007,511	291,586	0	0	0	0	0	0	2,299,097
	1034	Street Lights-County Rds	4,172,129	1,458,585	0	0	0	0	0	0	5,630,714
	1315	Street Lights-County Rds	1,404,150	956,669	0	0	0	0	0	0	2,360,819
	1316	Street Lights-County Rds	0	499,601	0	0	0	0	0	0	499,601
		<b>Org Subtotal</b>	<b>8,324,941</b>	<b>5,411,879</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,936,820</b>
5001	1246	John Young Pkwy/6 Lane	322,861	105,716	0	0	0	0	0	0	428,577
		<b>Org Subtotal</b>	<b>322,861</b>	<b>105,716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>428,577</b>

11 - 17

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5004	1023	INVEST - Chuluota Rd	0	100	338,000	5,190,400	3,964,400	507,100	0	0	10,000,000
	1328	Chuluota Rd	82,563	618,480	0	0	0	0	0	0	701,043
		<b>Org Subtotal</b>	<b>82,563</b>	<b>618,580</b>	<b>338,000</b>	<b>5,190,400</b>	<b>3,964,400</b>	<b>507,100</b>	<b>0</b>	<b>0</b>	<b>10,701,043</b>
5005	1023	INVEST - McCulloch Rd	0	625,088	250,000	2,763,884	2,196,160	7,139,856	0	0	12,974,988
		<b>Org Subtotal</b>	<b>0</b>	<b>625,088</b>	<b>250,000</b>	<b>2,763,884</b>	<b>2,196,160</b>	<b>7,139,856</b>	<b>0</b>	<b>0</b>	<b>12,974,988</b>
5023	1002	Edgewater Drive	0	0	921,000	0	0	0	0	0	921,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>921,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>921,000</b>
5024	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,686,234	1,267,729	19,474,046	19,047,279	135,000	0	0	0	41,610,288
	1032	Econ Trail (Lk Underhill-SR50)	479,460	8,618,012	1,823,573	0	0	0	0	0	10,921,045
		<b>Org Subtotal</b>	<b>2,165,694</b>	<b>9,885,741</b>	<b>21,297,619</b>	<b>19,047,279</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,531,333</b>
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	419,719	59,684	0	0	0	0	0	0	479,403
	1034	Texas Ave (Oak Rdg-Holden)	613,568	1,021,988	10,800,000	4,439,223	4,400,000	4,163,271	0	0	25,438,050
		<b>Org Subtotal</b>	<b>1,033,287</b>	<b>1,081,672</b>	<b>10,800,000</b>	<b>4,439,223</b>	<b>4,400,000</b>	<b>4,163,271</b>	<b>0</b>	<b>0</b>	<b>25,917,453</b>
5033	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	1,000,050	0	0	0	0	0	0	1,000,050
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,050</b>
5036	1034	CR 545 Widening - Village I to H	16,650	7,650	1,735,750	0	0	0	0	0	1,760,050
	1331	CR 545 Widening - Village I to H	0	1,718,665	0	0	0	0	0	0	1,718,665
		<b>Org Subtotal</b>	<b>16,650</b>	<b>1,726,315</b>	<b>1,735,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,478,715</b>
5037	1034	Western Way Rd Imp (CR545 to Lk Cnty Li	0	3,000,000	3,610,826	0	0	0	0	0	6,610,826
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>3,610,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,610,826</b>

11 - 18

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5055	1031	CR 545 (Tilden-SR50)	438,954	751,089	500,000	100,000	0	0	0	5,210,000	7,000,043
		<b>Org Subtotal</b>	<b>438,954</b>	<b>751,089</b>	<b>500,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,210,000</b>	<b>7,000,043</b>
5056	1003	FDOT St Lighting & Lndscp	393,933	1,306,449	400,000	0	0	0	0	0	2,100,382
		<b>Org Subtotal</b>	<b>393,933</b>	<b>1,306,449</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100,382</b>
5059	1032	Woodbury Road Study	0	1,488,955	15,000	800,000	2,485,000	2,600,000	200,000	15,000,000	22,588,955
	1325	Woodbury Road Study	594,754	903,973	34,614	0	0	0	0	0	1,533,341
		<b>Org Subtotal</b>	<b>594,754</b>	<b>2,392,928</b>	<b>49,614</b>	<b>800,000</b>	<b>2,485,000</b>	<b>2,600,000</b>	<b>200,000</b>	<b>15,000,000</b>	<b>24,122,296</b>
5064	1033	Innovation Way S(417-528)	3,050	48,179	1,147,146	50,000	2,925,000	2,000,000	0	0	6,173,375
	1332	Innovation Way S(417-528)	521,800	537,575	297,676	0	0	0	0	0	1,357,051
		<b>Org Subtotal</b>	<b>524,850</b>	<b>585,754</b>	<b>1,444,822</b>	<b>50,000</b>	<b>2,925,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>7,530,426</b>
5068	1034	Reams Road (Fiquette-CR535)	3,490,710	0	0	0	0	0	53,000	0	3,543,710
		<b>Org Subtotal</b>	<b>3,490,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53,000</b>	<b>0</b>	<b>3,543,710</b>
5070	1246	I-Drive Transit Lanes	948,573	1,513,374	4,300,000	11,800,000	9,400,099	0	0	0	27,962,046
		<b>Org Subtotal</b>	<b>948,573</b>	<b>1,513,374</b>	<b>4,300,000</b>	<b>11,800,000</b>	<b>9,400,099</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,962,046</b>
5081	1246	Tangelo Pk Pedestrian Traffic Calming	53,500	100,000	50,000	50,000	50,000	50,000	50,000	0	403,500
		<b>Org Subtotal</b>	<b>53,500</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>403,500</b>
5085	1023	INVEST - Boggy Creek Rd	2,862,681	126,167	0	0	0	0	0	0	2,988,848
	1033	Boggy Creek Rd	3,355,090	3,739,027	4,117,555	3,564,841	0	0	0	0	14,776,513
	1321	Boggy Creek Rd	1,516,724	1,922,321	99,521	0	0	0	0	0	3,538,566
		<b>Org Subtotal</b>	<b>7,734,495</b>	<b>5,787,515</b>	<b>4,217,076</b>	<b>3,564,841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,303,927</b>

11 - 19

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5089	1246	Destination Parkway	6,724,858	100,000	0	0	0	0	0	0	6,824,858
		<b>Org Subtotal</b>	<b>6,724,858</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,824,858</b>
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	3,852,514	1,604,426	2,400,000	7,910,937	8,300,000	5,700,000	0	0	29,767,877
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	1,331,431	58,218	119,529	0	0	0	0	0	1,509,178
		<b>Org Subtotal</b>	<b>5,183,945</b>	<b>1,662,644</b>	<b>2,519,529</b>	<b>7,910,937</b>	<b>8,300,000</b>	<b>5,700,000</b>	<b>0</b>	<b>41,350,000</b>	<b>72,627,055</b>
5094	1246	TSM Traffic Calming	67,096	32,904	0	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>67,096</b>	<b>32,904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
5095	1246	Pedestrian Enhancements	1,607,661	3,496,903	600,000	600,000	600,000	600,000	600,000	0	8,104,564
		<b>Org Subtotal</b>	<b>1,607,661</b>	<b>3,496,903</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>0</b>	<b>8,104,564</b>
5109	1023	Legacy - Holden Ave(JYP-OBT)	4,209,435	163,300	0	0	0	0	0	0	4,372,735
		<b>Org Subtotal</b>	<b>4,209,435</b>	<b>163,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,372,735</b>
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	624,311	304,559	0	0	0	0	0	0	928,870
		<b>Org Subtotal</b>	<b>624,311</b>	<b>304,559</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>928,870</b>
5121	1023	Legacy - Texas Ave	4,152,674	4,904,516	909,887	0	0	0	0	0	9,967,077
		<b>Org Subtotal</b>	<b>4,152,674</b>	<b>4,904,516</b>	<b>909,887</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,967,077</b>
5122	1023	Legacy - Valencia College Ln	(808)	113,830	0	0	0	0	0	0	113,022
		<b>Org Subtotal</b>	<b>(808)</b>	<b>113,830</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>113,022</b>

Public Works

11 - 20

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5134	1309	UCF Area Pedestrian Safety Imp	370,182	551,475	1,122	0	0	0	0	0	922,779
	1314	UCF Area Pedestrian Safety Imp	39,711	818,833	388,442	0	0	0	0	0	1,246,986
	1338	UCF Area Pedestrian Safety Imp	0	620,457	1,265	0	0	0	0	0	621,722
		<b>Org Subtotal</b>	<b>409,893</b>	<b>1,990,765</b>	<b>390,829</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,791,487</b>
5137	1002	Pine Hills Pedestrian Safety Project	1,161,884	5,712,134	11,646,834	0	0	0	0	0	18,520,852
	1003	Pine Hills Pedestrian Safety Project	0	0	6,000,000	0	0	0	0	0	6,000,000
	1300	Pine Hills Pedestrian Safety Project	212,392	1,377	0	0	0	0	0	0	213,769
		<b>Org Subtotal</b>	<b>1,374,276</b>	<b>5,713,511</b>	<b>17,646,834</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,734,621</b>
5139	1003	INVEST - Reams (Summerlk-Taborfld)	0	0	0	0	0	4,400,000	5,350,000	0	9,750,000
	1023	INVEST - Reams (Summerlk-Taborfld)	662,443	1,603,560	993,700	0	4,570,247	10,400,000	0	0	18,229,950
	1034	Reams (Summerlk-Taborfld)	0	1,000,000	4,800,000	5,100,000	12,039,703	5,400,000	0	0	28,339,703
	1304	Reams (Summerlk-Taborfld)	1,607,800	555,094	51,007	0	0	0	0	0	2,213,901
		<b>Org Subtotal</b>	<b>2,270,243</b>	<b>3,158,654</b>	<b>5,844,707</b>	<b>5,100,000</b>	<b>16,609,950</b>	<b>20,200,000</b>	<b>5,350,000</b>	<b>0</b>	<b>58,533,554</b>
5140	1023	INVEST - Ficquette (Summerlk-Overst)	1,063,415	451,792	0	0	8,500,000	8,400,000	1,065,739	0	19,480,946
	1034	Ficquette (Summerlk-Overst)	0	1,750,000	3,160,000	1,604,261	1,319,670	0	0	0	7,833,931
	1307	Ficquette (Summerlk-Overst)	0	328	8	0	0	0	0	0	336
		<b>Org Subtotal</b>	<b>1,063,415</b>	<b>2,202,120</b>	<b>3,160,008</b>	<b>1,604,261</b>	<b>9,819,670</b>	<b>8,400,000</b>	<b>1,065,739</b>	<b>0</b>	<b>27,315,213</b>
5141	1023	INVEST - EOC Transport Needs	251,890	677,027	2,512,000	3,277,884	2,655,024	5,138,175	0	0	14,512,000
		<b>Org Subtotal</b>	<b>251,890</b>	<b>677,027</b>	<b>2,512,000</b>	<b>3,277,884</b>	<b>2,655,024</b>	<b>5,138,175</b>	<b>0</b>	<b>0</b>	<b>14,512,000</b>
5142	1023	INVEST - Intersections & Ped Safety	3,444,426	8,367,894	2,561,444	0	0	0	0	0	14,373,764
	1334	Intersections & Ped Safety	210,656	100,000	0	0	0	0	0	0	310,656
		<b>Org Subtotal</b>	<b>3,655,082</b>	<b>8,467,894</b>	<b>2,561,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,684,420</b>

11 - 21

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Public Works

11 - 22

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5143	1002	Median Tree Program	2,074,848	4,009,840	300,000	0	0	0	0	0	6,384,688
	1029	Median Tree Program	2,673,257	356,372	552,500	0	0	0	0	0	3,582,129
		<b>Org Subtotal</b>	<b>4,748,105</b>	<b>4,366,212</b>	<b>852,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,966,817</b>
5145	1002	Oak Ridge Pedestrian Safety	0	3,255,985	1,000,000	0	0	0	0	0	4,255,985
	1003	Oak Ridge Pedestrian Safety	645,223	3,648,792	5,439,886	0	0	0	0	0	9,733,901
	1334	Oak Ridge Pedestrian Safety	0	160,129	153,735	0	0	0	0	0	313,864
		<b>Org Subtotal</b>	<b>645,223</b>	<b>7,064,906</b>	<b>6,593,621</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,303,750</b>
5148	1003	East Streets Drainage Imp Sec 2	57,220	337,567	880,213	0	0	0	0	0	1,275,000
		<b>Org Subtotal</b>	<b>57,220</b>	<b>337,567</b>	<b>880,213</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,275,000</b>
5149	1033	Sunbridge Parkway (Dowden Rd to Osceola)	0	568,357	0	0	0	0	0	0	568,357
		<b>Org Subtotal</b>	<b>0</b>	<b>568,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>568,357</b>
5154	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	460,100	0	0	0	0	0	0	460,100
	1034	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	30,200	0	0	0	0	0	0	30,200
	1331	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	0	1,480,601	0	0	0	0	1,480,601
	1339	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	683,125	0	0	0	0	0	683,125
		<b>Org Subtotal</b>	<b>0</b>	<b>490,300</b>	<b>683,125</b>	<b>1,480,601</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,654,026</b>
5155	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden F)	0	549,976	0	0	0	0	0	0	549,976
	1034	Tiny Rd (Bridgewater Crossing Bv t Tilden F)	13,050	310,450	286,850	0	0	0	0	0	610,350
		<b>Org Subtotal</b>	<b>13,050</b>	<b>860,426</b>	<b>286,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,326</b>
5156	1003	University Blvd (Goldenrod Rd to SR 436)	0	450,200	180,000	0	0	0	0	0	630,200
		<b>Org Subtotal</b>	<b>0</b>	<b>450,200</b>	<b>180,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>630,200</b>

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5160	1246	Tradeshow Blvd Imprv	0	2,600,000	400,000	4,500,000	5,000,000	0	0	9,700,000	22,200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,600,000</b>	<b>400,000</b>	<b>4,500,000</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>9,700,000</b>	<b>22,200,000</b>
7368	7525	LAP - University Blvd at Dean Rd	434,059	59,079	0	0	0	0	0	0	493,138
		<b>Org Subtotal</b>	<b>434,059</b>	<b>59,079</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>493,138</b>
7370	7527	LAP - Turkey Lk Vineland Rd	5,798	564,823	0	0	0	0	0	0	570,621
		<b>Org Subtotal</b>	<b>5,798</b>	<b>564,823</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>570,621</b>
7372	7529	LAP Gatlin Avenue	820,771	2	0	0	0	0	0	0	820,773
		<b>Org Subtotal</b>	<b>820,771</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>820,773</b>
7374	7531	LAP - Alafaya Trail & Corp Blvd	10,839	276,188	0	0	0	0	0	0	287,027
		<b>Org Subtotal</b>	<b>10,839</b>	<b>276,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>287,027</b>
7375	7532	LAP Powers Drive	7,451	192,551	0	0	0	0	0	0	200,002
		<b>Org Subtotal</b>	<b>7,451</b>	<b>192,551</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,002</b>
		DIVISION SUBTOTAL	128,737,055	152,725,706	131,206,262	106,049,949	167,477,403	103,689,502	39,944,839	198,320,000	1,028,150,716
Fiscal & Operational Support											
8641	5896	ARPA-RR Public Works Heavy Equipment	0	2,800,000	0	0	0	0	0	0	2,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800,000</b>
		DIVISION SUBTOTAL	0	2,800,000	0	0	0	0	0	0	2,800,000
Roads & Drainage											
2912	1004	Bridge Maintenance and Repairs	2,406,456	3,186,707	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	23,593,163
		<b>Org Subtotal</b>	<b>2,406,456</b>	<b>3,186,707</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>23,593,163</b>

\* Prior Expenditures is calculated using 3 or 5 years.

11 - 23

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2913	1004	Multipurpose Path Conversion and Maint.	1,108,088	14,819	0	0	0	0	0	0	1,122,907
		<b>Org Subtotal</b>	<b>1,108,088</b>	<b>14,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,122,907</b>
2947	1004	MTNC Yards Improvements	1,157,228	2,555,652	2,500,000	400,000	400,000	400,000	400,000	400,000	8,212,880
		<b>Org Subtotal</b>	<b>1,157,228</b>	<b>2,555,652</b>	<b>2,500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>8,212,880</b>
2990	1004	Rehab Existing Rdwys CW	91,799,458	34,564,233	33,400,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	314,763,691
		<b>Org Subtotal</b>	<b>91,799,458</b>	<b>34,564,233</b>	<b>33,400,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>314,763,691</b>
3010	1004	Drainage Rehab	12,014,758	8,883,441	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	56,898,199
		<b>Org Subtotal</b>	<b>12,014,758</b>	<b>8,883,441</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>56,898,199</b>
5086	1002	Railroad Crossing Replace	1,369,679	545,500	317,500	317,500	317,500	317,500	317,500	317,500	3,820,179
		<b>Org Subtotal</b>	<b>1,369,679</b>	<b>545,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>3,820,179</b>
		DIVISION SUBTOTAL	109,855,667	49,750,352	45,217,500	40,717,500	40,717,500	40,717,500	40,717,500	40,717,500	408,411,019
Stormwater											
2753	1023	Land/Prim Water Syst	15,895,324	15,087,455	7,100,000	7,100,000	7,100,000	5,750,000	5,750,000	5,750,000	69,532,779
	5919	Orlo Vista/Westside Manor Flood Mitigation	0	2,506,371	0	0	0	0	0	0	2,506,371
	7586	Orlo Vista/Westside Manor Flood Phase 2.	0	7,288,638	0	0	0	0	0	0	7,288,638
		<b>Org Subtotal</b>	<b>15,895,324</b>	<b>24,882,464</b>	<b>7,100,000</b>	<b>7,100,000</b>	<b>7,100,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>79,327,788</b>
3087	1004	Stormwater Rehabilitation	3,689,087	1,465,841	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,354,928
	1142	Stormwater Rehabilitation	4,275,455	2,847,131	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	19,122,586
		<b>Org Subtotal</b>	<b>7,964,542</b>	<b>4,312,972</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>31,477,514</b>

11 - 24

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5092	1023	Pond Restoration/Rehab	628,810	500,002	500,000	500,000	500,000	500,000	500,000	500,000	4,128,812
	1142	Pond Restoration/Rehab	3,398,290	1,700,002	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	17,098,292
		<b>Org Subtotal</b>	<b>4,027,100</b>	<b>2,200,004</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>21,227,104</b>
7088	7592	Orlo Vista Neighborhood	770,217	122,016	0	0	0	0	0	0	892,233
		<b>Org Subtotal</b>	<b>770,217</b>	<b>122,016</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>892,233</b>
		DIVISION SUBTOTAL	28,657,183	31,517,456	12,800,000	12,800,000	12,800,000	11,450,000	11,450,000	11,450,000	132,924,639
Traffic											
2720	1004	Signal Installation CW	5,431,881	6,555,891	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	47,987,772
	7535	LAP - Traffic Signal Cabinets Upgrade	0	686,098	0	0	0	0	0	0	686,098
	7593	HMGP - Bumby Avenue	35,986	184,498	0	0	0	0	0	0	220,484
	7594	HMGP - Balboa Drive	36,015	113,987	0	0	0	0	0	0	150,002
	7595	HMGP - Gatlin Avenue	35,692	114,309	0	0	0	0	0	0	150,001
	7596	HMGP - Clay Street	38,613	204,159	0	0	0	0	0	0	242,772
	7597	HMGP - Edgewater Drive	44,696	142,806	0	0	0	0	0	0	187,502
	7598	HMGP - N. Powers Drive	37,288	213,670	0	0	0	0	0	0	250,958
	7599	HMGP - Westmoreland	34,234	115,769	0	0	0	0	0	0	150,003
		<b>Org Subtotal</b>	<b>5,694,405</b>	<b>8,331,187</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>50,025,592</b>
2723	1004	Traffic Signal Structure Inspections	224,315	231,833	150,000	150,000	150,000	150,000	150,000	150,000	1,356,148
		<b>Org Subtotal</b>	<b>224,315</b>	<b>231,833</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,356,148</b>
2729	1004	Traffic Calming Program	611,290	659,178	500,000	500,000	500,000	500,000	500,000	500,000	4,270,468
		<b>Org Subtotal</b>	<b>611,290</b>	<b>659,178</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>4,270,468</b>
2739	1002	Traffic Signal Detection System	0	0	150,000	150,000	150,000	150,000	150,000	150,000	900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>900,000</b>

Public Works

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Public Works

11 - 26

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2741	1246	Int'l Drive Signal Communications	0	400,000	0	0	0	0	0	0	400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>
2742	1246	Int'l Drive Adaptive System	0	1,100,000	1,000,000	0	0	0	0	0	2,100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,100,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100,000</b>
2851	1002	ADA Compliance Retrofit	7,968,307	2,677,108	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	25,045,415
	1318	ADA Compliance Retrofit	0	8,503	0	0	0	0	0	0	8,503
		<b>Org Subtotal</b>	<b>7,968,307</b>	<b>2,685,611</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>25,053,918</b>
5088	1002	Roadway Signage Program	134,515	495,142	300,000	300,000	300,000	300,000	300,000	300,000	2,429,657
		<b>Org Subtotal</b>	<b>134,515</b>	<b>495,142</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,429,657</b>
5133	1004	Speed Radar Sign	488,106	412,839	250,000	250,000	250,000	250,000	250,000	250,000	2,400,945
		<b>Org Subtotal</b>	<b>488,106</b>	<b>412,839</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>2,400,945</b>
5146	1004	Traffic Signal Preventative Maint	1,894,093	2,449,358	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	13,343,451
		<b>Org Subtotal</b>	<b>1,894,093</b>	<b>2,449,358</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>13,343,451</b>
5150	1004	Upgrade Multi-Lane School Zones	583,799	834,332	500,000	500,000	500,000	500,000	500,000	500,000	4,418,131
		<b>Org Subtotal</b>	<b>583,799</b>	<b>834,332</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>4,418,131</b>
5151	1002	Miscellaneous Traffic Safety Projects	561,917	811,455	750,000	750,000	750,000	750,000	750,000	750,000	5,873,372
		<b>Org Subtotal</b>	<b>561,917</b>	<b>811,455</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>5,873,372</b>
5152	1004	Traffic Fiber Asset Management	192,632	207,005	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
		<b>Org Subtotal</b>	<b>192,632</b>	<b>207,005</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,599,637</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Public Works

11 - 27

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5153	1004	Traffic Signal Cabinet Security	196,330	95,901	10,000	10,000	10,000	10,000	10,000	10,000	352,231
		<b>Org Subtotal</b>	<b>196,330</b>	<b>95,901</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>352,231</b>
5157	1004	Battery Backup for Huts	0	385,799	200,000	200,000	200,000	200,000	200,000	200,000	1,585,799
		<b>Org Subtotal</b>	<b>0</b>	<b>385,799</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,585,799</b>
5158	1004	Quiet Zone Expansion	0	575,000	575,000	575,000	575,000	575,000	575,000	575,000	4,025,000
		<b>Org Subtotal</b>	<b>0</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>4,025,000</b>
5159	1004	ITS Communication Network Infrastructure	191,402	293,200	250,000	250,000	250,000	250,000	250,000	250,000	1,984,602
		<b>Org Subtotal</b>	<b>191,402</b>	<b>293,200</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,984,602</b>
7089	7591	Lake Underhill Road	41,001	169,534	0	0	0	0	0	0	210,535
		<b>Org Subtotal</b>	<b>41,001</b>	<b>169,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,535</b>
		DIVISION SUBTOTAL	18,782,112	20,137,374	14,735,000	13,735,000	13,735,000	13,735,000	13,735,000	13,735,000	122,329,486
		DEPARTMENT SUBTOTAL	286,032,017	256,930,888	203,958,762	173,302,449	234,729,903	169,592,002	105,847,339	264,222,500	1,694,615,860
		<b>GRAND TOTAL</b>	<b>286,032,017</b>	<b>256,930,888</b>	<b>203,958,762</b>	<b>173,302,449</b>	<b>234,729,903</b>	<b>169,592,002</b>	<b>105,847,339</b>	<b>264,222,500</b>	<b>1,694,615,860</b>

\* Prior Expenditures is calculated using 3 or 5 years.





# TABLE OF CONTENTS

## UTILITIES DEPARTMENT

ORGANIZATIONAL STRUCTURE ..... 12-3

DEPARTMENT/DIVISIONS DESCRIPTION, ACCOMPLISHMENTS,  
AND OBJECTIVES ..... 12-4

PERFORMANCE MEASUREMENT SYSTEM ..... 12-7

DEPARTMENT BUDGET AND HIGHLIGHTS ..... 12-8

CAPITAL IMPROVEMENTS PROGRAM ..... 12-14





# UTILITIES DEPARTMENT

Administration  
Alternative Water Supply/  
Intergovernmental Affairs

## Customer Service

Customer Service  
Billing & Collection  
System Capacity  
Meter Reading  
Dispatch

## Field Services

Wastewater Transmission  
Pump Stations  
Reclaimed Water  
Transmission  
Water Distribution  
Construction Management  
Construction Inspection

## Fiscal & Operational Support

Financial Management  
Accounting  
Information Technology  
Building Operations  
Safety  
Communications  
Agreements

## Solid Waste

Landfill  
Transfer Stations & Hauling  
Recycling Program  
Mandatory Refuse &  
Recycling Collection

## Utilities Engineering

Design  
Project Coordination  
Capital Improvements  
Program  
Development Review  
Utilities Representation on the  
Development Review  
Commission (DRC)

## Water

Water Production  
Water Conservation  
Water Quality  
Laboratory

## Water Reclamation

Wastewater Treatment  
Environmental Compliance  
Reclaimed Water Production

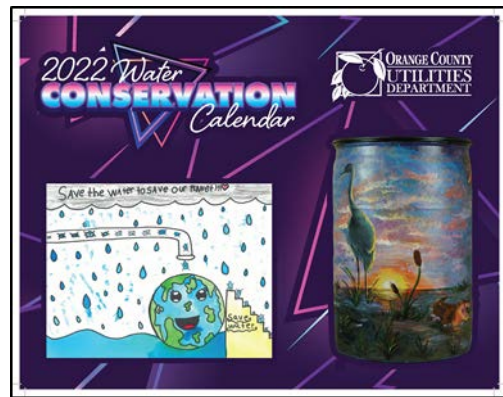
## Utilities

### Purpose Statement:

Orange County Utilities (OCU) provides water, wastewater, and solid waste recovery services to protect and enrich the lives of the citizens and guests of Orange County, Florida.

### Program Descriptions:

- The **Customer Service Division** is responsible for assisting utility customers 24 hours a day, 7 days a week through an automated system, and Monday-Friday during regular business hours in the Utilities Administration Building and the County Administration Building. The division is also responsible for monthly meter readings, ensuring the accuracy of more than two million annual billing events, the expeditious collection of all utility revenues, as well as the monitoring of system capacity and dispatching services.
- The **Engineering Division** manages the Capital Improvement Program (CIP) for water, wastewater, and reclaimed water projects. The division also reviews the plans and agreements of proposed infrastructure by the development community to conform to the Orange County Utilities Standards and Construction Specifications Manual.
- The **Field Services Division** is responsible for the inspection, testing, regulatory compliance, operation, and maintenance of Orange County Utilities water transmission and distribution, wastewater collections, and reclaimed water transmission systems, including all associated pump stations.
- The **Fiscal & Operational Support Division** provides support services to the Director's office and all Utilities divisions. These services include financial management of the department's two enterprise funds and the special revenue fund, accounting, information technology, procurement, warehouse management, facilities maintenance and management, safety administration, and communications.
- The **Solid Waste Division** provides residential curbside collection of garbage, yard waste, and recyclable materials for unincorporated Orange County. The division is also responsible for the operation of the Orange County landfill, two (2) solid waste transfer stations, one (1) recycling transfer station and recycling processing operations, including several special programs such as the Household Hazardous Waste and Waste Tire programs.
- The **Water Division** ensures a safe and reliable water supply for all of Orange County Utilities' customers. The division is responsible for the administration, operation, and maintenance of the water supply facilities. The division promotes water conservation, ensures the sustainability of the water resources of the Floridan Aquifer, protects the water system from potentially hazardous conditions in the distribution system through the cross-connection control program,



and oversees the Utilities laboratory, which provides services to the entire department.

- The **Water Reclamation Division** provides reliable and environmentally safe treatment of the wastewater collected from our customers. The division is responsible for the administration, operation, and maintenance of the wastewater treatment plants and the production of reclaimed water for irrigation and industrial use.

### FY 2021-22 Major Accomplishments:

#### Utilities Department

- Orange County Utilities had the highest ranking nationally among midsize utilities in the 2022 Water Utility Residential Customer Satisfaction Study conducted by J.D. Power.



#### Customer Service Division

- Completed the last phase of the Itron Mobile Project, bringing more functionality and additional capabilities to our field staff. The new system reduced equipment maintenance costs and significantly decreased the number of meters reading errors, helping improve service levels to our customers.
- Implemented a new on-premises cashiering system to replace the old CORE system that runs out of support in 2022. The new system allows the collection of payments at two (2) different locations with enhanced reporting, security, and adherence to payment card industry (PCI) standards.

#### Engineering Division

- Awarded \$46.4 million in grant and cost-share funding from various state agencies such as Florida Department of Environmental Protection (FDEP), St. Johns River Water Management District (SJRWMD), and the Florida Department of Economic Opportunity (DEO). The funding will be used for septic-to-sewer retrofit projects and to increase the resiliency of

## Utilities

critical facilities in the Orange County wastewater system.

- Completed construction of the new \$112 million, 5 million gallons a day (MGD) Hamlin Water Reclamation Facility and Hamlin Master Pump Station in Horizon West, which will be able to serve approximately 65,000 Orange County residents.
- Implemented Ayyeka system for remote pressure, flow, and chlorine residual monitoring. Completed ArcGIS Pressure Sensor dashboard with potable water, reclaimed water, and force main sensors and integrated with Ayyeka data and Ayyeka web application.
- Completed approximately 9,230 plan reviews of new development projects, with 96% completed within processing time guidelines.

### *Field Services Division*

- Performed unidirectional flushing on 150 miles of water main.
- Executed 15 miles of advanced water main maintenance and flushing.
- Exercised and maintained all OCU fire hydrants (approximately 11,500) supporting the County's International Organization for Standardization certification.
- Inspected 167 miles of gravity main.



### *Fiscal & Operational Support Division*

- Finalized the rate analysis for the commercial water and wastewater equity rates & received Board approval to implement the new rate plan beginning FY 2023-24.
- Upgraded DataSplice for Maximo to version 5.3. The DataSplice upgrade contained a software patch that corrected known glitches of the previous version resulting in increased application productivity and performance.
- Developed a Utilities Jobs Dashboard and shortcut link ([www.ocfl.net/UtilitiesJobs](http://www.ocfl.net/UtilitiesJobs)) on the Orange County website.
- Designed & managed a hiring campaign for LinkedIn job posts.

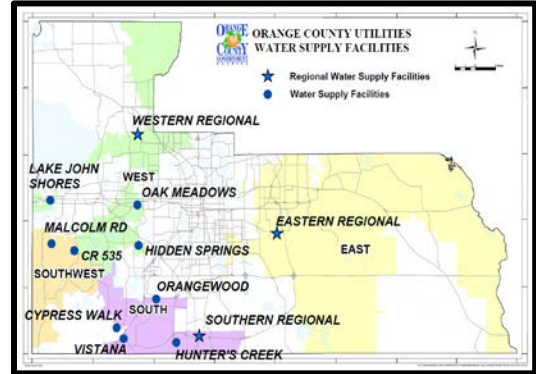
### *Solid Waste Division*

- Completed construction of Landfill Cell 11 Phase 1, Bays 17 to 19.
- The Recycling Quality Improvement Program, which provides direct feedback to residents about recycling correctly, passed the mark of 160,000 households

contacted (out of 230,000 total in our recycling collection program).

### *Water Division*

- Implemented the customer application portal for the Water Conservation Incentive Program.
- Completed all our Facilities Condition Assessments.



- Completed an audit of water provided in 2020.

### *Water Reclamation Division*

- Received the 2022 Achievement Award from the National Association of Counties (NACO) for our wastewater-based epidemiology, public health response, and communications campaign.
- Completed the supervisory control and data acquisition (SCADA) monitoring and pumping controls for the Solid Waste leachate.
- Installed five (5) electric vehicle charging stations and purchased two (2) electric vehicles.



### **FY 2022-23 Department Objectives:**

#### *Customer Service Division*

- Replace aging drive-thru system with self-service kiosks to provide more customer-driven options, allowing our customers to review their accounts and make payments at any time while saving resources and expediting services.
- Implement Phase II of our bill print vendor contract, increasing our bill design functionality and gaining additional flexibility for the bill and insert presentation options for our customers.

## Utilities

### **Engineering Division**

- Complete construction of the North Water Reclamation Facility (NWRf) solar Panel Facility and the South Regional Water Supply Facility (SRWSF) Floating Solar Panel Facility.
- Select and contract with a consultant for preliminary design, final design, and construction administration services for our Western Regional Water Supply Facility (WRWSF) ozonation sulfide removal system.
- Start construction of the Utilities Operation Center East project.
- Initiate Requisition for Proposal (RFP) for South Water Reclamation Facility (SWRF) Advanced Wastewater Treatment.
- Integrate ArcGIS Pressure Sensor dashboard with SCADA, flow, water quality, and chlorine probe data.

### **Field Services Division**

- Perform unidirectional flushing on 350 miles of water main.



- Exercise 3,000 blow off valves every 4 months.
- Exercise and maintain all OCU fire hydrants (approximately 11,800) supporting the county's International Organization for Standardization certification.
- Inspect 200 miles of gravity main.

### **Fiscal & Operational Support Division**

- Upgrade the Maximo Asset Management & Work Order system to version 7.6.1.2.
- Update the new hire orientation video.
- Reduce energy consumption in facilities by using more energy-efficient lighting and devices that are also more environmentally friendly.
- Update the Utilities Health and Safety Plan.
- Complete the Reclaimed Water Study update and present recommendations to the Board for consideration and possible implementation in FY 2023-24.
- Conduct a capital charge study and present the results and recommendations to the Board for consideration.

### **Solid Waste Division**

- Complete design and prepare for bidding of Landfill Cell 11 Phase 2, Bays 20 to 22.

- Continue to expand landfill gas collection systems to control greenhouse gas emissions and create energy from waste.



### **Water Division**

- Finalize the compliance strategy with the Environmental Protection Agency (EPA) Lead & Copper program, including the outreach plan and the sampling plan for schools and daycare facilities. Begin the piping infrastructure inventory.
- Deploy and fully utilize the Power Business Intelligence tool to better visualize Maximo data and make better informed decisions.

### **Water Reclamation Division**

- Complete cleaning and rehabilitation of the SWRF southwest treatment basin.
- Seed and place into operation the Hamlin Water Reclamation Facility.
- Place the new SWRF influent pump station into operation.

## Utilities

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Solid Waste</b>				
- Tonnage of Solid Waste Delivered to the Landfill		1,177,430	1,062,807	1,148,812
- Cost Per Ton Processed		\$ 22.23	\$ 31.12	\$ 30.30
- Residential Recycling from Mand. Refuse Collect. Prog (tons)		18,237	12,361	12,463
- Class 1 Garbage from Mand. Refuse Collect. Prog. (tons)		291,260	247,222	249,266
- % of Tonnage Recycled		6%	5%	5%
<b>Utilities Customer Service</b>				
- Number of Calls Received in the Call Center		177,682	180,000	180,000
- Avg wait-time per call received by Call Center (in minutes)		1.16	2.00	2.00
<b>Utilities Engineering</b>				
- Number of Plans Reviewed		7,091	5,000	5,000
- % of Plans Reviewed within Processing Time Guidelines		96%	95%	95%
<b>Water Reclamation</b>				
- Number of Wastewater Customers		170,765	175,861	180,234
- Wastewater Treated in Billions of Gallons		18.0	25.0	25.0
- Cost Per 1,000 Gallons of Wastewater Treated		\$ 1.70	\$ 1.34	\$ 1.55
- Transmission Cost Per Wastewater Customer		\$ 175.83	\$ 198.59	\$ 203.26
<i>Average operating cost per Wastewater customer is based on O&amp;M expense divided by the number of customers</i>				
<b>Water Utilities</b>				
- Number of Water Customers		156,093	160,693	163,430
- Distribution Cost Per Water Customer		\$ 57.28	\$ 73.86	\$ 77.65
<i>Average operating cost per Water customer is shown here on an annual basis.</i>				
- Water Produced in Billions of Gallons		23.3	23.0	23.0
- FDEP and USEPA Compliance with Drinking Water Standards		100%	100%	100%
- Cost Per 1,000 Gallons of Water Produced		\$ 0.84	\$ 0.89	\$ 0.94

## Department: Utilities

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 66,321,500	\$ 81,914,289	\$ 89,044,818	8.7 %
Operating Expenditures	155,257,407	197,805,163	191,497,723	(3.2)%
Capital Outlay	9,498,354	16,582,662	11,056,994	(33.3)%
<b>Total Operating</b>	<b>\$ 231,077,261</b>	<b>\$ 296,302,114</b>	<b>\$ 291,599,535</b>	<b>(1.6)%</b>
Capital Improvements	\$ 154,323,515	\$ 209,492,767	\$ 199,441,659	(4.8)%
Debt Service	19,704,043	27,138,776	32,275,876	18.9 %
Reserves	0	214,259,537	259,259,568	21.0 %
Other	5,630,655	10,900,000	11,200,000	2.8 %
<b>Total Non-Operating</b>	<b>\$ 179,658,213</b>	<b>\$ 461,791,080</b>	<b>\$ 502,177,103</b>	<b>8.7%</b>
<b>Department Total</b>	<b>\$ 410,735,474</b>	<b>\$ 758,093,194</b>	<b>\$ 793,776,638</b>	<b>4.7%</b>

### Expenditures by Division / Program

Fiscal & Operational Support	\$ 28,866,253	\$ 152,950,848	\$ 182,124,394	19.1 %
Solid Waste	102,703,307	197,781,777	216,277,028	9.4 %
Utilities Customer Service	15,694,250	18,976,559	19,468,403	2.6 %
Utilities Engineering	151,459,131	233,483,415	233,002,137	(0.2)%
Utilities Field Services	47,863,357	61,681,319	56,117,733	(9.0)%
Water Reclamation	40,107,429	56,540,039	51,600,756	(8.7)%
Water Utilities	24,041,746	36,679,237	35,186,187	(4.1)%
<b>Department Total</b>	<b>\$ 410,735,474</b>	<b>\$ 758,093,194</b>	<b>\$ 793,776,638</b>	<b>4.7%</b>

### Funding Source Summary

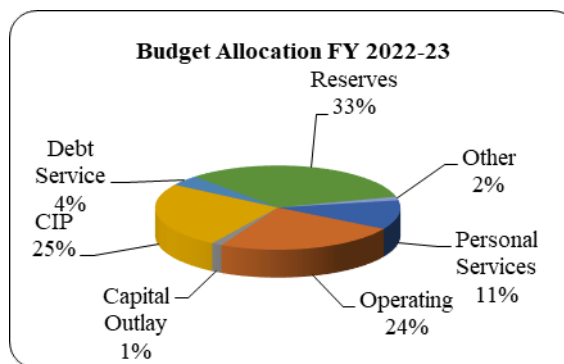
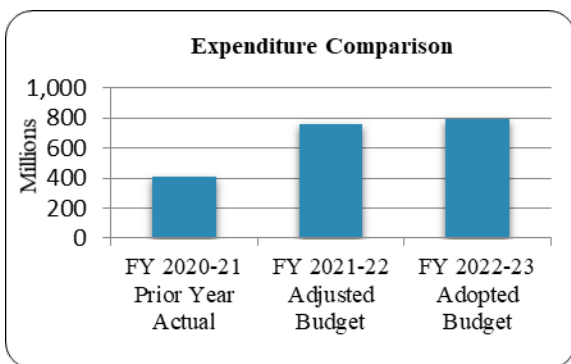
Special Revenue Funds	\$ 49,714,402	\$ 89,139,748	\$ 87,871,134	(1.4)%
Enterprise Funds	361,021,072	668,953,446	705,905,504	5.5%
<b>Department Total</b>	<b>\$ 410,735,474</b>	<b>\$ 758,093,194</b>	<b>\$ 793,776,638</b>	<b>4.7%</b>

### Authorized Positions

	1,006	1,032	1,036	0.4%
--	-------	-------	-------	------

## Utilities

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases. The department’s net position change in an increase of four (4); one (1) Sr. Chemist due to the regulatory rule changes of Per- and Polyfluoroalkyl Substance (PFAS) and Perfluorooctanoic Acid (PFOA); one (1) Environmental Specialist II and one (1) Utilities Services Specialist due to changes in the Lead and Copper Rule; and, one (1) Industrial Mechanic II due to growth in the reclaimed water section.

#### **Four (4) New Positions FY 2022-23**

- 1 – Industrial Mechanic II, Water Reclamation
- 1 – Sr. Chemist, Water Utilities
- 1 – Environmental Specialist II, Water Utilities
- 1 – Utilities Services Specialist, Water Utilities

**Operating Expenses** – The FY 2022-23 operating expenses budget decreased by 3.2% or \$6.3 million from the FY 2021-22 budget. The decrease is primarily due to the carry forward encumbrances in FY 2021-22 for contractual services, consultant services, research and studies, and maintenance of buildings, maintenance of equipment and maintenance of system infrastructure for projects and programs that began or continued in the prior fiscal year and will continue into FY 2022-23. The decrease was partially offset by a few budget increases, such as chemical costs in the amount of \$2.4 million and effluent disposal increases in the amount of \$532,972. Disposal costs in the Mandatory Refuse and Recycling Program increased by \$1.7 million because of increases in the amount of waste the households in the program are producing, growth in the number of households in the program, and an increase in disposal fees for the Solid Waste System. In addition, payments to the franchise haulers increased by \$1.4 million due to the annual calculation of compensation to the haulers based on contract methodology that adjusts for the haulers’ operational and fuel expenses, total budget amount of \$35.6 million.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased by 33.3% or \$5.5 million from the FY 2021-22 budget. Most capital outlay items are purchased based on replacement schedules that include length of service, age, and maintenance cost. The budget for heavy and other equipment is \$9.1 million and includes funding for the purchase and replacement of motorized utility carts, radios and pumps, trailers, vector truck, tanker, loader, road tractors, yard dog, crane trucks, and dump trucks in the Water and Wastewater System. The budget also includes replacing a yard dog, road tractor, tractor trailers, loader and power train rebuilds, floor jack replacements, trailer mounted pumps, mobile odor control system and portable gas extraction monitor in the Solid Waste System. The rolling stock budget is \$1.8 million and includes 30 replacement vehicles and 4 new vehicles.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 4.8% or \$10.1 million from the FY 2021-22 budget. The projects include improvements to the water, wastewater, and solid waste facilities as well as construction of pipelines for the water, wastewater, and reclaimed water systems, and to address the renewal and replacement of aging infrastructure. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects for the department.

**Debt Service** – The FY 2022-23 debt service budget increased by 18.9% or \$5.1 million from the FY 2021-22 budget. Debt service payments are based on the principal and interest payments for existing bonds, anticipated debt financing, state revolving fund loans, and other minor debt related expenses.

**Reserves** – The FY 2022-23 reserves increased by 21.0% or \$45.0 million from the FY 2021-22 budget. The department maintains restricted reserves for debt service, customer deposits, and for financing future closure and long-term care costs of landfill cells. Reserves are also in place to fund future capital improvements and to serve as a contingency in the event of emergencies. Reserves fluctuate due to the flow of program revenues, expenses, and the issuance of debt.

**Other** – The FY 2022-23 other category budget increased by 2.8% or \$300,000 from the FY 2021-22 budget and includes the General Fund interfund transfer, which is budgeted at \$10.2 million based on a payment in lieu of taxes calculation. Also included in this category is \$1.0 million for Connection Fee refunds.

---

## FUNDING SOURCE HIGHLIGHTS

The Utilities Department receives revenue from the operations of the Water & Wastewater System and the Solid Waste System enterprise funds. The enterprise funds increased by 5.5% or \$36.9 million primarily due to an increase in cash brought forward and service charges. The Mandatory Refuse and Recycling Program decreased by 1.4% or \$1.2 million due to decreases in cash brought forward.

**Water and Wastewater Fund** – Monthly water and wastewater charges include a fixed component and a volume charge to cover actual usage. Rates are established by the Board of County Commissioners (BCC) and are designed to cover the operating and maintenance costs, debt service expense, and other requirements of the Water & Wastewater System. The Utilities Department recommended a 3.0% increase in system rates for FY 2022-23.

**Solid Waste Fund** – The Solid Waste System assesses charges to users for the disposal of waste at Orange County’s landfill and transfer stations. Tipping fees are charged according to the amount of tonnage that is received at each site. Rates are established by the BCC and are designed to cover the operating and maintenance costs, cell construction expenditures, closure and long-term care expenses, and other requirements of the Solid Waste System. The Utilities Department recommended a 4.0% increase in tipping fees for FY 2022-23.

**Mandatory Refuse Fund** – The Mandatory Refuse Fund collects fees to cover the cost of the Mandatory Refuse and Recycling Program that provides for the collection of household garbage, yard waste, bulk items, and recyclables in unincorporated Orange County. Orange County contracts with three (3) haulers to collect these materials from households in five (5) geographic zones within Orange County. Commercial establishments do not participate in this program and must contract separately with waste haulers. The Orange County Tax Collector collects a non-ad valorem assessment on the annual tax bills as payment of fees for residential customers. The Utilities Department recommended an increase of \$10.00 to the annual MSBU rate charged to customers for residential refuse and recycling collection and disposal services for FY 2022-23. The new rate is \$260.00 per household.



## Division: Fiscal & Operational Support

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 7,519,924	\$ 8,451,692	\$ 9,550,959	13.0 %
Operating Expenditures	11,552,554	14,696,185	13,575,530	(7.6)%
Capital Outlay	26,687	75,758	43,038	(43.2)%
<b>Total Operating</b>	<b>\$ 19,099,165</b>	<b>\$ 23,223,635</b>	<b>\$ 23,169,527</b>	<b>(0.2)%</b>
Debt Service	\$ 22,476	\$ 23,470	\$ 3,820	(83.7)%
Reserves	0	118,803,743	147,751,047	24.4 %
Other	9,744,612	10,900,000	11,200,000	2.8 %
<b>Total Non-Operating</b>	<b>\$ 9,767,088</b>	<b>\$ 129,727,213</b>	<b>\$ 158,954,867</b>	<b>22.5 %</b>
<b>Total</b>	<b>\$ 28,866,253</b>	<b>\$ 152,950,848</b>	<b>\$ 182,124,394</b>	<b>19.1 %</b>
<b>Authorized Positions</b>	<b>80</b>	<b>81</b>	<b>81</b>	<b>0.0 %</b>

## Division: Solid Waste

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 10,472,736	\$ 12,391,370	\$ 13,186,960	6.4 %
Operating Expenditures	64,853,759	77,935,781	79,681,985	2.2 %
Capital Outlay	2,351,112	4,356,052	3,529,300	(19.0)%
<b>Total Operating</b>	<b>\$ 77,677,606</b>	<b>\$ 94,683,203</b>	<b>\$ 96,398,245</b>	<b>1.8 %</b>
Capital Improvements	\$ 25,025,701	\$ 7,642,780	\$ 8,370,262	9.5 %
Reserves	0	95,455,794	111,508,521	16.8 %
<b>Total Non-Operating</b>	<b>\$ 25,025,701</b>	<b>\$ 103,098,574</b>	<b>\$ 119,878,783</b>	<b>16.3 %</b>
<b>Total</b>	<b>\$ 102,703,307</b>	<b>\$ 197,781,777</b>	<b>\$ 216,277,028</b>	<b>9.4 %</b>
<b>Authorized Positions</b>	<b>163</b>	<b>165</b>	<b>165</b>	<b>0.0 %</b>

## Division: Utilities Customer Service

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 8,937,685	\$ 10,413,421	\$ 11,202,552	7.6 %
Operating Expenditures	6,668,586	8,107,159	8,115,812	0.1 %
Capital Outlay	87,980	455,979	150,039	(67.1)%
<b>Total Operating</b>	<b>\$ 15,694,250</b>	<b>\$ 18,976,559</b>	<b>\$ 19,468,403</b>	<b>2.6 %</b>
<b>Total</b>	<b>\$ 15,694,250</b>	<b>\$ 18,976,559</b>	<b>\$ 19,468,403</b>	<b>2.6 %</b>
<b>Authorized Positions</b>	<b>157</b>	<b>157</b>	<b>157</b>	<b>0.0 %</b>

## Division: Utilities Engineering

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 5,670,901	\$ 6,217,268	\$ 6,726,957	8.2 %
Operating Expenditures	1,337,698	3,170,928	2,914,727	(8.1)%
Capital Outlay	36	15,000	17,000	13.3 %
<b>Total Operating</b>	<b>\$ 7,008,635</b>	<b>\$ 9,403,196</b>	<b>\$ 9,658,684</b>	<b>2.7 %</b>
Capital Improvements	\$ 128,882,887	\$ 196,964,913	\$ 191,071,397	(3.0)%
Debt Service	19,681,567	27,115,306	32,272,056	19.0 %
Other	(4,113,957)	0	0	0.0 %
<b>Total Non-Operating</b>	<b>\$ 144,450,496</b>	<b>\$ 224,080,219</b>	<b>\$ 223,343,453</b>	<b>(0.3)%</b>
<b>Total</b>	<b>\$ 151,459,131</b>	<b>\$ 233,483,415</b>	<b>\$ 233,002,137</b>	<b>(0.2)%</b>
<b>Authorized Positions</b>	<b>81</b>	<b>82</b>	<b>82</b>	<b>0.0 %</b>

## Division: Utilities Field Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 17,035,449	\$ 20,075,448	\$ 21,425,387	6.7 %
Operating Expenditures	24,700,780	34,533,861	30,881,157	(10.6)%
Capital Outlay	6,127,129	7,072,010	3,811,189	(46.1)%
<b>Total Operating</b>	<b>\$ 47,863,357</b>	<b>\$ 61,681,319</b>	<b>\$ 56,117,733</b>	<b>(9.0)%</b>
<b>Total</b>	<b>\$ 47,863,357</b>	<b>\$ 61,681,319</b>	<b>\$ 56,117,733</b>	<b>(9.0)%</b>
<b>Authorized Positions</b>	<b>271</b>	<b>271</b>	<b>271</b>	<b>0.0 %</b>

## Division: Water Reclamation

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 10,820,638	\$ 12,218,400	\$ 13,611,566	11.4 %
Operating Expenditures	28,232,842	35,901,688	35,594,070	(0.9)%
Capital Outlay	639,021	3,534,877	2,395,120	(32.2)%
<b>Total Operating</b>	<b>\$ 39,692,501</b>	<b>\$ 51,654,965</b>	<b>\$ 51,600,756</b>	<b>(0.1)%</b>
Capital Improvements	\$ 414,927	\$ 4,885,074	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 414,927</b>	<b>\$ 4,885,074</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 40,107,429</b>	<b>\$ 56,540,039</b>	<b>\$ 51,600,756</b>	<b>(8.7)%</b>
<b>Authorized Positions</b>	<b>123</b>	<b>136</b>	<b>137</b>	<b>0.7 %</b>

## Division: Water Utilities

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 5,864,168	\$ 12,146,690	\$ 13,340,437	9.8 %
Operating Expenditures	17,911,188	23,459,561	20,734,442	(11.6)%
Capital Outlay	266,390	1,072,986	1,111,308	3.6 %
<b>Total Operating</b>	<b>\$ 24,041,746</b>	<b>\$ 36,679,237</b>	<b>\$ 35,186,187</b>	<b>(4.1)%</b>
<b>Total</b>	<b>\$ 24,041,746</b>	<b>\$ 36,679,237</b>	<b>\$ 35,186,187</b>	<b>(4.1)%</b>
<b>Authorized Positions</b>	<b>131</b>	<b>140</b>	<b>143</b>	<b>2.1 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of the  
**Utilities Department**

The Utilities Department is responsible for the collection and disposal of solid waste, the collection and treatment of wastewater, and the treatment and disbursement of potable water. A variety of capital projects are planned for the next five (5) years including upgrading and expanding Solid Waste, Water, and Water Reclamation facilities.

	Adopted <u>FY 2022-23</u>
Water Reclamation	\$127,055,453
Water	36,297,010
Solid Waste	8,370,262
Other	<u>27,718,934</u>
Department Total	\$199,441,659

**Funding Mechanism:**

Funding for Solid Waste projects is provided from system revenues.

Funding for Water and Water Reclamation System projects in FY 2022-23 is provided from system revenues and external financing.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Cost approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Utilities

12 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Utilities</b>											
Other											
1409	4420	Customer Info & Billing System	5,269,937	1,834,915	3,827,036	2,537,218	1,134,111	1,134,111	1,137,218	0	16,874,546
		<b>Org Subtotal</b>	<b>5,269,937</b>	<b>1,834,915</b>	<b>3,827,036</b>	<b>2,537,218</b>	<b>1,134,111</b>	<b>1,134,111</b>	<b>1,137,218</b>	<b>0</b>	<b>16,874,546</b>
1499	4420	MIS Network/Work Order Sys	7,352,820	3,353,530	1,443,760	1,221,341	3,418,004	1,218,004	1,221,341	499,863	19,728,663
		<b>Org Subtotal</b>	<b>7,352,820</b>	<b>3,353,530</b>	<b>1,443,760</b>	<b>1,221,341</b>	<b>3,418,004</b>	<b>1,218,004</b>	<b>1,221,341</b>	<b>499,863</b>	<b>19,728,663</b>
1535	4420	GIS Migration	1,100,081	356,431	0	0	0	0	0	1,506,210	2,962,722
		<b>Org Subtotal</b>	<b>1,100,081</b>	<b>356,431</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,506,210</b>	<b>2,962,722</b>
1543	4420	Utilities Administration Building Improv	1,251,137	100,000	0	0	0	0	0	129,000	1,480,137
		<b>Org Subtotal</b>	<b>1,251,137</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>129,000</b>	<b>1,480,137</b>
1552	4420	Developer Built Projects	17,869	20,000	20,000	20,000	20,000	20,000	20,000	0	137,869
		<b>Org Subtotal</b>	<b>17,869</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>137,869</b>
1556	4420	Utilities Security Imp	800,142	600,152	610,687	100,688	98,212	0	0	0	2,209,881
		<b>Org Subtotal</b>	<b>800,142</b>	<b>600,152</b>	<b>610,687</b>	<b>100,688</b>	<b>98,212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,209,881</b>
1558	4420	Eastern Operations Building	1,938,233	728,924	21,127,451	21,972,549	0	0	0	0	45,767,157
		<b>Org Subtotal</b>	<b>1,938,233</b>	<b>728,924</b>	<b>21,127,451</b>	<b>21,972,549</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,767,157</b>
1560	4420	Developer Built Projects	21,329	20,000	20,000	20,000	20,000	20,000	20,000	0	141,329
		<b>Org Subtotal</b>	<b>21,329</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>141,329</b>
1561	4420	Developer Built Projects	2,053,225	650,000	670,000	670,000	670,000	670,000	670,000	0	6,053,225
		<b>Org Subtotal</b>	<b>2,053,225</b>	<b>650,000</b>	<b>670,000</b>	<b>670,000</b>	<b>670,000</b>	<b>670,000</b>	<b>670,000</b>	<b>0</b>	<b>6,053,225</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
DIVISION SUBTOTAL			19,804,773	7,663,952	27,718,934	26,541,796	5,360,327	3,062,115	3,068,559	2,135,073	95,355,529
<b>Solid Waste</b>											
1061	4410	Porter Modifications	2,778,824	1,080,000	0	0	0	0	0	0	3,858,824
		<b>Org Subtotal</b>	<b>2,778,824</b>	<b>1,080,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,858,824</b>
1065	4410	McLeod Rd TS Improvements	30,924,238	100	0	0	0	0	143,553	431,447	31,499,338
		<b>Org Subtotal</b>	<b>30,924,238</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>143,553</b>	<b>431,447</b>	<b>31,499,338</b>
1069	4410	Ldfill-Admin Bldg	1,497,986	520,684	632,877	867,123	0	0	0	0	3,518,670
		<b>Org Subtotal</b>	<b>1,497,986</b>	<b>520,684</b>	<b>632,877</b>	<b>867,123</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,518,670</b>
<b>Utilities</b>											
1083	4410	NW Transfer Station	0	0	0	0	0	0	802,632	27,697,368	28,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>802,632</b>	<b>27,697,368</b>	<b>28,500,000</b>
1086	4410	Cell 7B/8 Closure & LT Care	928,957	357,000	307,000	307,841	307,000	307,000	307,841	1,227,159	4,049,798
		<b>Org Subtotal</b>	<b>928,957</b>	<b>357,000</b>	<b>307,000</b>	<b>307,841</b>	<b>307,000</b>	<b>307,000</b>	<b>307,841</b>	<b>1,227,159</b>	<b>4,049,798</b>
1099	4410	Closure & LT Care Class III #1	628,552	184,495	184,499	185,005	184,500	184,499	185,005	0	1,736,555
		<b>Org Subtotal</b>	<b>628,552</b>	<b>184,495</b>	<b>184,499</b>	<b>185,005</b>	<b>184,500</b>	<b>184,499</b>	<b>185,005</b>	<b>0</b>	<b>1,736,555</b>
1106	4410	Class 3 Waste Disposal Cell 2	2,776,760	310,729	231,936	232,572	231,936	231,936	232,572	927,746	5,176,187
		<b>Org Subtotal</b>	<b>2,776,760</b>	<b>310,729</b>	<b>231,936</b>	<b>232,572</b>	<b>231,936</b>	<b>231,936</b>	<b>232,572</b>	<b>927,746</b>	<b>5,176,187</b>
1107	4410	Landfill Cell 11	27,707,041	4,300,000	5,460,000	7,540,000	2,000,000	12,133,333	7,866,667	0	67,007,041
		<b>Org Subtotal</b>	<b>27,707,041</b>	<b>4,300,000</b>	<b>5,460,000</b>	<b>7,540,000</b>	<b>2,000,000</b>	<b>12,133,333</b>	<b>7,866,667</b>	<b>0</b>	<b>67,007,041</b>
1109	4410	Closure & LT Care Landfill Cells 9-12	2,786,218	889,772	1,553,950	3,190,703	11,924,772	339,772	340,703	1,450,682	22,476,572
		<b>Org Subtotal</b>	<b>2,786,218</b>	<b>889,772</b>	<b>1,553,950</b>	<b>3,190,703</b>	<b>11,924,772</b>	<b>339,772</b>	<b>340,703</b>	<b>1,450,682</b>	<b>22,476,572</b>

\* Prior Expenditures is calculated using 3 or 5 years.

12 - 16

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1112	4410	Central Expansion Area	0	0	0	1,703,333	1,703,335	1,703,335	6,580,000	70,110,000	81,800,003
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,703,333</b>	<b>1,703,335</b>	<b>1,703,335</b>	<b>6,580,000</b>	<b>70,110,000</b>	<b>81,800,003</b>
		DIVISION SUBTOTAL	70,028,576	7,642,780	8,370,262	14,026,577	16,351,543	14,899,875	16,458,973	101,844,402	249,622,988
<b>Water</b>											
1448	4420	Wtr Dist Mods CW	1,847,242	12,000	0	0	0	0	0	0	1,859,242
		<b>Org Subtotal</b>	<b>1,847,242</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,859,242</b>
1450	4420	Eastern Water Trans Imp	6,290,729	2,694,209	1,661,332	5,674,093	2,941,522	1,800	1,805	1,008,382	20,273,872
		<b>Org Subtotal</b>	<b>6,290,729</b>	<b>2,694,209</b>	<b>1,661,332</b>	<b>5,674,093</b>	<b>2,941,522</b>	<b>1,800</b>	<b>1,805</b>	<b>1,008,382</b>	<b>20,273,872</b>
<b>Utilities</b>											
1474	4420	New Meter Installation	10,150,348	2,399,342	2,399,343	2,405,916	2,399,343	2,399,343	2,405,916	4,785,538	29,345,089
		<b>Org Subtotal</b>	<b>10,150,348</b>	<b>2,399,342</b>	<b>2,399,343</b>	<b>2,405,916</b>	<b>2,399,343</b>	<b>2,399,343</b>	<b>2,405,916</b>	<b>4,785,538</b>	<b>29,345,089</b>
1482	4420	Transportation Related Water	5,371,741	2,455,883	4,832,459	7,499,955	10,246,434	9,093,643	6,800,004	6,113,259	52,413,378
		<b>Org Subtotal</b>	<b>5,371,741</b>	<b>2,455,883</b>	<b>4,832,459</b>	<b>7,499,955</b>	<b>10,246,434</b>	<b>9,093,643</b>	<b>6,800,004</b>	<b>6,113,259</b>	<b>52,413,378</b>
1498	4420	Southern Reg Wellfield & Wtr PI	8,000,839	5,809,239	1,714,120	2,300,339	3,712,378	2,633,118	2,644,751	35,777,016	62,591,800
		<b>Org Subtotal</b>	<b>8,000,839</b>	<b>5,809,239</b>	<b>1,714,120</b>	<b>2,300,339</b>	<b>3,712,378</b>	<b>2,633,118</b>	<b>2,644,751</b>	<b>35,777,016</b>	<b>62,591,800</b>
1506	4420	Horizons West Transmission Sys	7,809,642	9,527,130	6,747,942	1,067,918	1,050,411	0	0	0	26,203,043
		<b>Org Subtotal</b>	<b>7,809,642</b>	<b>9,527,130</b>	<b>6,747,942</b>	<b>1,067,918</b>	<b>1,050,411</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,203,043</b>
1508	4420	South Water Transmission Imp	19,626,011	3,772,740	1,965,000	0	0	0	0	0	25,363,751
		<b>Org Subtotal</b>	<b>19,626,011</b>	<b>3,772,740</b>	<b>1,965,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,363,751</b>
1532	4420	W Reg Water Treat Fac Ph III	15,489,488	2,409,420	699,161	1,166,801	3,334,454	2,934,454	2,015,065	101,208,644	129,257,487
		<b>Org Subtotal</b>	<b>15,489,488</b>	<b>2,409,420</b>	<b>699,161</b>	<b>1,166,801</b>	<b>3,334,454</b>	<b>2,934,454</b>	<b>2,015,065</b>	<b>101,208,644</b>	<b>129,257,487</b>

\* Prior Expenditures is calculated using 3 or 5 years.

12 - 17

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1533	4420	Water Renewal & Replacements	4,405,356	255,513	249,813	250,498	249,813	249,813	250,498	1,000,622	6,911,926
		<b>Org Subtotal</b>	<b>4,405,356</b>	<b>255,513</b>	<b>249,813</b>	<b>250,498</b>	<b>249,813</b>	<b>249,813</b>	<b>250,498</b>	<b>1,000,622</b>	<b>6,911,926</b>
1544	4420	Water SCADA & Security Imp	389,236	1,250,344	3,582,860	3,222,228	4,359,982	2,098,886	60,146	0	14,963,682
	8192	Cypress Lk Wellfield/Oak Meadows AWS D	0	734,786	0	0	0	0	0	0	734,786
		<b>Org Subtotal</b>	<b>389,236</b>	<b>1,985,130</b>	<b>3,582,860</b>	<b>3,222,228</b>	<b>4,359,982</b>	<b>2,098,886</b>	<b>60,146</b>	<b>0</b>	<b>15,698,468</b>
1550	4420	Alternate Regional Water Supply	2,347,102	7,415,446	2,678,101	2,347,579	8,020,444	8,014,987	7,480,839	179,981,720	218,286,218
		<b>Org Subtotal</b>	<b>2,347,102</b>	<b>7,415,446</b>	<b>2,678,101</b>	<b>2,347,579</b>	<b>8,020,444</b>	<b>8,014,987</b>	<b>7,480,839</b>	<b>179,981,720</b>	<b>218,286,218</b>
1553	4420	Water Distribution Mods 2	3,648,545	1,104,597	3,834,460	6,113,474	3,587,671	500,000	501,370	2,497,260	21,787,377
	5896	ARPA-WB Wekiwa Springs Phases 2-6	0	500,000	0	0	0	0	0	0	500,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	255,000	0	0	0	0	0	0	255,000
		<b>Org Subtotal</b>	<b>3,648,545</b>	<b>1,859,597</b>	<b>3,834,460</b>	<b>6,113,474</b>	<b>3,587,671</b>	<b>500,000</b>	<b>501,370</b>	<b>2,497,260</b>	<b>22,542,377</b>
1554	4420	Eastern Regional Wsf Phase 3	21,396,942	4,346,748	4,161,830	2,424,220	2,793,106	5,226,578	9,488,337	30,914,786	80,752,547
		<b>Org Subtotal</b>	<b>21,396,942</b>	<b>4,346,748</b>	<b>4,161,830</b>	<b>2,424,220</b>	<b>2,793,106</b>	<b>5,226,578</b>	<b>9,488,337</b>	<b>30,914,786</b>	<b>80,752,547</b>
1557	4420	Southwest Water Supply Facility	26,770,299	415,000	0	0	0	0	800,000	25,993,182	53,978,481
		<b>Org Subtotal</b>	<b>26,770,299</b>	<b>415,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>25,993,182</b>	<b>53,978,481</b>
1575	4420	Water Main Improvements	7,994	301,408	300,589	301,412	300,588	300,588	301,412	0	1,813,991
		<b>Org Subtotal</b>	<b>7,994</b>	<b>301,408</b>	<b>300,589</b>	<b>301,412</b>	<b>300,588</b>	<b>300,588</b>	<b>301,412</b>	<b>0</b>	<b>1,813,991</b>
1576	4420	Cross Connection Control Backflow Device	3,712,496	2,040,000	1,470,000	1,474,027	1,470,000	1,470,000	571,562	0	12,208,085
		<b>Org Subtotal</b>	<b>3,712,496</b>	<b>2,040,000</b>	<b>1,470,000</b>	<b>1,474,027</b>	<b>1,470,000</b>	<b>1,470,000</b>	<b>571,562</b>	<b>0</b>	<b>12,208,085</b>
8630	5896	ARPA-WB Bithlo Rural Area Water	0	4,454,000	0	0	0	0	0	0	4,454,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,454,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,454,000</b>

12 - 18

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
8633	5896	ARPA-WB Frankel Lk Downey Water Main	0	820,000	0	0	0	0	0	0	820,000
		<b>Org Subtotal</b>	<b>0</b>	<b>820,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>820,000</b>
		DIVISION SUBTOTAL	137,264,010	52,972,805	36,297,010	36,248,460	44,466,146	34,923,210	33,321,705	389,280,409	764,773,755
<b>Water Reclamation</b>											
1411	4420	South Svc Area Effluent Reuse	11,094,912	782,588	235,276	2,962,778	3,224,748	221,000	50,000	1,405,250	19,976,552
		<b>Org Subtotal</b>	<b>11,094,912</b>	<b>782,588</b>	<b>235,276</b>	<b>2,962,778</b>	<b>3,224,748</b>	<b>221,000</b>	<b>50,000</b>	<b>1,405,250</b>	<b>19,976,552</b>
1416	4420	Pump Station Monitors CW	7,719,000	6,110,746	5,146,471	6,046,253	3,476,384	1,849,671	1,058,576	0	31,407,101
		<b>Org Subtotal</b>	<b>7,719,000</b>	<b>6,110,746</b>	<b>5,146,471</b>	<b>6,046,253</b>	<b>3,476,384</b>	<b>1,849,671</b>	<b>1,058,576</b>	<b>0</b>	<b>31,407,101</b>
<b>Utilities</b>											
1427	4420	Collect Rehab CW	7,556,468	45,281	2,395,068	4,662,740	2,242,192	0	0	0	16,901,749
		<b>Org Subtotal</b>	<b>7,556,468</b>	<b>45,281</b>	<b>2,395,068</b>	<b>4,662,740</b>	<b>2,242,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,901,749</b>
1432	4420	Transp Reloc WW CW	1,313,144	830,000	0	0	0	0	0	0	2,143,144
		<b>Org Subtotal</b>	<b>1,313,144</b>	<b>830,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,143,144</b>
1435	4420	NW Subreg PH III	11,065,314	4,863,287	7,185,956	7,877,347	8,825,178	3,725,875	331,055	6,375,377	50,249,389
		<b>Org Subtotal</b>	<b>11,065,314</b>	<b>4,863,287</b>	<b>7,185,956</b>	<b>7,877,347</b>	<b>8,825,178</b>	<b>3,725,875</b>	<b>331,055</b>	<b>6,375,377</b>	<b>50,249,389</b>
1445	4420	SW Orange Effluent Disposal	14,937,032	1,173,392	800,000	0	0	0	0	0	16,910,424
		<b>Org Subtotal</b>	<b>14,937,032</b>	<b>1,173,392</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,910,424</b>
1469	4420	Iron Bridge Interlocal Agreement	263,297	100,000	100,000	100,274	100,000	100,000	100,274	199,452	1,063,297
		<b>Org Subtotal</b>	<b>263,297</b>	<b>100,000</b>	<b>100,000</b>	<b>100,274</b>	<b>100,000</b>	<b>100,000</b>	<b>100,274</b>	<b>199,452</b>	<b>1,063,297</b>
1483	4420	Eastern Wastewater Reuse	18,966,893	2,021,170	4,259,600	3,555,109	5,245,567	1,750,533	2,346,010	6,693,750	44,838,632
		<b>Org Subtotal</b>	<b>18,966,893</b>	<b>2,021,170</b>	<b>4,259,600</b>	<b>3,555,109</b>	<b>5,245,567</b>	<b>1,750,533</b>	<b>2,346,010</b>	<b>6,693,750</b>	<b>44,838,632</b>

\* Prior Expenditures is calculated using 3 or 5 years.

12 - 19

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1500	4420	Collections Rehab	21,071,256	4,164,691	8,508,924	7,777,343	9,072,221	4,070,814	1,177,300	2,460,750	58,303,299
		<b>Org Subtotal</b>	<b>21,071,256</b>	<b>4,164,691</b>	<b>8,508,924</b>	<b>7,777,343</b>	<b>9,072,221</b>	<b>4,070,814</b>	<b>1,177,300</b>	<b>2,460,750</b>	<b>58,303,299</b>
1502	4420	Pumping Rehab II	3,557,606	988,139	2,317,754	1,644,395	1,063,802	169,109	0	0	9,740,805
		<b>Org Subtotal</b>	<b>3,557,606</b>	<b>988,139</b>	<b>2,317,754</b>	<b>1,644,395</b>	<b>1,063,802</b>	<b>169,109</b>	<b>0</b>	<b>0</b>	<b>9,740,805</b>
1503	4420	Pumping Rehab III	13,748,261	4,627,379	5,499,784	2,587,117	3,135,999	2,351,769	1,728,823	750,071	34,429,203
		<b>Org Subtotal</b>	<b>13,748,261</b>	<b>4,627,379</b>	<b>5,499,784</b>	<b>2,587,117</b>	<b>3,135,999</b>	<b>2,351,769</b>	<b>1,728,823</b>	<b>750,071</b>	<b>34,429,203</b>
1504	4420	Trans Related Wastewater	10,317,157	3,855,207	7,307,372	9,032,364	7,349,937	5,279,248	3,791,463	4,667,651	51,600,399
		<b>Org Subtotal</b>	<b>10,317,157</b>	<b>3,855,207</b>	<b>7,307,372</b>	<b>9,032,364</b>	<b>7,349,937</b>	<b>5,279,248</b>	<b>3,791,463</b>	<b>4,667,651</b>	<b>51,600,399</b>
1505	4420	Septic Tank Retrofit	3,065,644	14,868,938	10,825,865	13,664,256	16,898,848	21,083,424	17,050,589	32,809,249	130,266,813
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills	0	9,707,500	0	0	0	0	0	0	9,707,500
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	0	390,000	0	0	0	0	0	0	390,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	3,095,000	0	0	0	0	0	0	3,095,000
		<b>Org Subtotal</b>	<b>3,065,644</b>	<b>28,061,438</b>	<b>10,825,865</b>	<b>13,664,256</b>	<b>16,898,848</b>	<b>21,083,424</b>	<b>17,050,589</b>	<b>32,809,249</b>	<b>143,459,313</b>
1507	4420	Horizons West Wastewater Sys	115,833,507	25,103,640	5,259,411	286,885	0	0	0	0	146,483,443
		<b>Org Subtotal</b>	<b>115,833,507</b>	<b>25,103,640</b>	<b>5,259,411</b>	<b>286,885</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,483,443</b>
1509	4420	Southern Wastewater Collect	124,025	563,626	764,441	432,542	922,173	1,778,186	1,591,526	2,379,062	8,555,581
		<b>Org Subtotal</b>	<b>124,025</b>	<b>563,626</b>	<b>764,441</b>	<b>432,542</b>	<b>922,173</b>	<b>1,778,186</b>	<b>1,591,526</b>	<b>2,379,062</b>	<b>8,555,581</b>
1510	4420	Eastern Wastewater Collect	3,474,550	4,453,397	5,236,551	6,905,259	6,764,835	2,907,108	189	121,472	29,863,361
		<b>Org Subtotal</b>	<b>3,474,550</b>	<b>4,453,397</b>	<b>5,236,551</b>	<b>6,905,259</b>	<b>6,764,835</b>	<b>2,907,108</b>	<b>189</b>	<b>121,472</b>	<b>29,863,361</b>
1511	4420	Northwest Wastewater Collect	1,916,220	0	0	0	0	0	0	1,450,000	3,366,220
		<b>Org Subtotal</b>	<b>1,916,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,450,000</b>	<b>3,366,220</b>

Utilities

12 - 20

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1536	4420	Capital Reuse Meter Install	3,688,290	899,648	899,648	902,113	899,648	899,648	902,113	0	9,091,108
		<b>Org Subtotal</b>	<b>3,688,290</b>	<b>899,648</b>	<b>899,648</b>	<b>902,113</b>	<b>899,648</b>	<b>899,648</b>	<b>902,113</b>	<b>0</b>	<b>9,091,108</b>
1538	4420	Eastern Wtr Reclamation Exp	13,346,745	4,698,303	8,935,451	17,284,858	17,111,094	12,565,443	14,131,794	54,814,896	142,888,584
		<b>Org Subtotal</b>	<b>13,346,745</b>	<b>4,698,303</b>	<b>8,935,451</b>	<b>17,284,858</b>	<b>17,111,094</b>	<b>12,565,443</b>	<b>14,131,794</b>	<b>54,814,896</b>	<b>142,888,584</b>
1539	4420	Force Main Rehab	18,802,993	14,154,132	13,932,495	15,373,074	8,127,708	7,088,836	7,000,000	0	84,479,238
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	0	55,000	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	475,000	0	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>18,802,993</b>	<b>16,184,132</b>	<b>13,932,495</b>	<b>15,373,074</b>	<b>8,127,708</b>	<b>7,088,836</b>	<b>7,000,000</b>	<b>0</b>	<b>86,509,238</b>
1542	4420	Southwest Svc Area Reuse	2,797,315	2,414,377	3,938,590	3,132,072	10,729,443	8,635,779	1,349,548	1,733,395	34,730,519
		<b>Org Subtotal</b>	<b>2,797,315</b>	<b>2,414,377</b>	<b>3,938,590</b>	<b>3,132,072</b>	<b>10,729,443</b>	<b>8,635,779</b>	<b>1,349,548</b>	<b>1,733,395</b>	<b>34,730,519</b>
1555	4420	South WRF Ph V	101,131,793	21,651,230	15,584,570	13,224,580	15,816,777	11,518,705	16,510,217	58,273,449	253,711,321
		<b>Org Subtotal</b>	<b>101,131,793</b>	<b>21,651,230</b>	<b>15,584,570</b>	<b>13,224,580</b>	<b>15,816,777</b>	<b>11,518,705</b>	<b>16,510,217</b>	<b>58,273,449</b>	<b>253,711,321</b>
1559	4420	Pumping Rehab IV	26,360,401	13,514,439	13,478,584	13,598,669	19,195,487	21,027,374	15,060,227	12,504,297	134,739,478
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	0	55,000	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	475,000	0	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>26,360,401</b>	<b>15,544,439</b>	<b>13,478,584</b>	<b>13,598,669</b>	<b>19,195,487</b>	<b>21,027,374</b>	<b>15,060,227</b>	<b>12,504,297</b>	<b>136,769,478</b>
1572	4420	Pump Station Improvements	4,769,162	3,538,459	2,050,603	1,709,431	1,704,760	1,704,760	1,708,882	0	17,186,057
		<b>Org Subtotal</b>	<b>4,769,162</b>	<b>3,538,459</b>	<b>2,050,603</b>	<b>1,709,431</b>	<b>1,704,760</b>	<b>1,704,760</b>	<b>1,708,882</b>	<b>0</b>	<b>17,186,057</b>
1573	4420	Reclaimed Main Improvements	520,820	300,824	300,824	301,648	300,824	300,824	295,879	0	2,321,643
		<b>Org Subtotal</b>	<b>520,820</b>	<b>300,824</b>	<b>300,824</b>	<b>301,648</b>	<b>300,824</b>	<b>300,824</b>	<b>295,879</b>	<b>0</b>	<b>2,321,643</b>

12 - 21

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Utilities

12 - 22

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1574	4420	Force Main Improvements	2,574,925	899,473	625,093	626,805	625,093	625,093	626,805	0	6,603,287
		<b>Org Subtotal</b>	<b>2,574,925</b>	<b>899,473</b>	<b>625,093</b>	<b>626,805</b>	<b>625,093</b>	<b>625,093</b>	<b>626,805</b>	<b>0</b>	<b>6,603,287</b>
1578	4420	Hamlin Water Reclamation Facility	13,888	739,091	1,467,122	2,046,353	3,123,002	1,879,768	4,653,899	58,346,101	72,269,224
		<b>Org Subtotal</b>	<b>13,888</b>	<b>739,091</b>	<b>1,467,122</b>	<b>2,046,353</b>	<b>3,123,002</b>	<b>1,879,768</b>	<b>4,653,899</b>	<b>58,346,101</b>	<b>72,269,224</b>
7443	8151	Wastewater Treatment Feasibility Analysis	204,302	295,699	0	0	0	0	0	0	500,001
		<b>Org Subtotal</b>	<b>204,302</b>	<b>295,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,001</b>
7446	8152	Wekiva Springs Septic Tank Retrofit	414,927	137,061	0	0	0	0	0	0	551,988
		<b>Org Subtotal</b>	<b>414,927</b>	<b>137,061</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>551,988</b>
		DIVISION SUBTOTAL	420,649,847	155,046,717	127,055,453	135,734,265	145,955,720	111,532,967	91,465,169	244,984,222	1,432,424,360
		DEPARTMENT SUBTOTAL	647,747,206	223,326,254	199,441,659	212,551,098	212,133,736	164,418,167	144,314,406	738,244,106	2,542,176,632
		<b>GRAND TOTAL</b>	<b>647,747,206</b>	<b>223,326,254</b>	<b>199,441,659</b>	<b>212,551,098</b>	<b>212,133,736</b>	<b>164,418,167</b>	<b>144,314,406</b>	<b>738,244,106</b>	<b>2,542,176,632</b>

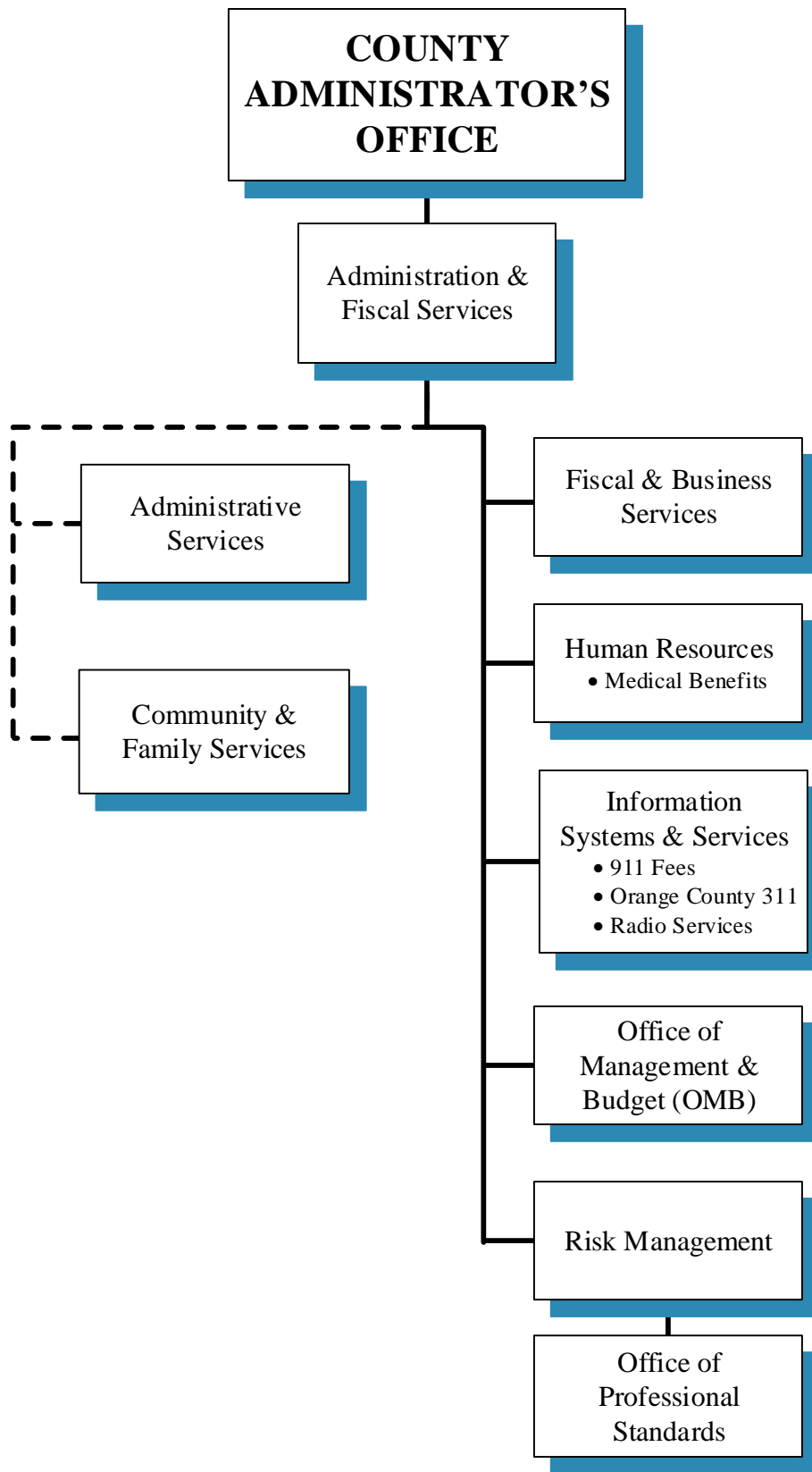
\* Prior Expenditures is calculated using 3 or 5 years.

# TABLE OF CONTENTS

## ADMINISTRATION AND FISCAL SERVICES

ORGANIZATIONAL STRUCTURE.....	13-3
DIVISIONS DESCRIPTION, ACCOMPLISHMENTS, AND OBJECTIVES.....	13-4
PERFORMANCE MEASUREMENT SYSTEM.....	13-7
DIVISIONS BUDGET AND HIGHLIGHTS.....	13-8
CAPITAL IMPROVEMENTS PROGRAM.....	13-14





Note: Administrative Services Department budget is shown under Section 4 and Community & Family Services Department budget is shown under Section 5.

## Administration & Fiscal Services

### Purpose Statement:

The Administration and Fiscal Services ensures that the best administrative and financial management practices are followed by providing an effective, cost-efficient operation with an excellent return on investment to the residents and visitors to Orange County.

### Program Descriptions:

- The **Fiscal and Business Services Office (FBS)** is responsible for administering Orange County's debt management program and fostering creative and innovative initiatives that assist Orange County in meeting its management efficiency and improvement objectives by providing the highest quality financial analysis, transactional performance, and business leadership.
- The **Human Resources (HR) Division** is responsible for assisting all operating departments under the Board of County Commissioners (BCC) and other local public agencies in delivering personnel services by providing a stable and qualified workforce in compliance with state and federal regulations. HR is also responsible for planning, organizing, and directing negotiations with union representatives pursuant to laws and ordinances governing work, working conditions, and employee pay. HR strives to manage and strengthen the employer-employee relationship and engage in good faith bargaining with labor union representatives. In collaboration with all operating departments, the division is responsible for identifying and establishing processes to resolve organizational and employee issues. HR provides organizational development initiatives, employee training and development, and establishes a competitive pay system for all categories of employees. Additionally, HR manages official employee records and administers the employee benefits program including medical, dental, vision, short and long-term disability, life insurance, spending accounts and the employee assistance program.
- The **Information Systems and Services (ISS) Division** provides an effective, cost-efficient operation with an excellent return on investment by delivering new technologies and a state-of-the-art network server infrastructure. ISS is the single point of contact for reporting related problems through the Service Center. The Service Center immediately handles the more common problems and refers those problems beyond its area of expertise to technical experts in ISS and to vendors.
- The **Office of Management and Budget (OMB)** is responsible for preparing and monitoring Orange County's annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the BCC. In addition, OMB forecasts multi-year revenues and expenditures and provides management analysis assistance on special projects requested by the County Mayor and



County Administrator's Office. OMB provides centralized coordination of operational and strategic performance measurement activities, assists departments in the development and revision of fees for service, and provides assistance in coordinating the development of Orange County's Full Cost Allocation Plan. Grants coordination services are also provided to assist departments in the consolidation and coordination of grant related activities according to an established grants process.

- The **Office of Professional Standards** is tasked with maintaining the integrity of Orange County Government and its employees through conducting full, fair, and objective investigations related to employee misconduct and Equal Employment Opportunity Commission (EEOC) complaints. In addition to investigations, Professional Standards tracks the arrests of Orange County employees, performs pre-employment background screening of new employees, and provides trained mediation support to employee workplace issues, as well as specialized training and program evaluation activities to help protect Orange County from potential liability.
- The **Risk Management Division** is responsible for the administration of the self-insurance program for the BCC and Constitutional Officers (except the Sheriff's Office). In addition to monitoring all workers' compensation, liability, and property claims, this program is also responsible for reducing the cost of workers' compensation and liability claims through aggressive claims/case management in conjunction with the county's third-party administrator. The program also reviews and analyzes the appropriate mix of risk retention and transfer and oversees the underwriting and purchase of the county's commercial insurance program. A comprehensive safety program is provided that includes training, technical support, inspections, investigations, and an occupational medicine program. The program also provides project management for remediation projects, conducts/reviews environmental site assessments for all county-owned and leased real property, performs asbestos and lead-based paint inspections, and manages the petroleum storage tank compliance program for all county-owned underground and above ground storage tanks.



## Administration & Fiscal Services

### **FY 2021-22 Major Accomplishments:**

#### *Fiscal and Business Services*

- Came through the COVID-19 pandemic with the county's credit ratings intact, including the county's general ratings remaining the highest level of AAA.
- Received over \$21 million in Federal Emergency Management Agency (FEMA) reimbursements to date for Hurricane Irma with 68 projects fully paid and six (6) projects partially paid.
- Finalized and closed out sixty of the Hurricane Irma projects. Continued oversight of the \$60 million Camping World Stadium renovation.

#### *Human Resources Division*

- Expanded OC MindMatters by providing mental health toolkit for leaders and access to various mobile apps to further support employees' wellbeing.
- Coordinated COVID-19 vaccinations and testing at county facilities for employees and their eligible family members.
- Successfully implemented incentive pay programs designed to increase recruitment and retention of employees such as Sign-On, Referral, and Longevity Incentives.
- Provided countywide Compliance and Regulatory training for all Orange County employees. Including but not limited to; HIPAA, Sexual Harassment, Workplace Violence, Cyber-Security/Awareness, and Family and Medical Leave.
- Led the county's participation in the 2022 IOA Corporate 5K and won the "Team Spirit Award" for having the largest team participating in the event.
- Facilitated the Mayor's Second Annual Executive Leadership Program for county leaders.

#### *Information Systems and Services (ISS)*

- Continued expanding the Orange County wireless (Wi-Fi) network and functions throughout the county.
- Migrated Orange County on-premises email to cloud based Microsoft 365 solution.
- Implemented MFA (Multi-Factor Authentication) to allow for enhanced security on email and remote access systems.
- Enabled connectivity between the Reedy Creek Improvement District and Orange County public safety radio systems. This project was completed this past year and allows 1<sup>st</sup> responders the ability to roam back and forth on each system.

#### *Office of Management and Budget*

- Successfully developed the \$6.2 billion FY 2022-23 budget that was adopted by the BCC.
- Received the Government Finance Officers Association (GFOA) of the United States and Canada distinguished budget award for the 36<sup>th</sup> consecutive year.
- Successfully completed all the required statutory regulations related to the budget for FY 2021-22.
- Received Truth in Millage (TRIM) compliance certification from the State for FY 2021-22.
- Received, monitored, and managed the second tranche in the amount of \$135 million (\$270 million over two years) of the American Rescue Plan Act of 2021 (ARPA) Local Recovery funding.

- Analyzed the impact of current economic conditions on Orange County's financials to ensure the viability of current and future budgets.
- Reviewed and monitored legislation and determined impacts to Orange County.

#### *Office of Professional Standards*

- Completed 19 misconduct investigations.
- Completed nine (9) Equal Employment Opportunity Commission (EEOC) position papers.
- Completed 1,997 background investigations.

#### *Risk Management*

- Negotiated insurance renewals with 6.0% increase when similar renewals for other entities were 12-14% increases.

### **FY 2022-23 Department Objectives:**

#### *Fiscal and Business Services*

- Monitor changing financial markets to identify potential costs savings for bonds issued by Orange County.
- Continue to work with county departments to provide creative financial alternatives and smart recommendations for financing decisions.
- Continue to monitor Tourist Development Tax (TDT) collections.
- Continue to provide investor relations and work with national credit rating agencies.

#### *Human Resources Division*

- Develop effective recruitment strategies designed to attract diverse groups of candidates to fill countywide vacancies.
- Design and implement effective retention strategies to reduce employee turnover.
- Successfully negotiate multi-year bargaining unit agreements with the Fraternal Order of Police (FOP) Lodge # 86 and Florida State Lodge Fraternal Order of Police - Lieutenants,
- Enhance HR management system to improve the customer service experience for all internal and external stakeholders.

#### *Information Systems and Services (ISS)*

- Continue working with county and local agencies to enhance 311 systems focusing on critical call taking and regional support.
- Implement a new fleet management system that will enhance our ability to track vehicle maintenance, inventory, and cost.
- Begin transition of 911 telephone system to next generation platform that will include the ability to send data such as text messages, photos, and videos to better assist emergency responders.
- Centralize payment and processing of all Microsoft Office licensing within ISS and rollout Microsoft Office 365 subscription solution to all county departments.

#### *Office of Management and Budget*

- Develop a FY 2023-24 budget that is fiscally sound and meets the expectations of the citizens of Orange County.

## Administration & Fiscal Services

---

- Continue to monitor and analyze legislation and economic developments.
- Monitor revenues and expenditures for the entire county to ensure long-term financial health.
- Continue to monitor and track capital improvement projects that are in the five (5) year capital improvements plan.
- Continuously track, analyze, and report on the performance of key county revenues.
- Continue to assist Orange County departments in obtaining new grant funding.
- Continue to monitor and report on ARPA funding.
- Continue the development of new countywide budget software to go live in 2023 for the FY 2023-24 budget process.

### *Risk Management*

- Continue Risk Management's loss prevention training to include the completion of violence in the workplace and liability courses for all employees of the BCC and Constitutional Officers.
- Continue to evaluate risk retention levels to optimize risk transfer levels.

## Administration and Fiscal Services

Key Performance Measures	Notes	FY 2020-21 Actual	FY 2021-22 Target	FY 2022-23 Target
<b>Human Resources</b>				
- Percent of new employees completing LMS Connections <i>LMS Connections Training within 30 days of hire</i>		0%	90%	90%
- % of employees completing quarterly compliance on time <i>Required quarterly Compliance Training</i>		0%	90%	90%
<b>Information Systems and Services</b>				
- Number of 311 Calls Answered		263,395	200,000	200,000
- Percent of 311 Calls Answered within 30 Seconds		85%	90%	90%
- Percent of 311 Calls Responded to within 48 Hours		85%	80%	80%
- Number of ISS Incidents		18,954	40,000	20,000
- Percent of ISS Incidents Closed within 24 Hours		79%	90%	90%
- Percent of ISS Projects Completed on Time		95%	90%	90%
- Percent of ISS Projects Completed on Budget		100%	90%	90%
<b>Professional Standards</b>				
- Number of Background Investigations		1,324	1,500	1,500
- % of Background Investigations Done Within 15 Days		76%	75%	75%
- % of Misconduct Investigations Done Within 45 Days		0%	0%	0%
- Number of Misconduct Investigations		35	30	30
- % of Misconduct Investigations Completed Within 90 Days		68%	65%	65%
<b>Risk Management Program</b>				
- Number of Workers' Compensation Claims		1,015	1,115	1,115
- Total Workers' Comp Claims Incurred (Paid+Reserves) (in mil)		\$ 5.1	\$ 3.9	\$ 3.9
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Average Cost Per Workers' Compensation Claim		\$ 4,589	\$ 3,500	\$ 3,500
- Workers' Compensation Claims as a % of Total Payroll		1.06%	1.00%	1.00%
- Number of General Liability Claims		391	500	500
- Total Liability Claim Dollars Incurred (in millions)		\$ 0.7	\$ 1.4	\$ 1.4
- Average Cost Per Liability Claim		\$ 1,851	\$ 2,800	\$ 2,800
- Number of Auto-Related Claims		202	200	200
- Total Auto Liability Claim Dollars Incurred		\$ 485,222	\$ 550,000	\$ 550,000
- Average Cost Per Auto Liability Claim		\$ 2,508	\$ 2,750	\$ 2,750
- Vehicle Accident Rate Per 1 Million Miles Driven		14.7	15.0	15.0
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				
- Number of Property Loss Claims		90	100	100
- Total Property Loss Claim Dollars Incurred		\$ 991,213	\$ 150,000	\$ 150,000
- Average Cost Per Property Loss Claim		\$ 11,586	\$ 15,000	\$ 15,000
- Cost of Property Loss Insurance per \$100 of Insurable Value		\$ 0.08	\$ 0.13	\$ 0.13
<i>Annual actual and target figures are based on 12 months of loss development. Incurred values will increase with future claim development.</i>				

## Department: Administration and Fiscal Services

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 38,616,066	\$ 79,065,217	\$ 87,527,850	10.7 %
Operating Expenditures	175,740,573	237,386,928	250,950,731	5.7 %
Capital Outlay	1,595,003	3,729,480	4,282,390	14.8 %
<b>Total Operating</b>	<b>\$ 215,951,642</b>	<b>\$ 320,181,625</b>	<b>\$ 342,760,971</b>	<b>7.1%</b>
Capital Improvements	\$ 1,962,315	\$ 35,340,588	\$ 24,107,000	(31.8)%
Debt Service	1,519,294	1,518,847	229,717	(84.9)%
Reserves	0	74,746,046	64,600,000	(13.6)%
<b>Total Non-Operating</b>	<b>\$ 3,481,609</b>	<b>\$ 111,605,481</b>	<b>\$ 88,936,717</b>	<b>(20.3)%</b>
<b>Department Total</b>	<b>\$ 219,433,251</b>	<b>\$ 431,787,106</b>	<b>\$ 431,697,688</b>	<b>0.0%</b>

### Expenditures by Division / Program

911 System	\$ 6,915,315	\$ 27,557,362	\$ 26,174,059	(5.0)%
Fiscal and Business Services	485,263	521,395	552,550	6.0 %
Human Resources	8,694,677	11,652,529	12,168,386	4.4 %
Information Systems and Services	50,943,281	75,179,004	63,420,768	(15.6)%
Management and Budget	1,243,888	1,569,528	1,753,648	11.7 %
Medical Benefits Fund	124,469,730	215,768,799	226,000,000	4.7 %
Professional Standards	1,131,812	1,711,228	1,610,201	(5.9)%
Risk Management Operations	2,169,199	11,465,961	2,586,472	(77.4)%
Risk Management Program	23,380,087	86,361,300	97,431,604	12.8 %
<b>Department Total</b>	<b>\$ 219,433,251</b>	<b>\$ 431,787,106</b>	<b>\$ 431,697,688</b>	<b>0.0%</b>

### Funding Source Summary

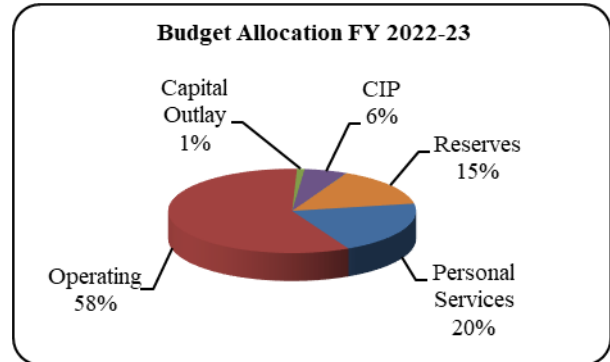
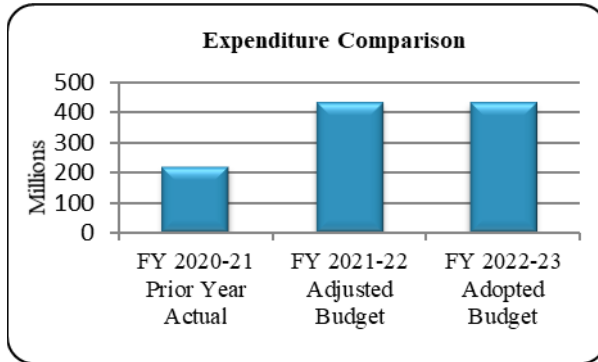
Special Revenue Funds	\$ 6,915,315	\$ 33,308,101	\$ 27,314,059	(18.0)%
Internal Service Funds	150,019,015	313,596,060	326,018,076	4.0%
General Fund and Sub Funds	59,105,118	71,599,276	71,955,553	0.5%
Debt Service Funds	1,546,689	1,548,475	0	(100.0)%
Capital Construction Funds	1,847,113	11,735,194	6,410,000	(45.4)%
<b>Department Total</b>	<b>\$ 219,433,251</b>	<b>\$ 431,787,106</b>	<b>\$ 431,697,688</b>	<b>0.0%</b>

### Authorized Positions

	354	353	355	0.6%
--	-----	-----	-----	------

## Administration & Fiscal Services

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

**Operating Expenses** – The FY 2022-23 operating expenses budget increased by 5.7% or \$13.6 million from the FY 2021-22 budget due primarily to a \$11.3 million increase in the Medical Benefits Fund, \$1.1 million increase to technology software and license renewals in the Information Systems and Services (ISS) Division, and a \$5.6 million increase in Risk Management Program due to an increase in the liability claim reserves mandated by the most recent actuarial study. The table below summarizes all changes to the Risk Management Program.

	FY 2021-22 Budget as of 3/31/22	FY 2022-23 Adopted Budget	Change from FY 2021-22 Budget	% Change from FY 2021-22
<b><u>Risk Management</u></b>				
Personal Services - Operations	\$ 2,405,100	\$ 2,586,472	\$ 181,372	7.5%
Workers' Comp	43,375,996	48,805,896	5,429,900	12.5%
Claims Administration	3,759,451	3,800,000	40,549	1.1%
General, Auto & Property Liability	29,300,173	34,340,636	5,040,463	17.2%
Occupational Medicine	2,578,573	2,600,000	21,427	0.8%
Other Insurance & Bonds	5,721,152	6,237,500	516,348	9.0%
Payments to Other Gov. Agencies	244,000	244,000	-	0.0%
Other Operating Expenditures	1,381,955	1,403,572	21,617	1.6%
Reserve for Contingency	9,060,861	-	(9,060,861)	-100.0%
<b>Total Budget</b>	<b>\$ 97,827,261</b>	<b>\$ 100,018,076</b>	<b>\$ 2,190,815</b>	<b>2.2%</b>

**Capital Outlay** – The FY 2022-23 capital outlay budget increased by 14.8% or \$552,910 from the FY 2021-22 budget. Included in this budget is funding in the amount of \$862,100 for ISS software requirements including enterprise storage solution expansion to protect county data and computer equipment in the amount of \$1.9 million.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 31.8% or \$11.2 million from the FY 2021-22 budget primarily due to the completion of projects by ISS. The budget includes funding for ongoing technology hardware/software replacement, network infrastructure, technology security enhancements, telecommunications system upgrades, 911 technology upgrades, and radio tower power improvements. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

**Debt Service** – The FY 2022-23 debt service is budgeted at \$229,717 for capital leases principal and interest payments, according to the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting.

**Reserves** – The FY 2022-23 reserves budget decreased by 13.6% or \$10.1 million from the prior year level and includes reserves in the Medical Benefits Fund of \$64.6 million.

---

## **FUNDING SOURCE HIGHLIGHTS**

The majority of the funding for the Administration and Fiscal Services Department is derived from Internal Services Funds – the Medical Benefits Fund and Risk Management Fund account for 75.5% of funding. Medical Benefits Fund revenue is largely derived from insurance premiums paid by Orange County, other government agency participants, and employees covered by the plan. Risk Management Fund revenue is derived from charges to county departments and participating Constitutional Offices for insurance coverage for workers' compensation, property, and auto liability, as well as general liability coverage.

Additional revenue sources include 911 fees. Orange County is empowered to levy a fee of up to \$0.40 per month per phone line (up to a maximum of 25 access lines per account bill rendered) to be paid by local subscribers within Orange County served by the "911" emergency telephone system. Additionally, in 2014, the State reduced the monthly "E911" fee on wireless subscribers in the state from \$0.50 to \$0.40 and, for the first time, established a collection procedure relating to this fee for prepaid wireless users. The revenue received is restricted and is used for allowable operating costs directly associated with the 911 programs and for allowable expenditure reimbursement to the Public Safety Answering Points (PSAPs) call centers throughout Orange County, under Florida Statute 365.172.

Also received are revenues from a traffic violation surcharge, which is assessed at a rate of \$12.50 per moving violation. Of that amount, Orange County receives \$12.00 (the Clerk of Courts receives \$0.50 per violation for processing expenses). The traffic violation surcharge funds debt service for Orange County's intergovernmental radio system.

## Division: 911 System

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 306,469	\$ 540,476	\$ 573,989	6.2 %
Operating Expenditures	6,486,260	9,132,537	7,903,070	(13.5)%
Capital Outlay	7,385	28,955	0	(100.0)%
<b>Total Operating</b>	<b>\$ 6,800,113</b>	<b>\$ 9,701,968</b>	<b>\$ 8,477,059</b>	<b>(12.6)%</b>
Capital Improvements	\$ 115,202	\$ 17,855,394	\$ 17,697,000	(0.9)%
<b>Total Non-Operating</b>	<b>\$ 115,202</b>	<b>\$ 17,855,394</b>	<b>\$ 17,697,000</b>	<b>(0.9)%</b>
<b>Total</b>	<b>\$ 6,915,315</b>	<b>\$ 27,557,362</b>	<b>\$ 26,174,059</b>	<b>(5.0)%</b>
<b>Authorized Positions</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0.0 %</b>

## Division: Fiscal and Business Services

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 431,516	\$ 451,525	\$ 480,169	6.3 %
Operating Expenditures	53,748	67,388	69,881	3.7 %
Capital Outlay	0	2,482	2,500	0.7 %
<b>Total Operating</b>	<b>\$ 485,263</b>	<b>\$ 521,395</b>	<b>\$ 552,550</b>	<b>6.0 %</b>
<b>Total</b>	<b>\$ 485,263</b>	<b>\$ 521,395</b>	<b>\$ 552,550</b>	<b>6.0 %</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

## Division: Human Resources

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 7,432,995	\$ 9,707,143	\$ 10,377,489	6.9 %
Operating Expenditures	1,228,882	1,884,987	1,685,797	(10.6)%
Capital Outlay	18,201	39,490	91,500	131.7 %
<b>Total Operating</b>	<b>\$ 8,680,079</b>	<b>\$ 11,631,620</b>	<b>\$ 12,154,786</b>	<b>4.5 %</b>
Debt Service	\$ 14,599	\$ 20,909	\$ 13,600	(35.0)%
<b>Total Non-Operating</b>	<b>\$ 14,599</b>	<b>\$ 20,909</b>	<b>\$ 13,600</b>	<b>(35.0)%</b>
<b>Total</b>	<b>\$ 8,694,677</b>	<b>\$ 11,652,529</b>	<b>\$ 12,168,386</b>	<b>4.4 %</b>
<b>Authorized Positions</b>	<b>105</b>	<b>104</b>	<b>104</b>	<b>0.0 %</b>

## Division: Information Systems and Services

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 17,495,150	\$ 20,270,206	\$ 22,125,438	9.2 %
Operating Expenditures	28,532,936	32,272,933	30,620,457	(5.1)%
Capital Outlay	1,563,386	3,617,658	4,173,205	15.4 %
<b>Total Operating</b>	<b>\$ 47,591,473</b>	<b>\$ 56,160,797</b>	<b>\$ 56,919,100</b>	<b>1.4 %</b>
Capital Improvements	\$ 1,847,113	\$ 17,485,194	\$ 6,410,000	(63.3)%
Debt Service	1,504,695	1,497,938	91,668	(93.9)%
Reserves	0	35,075	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 3,351,808</b>	<b>\$ 19,018,207</b>	<b>\$ 6,501,668</b>	<b>(65.8)%</b>
<b>Total</b>	<b>\$ 50,943,281</b>	<b>\$ 75,179,004</b>	<b>\$ 63,420,768</b>	<b>(15.6)%</b>
<b>Authorized Positions</b>	<b>192</b>	<b>191</b>	<b>193</b>	<b>1.0 %</b>

## Division: Management and Budget

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,232,301	\$ 1,540,955	\$ 1,715,109	11.3 %
Operating Expenditures	11,587	26,878	32,554	21.1 %
Capital Outlay	0	1,695	5,985	253.1 %
<b>Total Operating</b>	<b>\$ 1,243,888</b>	<b>\$ 1,569,528</b>	<b>\$ 1,753,648</b>	<b>11.7 %</b>
<b>Total</b>	<b>\$ 1,243,888</b>	<b>\$ 1,569,528</b>	<b>\$ 1,753,648</b>	<b>11.7 %</b>
<b>Authorized Positions</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>0.0 %</b>

## Division: Medical Benefits Fund

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Operating Expenditures	\$ 124,469,730	\$ 150,118,689	\$ 161,400,000	7.5 %
<b>Total Operating</b>	<b>\$ 124,469,730</b>	<b>\$ 150,118,689</b>	<b>\$ 161,400,000</b>	<b>7.5 %</b>
Reserves	\$ 0	\$ 65,650,110	\$ 64,600,000	(1.6)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 65,650,110</b>	<b>\$ 64,600,000</b>	<b>(1.6)%</b>
<b>Total</b>	<b>\$ 124,469,730</b>	<b>\$ 215,768,799</b>	<b>\$ 226,000,000</b>	<b>4.7 %</b>



## Division: Professional Standards

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 839,609	\$ 1,042,883	\$ 1,108,373	6.3 %
Operating Expenditures	286,172	665,345	498,828	(25.0)%
Capital Outlay	6,031	3,000	3,000	0.0 %
<b>Total Operating</b>	<b>\$ 1,131,812</b>	<b>\$ 1,711,228</b>	<b>\$ 1,610,201</b>	<b>(5.9)%</b>
<b>Total</b>	<b>\$ 1,131,812</b>	<b>\$ 1,711,228</b>	<b>\$ 1,610,201</b>	<b>(5.9)%</b>
<b>Authorized Positions</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>0.0 %</b>

## Division: Risk Management Operations

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,985,446	\$ 2,136,033	\$ 2,341,387	9.6 %
Operating Expenditures	183,752	232,867	114,436	(50.9)%
Capital Outlay	0	36,200	6,200	(82.9)%
<b>Total Operating</b>	<b>\$ 2,169,199</b>	<b>\$ 2,405,100</b>	<b>\$ 2,462,023</b>	<b>2.4 %</b>
Debt Service	\$ 0	\$ 0	\$ 124,449	n/a
Reserves	0	9,060,861	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 9,060,861</b>	<b>\$ 124,449</b>	<b>(98.6)%</b>
<b>Total</b>	<b>\$ 2,169,199</b>	<b>\$ 11,465,961</b>	<b>\$ 2,586,472</b>	<b>(77.4)%</b>
<b>Authorized Positions</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>0.0 %</b>

## Division: Risk Management Program

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 8,892,580	\$ 43,375,996	\$ 48,805,896	12.5 %
Operating Expenditures	14,487,507	42,985,304	48,625,708	13.1 %
<b>Total Operating</b>	<b>\$ 23,380,087</b>	<b>\$ 86,361,300</b>	<b>\$ 97,431,604</b>	<b>12.8 %</b>
<b>Total</b>	<b>\$ 23,380,087</b>	<b>\$ 86,361,300</b>	<b>\$ 97,431,604</b>	<b>12.8 %</b>

**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of  
**Administration & Fiscal Services**

The Administration and Fiscal Services is responsible for the direction of projects falling under the Information Systems & Services Division. These projects pay for the maintenance and upgrade of the 911 system, the radio communications system, and network and telecommunications infrastructure.

Adopted  
FY 2022-23

Information Systems & Services      \$24,107,000

**Funding Mechanism:**

Funding for 911 projects is provided by the 911/E911 Fee Fund (1054). All other funding is derived from the Capital Projects Fund (1023) and Federal grants.

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Administration and Fiscal Services

13 - 15

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Administration and Fiscal Services</b>											
Information Systems & Services											
0297	1054	911 System Upgrade	740,881	17,855,394	17,697,000	0	0	0	0	0	36,293,275
		<b>Org Subtotal</b>	<b>740,881</b>	<b>17,855,394</b>	<b>17,697,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,293,275</b>
0584	1023	Network Infrastructure	1,130,375	2,349,482	850,000	850,000	850,000	850,000	850,000	0	7,729,857
		<b>Org Subtotal</b>	<b>1,130,375</b>	<b>2,349,482</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>7,729,857</b>
0593	1023	Technology Hardware Replacement	5,091,650	5,690,202	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,781,852
		<b>Org Subtotal</b>	<b>5,091,650</b>	<b>5,690,202</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>35,781,852</b>
0594	1023	Radio Tower Power Improvements	109,349	1,890,651	0	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>109,349</b>	<b>1,890,651</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
2028	1023	Telecommunications System Up	1,320,389	1,804,859	560,000	560,000	560,000	560,000	560,000	0	5,925,248
		<b>Org Subtotal</b>	<b>1,320,389</b>	<b>1,804,859</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>0</b>	<b>5,925,248</b>
8642	5896	ARPA-RR Public Safety Radio Tower	0	5,400,000	0	0	0	0	0	0	5,400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,400,000</b>
8643	5896	ARPA-RR Technology Security Enhancmnt	0	4,250,000	0	0	0	0	0	0	4,250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,250,000</b>
		DIVISION SUBTOTAL	8,392,644	39,240,588	24,107,000	6,410,000	6,410,000	6,410,000	6,410,000	0	97,380,232
		DEPARTMENT SUBTOTAL	8,392,644	39,240,588	24,107,000	6,410,000	6,410,000	6,410,000	6,410,000	0	97,380,232
		<b>GRAND TOTAL</b>	<b>8,392,644</b>	<b>39,240,588</b>	<b>24,107,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>6,410,000</b>	<b>0</b>	<b>97,380,232</b>

\* Prior Expenditures is calculated using 3 or 5 years.



# TABLE OF CONTENTS

## OTHER OFFICES

ORGANIZATIONAL STRUCTURE.....	14-3
DIVISIONS/PROGRAMS DESCRIPTION.....	14-4
BUDGET AND HIGHLIGHTS .....	14-6
- ECONOMIC, TRADE, AND TOURISM DEVELOPMENT TABLE.....	14-9
- INNOVATION AND TECHNOLOGY TABLE .....	14-10
• AGENDA DEVELOPMENT .....	14-11
• ARTS & CULTURAL AFFAIRS .....	14-11
• COUNTY ADMINISTRATOR.....	14-11
• COUNTY ATTORNEY .....	14-12
• ECONOMIC, TRADE, AND TOURISM DEVELOPMENT.....	14-12
• INNOVATION AND EMERGING TECHNOLOGIES .....	14-12
• INNOVATION LAB OFFICE .....	14-13
• LEGISLATIVE AFFAIRS .....	14-13
• OFFICE OF COMMUNICATIONS.....	14-13
• SUSTAINABILITY AND RESILIENCE OFFICER.....	14-14
CAPITAL IMPROVEMENTS PROGRAM.....	14-16

**ORANGE**  
  
**COUNTY**  

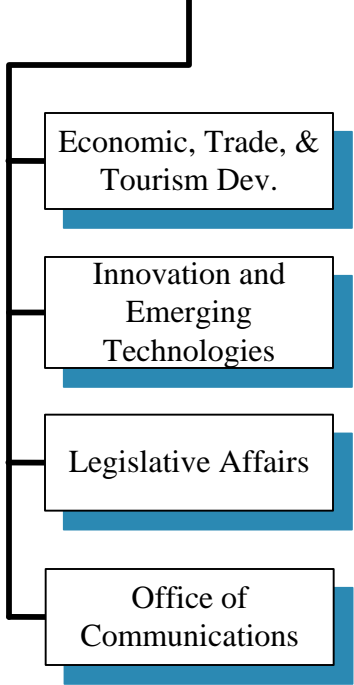
---

**GOVERNMENT**  

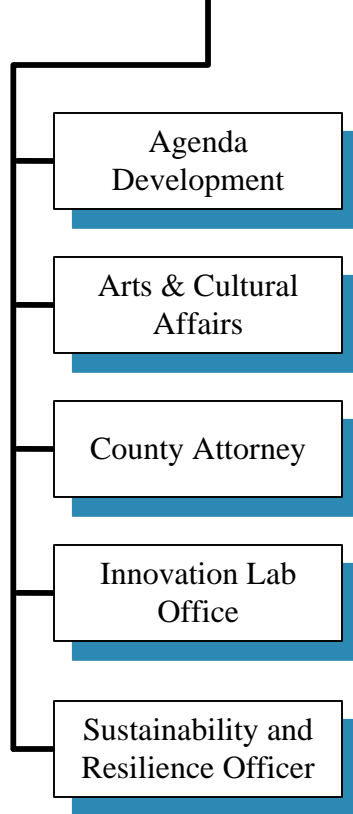
---

**F L O R I D A**

**CHIEF OF STAFF**



**COUNTY ADMINISTRATOR'S OFFICE**



## Other Offices

### Purpose Statement:

Other Offices is comprised of smaller offices performing manage a variety of functions ranging from senior management meetings to establishing legislative priorities. This group provides management support, legal representation, and organizes and coordinates the delegation function.

### Program Descriptions:

- The **Agenda Development Office** compiles and distributes agendas for the Board of County Commissioners (BCC) meetings. It also provides support to the citizen advisory boards and serves as staff to the Membership and Mission Review Board (MMRB).
- The **Office of Arts & Cultural Affairs** supports and encourages the development of the arts and cultural community and promotes cultural tourism, as well as activities for county employees. This office serves as the staff for the Arts & Cultural Affairs Advisory Council, along with its committees (including the Public Art Review Board). The Council allocates funding, with BCC approval, of Tourist Development Tax (TDT) dollars for cultural tourism, cultural facilities, and promotion of the arts.
- The **Communications Division** distributes messages and information generated by Orange County Government to its employees and the public. The Communications Division organizes press conferences and special events for the County Mayor and the BCC, including the County Mayor's annual State of the County Address. The Graphics section is responsible for printing, duplicating, and related services for all operating departments, elected officials, and affiliated agencies. The division also includes **Orange TV** (OTV), which operates two (2) government TV channels: 1) *Orange TV* concentrates on live public meetings, special events, and informational programs on Orange County services; and, 2) *Vision TV* concentrates on regularly scheduled education and government information programming organized in viewing blocks. Division personnel are also responsible for operating and maintaining the electronic equipment in the BCC Chambers and the adjacent media room; internal and external publications; and, news and community alert content on the Orange County website and manages our social media channels. OTV personnel also maintain and provide television communications at the Orange County Emergency Operations Center (EOC) during all emergencies.
- The **County Administrator's Office** provides management support to the County Mayor, BCC, and other agencies of Orange County Government. The management support function includes: direction and coordination of the nine (9) functional departments of Orange County; implementation of the policies of the County Mayor and BCC; and, exercising leadership to encourage the employees



of Orange County to achieve the highest standards of efficiency, effectiveness, ethics, and community involvement.

- The **County Attorney's Office** is the Chief Legal Counsel to Orange County. The County Attorney and assistants represent Orange County Government, the County Mayor, the BCC, the County Administrator, all departments and divisions, and Orange County Officers. Additionally, the County Attorney represents Constitutional Officers upon their request. Some areas of concentration include, but are not limited to, the preparation of ordinances to ensure legal sufficiency; preparation of all administrative regulations and executive orders, which are approved by the BCC or signed by the County Mayor, respectively; and, litigation of most cases that are not under the purview of Risk Management, although attorneys from this office attend Risk Management Committee meetings and keep current with all ongoing litigated cases. Additionally, this office works closely with all Orange County departments and divisions concerning legal matters.
- The **Economic Trade and Tourism Development Office** funds programs and services aimed at diversifying the local economy, attracting, and growing high value companies, and promoting job growth that results in an overall increase in the average salary of Orange County citizens. In addition to the traditional focus on attracting new businesses, business retention, and marketing ("outside in" economic development), there is a strong focus on entrepreneurship ("inside-out" economic development).
- The **Innovation and Emerging Technologies Office** is responsible for the improvement and technology advancements throughout the county.
- The **Legislative Affairs Office** is responsible for organizing, coordinating, and advancing Orange County's state and federal legislative agenda. The office develops priorities for legislative and administrative issue.
- The **Sustainability and Resilience Officer** is responsible for the programs, services, and staff to implement Orange County sustainability, climate, and resilience goals.



**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

## Department: Other Offices

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 10,889,072	\$ 12,057,502	\$ 13,644,900	13.2 %
Operating Expenditures	2,435,550	4,043,324	3,894,767	(3.7)%
Capital Outlay	482,719	386,407	673,292	74.2 %
<b>Total Operating</b>	<b>\$ 13,807,340</b>	<b>\$ 16,487,233</b>	<b>\$ 18,212,959</b>	<b>10.5%</b>
Capital Improvements	\$ 0	\$ 2,000,000	\$ 0	(100.0)%
Debt Service	98,590	109,232	96,700	(11.5)%
Grants	3,875,254	5,571,782	5,197,624	(6.7)%
<b>Total Non-Operating</b>	<b>\$ 3,973,844</b>	<b>\$ 7,681,014</b>	<b>\$ 5,294,324</b>	<b>(31.1)%</b>
<b>Department Total</b>	<b>\$ 17,781,184</b>	<b>\$ 24,168,247</b>	<b>\$ 23,507,283</b>	<b>(2.7)%</b>

### Expenditures by Division / Program

Agenda Development	\$ 264,739	\$ 312,009	\$ 305,623	(2.0)%
Arts and Cultural Affairs	597,921	863,024	883,469	2.4 %
County Administrator	2,483,626	2,384,192	2,493,455	4.6 %
County Attorney	4,499,989	5,230,000	5,512,801	5.4 %
Economic Trade & Tourism Development	3,683,461	5,440,695	6,123,498	12.5 %
Innovation & Emerging Technologies	1,538,631	2,410,365	974,258	(59.6)%
Innovation Lab Office	0	2,000,000	391,329	(80.4)%
Legislative Affairs	623,545	780,537	806,478	3.3 %
Office of Communications	4,089,270	4,597,425	5,503,212	19.7 %
Sustainability and Resilience Officer	0	150,000	513,160	242.1 %
<b>Department Total</b>	<b>\$ 17,781,184</b>	<b>\$ 24,168,247</b>	<b>\$ 23,507,283</b>	<b>(2.7)%</b>

### Funding Source Summary

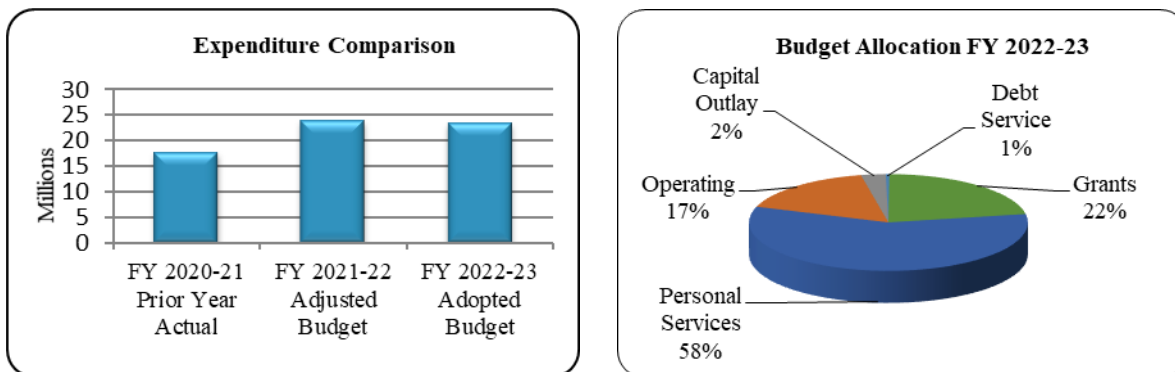
Special Revenue Funds	\$ 0	\$ 1,150,000	\$ 1,335,639	16.1%
General Fund and Sub Funds	17,781,184	21,018,247	22,171,644	5.5%
Capital Construction Funds	0	2,000,000	0	(100.0)%
<b>Department Total</b>	<b>\$ 17,781,184</b>	<b>\$ 24,168,247</b>	<b>\$ 23,507,283</b>	<b>(2.7)%</b>

### Authorized Positions

	93	94	96	2.1%
--	----	----	----	------

## Other Offices

### EXPENDITURE HIGHLIGHTS



#### *Personal, Operating, Capital Outlay, Debt Service, & Grants Expenses –*

The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

The **Agenda Development** FY 2022-23 budget decreased by 2.0% or \$6,386 from FY 2021-22 budget. The decrease is mainly due to decreasing the Capital Outlay budget from the FY 2021-22 recording of one (1) capital lease copier.

The **Arts and Cultural Affairs** FY 2022-23 budget increased by 2.4% or \$20,445 from FY 2021-22 budget due to one-time funding for the Arts Cultural Master Plan.

The **County Administrator's Office** FY 2022-23 budget increased by 4.6% or \$109,263 from the FY 2021-22 budget primarily due to increases in personal services as noted above. In addition, one (1) position transferred out to the Sustainability and Resilience Office budget.

The **County Attorney's Office** FY 2022-23 budget increased by 5.4% or \$282,801 from FY 2021-22 budget primarily due to increases to personal services as noted above.

The **Economic Trade and Tourism Development Office** FY 2022-23 Grants budget increased by 19.3% or \$730,342 from the FY 2021-22 budget mainly due to transferring the Business Assistance Initiative and the Corridor-formerly FL High Tech Corridor (Lead) programs from Innovation and Technology. Please see the grants agreement and program support table on page 14-06 for a listing of recipient organizations and grant amounts.

The **Innovation and Emerging Technologies Office** FY 2022-23 Grants budget decreased by 74.4% or \$1.2 million from the FY 2021-22 budget due to transferring the Business Assistance Initiative and the Corridor-formerly FL High Tech Corridor (Lead) programs to the Economic Trade and Tourism Development Office. The Science, Technology, Engineering, and Mathematics (STEM) grant is budgeted at \$405,000 and will provide support to community organizations who provide STEM career training and promotion to local students. In addition, the operating expense budget decreased by 75.4% or \$446,823 primarily due to reducing funding for the contractual services for the Innovation Lab and emerging technology responsibilities. Please see the grants agreements and program support table on page 14-07 for a listing of recipient organizations and grant amounts.

The **Innovation Lab Office** FY 2022-23 is budgeted at \$391,329. The Orange County Innovation Lab will provide training and support for employees to utilize problem solving, iterative methodology, and allow employees as well as community partners to learn aspects of the curriculum and run projects through the Lab. The budget includes one (1) new Program Manager position and operating costs to support the program.

The **Legislative Affairs Office** FY 2022-23 budget increased by 3.3% or \$25,941 from the FY 2021-22 budget primarily due to increases to personal services as noted above.

The **Office of Communications** FY 2022-23 budget increased by 19.7% or \$905,787 from FY 2021-22 budget due to the anticipated increases for internal and external printing project expenses. The budget also includes additional funding for interns, professional on calls, and temporary employment agency positions to assist with increased workload, office duties and high demand for broadcasting support within Graphics, Communication Administration, and OrangeTV. In addition, the capital outlay expense budget includes funding for the replacement of studio equipment and computers in Graphics and OrangeTV. The debt service expense budget is for the principal and interest expenses for office equipment capital leases within Graphics.

The **Sustainability and Resilience Officer** FY 2022-23 budget increased by 242.1% or \$363,160 from the FY 2021-22 budget because of two (2) positions that transferred from the County Administrator's Office and Planning, Environmental and Development Services Department. Also, the Grants budget of \$75,000 is to assist with future sustainability grant opportunities.

---

**FUNDING SOURCE HIGHLIGHTS**

The funding for Other Offices comes from the General Fund, Capital Projects Fund, which is used to pay for a capital improvement project, and I-Drive CRA Fund (1246).

**Economic, Trade & Tourism Development**

	<b>FY 2021-22 Budget as of 03/31/22</b>	<b>FY 2022-23 Adpoted Budget</b>	<b>Change from 03/31/22</b>	<b>% Change from 03/31/22</b>
<b>Grants Agreements &amp; Program Support</b>				
<u>Quality Target Industries (QTI) &amp; Quick Action Closing Fund (QACF)</u>				
ADP, LLC	\$ 15,150	\$ 23,250	\$ 8,100	53.5%
CVS - Caremark	78,000	75,000	(3,000)	-3.8%
Holiday AL	26,376	26,376	-	0.0%
IAAPA	12,000	12,000	-	0.0%
Lake Nona Institute, Inc.	10,000	10,000	-	0.0%
Lockheed Martin	31,500	82,600	51,100	162.2%
Prime Therapeutics	3,750	3,750	-	0.0%
Publix	3,150	1,650	(1,500)	-47.6%
Spectrum AG	4,000	7,250	3,250	81.3%
Timbers Holding	3,500	7,000	3,500	100.0%
Wheeled Coach New	750	-	(750)	-100.0%
Wyndham Worldwide	22,500	60,000	37,500	166.7%
<b>Subtotal QTIs &amp; QACF</b>	<b>\$ 210,676</b>	<b>\$ 308,876</b>	<b>\$ 98,200</b>	<b>46.6%</b>
<u>Grants</u>				
Black Business Investment Fund (BBIF)	\$ 152,847	\$ 157,432	\$ 4,585	3.0%
Darden Economic Development Grant	510,000	-	(510,000)	-100.0%
Economic Development Fund	25,000	25,000	-	0.0%
Prospera	139,050	143,222	4,172	3.0%
National Center for Simulation	37,885	39,022	1,137	3.0%
UCF Downtown Campus	750,000	-	(750,000)	-100.0%
UCF GrowFL	27,087	27,900	813	3.0%
UCF National Entrepreneur Cntr - Foreign Trade	70,359	72,470	2,111	3.0%
UCF Business Incubation Program - Central FL Research Park	271,164	279,299	8,135	3.0%
UCF Small Business Dev. Center	106,121	109,305	3,184	3.0%
UCF Institute for Econ. Competitiveness	212,242	218,609	6,367	3.0%
UCF Small Bus. Advisory Board Council	106,121	109,305	3,184	3.0%
UCF Soft Landing Incubation Program	10,927	11,255	328	3.0%
UCF Florida Virtual Entrepreneur Center	7,803	8,037	234	3.0%
Startup Weekend Orlando (SWORL)/Informulate	-	75,000	75,000	N/A
<b>Programs transferred from Innovation and Technology</b>				
UCF VentureLab 2.0	-	200,000	200,000	N/A
Veteran's Entrepreneur Initiative	-	162,253	162,253	N/A
Starterstudio Technical Business Programming Enhancement	-	155,000	155,000	N/A
CFF I, LLC Florida Research Foundation	-	100,000	100,000	N/A
National Entrepreneur Center (UCF Research Foundation Inc)	-	230,000	230,000	N/A
The Corridor- formerly FL High Tech Corridor (Lead)	-	550,000	550,000	N/A
Black Orlando Tech Equitable Entrepreneur Program	-	200,000	200,000	N/A
<b>Subtotal Grants</b>	<b>\$ 2,426,606</b>	<b>\$ 2,873,109</b>	<b>\$ 446,503</b>	<b>18.4%</b>
I-Drive CRA Economic Development	\$ 1,150,000	\$ 1,335,639	\$ 185,639	16.1%
<b>TOTAL</b>	<b>\$ 3,787,282</b>	<b>\$ 4,517,624</b>	<b>\$ 730,342</b>	<b>19.3%</b>

**Innovation & Technology**

	<b>FY 2021-22 Budget as of 03/31/22</b>	<b>FY 2022-23 Adpoted Budget</b>	<b>Change from 03/31/22</b>	<b>% Change from 03/31/22</b>
<b>Grants Agreements &amp; Program Support</b>				
<u>Business Assistance Initiative</u>				
Rollins Community Entrepreneur Programming Enhancement	\$ 45,000	\$ -	\$ (45,000)	-100.0%
UCF Research Foundation Inc	229,000	-	(229,000)	-100.0%
Black Orlando Tech Equitable Entrepreneur Program	200,000	-	(200,000)	-100.0%
Starterstudio Technical Business Programming Enhancement	150,000	-	(150,000)	-100.0%
CFF I, LLC Florida Research Foundation	100,000	-	(100,000)	-100.0%
UCF VentureLab 2.0	200,000	-	(200,000)	-100.0%
Veterans Entrepreneurship Initiative	147,500	-	(147,500)	-100.0%
<b>Subtotal Business Assistance Initiative</b>	<b>\$ 1,071,500</b>	<b>\$ -</b>	<b>\$ (1,071,500)</b>	<b>-100%</b>
<u>STEM</u>				
Inspiration and Recognition of Scient and Tech Inc	\$ 60,000	\$ 60,000	\$ -	0.0%
UCF Foundation	65,000	65,000	-	0.0%
Collegiate Pathways Inc	35,000	50,000	15,000	42.9%
Central FI STEM Education Council	25,000	10,000	(15,000)	-60.0%
Florida Photonics Cluster	10,000	10,000	-	0.0%
School Board of Orange County	43,000	50,000	7,000	16.3%
Orlando Science Center	-	150,000	150,000	N/A
National Center for Stimulation	-	10,000	10,000	N/A
<b>Subtotal STEM</b>	<b>\$ 238,000</b>	<b>\$ 405,000</b>	<b>\$ 167,000</b>	<b>70.2%</b>
<u>Industry Diversification Initiative/UCF Research Foundation</u>				
The Corridor- formerly FL High Tech Corridor (Lead)	\$ 250,000	\$ -	\$ (250,000)	-100.0%
<b>Subtotal Industry Diversification Initiative/UCF</b>	<b>\$ 250,000</b>	<b>\$ -</b>	<b>\$ (250,000)</b>	<b>-100.0%</b>
OC Innovation Lab	\$ 25,000	\$ -	\$ (25,000)	-100.0%
<b>TOTAL</b>	<b>\$ 1,584,500</b>	<b>\$ 405,000</b>	<b>\$ (1,179,500)</b>	<b>-74.4%</b>

## Division: Agenda Development

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 256,922	\$ 280,605	\$ 291,759	4.0 %
Operating Expenditures	3,105	11,094	8,664	(21.9)%
Capital Outlay	0	14,500	0	(100.0)%
<b>Total Operating</b>	<b>\$ 260,027</b>	<b>\$ 306,199</b>	<b>\$ 300,423</b>	<b>(1.9)%</b>
Debt Service	\$ 4,713	\$ 5,810	\$ 5,200	(10.5)%
<b>Total Non-Operating</b>	<b>\$ 4,713</b>	<b>\$ 5,810</b>	<b>\$ 5,200</b>	<b>(10.5)%</b>
<b>Total</b>	<b>\$ 264,739</b>	<b>\$ 312,009</b>	<b>\$ 305,623</b>	<b>(2.0)%</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

## Division: Arts and Cultural Affairs

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 206,862	\$ 274,364	\$ 303,349	10.6 %
Operating Expenditures	76,059	336,600	378,120	12.3 %
Capital Outlay	180,000	52,060	2,000	(96.2)%
<b>Total Operating</b>	<b>\$ 462,921</b>	<b>\$ 663,024</b>	<b>\$ 683,469</b>	<b>3.1 %</b>
Grants	\$ 135,000	\$ 200,000	\$ 200,000	0.0 %
<b>Total Non-Operating</b>	<b>\$ 135,000</b>	<b>\$ 200,000</b>	<b>\$ 200,000</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 597,921</b>	<b>\$ 863,024</b>	<b>\$ 883,469</b>	<b>2.4 %</b>
<b>Authorized Positions</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

## Division: County Administrator

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,453,619	\$ 2,302,176	\$ 2,410,567	4.7 %
Operating Expenditures	30,008	80,064	80,936	1.1 %
Capital Outlay	0	1,952	1,952	0.0 %
<b>Total Operating</b>	<b>\$ 2,483,626</b>	<b>\$ 2,384,192</b>	<b>\$ 2,493,455</b>	<b>4.6 %</b>
<b>Total</b>	<b>\$ 2,483,626</b>	<b>\$ 2,384,192</b>	<b>\$ 2,493,455</b>	<b>4.6 %</b>
<b>Authorized Positions</b>	<b>14</b>	<b>14</b>	<b>13</b>	<b>(7.1)%</b>

## Division: County Attorney

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 4,244,945	\$ 4,780,820	\$ 5,076,114	6.2 %
Operating Expenditures	239,154	432,210	419,487	(2.9)%
Capital Outlay	12,567	13,040	13,000	(0.3)%
<b>Total Operating</b>	<b>\$ 4,496,667</b>	<b>\$ 5,226,070</b>	<b>\$ 5,508,601</b>	<b>5.4 %</b>
Debt Service	\$ 3,322	\$ 3,930	\$ 4,200	6.9 %
<b>Total Non-Operating</b>	<b>\$ 3,322</b>	<b>\$ 3,930</b>	<b>\$ 4,200</b>	<b>6.9 %</b>
<b>Total</b>	<b>\$ 4,499,989</b>	<b>\$ 5,230,000</b>	<b>\$ 5,512,801</b>	<b>5.4 %</b>
<b>Authorized Positions</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>0.0 %</b>

## Division: Economic Trade & Tourism Development

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 247,346	\$ 372,308	\$ 288,806	(22.4)%
Operating Expenditures	1,045,385	1,281,105	1,317,068	2.8 %
Capital Outlay	0	0	0	0.0 %
<b>Total Operating</b>	<b>\$ 1,292,731</b>	<b>\$ 1,653,413</b>	<b>\$ 1,605,874</b>	<b>(2.9)%</b>
Grants	\$ 2,390,730	\$ 3,787,282	\$ 4,517,624	19.3 %
<b>Total Non-Operating</b>	<b>\$ 2,390,730</b>	<b>\$ 3,787,282</b>	<b>\$ 4,517,624</b>	<b>19.3 %</b>
<b>Total</b>	<b>\$ 3,683,461</b>	<b>\$ 5,440,695</b>	<b>\$ 6,123,498</b>	<b>12.5 %</b>
<b>Authorized Positions</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>0.0 %</b>

## Division: Innovation & Emerging Technologies

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 125,195	\$ 232,956	\$ 423,172	81.7 %
Operating Expenditures	63,913	592,909	146,086	(75.4)%
Capital Outlay	0	0	0	0.0 %
<b>Total Operating</b>	<b>\$ 189,108</b>	<b>\$ 825,865</b>	<b>\$ 569,258</b>	<b>(31.1)%</b>
Grants	\$ 1,349,523	\$ 1,584,500	\$ 405,000	(74.4)%
<b>Total Non-Operating</b>	<b>\$ 1,349,523</b>	<b>\$ 1,584,500</b>	<b>\$ 405,000</b>	<b>(74.4)%</b>
<b>Total</b>	<b>\$ 1,538,631</b>	<b>\$ 2,410,365</b>	<b>\$ 974,258</b>	<b>(59.6)%</b>
<b>Authorized Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0.0 %</b>



## Division: Innovation Lab Office

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 0	\$ 0	\$ 234,328	n/a
Operating Expenditures	0	0	153,761	n/a
Capital Outlay	0	0	3,240	n/a
<b>Total Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 391,329</b>	<b>n/a</b>
Capital Improvements	\$ 0	\$ 2,000,000	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 2,000,000</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 0</b>	<b>\$ 2,000,000</b>	<b>\$ 391,329</b>	<b>(80.4)%</b>
<b>Authorized Positions</b>	<b>0</b>	<b>0</b>	<b>1</b>	<b>n/a</b>

## Division: Legislative Affairs

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 357,192	\$ 371,628	\$ 396,964	6.8 %
Operating Expenditures	266,353	408,909	409,514	0.1 %
<b>Total Operating</b>	<b>\$ 623,545</b>	<b>\$ 780,537</b>	<b>\$ 806,478</b>	<b>3.3 %</b>
<b>Total</b>	<b>\$ 623,545</b>	<b>\$ 780,537</b>	<b>\$ 806,478</b>	<b>3.3 %</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>

## Division: Office of Communications

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 2,996,990	\$ 3,334,995	\$ 3,845,031	15.3 %
Operating Expenditures	711,572	858,083	917,781	7.0 %
Capital Outlay	290,152	304,855	653,100	114.2 %
<b>Total Operating</b>	<b>\$ 3,998,715</b>	<b>\$ 4,497,933</b>	<b>\$ 5,415,912</b>	<b>20.4 %</b>
Debt Service	\$ 90,556	\$ 99,492	\$ 87,300	(12.3)%
<b>Total Non-Operating</b>	<b>\$ 90,556</b>	<b>\$ 99,492</b>	<b>\$ 87,300</b>	<b>(12.3)%</b>
<b>Total</b>	<b>\$ 4,089,270</b>	<b>\$ 4,597,425</b>	<b>\$ 5,503,212</b>	<b>19.7 %</b>
<b>Authorized Positions</b>	<b>34</b>	<b>34</b>	<b>34</b>	<b>0.0 %</b>

**Division: Sustainability and Resilience Officer**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 0	\$ 107,650	\$ 374,810	248.2 %
Operating Expenditures	0	42,350	63,350	49.6 %
<b>Total Operating</b>	<b>\$ 0</b>	<b>\$ 150,000</b>	<b>\$ 438,160</b>	<b>192.1 %</b>
Grants	\$ 0	\$ 0	\$ 75,000	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 75,000</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 0</b>	<b>\$ 150,000</b>	<b>\$ 513,160</b>	<b>242.1 %</b>
<b>Authorized Positions</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>n/a</b>



**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of  
**Other Offices**

The project under Innovation Lab Office is to purchase and renovate a new building for the Orange County Innovation Lab. There are no new projects budgeted under Other Offices for FY 2022-23. Unspent budget in FY 2021-22 for these projects will be rebudgeted to FY 2022-23 during the Annual Budget Amendment in January 2023.

Adopted  
FY 2022-23

Department Total \$ 0

**Funding Mechanism:**

Funding is derived from the Capital Projects Fund (1023).

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2023 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Other Offices</b>											
Innovation Lab Office											
0162											
	1023	OC Innovation Lab Building	0	2,000,000	0	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
		DIVISION SUBTOTAL	0	2,000,000	0	0	0	0	0	0	2,000,000
		DEPARTMENT SUBTOTAL	0	2,000,000	0	0	0	0	0	0	2,000,000
		<b>GRAND TOTAL</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>

Orange County

Other Offices

14 - 17

\* Prior Expenditures is calculated using 3 or 5 years.

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**

# TABLE OF CONTENTS

## OTHER APPROPRIATIONS

### OTHER APPROPRIATIONS

PROGRAM DESCRIPTION .....	15-3
BUDGET AND HIGHLIGHTS .....	15-4
– NON-DEPARTMENTAL TABLE .....	15-8
• AMERICAN RESCUE PLAN ACT FUNDS .....	15-9
• ARTS & SCIENCE AGENCIES .....	15-9
• CARES ACT FUNDS .....	15-9
• CHARTER REVIEW .....	15-10
• EAST CENTRAL FLORIDA REGIONAL PLANNING COUNCIL .....	15-10
• INTERFUND TRANSFERS .....	15-10
• LYNX .....	15-10
• METROPLAN .....	15-11
• NON-DEPARTMENTAL .....	15-11
• OBT CRIME PREVENTION DISTRICT .....	15-11
• RESERVES .....	15-12
• SUNRAIL .....	15-12

### OTHER COURT FUNDS

PROGRAM DESCRIPTIONS .....	15-13
BUDGET AND HIGHLIGHTS .....	15-15
• COURT FACILITIES .....	15-18
• COURT TECHNOLOGY .....	15-18
• JUVENILE COURT PROGRAMS .....	15-18
• LAW LIBRARY .....	15-19
• LEGAL AID PROGRAMS .....	15-19
• LOCAL COURT PROGRAMS .....	15-19
CAPITAL IMPROVEMENTS PROGRAM .....	15-21





## Other Appropriations

### Purpose Statement:

Other Appropriations is comprised of a variety of outside agencies and non-departmental budgets benefiting Orange County.

### Program Descriptions:

- The **Arts and Science Agencies** budget provides financial support to United Arts of Central Florida and the Orlando Science Center.
- Orange County’s charter, adopted in 1988, provides for a **Charter Review Commission (CRC)** to be appointed every four (4) years. Without a charter most of Orange County’s powers and responsibilities would be governed by provisions in the Florida Statutes, which apply to all non-charter counties in the state. The charter gives Orange County the ability to respond to a changing environment and meet local needs without legislative changes at the state level. The CRC is responsible for recommending revisions to Orange County’s home rule charter, which are then approved by the citizens through voter referendum.
- **East Central Florida Regional Planning Council** promotes cooperation among local units of government and provides for comprehensive planning in the East Central Florida region.
- **Interfund Transfers** are budgeted amounts transferred from one governmental accounting fund to another for services provided or for operational purposes.
- **LYNX** is the mobility services agency of Central Florida and provides public transportation services to the general public in Orlando, Florida metropolitan area of Orange County. LYNX provides an array of transportation services in the form of fixed-route bus services, door-to-door para-transit services in compliance with the American with Disabilities Act (ADA), carpool/vanpool services, school pool matching services, and community shuttle services to special events.
- **Metropolitan Planning Organization (MetroPlan)** assists local governments in the tri-county area with transportation planning. MetroPlan also sets priorities and determines how federal and state transportation dollars are spent in the region.
- **Non-Departmental – General Fund** represents a collection of centralized accounts for expenses that are of a countywide nature and do not relate to any one operating department. A summary of budgeted items for the Non-Departmental budget is included in this section.
- **Orange Blossom Trail (OBT) Crime Prevention District** was created during the 1998-99 fiscal year for the purpose of providing crime prevention programs



and services in the South Orange Blossom Trail corridor area. Programs include the Citizens’ Volunteer Patrol, Neighborhood Watch initiatives, and “area clean-ups” throughout the district that include claw truck and remote dumpsters, graffiti sign removal program, and demolition of dilapidated structures.

- **Reserves – General Fund** provides reserves for contingencies, catastrophic loss, and other undetermined needs as approved by the Orange County Board of County Commissioners.
- **SunRail** is a Central Florida passenger commuter rail system serving the tri-county area along with Volusia County. SunRail is funded by state and federal governments and counties it services.



## Department: Other Appropriations

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 12,379,129	\$ 9,071,198	\$ 10,540,871	16.2 %
Operating Expenditures	141,822,699	102,117,518	67,186,867	(34.2)%
Capital Outlay	6,883,517	1,913,332	0	(100.0)%
<b>Total Operating</b>	<b>\$ 161,085,345</b>	<b>\$ 113,102,048</b>	<b>\$ 77,727,738</b>	<b>(31.3)%</b>
Grants	\$ 22,735,127	\$ 53,630,942	\$ 3,463,862	(93.5)%
Reserves	0	100,391,856	97,476,688	(2.9)%
Other	74,503,413	80,680,959	99,104,652	22.8 %
<b>Total Non-Operating</b>	<b>\$ 97,238,541</b>	<b>\$ 234,703,757</b>	<b>\$ 200,045,202</b>	<b>(14.8)%</b>
<b>Department Total</b>	<b>\$ 258,323,886</b>	<b>\$ 347,805,805</b>	<b>\$ 277,772,940</b>	<b>(20.1)%</b>

### Expenditures by Division / Program

American Rescue Plan Funds	\$ 13,364,640	\$ 95,116,219	\$ 0	(100.0)%
Arts & Science Agencies	1,480,340	1,509,520	1,555,028	3.0 %
CARES Act Funds	101,598,203	1,152,481	0	(100.0)%
Charter Review	26,824	20,755	74,875	260.8 %
East Central Florida Regional Planning	289,552	295,648	304,564	3.0 %
Interfund Transfers	40,403,038	45,269,251	58,277,643	28.7 %
LYNX	55,564,736	54,590,239	62,113,600	13.8 %
MetroPlan	520,938	531,343	543,354	2.3 %
Non-Departmental	44,980,299	48,646,030	56,144,725	15.4 %
OBT Crime Prevention Fund	95,315	282,463	282,463	0.0%
Reserves - General Fund	0	100,391,856	97,476,688	(2.9)%
SunRail	0	0	1,000,000	n/a
<b>Department Total</b>	<b>\$ 258,323,886</b>	<b>\$ 347,805,805</b>	<b>\$ 277,772,940</b>	<b>(20.1)%</b>

### Funding Source Summary

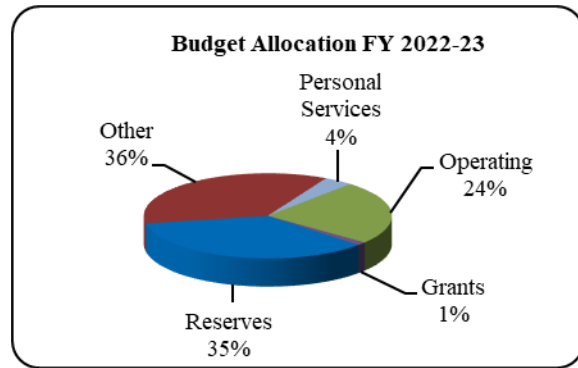
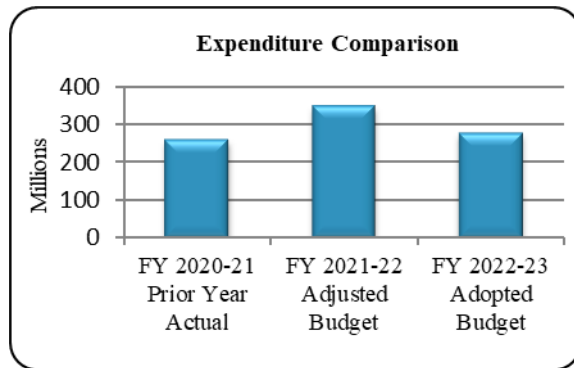
Special Revenue Funds	\$ 115,058,159	\$ 96,551,163	\$ 282,463	(99.7)%
General Fund and Sub Funds	143,265,727	251,254,642	277,490,477	10.4%
<b>Department Total</b>	<b>\$ 258,323,886</b>	<b>\$ 347,805,805</b>	<b>\$ 277,772,940</b>	<b>(20.1)%</b>

### Authorized Positions

	1	1	1	0.0%
--	---	---	---	------

## Other Appropriations

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The personal services budget within Non-Departmental includes \$9.5 million for other post employment benefits (OPEB) that, under Government Accounting Standards Board (GASB) Statement No. 45, requires the accrual of liabilities of other post employment benefits to occur over the working career of plan members rather than on a pay-as-you-go basis. Also, \$1.0 million has been included for estimated Health Saving Account costs for the medical benefits fund.

#### **Operating & Grants Expenses** –

**American Rescue Plan Act Funds** - On March 11, 2021, President Biden signed the \$1.9 trillion American Rescue Plan Act of 2021 (ARPA) to provide direct relief to Americans, contain the COVID-19 virus, and rescue the economy. Within ARPA contained an allocation of \$362 billion in state and local fiscal recovery funds to assist state and local governments in the recovery. Orange County’s direct allocation based on population is \$270.7 million. The first half of the ARPA funding has been received from the US Treasury in the amount of \$135.4 million. Orange County has received the second half of funding and was approved by the Board on August 9, 2022, to recognize and allocate the funding. Orange County’s plan focuses on bringing the COVID-19 pandemic under control; addressing the urgent needs of residents, families and neighborhoods hardest hit by the COVID-19 public health emergency; and making investments to provide economic recovery and rebuilding. Funding has been allocated into five (5) area of focus to include business assistance, social and community services, public health and safety, infrastructure projects, and revenue recovery that will be used to invest in areas that were heavily impacted by the pandemic.

The **Arts and Science Agencies** FY 2022-23 grant budget is \$1,555,028, a 3.0% increase from FY 2021-22 budget. The United Arts of Central Florida is budgeted at \$1,457,940, which is based on a \$1.00 per capita formula. The Orlando Science Center is budgeted at \$97,088 to provide operational and maintenance support, which is a 3.0% increase over FY 2021-22.

**CARES Act Funds** - In March of 2020, the passing of the CARES Act established the \$150 billion Coronavirus Relief Fund. The U.S. Department of Treasury made direct payments from the fund to eligible local governments and Orange County received a total of \$243 million. Orange County strategically allocated the direct funding into 12 major categories. Grants were given to small businesses for reimbursement of the cost of business interruption and to individuals and families impacted by the loss of income due to the COVID-19 pandemic. Funds were diverted to expense for the care for mental health and the homeless populations while also providing for food distribution and/or delivery to residents. Workforce support was provided to adversely impacted career seekers along with direct assistance to social service agencies through partnerships. In response to having Orange County employees working on direct services related to COVID-19, funding was diverted to payroll services and a large allocation was established to expense supplies and equipment for personnel protection such as sanitizing agents, face masks, thermometers, etc. Costs were also anticipated and budgeted for telecommuting technology costs to account for the many employees working from home to prevent the spread of the coronavirus. Funding was provided to public safety and healthcare workers performing duties directly in response to COVID-19 along with funding diverted to the Eviction Diversion Program created to assist Orange County’s most vulnerable tenants who are in imminent danger of eviction as a direct result of this pandemic. Municipalities and Constitutional Officers were able to receive reimbursement for COVID-19 expenses. Orange County has expensed 100% of this funding and has provided the final report to the US Treasury, closing out this fund.

The **Charter Review Commission** FY 2022-23 operating expense budget is \$74,875 in preparation for the next appointed committee in 2023. The committee is operational every four (4) years.

The **East Central Florida Regional Planning Council (ECFRPC)** FY 2022-23 assessment of \$304,564 for Orange County is based on a \$0.2089 per capita formula. The funding level increased due to an increase in Orange County population from 1,415,260 in 2020 to 1,457,940 in 2021, per the most recent Orange County estimated population.

**Interfund Transfers** are non-operating expenditures and are described under the “Other” category.

The **LYNX** FY 2022-23 contribution is budgeted at \$62,113,600, which is an increase of 13.8% or \$7,523,361 from the FY 2021-22 contribution of \$54,590,239 due to LYNX receiving one-time federal funding under the CARES Act and American Rescue Plan Act, as result of the coronavirus pandemic. Over the next several years, the funding partners operational contributions will increase as the one-time federal funding is exhausted. LYNX allocates costs to its funding partners according to its regional transportation model that distributes system costs by service hours to each of the participating counties.

The **MetroPlan** FY 2022-23 funding contribution is budgeted at \$543,354, which is an increase of 2.3% or \$12,011 from the FY 2021-22 funding level. The funding amount is calculated by formula using the most recent Orange County estimated population (less the cities of Apopka and Orlando) of 1,084,235 and applying an assessment of \$0.50 per capita.

The **Non-Departmental** operating expense and grants budget are described in detail on page 15-6.

The **OBT Crime Prevention Fund** FY 2022-23 operating expense budget is status quo. The OBT Neighborhood Improvement District receives funding from fines resulting from area arrests. The budget allows for more diverse crime prevention programs in the OBT area of Orange County.

The **SunRail** FY 2022-23 budget is \$1.0 million to cover potential transition costs for moving the operations from the Florida Department of Transportation to the Central Florida local government agencies in 2024.

**Reserves** – The FY 2022-23 Reserves-General Fund budget provides for the following reserves:

<u>General Fund</u>	<u>FY 2022-23</u>
Reserve for Contingency	\$72,476,688
Reserve - Catastrophic Loss	5,000,000
Restricted Reserves	<u>20,000,000</u>
 Total	 \$97,476,688

The General Fund reserves are budgeted at 7.7% of the General Fund budget for FY 2022-23. The following is a three-year comparison of the General Fund reserves as a percent of budget.

<u>Fiscal Year</u>	<u>Reserves as a Percentage of the General Fund Budget</u>	<u>Reserves Amount</u>
FY 2020-21 (Budget)	7.9%	\$93,083,095
FY 2021-22 (Current)	8.2%	\$100,391,856
FY 2022-23 (Adopted)	7.7%	\$97,476,688

**Other – Interfund Transfer** – The FY 2022-23 budget provides for the following transfers to other funds:

<u>Fund</u>	<u>FY 2022-23</u>	<u>Purpose</u>
International Drive CRA	\$24,232,200	Tax increment payments related directly to the taxable value of constituent properties.
Affordable Housing Trust	20,000,000	To provide direct funding for operations of the Affordable Housing Trust Fund.
Court Technology	3,771,079	To supplement recording fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Mosquito Control	3,091,722	To provide direct funding to the Mosquito Control Division for operations as required by Florida Statute 388.311.
Grants	3,540,000	To supplement grant funded salary positions, such as CINS/FINS (Children in Need of Services/Families in Need of Services), the Oaks Treatment Program and Head Start grants.
Local Court Programs	1,394,881	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Legal Aid Programs	1,140,748	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Orange County CRA (OBT)	831,900	Tax increment payments related directly to the taxable value of constituent properties.

Drug Abuse Trust Fund	120,900	To supplement the trust fund that provides payments for drug treatment programs at the Center for Drug Free Living.
Juvenile Court Programs	129,213	To supplement court fee revenue as the proposed budget for this program is greater than the amount of fees being collected.
Children and Family Svcs (CFS) Board Donations	25,000	To provide funding collected from the cell tower at the Michigan Street facility to support Great Oaks Village.
Total	<u>\$58,277,643</u>	

**Community Redevelopment Agency (CRA) Payments** – Florida Statutes Section 163.387(1) provides for the creation of redevelopment trust funds for individual communities. Monies allocated in these funds shall be used to finance or refinance any community redevelopment undertaken pursuant to the approved community redevelopment plan. There is \$40,580,512 budgeted for 12 CRAs under Non-Departmental (see page 15-5) for FY 2022-23. In addition, there are two (2) Orange County CRAs funded at \$24,344,805 for the International Drive CRA and the Orange County CRA (OBT). The total of the 14 CRA payments for FY 2022-23 is \$64,925,317. Payments are based on estimated incremental tax revenue related directly to the taxable value of constituent properties.

---

### FUNDING SOURCE HIGHLIGHTS

Funding for Other Appropriations is provided by the General Fund, Crime Prevention Fund (1243), CARES Act Coronavirus Relief Fund (5895), and American Rescue Plan Act of 2021 (5896).

## Non-Departmental

Budget Item	FY 2020-21	FY 2021-22	FY 2022-23	Percent Change
	Actual Expenditures	Budget as of 3/31/2022	Adopted Budget	
CRA - Apopka	332,770	415,193	480,990	15.8%
CRA - Eatonville	19,095	928,068	584,750	-37.0%
CRA - Maitland	1,413,069	1,525,287	1,721,771	12.9%
CRA - Ocoee	795,327	868,359	1,108,906	27.7%
CRA - Orlando Downtown I	11,006,589	11,297,141	13,993,120	23.9%
CRA - Orlando Downtown II	4,280,906	4,475,166	5,002,893	11.8%
CRA - Orlando I-4 Conroy Rd. III	3,504,887	3,685,865	4,254,492	15.4%
CRA - Orlando I-4 Republic IV	8,339,746	7,274,800	7,967,211	9.5%
CRA - Winter Garden I	499,181	570,536	669,862	17.4%
CRA - Winter Garden II	292,232	363,339	661,615	82.1%
CRA - Winter Park I	2,379,055	2,665,161	2,936,005	10.2%
CRA - Winter Park II	1,237,519	1,342,793	1,445,394	7.6%
<b>Subtotal of General Fund CRA's</b>	<b>\$ 34,100,376</b>	<b>\$ 35,411,708</b>	<b>\$ 40,827,009</b>	<b>15.3%</b>
Advertising - Non-Promotional	\$ 13,125	\$ 1,000	\$ 1,000	0.0%
African American Employee Network, Inc.	3,000	3,000	3,000	0.0%
Asian Pacific Committee	3,000	3,000	3,000	0.0%
Bank Charges - General Fund	786,652	795,000	850,000	6.9%
Benefits Fixed Costs - OPEB	7,615,479	8,497,186	9,452,693	11.2%
CPA Fees for Audits	359,251	485,000	485,000	0.0%
Florida Association of Counties	146,094	147,837	130,039	-12.0%
Graphics Reproduction Charges and Svs	31,216	15,000	32,000	113.3%
Hispanic Heritage Committee	3,000	3,000	3,000	0.0%
Law Enforcement Memorial Project	-	300,000	-	-100.0%
LGBTQ+ Employee Resources Group	-	3,000	3,000	0.0%
Martin Luther King Parade - South Apopka Ministerial Alliance	7,500	7,500	7,500	0.0%
Martin Luther King Parade - Town of Eatonville	-	7,684	7,684	0.0%
Martin Luther King Parade - Downtown Orlando	7,650	7,650	7,650	0.0%
Misc. Items and Studies	1,054,343	1,822,040	3,365,281	84.7%
National Association of Counties (NACo)	19,169	20,953	19,169	-8.5%
Oakland Nature Preserve	15,000	15,000	15,000	0.0%
Payments to Other Government Agencies	-	9,000	9,000	0.0%
Postage - Trim Notices	293,566	325,000	341,000	4.9%
Redistricting Committee	-	100,000	-	-100.0%
Solar and Energy Loan Fund Program (SELF)	-	75,000	-	-100.0%
Stormwater Taxes (Tax Collector)	144,950	140,000	140,000	0.0%
United Way Steering Committee	-	9,250	10,000	8.1%
Value Adjustment Board (VAB)	376,927	442,222	432,700	-2.2%
<b>Subtotal</b>	<b>\$ 10,879,923</b>	<b>\$ 13,234,322</b>	<b>\$ 15,317,716</b>	<b>15.7%</b>
<b>All Non-Departmental</b>	<b>\$ 44,980,299</b>	<b>\$ 48,646,030</b>	<b>\$ 56,144,725</b>	<b>15.4%</b>

## Division: American Rescue Plan Funds

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 0	\$ 73,572	\$ 0	(100.0)%
Operating Expenditures	12,040,890	41,842,378	0	(100.0)%
Capital Outlay	0	1,865,620	0	(100.0)%
<b>Total Operating</b>	<b>\$ 12,040,890</b>	<b>\$ 43,781,570</b>	<b>\$ 0</b>	<b>(100.0)%</b>
Grants	\$ 1,323,750	\$ 51,334,649	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 1,323,750</b>	<b>\$ 51,334,649</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 13,364,640</b>	<b>\$ 95,116,219</b>	<b>\$ 0</b>	<b>(100.0)%</b>

## Division: Arts & Science Agencies

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Grants	\$ 1,480,340	\$ 1,509,520	\$ 1,555,028	3.0 %
<b>Total Non-Operating</b>	<b>\$ 1,480,340</b>	<b>\$ 1,509,520</b>	<b>\$ 1,555,028</b>	<b>3.0 %</b>
<b>Total</b>	<b>\$ 1,480,340</b>	<b>\$ 1,509,520</b>	<b>\$ 1,555,028</b>	<b>3.0 %</b>

## Division: CARES Act Funds

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 3,841,912	\$ 0	\$ 0	0.0 %
Operating Expenditures	70,996,434	1,112,530	0	(100.0)%
Capital Outlay	6,867,970	37,012	0	(100.0)%
<b>Total Operating</b>	<b>\$ 81,706,316</b>	<b>\$ 1,149,542</b>	<b>\$ 0</b>	<b>(100.0)%</b>
Grants	\$ 19,891,887	\$ 2,939	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 19,891,887</b>	<b>\$ 2,939</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 101,598,203</b>	<b>\$ 1,152,481</b>	<b>\$ 0</b>	<b>(100.0)%</b>

## Division: Charter Review

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 0	\$ 0	\$ 26,925	n/a
Operating Expenditures	26,824	20,755	47,950	131.0 %
<b>Total Operating</b>	<b>\$ 26,824</b>	<b>\$ 20,755</b>	<b>\$ 74,875</b>	<b>260.8 %</b>
<b>Total</b>	<b>\$ 26,824</b>	<b>\$ 20,755</b>	<b>\$ 74,875</b>	<b>260.8 %</b>
<b>Authorized Positions</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0.0 %</b>

## Division: East Central Florida Regional Planning

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 289,552	\$ 295,648	\$ 304,564	3.0 %
<b>Total Operating</b>	<b>\$ 289,552</b>	<b>\$ 295,648</b>	<b>\$ 304,564</b>	<b>3.0 %</b>
<b>Total</b>	<b>\$ 289,552</b>	<b>\$ 295,648</b>	<b>\$ 304,564</b>	<b>3.0 %</b>

## Division: Interfund Transfers

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Other	\$ 40,403,038	\$ 45,269,251	\$ 58,277,643	28.7 %
<b>Total Non-Operating</b>	<b>\$ 40,403,038</b>	<b>\$ 45,269,251</b>	<b>\$ 58,277,643</b>	<b>28.7 %</b>
<b>Total</b>	<b>\$ 40,403,038</b>	<b>\$ 45,269,251</b>	<b>\$ 58,277,643</b>	<b>28.7 %</b>

## Division: LYNX

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 55,564,736	\$ 54,590,239	\$ 62,113,600	13.8 %
<b>Total Operating</b>	<b>\$ 55,564,736</b>	<b>\$ 54,590,239</b>	<b>\$ 62,113,600</b>	<b>13.8 %</b>
<b>Total</b>	<b>\$ 55,564,736</b>	<b>\$ 54,590,239</b>	<b>\$ 62,113,600</b>	<b>13.8 %</b>



**Division: MetroPlan**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Operating Expenditures	\$ 520,938	\$ 531,343	\$ 543,354	2.3 %
<b>Total Operating</b>	<b>\$ 520,938</b>	<b>\$ 531,343</b>	<b>\$ 543,354</b>	<b>2.3 %</b>
<b>Total</b>	<b>\$ 520,938</b>	<b>\$ 531,343</b>	<b>\$ 543,354</b>	<b>2.3 %</b>

**Division: Non-Departmental**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 8,537,217	\$ 8,997,186	\$ 10,513,506	16.9 %
Operating Expenditures	2,288,009	3,444,602	3,395,376	(1.4)%
Capital Outlay	15,547	8,700	0	(100.0)%
<b>Total Operating</b>	<b>\$ 10,840,773</b>	<b>\$ 12,450,488</b>	<b>\$ 13,908,882</b>	<b>11.7 %</b>
Grants	\$ 39,150	\$ 783,834	\$ 1,408,834	79.7 %
Other	34,100,376	35,411,708	40,827,009	15.3 %
<b>Total Non-Operating</b>	<b>\$ 34,139,526</b>	<b>\$ 36,195,542</b>	<b>\$ 42,235,843</b>	<b>16.7 %</b>
<b>Total</b>	<b>\$ 44,980,299</b>	<b>\$ 48,646,030</b>	<b>\$ 56,144,725</b>	<b>15.4 %</b>

**Division: OBT Crime Prevention Fund**

<b>Expenditures by Category</b>	<b>FY 2020 - 21 Actual</b>	<b>FY 2021 - 22 Budget as of 03/31/2022</b>	<b>FY 2022 - 23 Adopted Budget</b>	<b>Percent Change</b>
Personal Services	\$ 0	\$ 440	\$ 440	0.0 %
Operating Expenditures	95,315	280,023	282,023	0.7 %
Capital Outlay	0	2,000	0	(100.0)%
<b>Total Operating</b>	<b>\$ 95,315</b>	<b>\$ 282,463</b>	<b>\$ 282,463</b>	<b>0.0 %</b>
<b>Total</b>	<b>\$ 95,315</b>	<b>\$ 282,463</b>	<b>\$ 282,463</b>	<b>0.0 %</b>

## Division: Reserves - General Fund

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Reserves	\$ 0	\$ 100,391,856	\$ 97,476,688	(2.9)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 100,391,856</b>	<b>\$ 97,476,688</b>	<b>(2.9)%</b>
<b>Total</b>	<b>\$ 0</b>	<b>\$ 100,391,856</b>	<b>\$ 97,476,688</b>	<b>(2.9)%</b>

## Division: SunRail

Expenditures by Category	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Operating Expenditures	\$ 0	\$ 0	\$ 500,000	n/a
<b>Total Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 500,000</b>	<b>n/a</b>
Grants	\$ 0	\$ 0	\$ 500,000	n/a
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 500,000</b>	<b>n/a</b>
<b>Total</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 1,000,000</b>	<b>n/a</b>

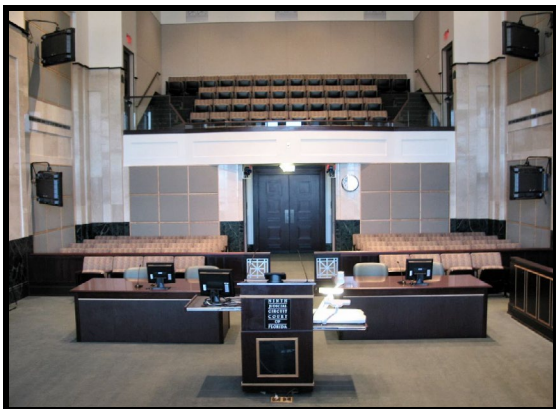
## Other Court Funds

### Purpose Statement:

Other Court Funds are budgets that fund programs and services that required by Article V, Revision 7. The budgets for Court Facilities and Court Technology programs help fund the facilities and technology needs of the courts. The Law Library, Juvenile Court, Legal Aid, and Local Court Programs help fund local court functions.

### Program Descriptions:

- The **Court Facilities Fund** program pays for court parking leases, courthouse facility maintenance, and capital facility improvements for the courts. It was originally established on June 15, 2004, when the Board of County Commissioners (BCC) passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective October 1, 2009, the ordinance was amended to increase the fee to \$30.
- The **Court Technology Fund** established on June 1, 2004, by Senate Bill 2962 pays for court-related information technology. The bill created a \$4 per page increase in recording fees to fund the technology needs of the State Attorneys, Public Defenders, Clerks, and the Circuit Courts. From the \$4 fee, \$2 is directed to the BCC to fund information technology for the court agencies. Of the remaining \$2.00, \$1.90 is directed to the Clerk's office for their court-related information technology needs and \$0.10 is set aside for a statewide case information system.



Courtroom 23 – Hi-Tech Courtroom

- The **Additional Court Costs Fund** was established on June 15, 2004, when the BCC passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is divided equally between four (4) programs as follows: 1) 25% of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local



requirements under Section 29.008 (2)(a)2, Florida Statutes; 2) 25% of the amount collected shall be allocated to assist counties in providing legal aid programs; 3) 25% of the amount collected shall be allocated to fund personnel and legal materials for the public as part of a law library; and, 4) 25% of the amount collected shall be used to support juvenile programs.

### Local Court Programs

- **Citizens' Dispute Resolution** – Orange County citizens may bring their disputes to the Orange County Bar Association for mediation, in an effort to reach a resolution of the dispute to which all parties agree. The program addresses matters such as landlord/tenant issues; recovery of money or property; neighborhood complaints; consumer disputes; and, some minor criminal issues.
- **Court Administration** - Court Administration serves Orange County community members and the judiciary of the Ninth Judicial Circuit Court by providing the necessary support programs for the daily operation and management of non-judicial court functions.
- **Court Care Center** - The Court Care Parenting Coordination program decreases conflict and promotes emotional stability among divorcing parents for the benefit of their children.
- **Court Resource Center** - Through the Court Resources and Information program, staff support Orange County community members and court users, as well as local media, by providing timely access to information and disseminating court information through the Ninth Judicial Circuit website, social media, and collateral materials.
- **Family Ties** - Family Ties is a court-operated program providing supervised visitation and monitored exchange of children with high conflict parents. The program provides a safe, secure, and comfortable environment for parent/child interactions and promoted proper parenting.

- **Seniors First (Guardianship Program)** - This program provides legal guardianship for elderly clients who have been legally declared unable to care for themselves. Lawyers and trained staff manage legal and medical affairs. Staff and volunteer caseworkers visit the clients on a regular basis to monitor their care and provide companionship.
- **Staff Attorney** - Staff attorneys provide integral support to the judiciary by researching legal issues and preparing memoranda on pretrial and trial issues that arise in all divisions of the court. They also assist the judges with other matters such as appeals, writs, post-conviction matters, and capital cases.



*Orange County Courthouse-Ninth Judicial Court of Florida*

#### ***Legal Aid Society***

- The primary purpose of the Legal Aid Society is to provide quality legal services for low-income residents, the working poor, children, and disadvantaged groups with special legal needs in Orange County, Florida. The program also assists in providing legal aid services to similarly situated residents of neighboring counties through an effective and fiscally sound program through the combined efforts of staff and pro bono attorneys.

#### ***Law Library***

- This program funds the Florida Agricultural and Mechanical University (FAMU) law library. Specifically, these funds help house and maintain law reference materials that include digests, American Jurisprudence 2ds, legal opinions, advisory opinions, law journals, Martindale-Hubbell directories, Reporters, United States Code Annotated, Citations, Law Weeklies, Law Reviews, Rules of Court, Codes, Florida Cases, Supplements, Florida Statutes, Laws of Florida, Statutes Annotated, and Florida Jurisprudence 2ds.

#### ***Juvenile Court Programs***

- **Juvenile Drug Court** - The Juvenile Intervention Services addresses drug abuse problems and mental health issues in non-violent youth offenders. The program provides identification, evaluation, case management and placement of substance abusing offenders in appropriate treatment to keep them from entering the formal criminal justice system.
- **Neighborhood Restorative Justice** - A diversionary program primarily for first time misdemeanor juvenile offenders, the Neighborhood Restorative Justice program diverts less serious crimes from the juvenile courts while also empowering victims and community members by inviting them to play a key role in the administration of justice. Juvenile offenders are required to take responsibility for their crimes and make reparations.

## Department: Other Court Funds

### Expenditures by Category

	FY 2020 - 21 Actual	FY 2021 - 22 Budget as of 03/31/2022	FY 2022 - 23 Adopted Budget	Percent Change
Personal Services	\$ 3,002,975	\$ 3,515,975	\$ 3,824,095	8.8 %
Operating Expenditures	6,699,973	9,966,290	9,196,724	(7.7)%
Capital Outlay	677,266	1,333,656	978,850	(26.6)%
<b>Total Operating</b>	<b>\$ 10,380,214</b>	<b>\$ 14,815,921</b>	<b>\$ 13,999,669</b>	<b>(5.5)%</b>
Capital Improvements	\$ 202,879	\$ 1,094,189	\$ 249,105	(77.2)%
Debt Service	0	0	876,597	n/a
Grants	1,728,710	1,774,001	1,814,249	2.3 %
Reserves	0	1,865,836	1,409,306	(24.5)%
Other	0	84,174	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 1,931,589</b>	<b>\$ 4,818,200</b>	<b>\$ 4,349,257</b>	<b>(9.7)%</b>
<b>Department Total</b>	<b>\$ 12,311,803</b>	<b>\$ 19,634,121</b>	<b>\$ 18,348,926</b>	<b>(6.5)%</b>

### Expenditures by Division / Program

Court Facilities	\$ 4,340,356	\$ 8,519,058	\$ 7,820,500	(8.2)%
Court Technology	5,052,603	7,568,304	7,005,829	(7.4)%
Juvenile Court Programs	167,767	461,684	320,163	(30.7)%
Law Library	238,707	283,998	285,475	0.5 %
Legal Aid Programs	1,292,357	1,292,357	1,331,128	3.0 %
Local Court Programs	1,220,014	1,508,720	1,585,831	5.1 %
<b>Department Total</b>	<b>\$ 12,311,803</b>	<b>\$ 19,634,121</b>	<b>\$ 18,348,926</b>	<b>(6.5)%</b>

### Funding Source Summary

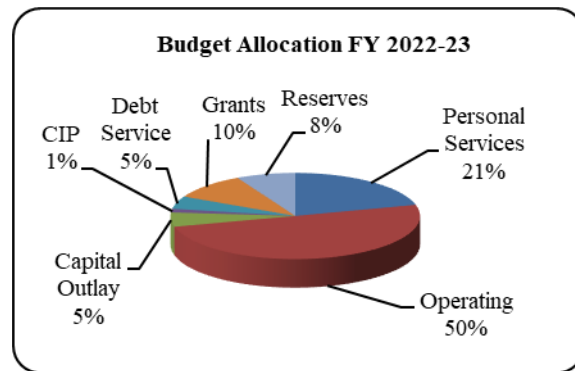
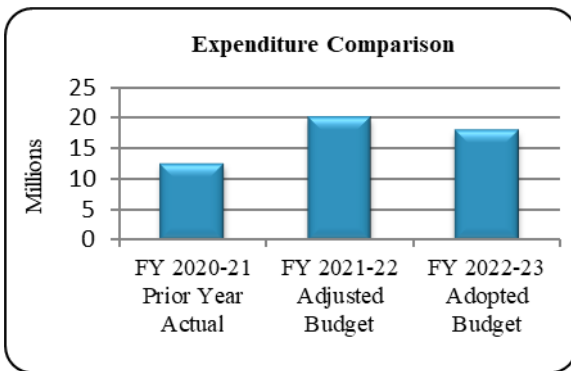
Special Revenue Funds	\$ 12,311,803	\$ 19,634,121	\$ 18,348,926	(6.5)%
<b>Department Total</b>	<b>\$ 12,311,803</b>	<b>\$ 19,634,121</b>	<b>\$ 18,348,926</b>	<b>(6.5)%</b>

### Authorized Positions

	38	39	39	0.0%
--	----	----	----	------

## Other Court Funds

### EXPENDITURE HIGHLIGHTS



**Personal Services** – The FY 2022-23 personal services budget includes a 4.0% salary increase for non-bargaining employees. The Florida Retirement System (FRS) rates were budgeted at amounts approved by the State Legislature for employer retirement contributions. The budget for employer health insurance contributions increased from \$15,400 to \$16,500 per employee to cover medical cost increases.

**Operating Expenses** – The FY 2022-23 operating expenses budget decreased by 7.7% or \$769,566 from the FY 2021-22 budget mainly due to operating rollovers in Court Facilities and Court Technology that occurred in the prior fiscal year. Also, there was a reclassification of lease expenses as a result of the Government Accounting Standards Board (GASB) Statement No. 87 Lease Accounting that now are shown under the Debt Service category.

**Capital Outlay** – The FY 2022-23 capital outlay budget decreased 26.6% or \$354,806 from the FY 2021-22 budget. The decrease is attributed mainly to funding requests for one-time purchases for software in FY 2021-22 for Court Technology.

**Capital Improvements** – The FY 2022-23 capital improvements budget decreased by 77.2% or \$845,084 from the FY 2021-22 budget. Unspent budget in FY 2021-22 for Court Facilities and Court Technology projects will be rebudgeted to FY 2022-23 during the Annual Budget Amendment in January 2023. Please refer to the detailed Capital Improvements Program section of this document for a complete listing of projects.

**Debt Service** – The FY 2022-23 debt service budget of \$876,597 is for the annual principal and interest expenses on leases for the Winter Park Traffic Court, Clerk of Court Records Warehouse, Mediation Court, and Courthouse Parking Garage.

**Grants/Services** – The FY 2022-23 grants/services budget increased by 2.3% or \$40,248 from the FY 2021-22 budget and includes funding that Orange County provides to the following organizations: Orange County Bar Association for the Legal Aid Society in the amount of \$1,331,128; Citizens Dispute Resolution in the amount of \$102,228; Seniors First Guardianship Program in the amount of \$95,418; and, Florida Agricultural and Mechanical University (FAMU) for the Law Library in the amount of \$285,475.

**Reserves** – The FY 2022-23 reserves budget of \$1.4 million is for the Court Facilities Fund.

**Other** – The FY 2022-23 other category budget is zero and the FY 2021-22 budget is for an interfund transfer to Local Court Programs from Juvenile Court Programs of unspent funds at the close of the prior fiscal year.

### FUNDING SOURCE HIGHLIGHTS

The Special Revenue Funds under the court funds consist of the Court Facilities Fund, Court Technology Fund, and Additional Court Costs funds. The General Fund provides \$6.4 million through an interfund transfer to the court funds to cover expenses due to the lack of revenue generated from some of the funds.

The Court Facilities Fund was established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$15 charge on civil and criminal traffic infractions in order to fund court facilities. Effective November 1, 2009, the BCC amended the ordinance and code to increase the surcharge to \$30 for non-criminal traffic infractions and criminal violations as described in the governing statutes.

The Court Technology Fund was established on June 1, 2004 by Senate Bill 2962, which created a \$4 per page increase in recording fees to fund the court-related information technology needs of the state attorneys, public defenders, clerks, and the courts. Of the \$4 fee, \$2 is directed to the Board of County Commissioners to fund information technology for the courts, state

attorneys, and public defenders. Of the balance, \$1.90 is directed to the clerks for their court-related information technology needs; and, \$0.10 is set aside for a statewide case management information system.

The Additional Court Costs funds were established on June 15, 2004, when the Board of County Commissioners passed an ordinance to impose a \$65 court fee when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of this state. The \$65 is split between four (4) programs:

1. Twenty-five percent (25%) of the amount collected shall be allocated to fund innovations to supplement state funding for the elements of the state court system identified in Section 29.004, Florida Statutes, and county funding for local requirements under Section 29.008(2)(a)2, Florida Statutes.
2. Twenty-five percent (25%) of the amount collected shall be allocated to assist counties in legal aid programs.
3. Twenty-five percent (25%) of the amount collected shall be allocated to fund personnel and legal materials of the public as part of a law library.
4. Twenty-five percent (25%) of the amount collected shall be used to support juvenile programs.

## Division: Court Facilities

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Operating Expenditures	\$ 4,225,933	\$ 6,330,811	\$ 5,234,597	(17.3)%
Capital Outlay	27,742	61,814	120,000	94.1 %
<b>Total Operating</b>	<b>\$ 4,253,675</b>	<b>\$ 6,392,625</b>	<b>\$ 5,354,597</b>	<b>(16.2)%</b>
Capital Improvements	\$ 86,681	\$ 344,771	\$ 180,000	(47.8)%
Debt Service	0	0	876,597	n/a
Reserves	0	1,781,662	1,409,306	(20.9)%
<b>Total Non-Operating</b>	<b>\$ 86,681</b>	<b>\$ 2,126,433</b>	<b>\$ 2,465,903</b>	<b>16.0 %</b>
<b>Total</b>	<b>\$ 4,340,356</b>	<b>\$ 8,519,058</b>	<b>\$ 7,820,500</b>	<b>(8.2)%</b>

## Division: Court Technology

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 1,830,246	\$ 2,183,661	\$ 2,321,576	6.3 %
Operating Expenditures	2,456,635	3,363,383	3,756,298	11.7 %
Capital Outlay	649,524	1,271,842	858,850	(32.5)%
<b>Total Operating</b>	<b>\$ 4,936,405</b>	<b>\$ 6,818,886</b>	<b>\$ 6,936,724</b>	<b>1.7 %</b>
Capital Improvements	\$ 116,198	\$ 749,418	\$ 69,105	(90.8)%
<b>Total Non-Operating</b>	<b>\$ 116,198</b>	<b>\$ 749,418</b>	<b>\$ 69,105</b>	<b>(90.8)%</b>
<b>Total</b>	<b>\$ 5,052,603</b>	<b>\$ 7,568,304</b>	<b>\$ 7,005,829</b>	<b>(7.4)%</b>
<b>Authorized Positions</b>	<b>21</b>	<b>21</b>	<b>21</b>	<b>0.0 %</b>

## Division: Juvenile Court Programs

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 173,663	\$ 214,565	\$ 226,683	5.6 %
Operating Expenditures	(5,896)	162,945	93,480	(42.6)%
<b>Total Operating</b>	<b>\$ 167,767</b>	<b>\$ 377,510</b>	<b>\$ 320,163</b>	<b>(15.2)%</b>
Other	\$ 0	\$ 84,174	\$ 0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 0</b>	<b>\$ 84,174</b>	<b>\$ 0</b>	<b>(100.0)%</b>
<b>Total</b>	<b>\$ 167,767</b>	<b>\$ 461,684</b>	<b>\$ 320,163</b>	<b>(30.7)%</b>
<b>Authorized Positions</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>0.0 %</b>



### Division: Law Library

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Grants	\$ 238,707	\$ 283,998	\$ 285,475	0.5 %
<b>Total Non-Operating</b>	<b>\$ 238,707</b>	<b>\$ 283,998</b>	<b>\$ 285,475</b>	<b>0.5 %</b>
<b>Total</b>	<b>\$ 238,707</b>	<b>\$ 283,998</b>	<b>\$ 285,475</b>	<b>0.5 %</b>

### Division: Legal Aid Programs

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Grants	\$ 1,292,357	\$ 1,292,357	\$ 1,331,128	3.0 %
<b>Total Non-Operating</b>	<b>\$ 1,292,357</b>	<b>\$ 1,292,357</b>	<b>\$ 1,331,128</b>	<b>3.0 %</b>
<b>Total</b>	<b>\$ 1,292,357</b>	<b>\$ 1,292,357</b>	<b>\$ 1,331,128</b>	<b>3.0 %</b>
	0	0	0	0.0 %

### Division: Local Court Programs

Expenditures by Category	FY 2020 - 21	FY 2021 - 22	FY 2022 - 23	Percent Change
	Actual	Budget as of 03/31/2022	Adopted Budget	
Personal Services	\$ 999,066	\$ 1,117,749	\$ 1,275,836	14.1 %
Operating Expenditures	23,301	109,151	112,349	2.9 %
<b>Total Operating</b>	<b>\$ 1,022,368</b>	<b>\$ 1,226,900</b>	<b>\$ 1,388,185</b>	<b>13.1 %</b>
Grants	\$ 197,646	\$ 197,646	\$ 197,646	0.0 %
Reserves	0	84,174	0	(100.0)%
<b>Total Non-Operating</b>	<b>\$ 197,646</b>	<b>\$ 281,820</b>	<b>\$ 197,646</b>	<b>(29.9)%</b>
<b>Total</b>	<b>\$ 1,220,014</b>	<b>\$ 1,508,720</b>	<b>\$ 1,585,831</b>	<b>5.1 %</b>
<b>Authorized Positions</b>	<b>14</b>	<b>15</b>	<b>15</b>	<b>0.0 %</b>



**Fiscal Year  
2022-23**

**CAPITAL IMPROVEMENTS PROGRAM**

Projects under the direction of  
**Other Court Funds**

The projects under Court Facilities are for minor improvements/renovations at the Courthouse and State Attorney Grand Jury Room and the project under Court Technology is for the State Attorney Modernization.

	Adopted <u>FY 2022-23</u>
Court Facilities	\$ 180,000
Court Technology	<u>69,105</u>
Department Total	\$ 249,105

**Funding Mechanism:**

The 5-Year Adopted CIP – by Department/Division report following this page utilizes figures as of 8/31/2022 for the FY 2022-23 budget rather than as of 3/31/2022 to accurately reflect Total Project Costs approved by the Board of County Commissioners.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Other Appropriations

15 - 22

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b><u>Other Court Funds</u></b>											
Court Facilities											
0892	1248	State Attorney Grand Jury Room	142,497	49,148	0	0	0	0	0	0	191,645
		<b>Org Subtotal</b>	<b>142,497</b>	<b>49,148</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>191,645</b>
2066	1248	Courthouse Bird Deterrent	267,494	7,775	0	0	0	0	0	0	275,269
		<b>Org Subtotal</b>	<b>267,494</b>	<b>7,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>275,269</b>
2069	1248	Courthouse Dewatering System	50,190	287,848	180,000	0	0	0	0	0	518,038
		<b>Org Subtotal</b>	<b>50,190</b>	<b>287,848</b>	<b>180,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>518,038</b>
		DIVISION SUBTOTAL	460,181	344,771	180,000	0	0	0	0	0	984,952
Court Technology											
0861	1247	State Attorney Tech Modernization	116,198	749,418	69,105	0	0	0	0	0	934,721
		<b>Org Subtotal</b>	<b>116,198</b>	<b>749,418</b>	<b>69,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>934,721</b>
		DIVISION SUBTOTAL	116,198	749,418	69,105	0	0	0	0	0	934,721
		DEPARTMENT SUBTOTAL	576,379	1,094,189	249,105	0	0	0	0	0	1,919,673
		<b>GRAND TOTAL</b>	<b>576,379</b>	<b>1,094,189</b>	<b>249,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,919,673</b>

\* Prior Expenditures is calculated using 3 or 5 years.

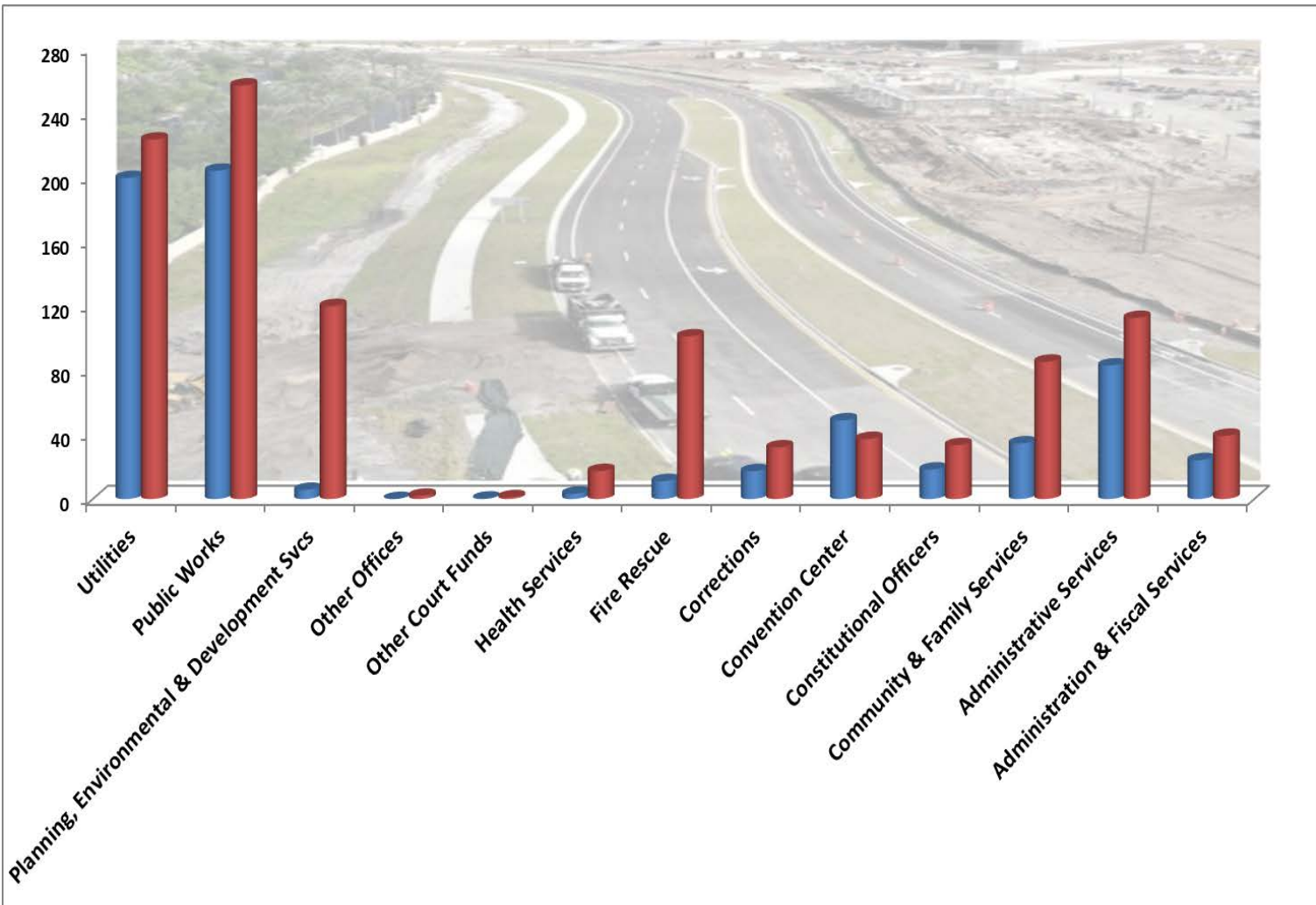
# TABLE OF CONTENTS

## **CAPITAL IMPROVEMENTS PROGRAM**

GRAPH – FY 2022-23 VS. FY 2021-22 BUDGETED EXPENDITURES .....	16-3
CAPITAL IMPROVEMENTS PLAN SUMMARY .....	16-4
PURPOSE OF THE CAPITAL IMPROVEMENTS BUDGET & PROGRAM .....	16-6
CAPITAL IMPROVEMENT PROJECT COMMON QUESTIONS & ANSWERS .....	16-6
ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES .....	16-7
IDENTIFYING PROJECTS - PUBLIC PARTICIPATION/CITIZEN ASSISTANCE.....	16-8
POTENTIAL REVENUE SOURCES .....	16-9
AMENDING THE CAPITAL IMPROVEMENTS BUDGET & PROGRAM .....	16-11
TOTAL PROJECT COST CALCULATION .....	16-12
CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET .....	16-13
FY 2022-23 THRU FY 2026-27 CAPITAL IMPROVEMENT PROJECTS BY DEPT/DIVISION.....	16-15



## CAPITAL IMPROVEMENTS PROGRAM BUDGETED EXPENDITURES BY DEPARTMENT



\$'s in Millions

■ FY 22-23   
 ■ FY 21-22

### Total Capital Improvements Budget

**FY 22-23:** \$649,541,993

**FY 21-22:** \$1,063,291,345

## CAPITAL IMPROVEMENTS PLAN SUMMARY

---

---

The FY 2023-2027 Capital Improvements Plan (CIP) is presented in this section. The CIP includes funding for a diverse set of projects. Those projects touch everything from renovations of existing facilities to the construction of new roadways. Annual funding for new projects is limited and all requests are prioritized and scrutinized before being included in the CIP.

The adopted CIP contains 29 new projects with costs totaling an estimated \$100.8 million over the next five (5) years. Some of these new projects include:

- **Medical Examiner - \$22.0 million (Capital Projects Fund)**  
Project funds will be used to design and construct an expansion to the current facility to accommodate increased staffing and workload. Will be working with Osceola County to negotiate an agreement for them to cover a portion of the cost.
- **Corrections Training Facility - \$15.0 million (Capital Projects Fund)**  
Project funds will be used to design and construct a training facility to be used for agency trainings and since the facility will be located off the secure section of the corrections facility, will allow for outside agency use for conference and training opportunities.
- **Community Center Projects within Community Action Division - \$10.1 million (Capital Projects Fund)**
  - *Multi-Cultural Center Phase IV - \$5.0 million*  
Project funds will be used to design and construct a new senior center as part of the overall building plan in District 6.
  - *Community Center Security Upgrades - \$2.5 million*  
Project funds will be used to design and construct safety and security upgrades to seven (7) centers.
  - *John Bridges Community Center - \$1.6 million*  
Project funds will be used to design and construct a permanent structure that will offer more space, a reception area, multipurpose room for touch down offices and/conference seating, and security.
  - *Community Center- \$1.0 million*  
Project funds will be used to purchase land for a community center in District 3.
- **Horizon Medical Clinic Expansion - \$7.0 million (Capital Projects Fund)**  
Project funds will be used to design and construct additional space for lab and treatment rooms and to add a secure entry and exit for staff and inmates. The facility will house 23 staff for a consolidated and cross functioning medical, dental, and clinical support capacity.
- **Lake Ellenor Community Park - \$5.8 million (Parks Impact Fees Fund)**  
Project funds will be used to construct a community park in partnership with University of Central Florida on a lease agreement for the development and maintenance of a 23-acre property located in District 3.
- **Morgran Community Park - \$5.8 million (Parks Impact Fees Fund)**  
Project funds will be used to construct a community park, as part of the Morgran Planned Development, which provided 20-acres of parkland in District 4.
- **Orlo Vista Parks Masterplan Project - \$3.4 million (Parks Fund)**  
Project funds will be used to restructure the outdated park, as the current park was built in 1978, use more economical and user-friendly materials, and create a well-rounded park, to now include athletic fields.
- **Sheriff's Office Renovation/Improvement Projects - \$3.3 million (Capital Projects Fund)**  
Project funds will be used to renovate and upgrade the Criminal Investigation Division office, a total project cost of \$2.1 million, the Sector 4 substation for a total project cost of \$125,000, and to renovate and relocate the Mobile Video System Unit's Office for a total project cost of \$100,000. Security upgrades for Central Operations parking facility, to include fencing and other site improvements, for a total project cost of \$1.0 million.
- **Corrections Video Visitation Enclosure - \$1.8 million (Capital Projects Fund)**  
Project funds will be used to design and construct the enclosure of the video visitation facility for screening and waiting areas.



- **Waterleigh Park (North) - \$1.5 million (Parks Fund)**  
Project funds will be used to construct a neighborhood park, as part of Horizon West Villages Development Plan in District 1. Need was determined based on residential and elementary schools erected nearby in recent years.
- **Clerk of Courts Renovations - \$830,000 (Capital Projects Fund)**  
Project funds will be used to assess, design and construct office renovations of the 50-year-old restrooms, which will also bring it up to date with the Americans with Disabilities Act (ADA) compliance and will add security doors between open access areas and the back-office part of the Clerk's office.

The reports that follow detail Orange County's comprehensive Capital Improvements Plan. Available funding has been identified for all project budgets falling within the plan's five-year timeframe (FY 2023-2027). Approved FY 2022-23 budgets displayed on the CIP reports are as of 8/31/2022.

## PURPOSE OF THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET

---

---

The Capital Improvements Program and Budget provides the means through which Orange County Government takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet its service and facility needs. The capital budgeting process is designed to achieve the following results:

- Consolidating and coordinating the various department requests with the goal of reducing unnecessary delays, and coordinating the individual improvement programs of the departments;
- Establishing a system of procedures and priorities by which each proposal can be evaluated in terms of the public need, the comprehensive planning of the area, the interrelationship of projects, and cost requirements;
- Scheduling the proposals over an extended period whereby the Capital Improvements Program can be achieved; and,
- Anticipating needed projects and relating them to existing and projected fiscal capacity.

## CAPITAL IMPROVEMENTS PROJECT DEFINITIONS AND QUESTIONS

---

---

1. **What is a Capital Improvements Project (CIP)?**

Any governmental expenditure for the construction, installation, and/or renovation of facilities that are expected to be in service for at least 10 years. Capital projects are relatively large scale, non-recurring projects that may require multi-year financing. Expenditures that meet these criteria and are in excess of \$25,000 should be included in Orange County's Capital Improvements Program.

2. **What type of costs are included in a CIP?**

All design and construction costs and any other costs associated with preparing a facility for use are included in the project.

3. **What is an encumbrance?**

The commitment of funds to purchase an item or service. An encumbrance is generated when a purchase order or release order is issued. Encumbered but unspent funds are rolled from one fiscal year to the next.

4. **What is a carry-over or rebudget?**

A carry-over or rebudget is unspent project funding from a fiscal year that needs to be moved to the new fiscal year or future years to maintain total project cost.

5. **What happens if a department is not able to expend/encumber funds by year-end that were approved in the budget for that fiscal year?**

Any approved CIP project funding that was not expended or encumbered in the prior fiscal year can be rebudgeted during the annual budget amendment. This annual amendment occurs in January of every fiscal year.

Some departments customarily forecast what will not be expended/encumbered during the current fiscal year and budget the unexpended funds estimate in a "reserve for future capital outlay" or "provision for rebudgets" account. This account will allow the department access to funding through a CIP Amendment executed in the new fiscal year before the actual budget reconciliation is done during the annual budget amendment in January.

6. **How much money/funds are available for projects?**

Available funds are determined annually and are based on anticipated tax revenue and financing plans.

7. **What is the process for amending a CIP budget?**

Any change to a CIP project that impacts the total cost of the project or includes a transfer from a reserve account requires a CIP Amendment and Board of County Commissioners (BCC) approval. Changes that simply move funding from one year to another, due to timing, do not require BCC approval.

8. **How are operating expenditures associated with a CIP handled?**

When a new CIP is requested, all costs, including future operating impacts are evaluated. Once the project is completed and operational, the operating and maintenance costs must be funded with operating revenues. Departments include in their budgets the operating expenses that are needed when the capital project is completed and becomes operational.

9. **If a project won't begin for three (3) years, would it be included in the Five-Year CIP?**

Yes, all projects that will need some funding within the next five (5) years are included in the Five-Year CIP. If projects/costs are known beyond the five-year period, they should also be submitted as future cost needs. These future cost estimates can then be included in long-term funding models.

---

---

## **ORANGE COUNTY CAPITAL IMPROVEMENTS BUDGET POLICIES**

---

---

As adopted by the Board of County Commissioners in July 1991 and as subsequently amended:

- All Orange County capital improvements will be made substantially in accordance with the adopted Capital Improvements Program, and as outlined in the Comprehensive Policy Plan.
- Orange County will develop a multi-year plan for capital improvements and update it annually.
- Orange County will enact an annual Capital Improvements Budget based on the multi-year Capital Improvements Program. Future capital improvements expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital improvements budget projections.
- Orange County will coordinate development of the Capital Improvements Budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.
- Orange County will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvements Program and Orange County priorities, and only when operating and maintenance costs have been included in operating budget forecasts.
- Orange County will attempt to maintain all its assets at a level adequate to protect the county's capital investment, and to minimize future maintenance and replacement costs. The maintenance of existing assets is the county's primary capital expenditure consideration.
- Orange County will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection, a maintenance and replacement schedule will be developed and followed.
- Orange County will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.
- Orange County will determine the least costly financing method for all new projects.
- Project requests will be reviewed, and department priorities analyzed by the County Mayor/County Administrator after review by Office of Management and Budget.
- The Capital Improvements Budget will be adopted and incorporated into the annual Orange County Budget.
- The Orange County Capital Improvements Program for each five-year period is approved by the Board of County Commissioners, and the annual CIP budget is adopted by resolution. Deviations from the total cost of the adopted Capital Improvements Budget will require approval by the Board of County Commissioners.

## IDENTIFYING PROJECTS - PUBLIC PARTICIPATION/CITIZEN ASSISTANCE

---

---

The preparation of a Capital Improvements Budget involves the determination of specific capital improvement projects needed to upgrade inadequate existing facilities, and the identification of facilities, which will be needed to accommodate future growth and development in the community. To accomplish this task, citizen input is solicited throughout the budget cycle. The following is a summary of the citizen input received throughout the year:

**Community Development** - A federally mandated Advisory Board meets monthly. Citizens and non-profit organizations may request funding of specific proposals. Neighborhood meetings are held throughout the year for obtaining public input. The primary responsibility of this board is to conduct studies, hold hearings, and make recommendations to the Board of County Commissioners regarding the Federal Housing and Community Development Act of 1974 and subsequent federal regulation.

**Parks and Recreation** - Citizens have access to monthly Parks Advisory Board meetings and can, through this medium, propose specific parks projects for approval.

**Public Works and Development** - Public participation at all growth management, zoning, and development review meetings is encouraged. Although these meetings may not result in specific proposals for capital improvements, they do relate to growth and development, which often trigger the requirement for capital improvements. For each major project, a community meeting is held in the affected area in order to provide citizens with a forum for expression of concerns. Projects are then reviewed by the appropriate advisory board and then submitted to the Board of County Commissioners for approval.

The public is encouraged to attend the budget public hearings of the Board of County Commissioners and other community meetings to provide input into the Capital Improvements Program.

## POTENTIAL REVENUE SOURCES

---

The following are potential sources of revenue for capital improvements. If the source of funding is restricted for particular items/departments, these restrictions are indicated. The list is not comprehensive.

<b>Source of Funding</b>	<b>Restrictions</b>
Transportation Trust Fund 1002	Restricted for use by the Public Works Department for transportation operating costs and infrastructure needs.
Constitutional (2nd) Gas Tax Fund 1003	Restricted for use by the Public Works Department, further restricted for use by F.S. 206.411, F.S. 206.47, F.S. 335.075, and F.S. 336.41.
Local Option Gas Tax Fund 1004	Restricted for use by the Public Works Department; further tax restricted for use on county roads by County Ordinances 83-26, 83-39, 85-22, 85-28, and F.S. 336.025.
Fire Rescue Services Fund 1009	Restricted for use by the Fire Rescue Department for operating costs, equipment acquisition, and infrastructure needs.
Capital Projects Fund 1023	Restricted for use for a variety of infrastructure and miscellaneous capital needs.
Tree Replacement Trust Fund 1029	Restricted for use for the purchase and/or planting of trees/landscaping for community enhancement.
Transportation Impact Funds 1031-1034	Restricted for use by the Public Works Department for growth related road construction needs.
Fire Impact Fee Fund 1046	Restricted for use by the Fire Rescue Department for growth related capital equipment and structures.
Law Enforcement Impact Fee Fund 1035	Restricted for use by the Sheriff's Office for growth related capital equipment and structures.
Parks Fund Fund 1050	Restricted for use by the Parks and Recreation Division to fund capital projects and operations related to parks.
International Drive Community Redevelopment Area (I-Drive CRA) Fund 1246	Restricted for use for certain blighted conditions identified, including transportation in the CRA surrounding International Drive.

## POTENTIAL REVENUE SOURCES (CONTINUED)

---

---

### Sources of Funding

Technology Fund  
Fund 1247

Facilities Fund  
Fund 1248

Parks & Recreation Impact Fee  
Fund 1265

Solid Waste  
Fund 4410

Water and Wastewater  
Fund 4420

Convention Center  
Fund 4430

Fleet Management  
Fund 5530

American Rescue Plan Act (ARPA)  
Fund 5896

Community Development  
(CD Block Grant)  
Grant-in-Aid Fund 7702

### Restrictions

Restricted for use by the County Courts for its technology needs. Created under the provisions of Article V, revision 7.

Restricted for use by the County Courts for its facilities needs. Created under the provisions of Article V, revision 7.

Restricted for use by the Parks and Recreation Division for growth related capital expenditures.

Restricted for use by the Solid Waste Division; further restricted by bond covenants.

Restricted for use by the Water and Water Reclamation Divisions; further restricted by bond covenants.

Restricted for use by the Convention Center for expansion of the existing facility and renovations and improvements to existing facilities.

Restricted for use by the Fleet Management Division to fund capital projects and operations.

Restricted for use of various response, mitigation, assistance, and recovery investments based on criteria established by the U.S. Department of Treasury, as approved by the Board of County Commissioners.

Restricted to those projects meeting the criteria established by the Department of Housing and Urban Development, as approved by the Community Development Advisory Board and the Board of County Commissioners.

## **AMENDING THE CAPITAL IMPROVEMENTS PROGRAM & BUDGET**

---

---

Conditions may arise during the fiscal year, which make it necessary to amend the adopted Capital Improvements Program and Budget to meet an unforeseen need. A procedure has been established to provide for the orderly submittal and evaluation of each requested amendment.

The Capital Improvements Budget Policies, adopted by the Board of County Commissioners in July 1991, require that all capital improvements projects be in accordance with the adopted Capital Improvements Program. Amendments to the list of projects as adopted by the Board of County Commissioners in the Capital Improvements Program are approved by the Board of County Commissioners in a manner like the procedure now in use for approval of change orders to contracts. An amendment to the Capital Improvements Program and Budget is required if any of the following conditions arise:

- The project is not a part of the program adopted as the Capital Improvements Program and Budget;
- The project is deleted from the adopted Capital Improvements Program and Budget;
- Project costs increase from those identified in the adopted Capital Improvements Program and Budget;
- The proposed method of financing the project is different from that indicated in the Capital Improvements Program and Budget; and,
- The basic content and emphasis of the project is different from that indicated in the Capital Improvements Program and Budget.

## TOTAL PROJECT COST CALCULATION

Orange County's Capital Improvements Program is a five-year view of anticipated capital projects. As a result, the total project cost for each project in the program has been identified. The following table is the calculation of the total project cost for a specific project in the program.

Categories	Summation
Actual Expenditures Prior Years *	+
Approved (Past Modified) Budget FY 2021-22	+
Adopted Budget FY 2022-23	+
Proposed Budget FY 2023-24	+
Proposed Budget FY 2024-25	+
Proposed Budget FY 2025-26	+
Proposed Budget FY 2026-27	+
Proposed Budget Future (Future Requirements) *	+
<b>Result</b>	<b>Total Project Cost</b>

*\* On-going projects, like facilities improvements, that are made up of many small projects and require continuous funding as needs assessments are updated go back only three (3) years of actual expenditures for prior years and no future requirements are included in the total project cost calculation. For all other projects only five (5) years of actual expenditures for prior years and future requirements, if provided, are included in the total project cost calculation.*



## **CAPITAL IMPROVEMENTS IMPACT ON THE OPERATING BUDGET**

---

---

To meet future service needs, Orange County plans for major capital improvements well in advance. Orange County accomplishes this by preparing a five-year capital improvements plan. As part of the budget preparation process, each department is required to submit their long-term capital needs. They are also required to submit estimated operating costs for each one of the requested projects over a five-year period. This information is used to determine the aggregate impact of the program on Orange County's operating budget. New projects are not approved if sufficient operating funds are not projected to exist at the time of completion.

### **OPERATING AND CAPITAL BUDGETS - HOW ARE THEY RELATED?**

The operating and capital budgets of Orange County are intimately related to one another. Many capital projects, especially those involving new infrastructure, result in new operating costs. The costs of operating and maintaining new infrastructure are always considered in the budget approval process. It is Orange County's philosophy that new projects are only undertaken if current and future operating revenues are sufficient to fund the operating costs associated with new capital projects.

In 1997, Orange County developed a five-year financial planning model. One of the purposes of this model is to determine the amount of operating revenue available to support new capital projects. The data gathered on operating costs for approved projects is incorporated into the financial model and updated annually. Project costs identified for future years may change when they are finally included in the adopted budget. This is due to changes in priorities and updated cost information.

As a general rule, capital projects are budgeted separately from the operating budgets in various capital projects or impact fee funds. Exceptions to this are enterprise funds, such as those that fund the Utilities Department and the Convention Center. These departments budget capital projects within their funds in accordance with generally accepted accounting principles. Other capital projects are funded through long-term debt, specially designated ad-valorem taxes, and interfund transfers to capital projects funds.



Orange County  
Capital Improvement Program

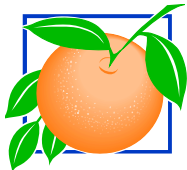
# **CAPITAL IMPROVEMENTS PROGRAM**

---

**ADOPTED BUDGET  
FY 2022-23 THROUGH FY 2026-27**

---

**BY DEPARTMENT / DIVISION**



Orange County Government, Florida

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 16

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Administration and Fiscal Services</b>											
Information Systems & Services											
0297	1054	911 System Upgrade	740,881	17,855,394	17,697,000	0	0	0	0	0	36,293,275
		<b>Org Subtotal</b>	<b>740,881</b>	<b>17,855,394</b>	<b>17,697,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,293,275</b>
0584	1023	Network Infrastructure	1,130,375	2,349,482	850,000	850,000	850,000	850,000	850,000	0	7,729,857
		<b>Org Subtotal</b>	<b>1,130,375</b>	<b>2,349,482</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>850,000</b>	<b>0</b>	<b>7,729,857</b>
0593	1023	Technology Hardware Replacement	5,091,650	5,690,202	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	0	35,781,852
		<b>Org Subtotal</b>	<b>5,091,650</b>	<b>5,690,202</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>	<b>35,781,852</b>
0594	1023	Radio Tower Power Improvements	109,349	1,890,651	0	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>109,349</b>	<b>1,890,651</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
2028	1023	Telecommunications System Up	1,320,389	1,804,859	560,000	560,000	560,000	560,000	560,000	0	5,925,248
		<b>Org Subtotal</b>	<b>1,320,389</b>	<b>1,804,859</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>560,000</b>	<b>0</b>	<b>5,925,248</b>
8642	5896	ARPA-RR Public Safety Radio Tower	0	5,400,000	0	0	0	0	0	0	5,400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,400,000</b>
8643	5896	ARPA-RR Technology Security Enhancmnt	0	4,250,000	0	0	0	0	0	0	4,250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,250,000</b>
		DIVISION SUBTOTAL	8,392,644	39,240,588	24,107,000	6,410,000	6,410,000	6,410,000	6,410,000	0	97,380,232
		DEPARTMENT SUBTOTAL	8,392,644	39,240,588	24,107,000	6,410,000	6,410,000	6,410,000	6,410,000	0	97,380,232

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 17

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Administrative Services</b>											
Capital Projects											
1763	1023	Warehouse Space Consolidation	0	30,000	0	0	0	0	0	0	30,000
		<b>Org Subtotal</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,000</b>
2074	1023	Cultural Community Center	193,132	4,206,868	0	0	0	0	0	0	4,400,000
		<b>Org Subtotal</b>	<b>193,132</b>	<b>4,206,868</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400,000</b>
2076	1023	County Services Building	63,152	936,848	0	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>63,152</b>	<b>936,848</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
2077	1023	Courthouse Build-Out	2,224,532	8,775,468	6,400,000	0	0	0	0	0	17,400,000
		<b>Org Subtotal</b>	<b>2,224,532</b>	<b>8,775,468</b>	<b>6,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,400,000</b>
2079	1023	Barnett Park Emergency Generator	59,911	137,425	0	0	0	0	0	0	197,336
	7580	HMGP Barnett Park	179,733	375,882	0	0	0	0	0	0	555,615
		<b>Org Subtotal</b>	<b>239,644</b>	<b>513,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>752,951</b>
2080	1023	Bithlo Commun Cntr Emgcy Gen	26,456	48,625	0	0	0	0	0	0	75,081
	7590	HMGP Bithlo Community Center	79,369	140,985	0	0	0	0	0	0	220,354
		<b>Org Subtotal</b>	<b>105,825</b>	<b>189,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,435</b>
2081	1023	Bithlo Water Trtmnt Plant Emgcy Gen	26,311	48,771	0	0	0	0	0	0	75,082
	7589	HMGP Bithlo Water Trtmnt Plant	78,932	141,423	0	0	0	0	0	0	220,355
		<b>Org Subtotal</b>	<b>105,243</b>	<b>190,194</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,437</b>
2082	1023	Goldenrod Rec. Center Emgcy Gen	24,204	38,413	0	0	0	0	0	0	62,617
	7583	HMGP Goldenrod Rec Center	72,613	111,164	0	0	0	0	0	0	183,777
		<b>Org Subtotal</b>	<b>96,817</b>	<b>149,577</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,394</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 18

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2083	1023	Meadow Woods Rec Cntr Emgcy Gen	23,655	38,948	0	0	0	0	0	0	62,603
	7585	HMGP Meadow Woods Rec Cntr	70,965	112,763	0	0	0	0	0	0	183,728
		<b>Org Subtotal</b>	<b>94,620</b>	<b>151,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,331</b>
2084	1023	Silver Star Rec Cntr Emgcy Gen	23,655	38,948	0	0	0	0	0	0	62,603
	7581	HMGP Silver Star Rec Cntr Emgcy Gen	70,965	112,763	0	0	0	0	0	0	183,728
		<b>Org Subtotal</b>	<b>94,620</b>	<b>151,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,331</b>
2085	1023	South Econ Rec Cntr Emgcy Gen	23,655	38,948	0	0	0	0	0	0	62,603
	7582	HMGP South Econ Rec Cntr Emgcy Gen	70,965	112,763	0	0	0	0	0	0	183,728
		<b>Org Subtotal</b>	<b>94,620</b>	<b>151,711</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>246,331</b>
2086	1023	West Orange Rec Cntr Emgcy Gen	26,167	48,915	0	0	0	0	0	0	75,082
	7584	HMGP West Orange Rec Cntr	78,501	141,852	0	0	0	0	0	0	220,353
		<b>Org Subtotal</b>	<b>104,668</b>	<b>190,767</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>295,435</b>
2090	1023	Tax Collector Downtown Office Modification	13,811	986,189	0	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>13,811</b>	<b>986,189</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
7325	8340	OC Rec Gyms Emerg Retrofit	176,296	1,653,706	0	0	0	0	0	0	1,830,002
		<b>Org Subtotal</b>	<b>176,296</b>	<b>1,653,706</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,830,002</b>
		<b>DIVISION SUBTOTAL</b>	<b>3,606,980</b>	<b>18,277,667</b>	<b>6,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,284,647</b>
<b>Facilities Management</b>											
0263	1023	Improvements to Facilities	8,712,974	19,135,395	12,190,050	7,608,750	2,000,000	2,000,000	2,000,000	0	53,647,169
		<b>Org Subtotal</b>	<b>8,712,974</b>	<b>19,135,395</b>	<b>12,190,050</b>	<b>7,608,750</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>53,647,169</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1703	1023	Administration Center HVAC	285,785	3,547,743	5,016,472	2,430,000	0	0	0	0	11,280,000
		<b>Org Subtotal</b>	<b>285,785</b>	<b>3,547,743</b>	<b>5,016,472</b>	<b>2,430,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,280,000</b>
1755	1023	Courthouse HVAC & Building Imp	499,655	5,678,074	6,796,544	7,894,999	6,000,000	2,000,000	0	0	28,869,272
		<b>Org Subtotal</b>	<b>499,655</b>	<b>5,678,074</b>	<b>6,796,544</b>	<b>7,894,999</b>	<b>6,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>28,869,272</b>
1756	1023	Corrections HVAC & Building Imp	1,005,132	5,713,186	7,748,268	4,000,000	0	0	0	0	18,466,586
		<b>Org Subtotal</b>	<b>1,005,132</b>	<b>5,713,186</b>	<b>7,748,268</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,466,586</b>
1758	1023	Corrections Boiler Replacement	3,305,600	1,069,399	0	0	0	0	0	0	4,374,999
		<b>Org Subtotal</b>	<b>3,305,600</b>	<b>1,069,399</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,374,999</b>
1759	1023	Corrections Work Release HVAC	220,646	1,079,354	0	2,800,000	0	0	0	0	4,100,000
		<b>Org Subtotal</b>	<b>220,646</b>	<b>1,079,354</b>	<b>0</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,100,000</b>
1760	1023	Corrections Security Doors	1,018,898	4,680,219	2,000,000	1,865,883	500,000	0	0	0	10,065,000
		<b>Org Subtotal</b>	<b>1,018,898</b>	<b>4,680,219</b>	<b>2,000,000</b>	<b>1,865,883</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,065,000</b>
1761	1023	Corrections Central Energy Plant Imprv	236,594	3,563,224	2,900,182	1,400,000	0	0	0	0	8,100,000
		<b>Org Subtotal</b>	<b>236,594</b>	<b>3,563,224</b>	<b>2,900,182</b>	<b>1,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,100,000</b>
1762	1023	Sheriff's Complex HVAC Replacement	297,980	3,022,021	3,250,000	0	0	0	0	0	6,570,001
		<b>Org Subtotal</b>	<b>297,980</b>	<b>3,022,021</b>	<b>3,250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,570,001</b>
1765	1023	Correctns Hrzsns Smoke Cntrl/Rpl Smk Fan	0	1,000,000	3,000,000	3,000,000	0	0	0	0	7,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,000,000</b>

Capital Improvement Program

16 - 19

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 20

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1784	1023	Facilities Mngmnt Corrections Office/Whrhs	0	0	300,000	2,200,000	1,500,000	0	0	0	4,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>2,200,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
1787	1023	Courthouse Improvement to Facilities	0	0	5,170,000	2,070,000	0	0	0	0	7,240,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>5,170,000</b>	<b>2,070,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,240,000</b>
2049	1023	HVAC & IAQ Related Repl/Rest	7,762,983	12,300,736	4,875,000	2,000,000	2,000,000	2,000,000	2,000,000	0	32,938,719
		<b>Org Subtotal</b>	<b>7,762,983</b>	<b>12,300,736</b>	<b>4,875,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>32,938,719</b>
2050	1023	Energy Conservation Retrofit	2,931,575	3,559,245	1,741,500	500,000	500,000	500,000	500,000	0	10,232,320
		<b>Org Subtotal</b>	<b>2,931,575</b>	<b>3,559,245</b>	<b>1,741,500</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>0</b>	<b>10,232,320</b>
2052	1023	County Facs Roof Assess/Rep	3,757,745	5,102,117	2,433,750	1,000,000	1,000,000	1,000,000	1,000,000	0	15,293,612
		<b>Org Subtotal</b>	<b>3,757,745</b>	<b>5,102,117</b>	<b>2,433,750</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>15,293,612</b>
2063	1023	Courthouse Escalator Replacement	0	1,631,178	1,618,822	0	0	0	0	0	3,250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,631,178</b>	<b>1,618,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,250,000</b>
2071	1023	Courthouse Chiller Replacements	163,104	3,066,896	2,070,000	0	0	0	0	0	5,300,000
		<b>Org Subtotal</b>	<b>163,104</b>	<b>3,066,896</b>	<b>2,070,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300,000</b>
2073	1023	Corrections Campus Wide UPS System	245,747	2,254,253	0	2,800,000	0	0	0	0	5,300,000
		<b>Org Subtotal</b>	<b>245,747</b>	<b>2,254,253</b>	<b>0</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300,000</b>
2087	1023	Courthouse Elevator Modernization	0	3,000,000	2,500,000	0	0	0	0	0	5,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,500,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2088	1023	Courthouse Lighting Upgrade	0	1,150,000	2,000,000	1,000,000	0	0	0	0	4,150,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,150,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,150,000</b>
2089	1023	Courthouse Power Modernization	94,599	1,855,401	1,600,000	800,000	0	0	0	0	4,350,000
		<b>Org Subtotal</b>	<b>94,599</b>	<b>1,855,401</b>	<b>1,600,000</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,350,000</b>
2091	1023	Public Works Admin Window Replacement	738	1,499,262	1,650,000	2,500,000	0	0	0	0	5,650,000
		<b>Org Subtotal</b>	<b>738</b>	<b>1,499,262</b>	<b>1,650,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,650,000</b>
2092	1023	Corrections FDC Re-pipe	0	1,800,000	1,500,000	0	0	0	0	0	3,300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,800,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,300,000</b>
2093	1023	Corrections Genesis Re-pipe	130,857	1,469,143	1,000,000	0	0	0	0	0	2,600,000
		<b>Org Subtotal</b>	<b>130,857</b>	<b>1,469,143</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,600,000</b>
2094	1023	Corrections BRC Smoke Controls	97,809	2,702,191	700,000	0	0	0	0	0	3,500,000
		<b>Org Subtotal</b>	<b>97,809</b>	<b>2,702,191</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,500,000</b>
2095	1023	Facilities Central District Building Rplcmnt	24,348	1,175,652	1,900,000	0	0	0	0	0	3,100,000
		<b>Org Subtotal</b>	<b>24,348</b>	<b>1,175,652</b>	<b>1,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,100,000</b>
2099	1023	Public Works Generator & Fuel Tank Rplcrr	0	0	350,000	2,450,000	200,000	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>2,450,000</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
		DIVISION SUBTOTAL	30,792,769	91,054,689	74,310,588	48,319,632	13,700,000	7,500,000	5,500,000	0	271,177,678
<b>Fleet Management</b>											
2046	5530	Tanks Replacement	129,873	1,307,901	910,000	2,310,000	10,000	10,000	10,000	0	4,687,774
		<b>Org Subtotal</b>	<b>129,873</b>	<b>1,307,901</b>	<b>910,000</b>	<b>2,310,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>	<b>4,687,774</b>

16 - 21

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2051	5530	Fleet Bldg Renovations	477,584	1,534,261	1,040,000	1,439,750	905,500	100,000	100,000	0	5,597,095
		<b>Org Subtotal</b>	<b>477,584</b>	<b>1,534,261</b>	<b>1,040,000</b>	<b>1,439,750</b>	<b>905,500</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>5,597,095</b>
		DIVISION SUBTOTAL	607,457	2,842,162	1,950,000	3,749,750	915,500	110,000	110,000	0	10,284,869
Real Estate Management											
3197	1023	Real Estate Mgmt Tracking Software	0	300,000	300,000	0	0	0	0	0	600,000
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>
		DIVISION SUBTOTAL	0	300,000	300,000	0	0	0	0	0	600,000
		DEPARTMENT SUBTOTAL	35,007,206	112,474,518	82,960,588	52,069,382	14,615,500	7,610,000	5,610,000	0	310,347,194

Capital Improvement Program

16 - 22

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 23

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Community &amp; Family Services</b>											
Citizen's Commission for Children											
2557	1023	CCC Bithlo NCF Building	8,409	1,116,591	875,000	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>8,409</b>	<b>1,116,591</b>	<b>875,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
		DIVISION SUBTOTAL	8,409	1,116,591	875,000	0	0	0	0	0	2,000,000
Community Action											
2559	1023	John Bridges Community Center	0	0	500,000	1,100,000	0	0	0	0	1,600,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,600,000</b>
2566	1023	Southwood CC Playground	31,178	468,822	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>31,178</b>	<b>468,822</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
2568	1246	Tangelo Park Community Center	0	800,000	3,200,000	985,000	0	0	0	0	4,985,000
		<b>Org Subtotal</b>	<b>0</b>	<b>800,000</b>	<b>3,200,000</b>	<b>985,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,985,000</b>
2569	1023	Community Center Security Upgrades	0	0	500,000	1,000,000	1,000,000	0	0	0	2,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500,000</b>
2570	1023	Multi-Cultural Community Center Phase IV	0	0	400,000	2,700,000	1,900,000	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>2,700,000</b>	<b>1,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
2571	1023	Two Generation Community Center	0	1,200,000	0	0	0	0	0	0	1,200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200,000</b>
2588	1023	Community Center	0	0	1,000,000	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 24

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	31,178	2,468,822	5,600,000	5,785,000	2,900,000	0	0	0	16,785,000
Cooperative Extension											
2589	1023	Cooperative Ext Office Renovation	0	0	30,000	90,000	0	0	0	0	120,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>
		DIVISION SUBTOTAL	0	0	30,000	90,000	0	0	0	0	120,000
Parks & Recreation											
0187a	1023	INVEST - Dist 1 Dr. Phillips Ballfields	0	550,000	0	0	0	0	0	0	550,000
	1265	Dist 1 Dr. Phillips Ballfields	0	4,000,000	750,000	0	0	0	0	0	4,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,550,000</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,300,000</b>
0335a	1265	Grow Community Park	0	0	0	750,000	0	0	0	0	750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750,000</b>
1915	1265	Little Econ Greenway-Gap	200,628	1,384,373	0	1,350,000	0	0	0	0	2,935,001
		<b>Org Subtotal</b>	<b>200,628</b>	<b>1,384,373</b>	<b>0</b>	<b>1,350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,935,001</b>
1941	1050	Parks Signage-Countywide	14,608	270,722	25,000	25,000	25,000	0	0	0	360,330
		<b>Org Subtotal</b>	<b>14,608</b>	<b>270,722</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360,330</b>
1962	1265	Community Parkland	15,632	7,062,266	0	2,000,000	0	0	0	0	9,077,898
		<b>Org Subtotal</b>	<b>15,632</b>	<b>7,062,266</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,077,898</b>
1971	1265	Silver Star Park (Pavilion)	102,205	7,795	0	0	0	0	0	0	110,000
		<b>Org Subtotal</b>	<b>102,205</b>	<b>7,795</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>110,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1982	1050	Ft Chirstmas PO Renovation	38,965	9,535	0	0	0	0	0	0	48,500
		<b>Org Subtotal</b>	<b>38,965</b>	<b>9,535</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>48,500</b>
2100	1050	Park Improvements/Renovations	3,375,585	6,354,966	1,475,000	710,000	0	0	0	0	11,915,551
		<b>Org Subtotal</b>	<b>3,375,585</b>	<b>6,354,966</b>	<b>1,475,000</b>	<b>710,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,915,551</b>
2116	1050	Park Trails Improvements/Renovations	1,792,211	3,145,179	1,250,000	1,300,000	0	0	0	0	7,487,390
	7545	Parks Trail Imp/Ren (WOT Bridge)	78,000	14,059	0	0	0	0	0	0	92,059
		<b>Org Subtotal</b>	<b>1,870,211</b>	<b>3,159,238</b>	<b>1,250,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,579,449</b>
2119	1265	Shingle Creek Trail	105,894	6,062,788	250,000	0	0	0	0	0	6,418,682
	7505	LAP - Shingle Creek Trail, Ph 3B	0	3,831,616	0	0	0	0	0	0	3,831,616
	7507	LAP - Shingle Creek Trail, Ph2	3,015,098	1,841,642	0	0	0	0	0	0	4,856,740
	7508	LAP - Shingle Creek Trail, Ph1, Seg3	0	5,264,670	0	0	0	0	0	0	5,264,670
	7517	LAP - Shingle Creek Trail, Ph1, Seg2	0	6,309,601	0	0	0	0	0	0	6,309,601
		<b>Org Subtotal</b>	<b>3,120,992</b>	<b>23,310,317</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>26,681,309</b>
2121	1050	National Pollutant Discharge Elimination Sy	0	0	100,000	100,000	100,000	100,000	100,000	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>500,000</b>
2129	1265	Pine Hills Trail	405,090	388,265	110,240	3,111,815	0	0	0	0	4,015,410
		<b>Org Subtotal</b>	<b>405,090</b>	<b>388,265</b>	<b>110,240</b>	<b>3,111,815</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,015,410</b>
2135	1265	LEG Soccer Complex Road	180,692	1,299,960	0	0	0	0	0	0	1,480,652
		<b>Org Subtotal</b>	<b>180,692</b>	<b>1,299,960</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,480,652</b>
2137	1050	Lakeside Village Neighborhood Park	149,635	210,365	0	0	0	0	0	0	360,000
		<b>Org Subtotal</b>	<b>149,635</b>	<b>210,365</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>360,000</b>

Capital Improvement Program

16 - 25

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2138	1050	Little River Park	0	200,000	0	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>
2139	1050	Pedestrian Bridges	0	0	380,000	380,000	380,000	380,000	380,000	0	1,900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>380,000</b>	<b>0</b>	<b>1,900,000</b>
2144	1265	Bomberos Field Park	4,918,973	113,910	0	0	0	0	0	0	5,032,883
		<b>Org Subtotal</b>	<b>4,918,973</b>	<b>113,910</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,032,883</b>
2145	1265	East Orange Soccer Fields	2,281,461	703,892	0	0	0	0	0	0	2,985,353
		<b>Org Subtotal</b>	<b>2,281,461</b>	<b>703,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,985,353</b>
2147	1265	Barnett Park Soccer Fields	0	6,619	0	0	0	0	0	0	6,619
		<b>Org Subtotal</b>	<b>0</b>	<b>6,619</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,619</b>
2152	1050	Moss Park Restroom Facility	220,375	624,625	0	0	0	0	0	0	845,000
		<b>Org Subtotal</b>	<b>220,375</b>	<b>624,625</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845,000</b>
2153	1265	Barnett Park Restroom Facility	740,574	84,426	0	0	0	0	0	0	825,000
		<b>Org Subtotal</b>	<b>740,574</b>	<b>84,426</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>825,000</b>
2154	1265	Blanchard Park Restroom Facility	69,156	555,844	60,000	0	0	0	0	0	685,000
		<b>Org Subtotal</b>	<b>69,156</b>	<b>555,844</b>	<b>60,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>685,000</b>
2155	1265	Horizon West Regional Park	651,455	3,019,551	3,000,000	4,628,994	5,000,000	0	0	0	16,300,000
		<b>Org Subtotal</b>	<b>651,455</b>	<b>3,019,551</b>	<b>3,000,000</b>	<b>4,628,994</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,300,000</b>

Capital Improvement Program

16 - 26

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2157	1265	Blanchard Park Parking	108,611	2,091,389	0	0	0	0	0	0	2,200,000
		<b>Org Subtotal</b>	<b>108,611</b>	<b>2,091,389</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200,000</b>
2158	1050	Taborfield Neighborhood Pk	95,974	1,104,026	600,000	0	0	0	0	0	1,800,000
		<b>Org Subtotal</b>	<b>95,974</b>	<b>1,104,026</b>	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,000</b>
2160	1050	Park Playground Structures	374,259	1,965,740	984,100	1,500,000	0	0	0	0	4,824,099
		<b>Org Subtotal</b>	<b>374,259</b>	<b>1,965,740</b>	<b>984,100</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,824,099</b>
2161	1050	Bentonshire Park	0	1,200,000	300,000	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,200,000</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
2162	1050	Generators for Hurricane Shelters	0	796,201	0	0	0	0	0	0	796,201
		<b>Org Subtotal</b>	<b>0</b>	<b>796,201</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>796,201</b>
2163	1050	Little Econ Greenway Bridge Repair	791	2,039,209	530,000	0	0	0	0	0	2,570,000
	7546	Little Econ Greenway-Rouse Road Bridge	0	397,975	0	0	0	0	0	0	397,975
		<b>Org Subtotal</b>	<b>791</b>	<b>2,437,184</b>	<b>530,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,967,975</b>
2164	1265	Bithlo (Fitness Center)	47,670	846,330	0	0	0	0	0	0	894,000
		<b>Org Subtotal</b>	<b>47,670</b>	<b>846,330</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>894,000</b>
2165	1265	Downey Park (Pickleball Courts)	48,954	831,047	0	0	0	0	0	0	880,001
		<b>Org Subtotal</b>	<b>48,954</b>	<b>831,047</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>880,001</b>
2166	1265	Pine Castle (Little League Fields)	3,500	2,526,500	0	0	0	0	0	0	2,530,000
		<b>Org Subtotal</b>	<b>3,500</b>	<b>2,526,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,530,000</b>

Capital Improvement Program

16 - 27

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2167	1265	Barnett Park (Parcourse Stations)	69,492	80,508	0	0	0	0	0	0	150,000
		<b>Org Subtotal</b>	<b>69,492</b>	<b>80,508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
2168	1265	Horizon West Trail	0	3,500,000	3,000,000	3,900,000	0	0	0	0	10,400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,500,000</b>	<b>3,000,000</b>	<b>3,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,400,000</b>
2169	1265	Clarcona Park Ring Cover	75,458	1,956,542	0	0	0	0	0	0	2,032,000
		<b>Org Subtotal</b>	<b>75,458</b>	<b>1,956,542</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,032,000</b>
2170	1265	Barber Park (Recreation Center)	66,093	1,533,907	4,000,000	1,000,000	0	0	0	0	6,600,000
		<b>Org Subtotal</b>	<b>66,093</b>	<b>1,533,907</b>	<b>4,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,600,000</b>
2171	1265	West Orange Park (Parcourse Stations)	75,179	74,821	0	0	0	0	0	0	150,000
		<b>Org Subtotal</b>	<b>75,179</b>	<b>74,821</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
2173	1050	Summerlake Neighborhood Park	107,550	1,247,450	300,000	0	0	0	0	0	1,655,000
		<b>Org Subtotal</b>	<b>107,550</b>	<b>1,247,450</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,655,000</b>
2178	1265	Lake Apopka Loop Connector Trail	0	210,000	5,292,000	0	0	0	0	0	5,502,000
	7534	LAP - Lake Apopka Loop Connector Trail	0	1,280,802	0	0	0	0	0	0	1,280,802
		<b>Org Subtotal</b>	<b>0</b>	<b>1,490,802</b>	<b>5,292,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,782,802</b>
2179	1265	Harrod Property Improvements	0	1,000,000	0	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
2182	1050	Watermark Park	0	200,000	1,300,000	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>200,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>

Capital Improvement Program

16 - 28

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2183	1265	East Orange Nbrhd Prk Ballfield Lights	0	300,000	0	0	0	0	0	0	300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>
2184	1050	Fort Christmas Renovations and Maintenar	0	0	325,000	1,400,000	0	0	0	0	1,725,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>1,400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,725,000</b>
2185	1050	Waterleigh Park (North)	0	0	200,000	1,300,000	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>200,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
2186	1265	Morgran Community Park	0	0	750,000	5,000,000	0	0	0	0	5,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,750,000</b>
2187	1265	Magnolia Solar Panels	0	0	250,000	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
2188	1265	Lake Ellenor Community Park	0	0	750,000	0	5,000,000	0	0	0	5,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,750,000</b>
2189	1050	LED Field Light Improvements	0	0	400,000	1,568,000	0	0	0	0	1,968,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>1,568,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,968,000</b>
2190	1050	Restroom Renovations	0	0	400,000	1,600,000	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>1,600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
2191	1050	Orlo Vista Parks Masterplan Project	0	0	80,000	300,000	3,000,000	0	0	0	3,380,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	<b>300,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,380,000</b>

Capital Improvement Program

16 - 29

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 30

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
7382	7506	Shingle Creek Trail	861,167	1,532,969	0	0	0	0	0	0	2,394,136
		<b>Org Subtotal</b>	<b>861,167</b>	<b>1,532,969</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,394,136</b>
		DIVISION SUBTOTAL	20,290,935	80,032,085	26,861,340	31,923,809	13,505,000	480,000	480,000	0	173,573,169
Regional History Center											
2522	1023	ARC-History Center Capital Const	0	1,000,000	1,000,000	0	0	0	0	3,750,000	5,750,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,750,000</b>	<b>5,750,000</b>
2523	1023	Heritage Square Park Renovations	0	250,000	0	0	0	0	0	0	250,000
		<b>Org Subtotal</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250,000</b>
		DIVISION SUBTOTAL	0	1,250,000	1,000,000	0	0	0	0	3,750,000	6,000,000
Youth & Family Services											
2525	1023	JAC Security CIP	161,477	386,491	144,000	0	0	0	0	0	691,968
		<b>Org Subtotal</b>	<b>161,477</b>	<b>386,491</b>	<b>144,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>691,968</b>
		DIVISION SUBTOTAL	161,477	386,491	144,000	0	0	0	0	0	691,968
		DEPARTMENT SUBTOTAL	20,491,999	85,253,989	34,510,340	37,798,809	16,405,000	480,000	480,000	3,750,000	199,170,137

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 31

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b><u>Constitutional Officers</u></b>											
BCC Districts CIP Projects											
0187	1023	INVEST - Dist 1 Dr. Phillips Ballfields	599,282	3,650,719	0	0	0	0	0	0	4,250,001
		<b>Org Subtotal</b>	<b>599,282</b>	<b>3,650,719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,250,001</b>
0190	1023	INVEST - Dist 3 Parks Improvements	334,605	507,410	0	0	0	0	0	0	842,015
		<b>Org Subtotal</b>	<b>334,605</b>	<b>507,410</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>842,015</b>
0191	1023	INVEST - Dist 3 Lake Baffle Box	403,710	71,290	0	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>403,710</b>	<b>71,290</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>475,000</b>
0192	1023	INVEST - Dist 4 Back to Nature	405,003	4,542,127	400,000	0	0	0	0	0	5,347,130
		<b>Org Subtotal</b>	<b>405,003</b>	<b>4,542,127</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,347,130</b>
0331	1023	INVEST - Dist 1 Capital Projects	40,833	1,259,167	0	0	0	0	0	0	1,300,000
		<b>Org Subtotal</b>	<b>40,833</b>	<b>1,259,167</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,300,000</b>
0332	1023	INVEST - Dist 2 Magnolia Pk Ecotourism	2,946,244	1,466,592	0	0	0	0	0	0	4,412,836
		<b>Org Subtotal</b>	<b>2,946,244</b>	<b>1,466,592</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,412,836</b>
0333	1023	INVEST - Dist 3 Two Gen Comm Ctr	1,158,099	338,269	0	0	0	0	0	0	1,496,368
		<b>Org Subtotal</b>	<b>1,158,099</b>	<b>338,269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,496,368</b>
0334	1023	INVEST - Dist 4 Parcel J Prop Mltpurps Fld	1,002,341	12,748	0	0	0	0	0	0	1,015,089
		<b>Org Subtotal</b>	<b>1,002,341</b>	<b>12,748</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,015,089</b>
0335	1023	INVEST - Grow Community Park	0	4,993,850	0	0	0	0	0	0	4,993,850
		<b>Org Subtotal</b>	<b>0</b>	<b>4,993,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,993,850</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
0336	1023	INVEST - Dist 6 Cultural Comm Ctr	4,202,512	119,150	0	0	0	0	0	0	4,321,662
		<b>Org Subtotal</b>	<b>4,202,512</b>	<b>119,150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,321,662</b>
0342	1023	INVEST - Dist 3 Road Paving	0	62,679	0	0	0	0	0	0	62,679
		<b>Org Subtotal</b>	<b>0</b>	<b>62,679</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>62,679</b>
0344	1023	INVEST - Dist 2 Adult Learning & Skill Trair	0	478,860	0	0	0	0	0	0	478,860
		<b>Org Subtotal</b>	<b>0</b>	<b>478,860</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>478,860</b>
		DIVISION SUBTOTAL	11,092,629	17,502,861	400,000	0	0	0	0	0	28,995,490
Clerk of Courts											
2075	1023	Clerk Branch Security	36,213	463,786	0	0	0	0	0	0	499,999
		<b>Org Subtotal</b>	<b>36,213</b>	<b>463,786</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>499,999</b>
2096	1023	COC WinterPark&GSC Consolidation	4,291,030	1,458,970	7,750,000	2,500,000	0	0	0	0	16,000,000
		<b>Org Subtotal</b>	<b>4,291,030</b>	<b>1,458,970</b>	<b>7,750,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,000,000</b>
2097	1023	Courthouse Elec Card Access Readers	0	230,000	0	0	0	0	0	0	230,000
		<b>Org Subtotal</b>	<b>0</b>	<b>230,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>230,000</b>
2098	1023	Clerk of Courts Renovations	0	0	310,000	520,000	0	0	0	0	830,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>310,000</b>	<b>520,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>830,000</b>
8658	5896	ARPA-RR Clerk of Courts Cybersecurity	0	1,953,000	0	0	0	0	0	0	1,953,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,953,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,953,000</b>
		DIVISION SUBTOTAL	4,327,243	4,105,756	8,060,000	3,020,000	0	0	0	0	19,512,999
Public Defender											

Capital Improvement Program

16 - 32

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4426	1023	Courthouse PD Office Space Renovation	64,502	781,059	0	0	0	0	0	0	845,561
		<b>Org Subtotal</b>	<b>64,502</b>	<b>781,059</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>845,561</b>
		DIVISION SUBTOTAL	64,502	781,059	0	0	0	0	0	0	845,561
<b>Sheriff</b>											
0133	1035	Mounted Patrol Facility	158,935	50,307	0	0	0	0	0	0	209,242
		<b>Org Subtotal</b>	<b>158,935</b>	<b>50,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>209,242</b>
0139	1023	Sector V Substation	0	0	3,900,000	0	0	0	0	0	3,900,000
	1035	Sector V Substation	0	3,000,000	0	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>3,900,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,900,000</b>
0266	1023	New Evidence Facility	90,986	2,909,014	4,100,000	0	0	0	0	0	7,100,000
	1035	New Evidence Facility	4,213,525	4,186,475	0	0	0	0	0	0	8,400,000
		<b>Org Subtotal</b>	<b>4,304,511</b>	<b>7,095,489</b>	<b>4,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,500,000</b>
0338	1023	Sheriff's Communications Center	189,766	310,234	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>189,766</b>	<b>310,234</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
0339	1023	CAD/RMS Upgrade	3,169,328	1,630,673	0	0	0	0	0	0	4,800,001
		<b>Org Subtotal</b>	<b>3,169,328</b>	<b>1,630,673</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,800,001</b>
4431	1023	Sheriff's K-9 Facility	333,622	87,779	0	0	0	0	0	0	421,401
	1035	Sheriff's K-9 Facility	1,346,298	12,160	0	0	0	0	0	0	1,358,458
		<b>Org Subtotal</b>	<b>1,679,920</b>	<b>99,939</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,779,859</b>
4432	1023	Aviation Upgrade	190,693	484,307	0	0	0	0	0	0	675,000
		<b>Org Subtotal</b>	<b>190,693</b>	<b>484,307</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>675,000</b>

Capital Improvement Program

16 - 33

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4433	1023	CSI Expansion	219,777	330,224	0	0	0	0	0	0	550,001
		<b>Org Subtotal</b>	<b>219,777</b>	<b>330,224</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>550,001</b>
4434	1023	Central Ops Parking Security Fencing	0	0	1,000,000	0	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
4435	1023	Criminal Investigations Division Renovation	0	0	550,000	1,500,000	0	0	0	0	2,050,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>550,000</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,050,000</b>
4436	1023	Mobile Video Office Relocation	0	0	100,000	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
4437	1023	Sheriff's Substation Renovation - Sector 4	0	0	125,000	0	0	0	0	0	125,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>125,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125,000</b>
		DIVISION SUBTOTAL	9,912,930	13,001,173	9,775,000	1,500,000	0	0	0	0	34,189,103
		DEPARTMENT SUBTOTAL	25,397,304	35,390,849	18,235,000	4,520,000	0	0	0	0	83,543,153

Capital Improvement Program

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 35

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Convention Center</b>											
Convention Center											
0960	4430	Convention Center Imp	29,217,338	17,305,875	28,077,560	24,054,771	15,579,929	47,670,615	43,669,778	0	205,575,866
		<b>Org Subtotal</b>	<b>29,217,338</b>	<b>17,305,875</b>	<b>28,077,560</b>	<b>24,054,771</b>	<b>15,579,929</b>	<b>47,670,615</b>	<b>43,669,778</b>	<b>0</b>	<b>205,575,866</b>
0965	4430	North/South Concourse Renovations	16,384,881	4,711,770	6,750,000	29,556,556	27,562,646	24,491,663	23,550,755	0	133,008,271
		<b>Org Subtotal</b>	<b>16,384,881</b>	<b>4,711,770</b>	<b>6,750,000</b>	<b>29,556,556</b>	<b>27,562,646</b>	<b>24,491,663</b>	<b>23,550,755</b>	<b>0</b>	<b>133,008,271</b>
0966	4430	West Concourse Renovations	53,462,365	7,267,037	8,523,113	14,629,087	11,347,208	13,059,172	4,800,438	0	113,088,420
		<b>Org Subtotal</b>	<b>53,462,365</b>	<b>7,267,037</b>	<b>8,523,113</b>	<b>14,629,087</b>	<b>11,347,208</b>	<b>13,059,172</b>	<b>4,800,438</b>	<b>0</b>	<b>113,088,420</b>
0967	4430	ARC Funding	14,689,120	8,000,000	5,500,000	3,000,000	0	0	0	0	31,189,120
		<b>Org Subtotal</b>	<b>14,689,120</b>	<b>8,000,000</b>	<b>5,500,000</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>31,189,120</b>
		DIVISION SUBTOTAL	113,753,704	37,284,682	48,850,673	71,240,414	54,489,783	85,221,450	72,020,971	0	482,861,677
		DEPARTMENT SUBTOTAL	113,753,704	37,284,682	48,850,673	71,240,414	54,489,783	85,221,450	72,020,971	0	482,861,677

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 36

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Corrections</b>											
Corrections CIP											
3839											
	1023	Corrections Isolation Cells Project	0	0	500,000	0	0	0	0	0	500,000
	5896	ARPA-RR Corrections Negative Air & Suicid	0	3,500,000	0	0	0	0	0	0	3,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,500,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
4022											
	1023	Perimeter Security Project	1,007,630	1,522,319	0	0	0	0	0	0	2,529,949
		<b>Org Subtotal</b>	<b>1,007,630</b>	<b>1,522,319</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,529,949</b>
4026											
	1023	Rec Yards/Perimeter Fencing Maintenance	314,768	525,232	0	0	0	0	0	0	840,000
		<b>Org Subtotal</b>	<b>314,768</b>	<b>525,232</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>840,000</b>
4027											
	1023	Video Visitation System Replacement	0	800,000	0	0	0	0	0	0	800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>
4028											
	1023	North & South Perimeter Security Bldgs	20,344	1,660,665	1,718,991	1,000,000	0	0	0	0	4,400,000
		<b>Org Subtotal</b>	<b>20,344</b>	<b>1,660,665</b>	<b>1,718,991</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,400,000</b>
4029											
	1023	Video Visitation Center Renovation	35,086	39,914	0	0	0	0	0	0	75,000
		<b>Org Subtotal</b>	<b>35,086</b>	<b>39,914</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
4030											
	1023	Uniform Supply/Mailroom (Kitchen Retrofit)	145,031	1,434,969	450,000	0	0	0	0	0	2,030,000
		<b>Org Subtotal</b>	<b>145,031</b>	<b>1,434,969</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,030,000</b>
4031											
	1023	Campus Security Upgrades	390,322	7,807,620	6,000,000	3,103,023	0	0	0	0	17,300,965
		<b>Org Subtotal</b>	<b>390,322</b>	<b>7,807,620</b>	<b>6,000,000</b>	<b>3,103,023</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,300,965</b>

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4033	1023	Horizon Renovations	0	5,200,000	0	7,800,000	5,000,000	6,000,000	0	0	24,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,200,000</b>	<b>0</b>	<b>7,800,000</b>	<b>5,000,000</b>	<b>6,000,000</b>	<b>0</b>	<b>0</b>	<b>24,000,000</b>
4034	1023	FDC Renovations	89,004	1,410,996	1,500,000	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>89,004</b>	<b>1,410,996</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>
4036	1023	Campus-wide Wi-Fi Project	83,004	1,616,996	800,000	800,000	0	0	0	0	3,300,000
		<b>Org Subtotal</b>	<b>83,004</b>	<b>1,616,996</b>	<b>800,000</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,300,000</b>
4037	1023	Jail Management System	0	3,033,000	3,000,000	4,500,000	0	0	0	0	10,533,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,033,000</b>	<b>3,000,000</b>	<b>4,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,533,000</b>
4038	1023	Horizon Medical Clinic Expansion	0	0	1,000,000	0	4,000,000	2,000,000	0	0	7,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>4,000,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>7,000,000</b>
4039	1023	Corrections Training Facility	0	0	1,500,000	0	7,000,000	6,500,000	0	0	15,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>7,000,000</b>	<b>6,500,000</b>	<b>0</b>	<b>0</b>	<b>15,000,000</b>
4040	1023	Corrections Video Visitation Enclosure	0	0	500,000	1,300,000	0	0	0	0	1,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,000</b>
		DIVISION SUBTOTAL	2,085,189	28,551,711	16,968,991	18,503,023	16,000,000	14,500,000	0	0	96,608,914
Corrections Expansion											
4032	1023	Corrections Future Expansion Property Acc	1,113,548	6,452	0	0	0	0	0	0	1,120,000
		<b>Org Subtotal</b>	<b>1,113,548</b>	<b>6,452</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,120,000</b>
		DIVISION SUBTOTAL	1,113,548	6,452	0	0	0	0	0	0	1,120,000
Corrections Other											

Capital Improvement Program

16 - 37

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
4020	1023	Kitchen & Laundry Imp	92,821	30,618	0	0	0	0	0	0	123,439
		<b>Org Subtotal</b>	<b>92,821</b>	<b>30,618</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,439</b>
4024	1023	OCCD Impr. to Facilities	389,175	3,463,244	250,000	0	0	0	0	0	4,102,419
		<b>Org Subtotal</b>	<b>389,175</b>	<b>3,463,244</b>	<b>250,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,102,419</b>
		DIVISION SUBTOTAL	481,996	3,493,862	250,000	0	0	0	0	0	4,225,858
		DEPARTMENT SUBTOTAL	3,680,733	32,052,025	17,218,991	18,503,023	16,000,000	14,500,000	0	0	101,954,772

Capital Improvement Program

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 39

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Fire Rescue</b>											
Fire Rescue											
0697	1023	INVEST - FS #67 (Univ./Lake Twylo Area)	5,321,223	517,015	0	0	0	0	0	0	5,838,238
		<b>Org Subtotal</b>	<b>5,321,223</b>	<b>517,015</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,838,238</b>
0727	1023	INVEST - Training Facility	763,395	5,536,605	5,000,000	0	5,700,000	0	0	0	17,000,000
	5896	ARPA-RR Fire Training Facility	0	35,000,000	0	0	0	0	0	0	35,000,000
		<b>Org Subtotal</b>	<b>763,395</b>	<b>40,536,605</b>	<b>5,000,000</b>	<b>0</b>	<b>5,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,000,000</b>
0771	1009	Enhance CAD	364,459	2,100,540	0	0	0	0	0	0	2,464,999
		<b>Org Subtotal</b>	<b>364,459</b>	<b>2,100,540</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,464,999</b>
0772	1009	Facilities Management	7,161,984	1,714,230	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	14,876,214
	1023	Facilities Management	529,107	2,334,628	2,000,000	0	0	0	0	0	4,863,735
		<b>Org Subtotal</b>	<b>7,691,091</b>	<b>4,048,858</b>	<b>4,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>0</b>	<b>19,739,949</b>
0795	1023	INVEST - FS #87 (Avalon Park Area)	6,281,800	2,888	0	0	0	0	0	0	6,284,688
		<b>Org Subtotal</b>	<b>6,281,800</b>	<b>2,888</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,284,688</b>
0797	1009	Fire Station #80	182,638	55,202	0	0	0	0	0	0	237,840
	5896	ARPA-RR Fire Station #80	0	6,400,000	0	0	0	0	0	0	6,400,000
		<b>Org Subtotal</b>	<b>182,638</b>	<b>6,455,202</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,637,840</b>
0798	1009	Fire Station #32 (Orange Lake)	425,000	85,000	0	0	0	0	0	0	510,000
	1046	Fire Station #32 (Orange Lake)	16,712	5,526,135	0	0	0	0	0	0	5,542,847
	5896	ARPA-RR Fire Station #32	0	2,500,000	0	0	0	0	0	0	2,500,000
		<b>Org Subtotal</b>	<b>441,712</b>	<b>8,111,135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,552,847</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
0801	1023	INVEST - FS #68 (Gold. & Silver Point Blvd	7,300,029	389,205	0	0	0	0	0	0	7,689,234
		<b>Org Subtotal</b>	<b>7,300,029</b>	<b>389,205</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,689,234</b>
0802	1023	INVEST - Fire Apparatus & Equipment	4,559,640	1	0	0	0	0	0	0	4,559,641
		<b>Org Subtotal</b>	<b>4,559,640</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,559,641</b>
0803	1023	EOC Renovations	306,108	2,493,892	0	0	0	0	0	0	2,800,000
	5896	ARPA-RR EOC Renovations	0	1,200,000	0	0	0	0	0	0	1,200,000
		<b>Org Subtotal</b>	<b>306,108</b>	<b>3,693,892</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>
0804	1046	Fire Station #31 (Dr. Phillips)	0	0	0	0	0	0	0	7,980,000	7,980,000
	5896	ARPA-RR Fire Station #31	0	3,000,000	0	0	0	0	0	0	3,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,980,000</b>	<b>10,980,000</b>
0805	1046	Fire Station #44 (Summer Lk Blvd/Ficquette	421,205	6,155,124	600,000	0	0	0	0	0	7,176,329
		<b>Org Subtotal</b>	<b>421,205</b>	<b>6,155,124</b>	<b>600,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,176,329</b>
0806	1046	Fire Station #69 (Alafaya/Research Park)	1,231,985	170,772	0	0	0	0	0	7,072,242	8,474,999
		<b>Org Subtotal</b>	<b>1,231,985</b>	<b>170,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,072,242</b>	<b>8,474,999</b>
0807	1046	Fire Station #59 (Darryl Carter Pkwy/Palm)	0	0	0	0	0	0	0	8,475,000	8,475,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,475,000</b>	<b>8,475,000</b>
0808	1046	Fire Station #48 (Avalon/Lake Ingram)	392,401	3,843,344	1,500,000	2,824,255	0	0	0	0	8,560,000
		<b>Org Subtotal</b>	<b>392,401</b>	<b>3,843,344</b>	<b>1,500,000</b>	<b>2,824,255</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,560,000</b>
8640	5896	ARPA-RR Fire Heavy Equipment	0	17,000,000	0	0	0	0	0	0	17,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>17,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,000,000</b>

Capital Improvement Program

16 - 40

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 41

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
8659	5896	ARPA-RR Fire Rescue Capital Equipment	0	5,000,000	0	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
		DIVISION SUBTOTAL	35,257,686	101,024,581	11,100,000	3,824,255	6,700,000	1,000,000	1,000,000	23,527,242	183,433,764
		DEPARTMENT SUBTOTAL	35,257,686	101,024,581	11,100,000	3,824,255	6,700,000	1,000,000	1,000,000	23,527,242	183,433,764
<b>Health Services</b>											
<b>Animal Services</b>											
0252	1023	Animal Services Facility	0	2,750,000	1,250,000	15,000,000	15,000,000	7,000,000	0	0	41,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,750,000</b>	<b>1,250,000</b>	<b>15,000,000</b>	<b>15,000,000</b>	<b>7,000,000</b>	<b>0</b>	<b>0</b>	<b>41,000,000</b>
2393	1023	Spay/Neuter Clinics	1,152,769	2,765,549	0	0	0	0	0	0	3,918,318
		<b>Org Subtotal</b>	<b>1,152,769</b>	<b>2,765,549</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,918,318</b>
		DIVISION SUBTOTAL	1,152,769	5,515,549	1,250,000	15,000,000	15,000,000	7,000,000	0	0	44,918,318
<b>Medical Examiner</b>											
2590	1023	Medical Examiner Office Expansion	0	0	2,000,000	0	10,000,000	10,000,000	0	0	22,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>10,000,000</b>	<b>10,000,000</b>	<b>0</b>	<b>0</b>	<b>22,000,000</b>
		DIVISION SUBTOTAL	0	0	2,000,000	0	10,000,000	10,000,000	0	0	22,000,000
<b>Mosquito Control</b>											
2472	1023	Mosquito Control Facility	1,764,113	1,835,886	0	0	0	0	0	0	3,599,999
	5896	ARPA-RR Mosquito Control	0	10,000,000	0	0	0	0	0	0	10,000,000
		<b>Org Subtotal</b>	<b>1,764,113</b>	<b>11,835,886</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,599,999</b>
		DIVISION SUBTOTAL	1,764,113	11,835,886	0	0	0	0	0	0	13,599,999
		DEPARTMENT SUBTOTAL	2,916,882	17,351,435	3,250,000	15,000,000	25,000,000	17,000,000	0	0	80,518,317

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 42

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b><u>Other Court Funds</u></b>											
Court Facilities											
0892	1248	State Attorney Grand Jury Room	142,497	49,148	0	0	0	0	0	0	191,645
		<b>Org Subtotal</b>	<b>142,497</b>	<b>49,148</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>191,645</b>
2066	1248	Courthouse Bird Deterrent	267,494	7,775	0	0	0	0	0	0	275,269
		<b>Org Subtotal</b>	<b>267,494</b>	<b>7,775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>275,269</b>
2069	1248	Courthouse Dewatering System	50,190	287,848	180,000	0	0	0	0	0	518,038
		<b>Org Subtotal</b>	<b>50,190</b>	<b>287,848</b>	<b>180,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>518,038</b>
		DIVISION SUBTOTAL	460,181	344,771	180,000	0	0	0	0	0	984,952
Court Technology											
0861	1247	State Attorney Tech Modernization	116,198	749,418	69,105	0	0	0	0	0	934,721
		<b>Org Subtotal</b>	<b>116,198</b>	<b>749,418</b>	<b>69,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>934,721</b>
		DIVISION SUBTOTAL	116,198	749,418	69,105	0	0	0	0	0	934,721
		DEPARTMENT SUBTOTAL	576,379	1,094,189	249,105	0	0	0	0	0	1,919,673
<b><u>Other Offices</u></b>											
Innovation Lab Office											
0162	1023	OC Innovation Lab Building	0	2,000,000	0	0	0	0	0	0	2,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000,000</b>
		DIVISION SUBTOTAL	0	2,000,000	0	0	0	0	0	0	2,000,000
		DEPARTMENT SUBTOTAL	0	2,000,000	0	0	0	0	0	0	2,000,000

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 43

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>PEDS</b>											
Building Safety											
2613											
	1011	Building Safety Renovations	990,134	969,866	0	0	0	0	0	0	1,960,000
	1023	Building Safety Renovations (Zoning)	14,898	45,102	0	0	0	0	0	0	60,000
		<b>Org Subtotal</b>	<b>1,005,032</b>	<b>1,014,968</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,020,000</b>
2632											
	1011	Satellite Office Building	0	100,000	0	55,000	0	0	0	145,000	300,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>145,000</b>	<b>300,000</b>
		DIVISION SUBTOTAL	1,005,032	1,114,968	0	55,000	0	0	0	145,000	2,320,000
Environmental Protection											
1978											
	1023	Environmental Sensitive Land	151,695	1,903,061	680,000	0	0	0	0	0	2,734,756
	1026	Environmental Sensitive Land	1,095,426	1,246,625	2,004,200	0	0	0	0	0	4,346,251
	1274	Environmental Sensitive Land	0	16,127	15,675	0	0	0	0	0	31,802
		<b>Org Subtotal</b>	<b>1,247,121</b>	<b>3,165,813</b>	<b>2,699,875</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,112,809</b>
2439											
	1023	Water Quality Improvements	4,097,642	6,128,049	1,400,000	3,050,000	0	0	0	0	14,675,691
	8153	Water Quality Improvements	0	141,030	0	0	0	0	0	0	141,030
		<b>Org Subtotal</b>	<b>4,097,642</b>	<b>6,269,079</b>	<b>1,400,000</b>	<b>3,050,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,816,721</b>
2482											
	1023	Pineloch NSBB/Upflow Filter Construction	566,882	4,034	0	0	0	0	0	0	570,916
		<b>Org Subtotal</b>	<b>566,882</b>	<b>4,034</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>570,916</b>
2657											
	1023	Little Wekiva STA	170,228	4,829,772	0	0	0	0	0	0	5,000,000
		<b>Org Subtotal</b>	<b>170,228</b>	<b>4,829,772</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>
2658											
	1023	Lake Lawne Reuse Facility	1,434,464	1,335,534	0	0	0	0	0	0	2,769,998
		<b>Org Subtotal</b>	<b>1,434,464</b>	<b>1,335,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,769,998</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 44

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2659	1026	TM Ranch Acquisition	118,670	208,025	200,000	0	0	0	0	0	526,695
		<b>Org Subtotal</b>	<b>118,670</b>	<b>208,025</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>526,695</b>
4303	1023	Environmental Sensitive Land Acquisitions	0	100,000,000	0	0	0	0	0	0	100,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000,000</b>
		DIVISION SUBTOTAL	7,635,007	115,812,257	4,299,875	3,050,000	0	0	0	0	130,797,139
Housing & Community Development											
1769	1246	I-Drive Catalytic Site	0	0	0	4,500,000	4,500,000	4,500,000	0	9,000,000	22,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>0</b>	<b>9,000,000</b>	<b>22,500,000</b>
2568	5902	Tangelo Park Community Center	0	500,000	0	0	0	0	0	0	500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,000</b>
		DIVISION SUBTOTAL	0	500,000	0	4,500,000	4,500,000	4,500,000	0	9,000,000	23,000,000
Neighborhood Services											
3147	1023	Cassady Building Phase II	0	0	300,000	700,000	0	0	0	0	1,000,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>
		DIVISION SUBTOTAL	0	0	300,000	700,000	0	0	0	0	1,000,000
Planning											
3195	1246	I-Drive Wayfinding and Signage	0	840,122	960,000	0	0	0	0	0	1,800,122
		<b>Org Subtotal</b>	<b>0</b>	<b>840,122</b>	<b>960,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,800,122</b>
3196	1246	Tangelo Pk Nbrhd Beautification & Asthtics	0	100,000	100,000	0	0	0	0	0	200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,000</b>

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
		DIVISION SUBTOTAL	0	940,122	1,060,000	0	0	0	0	0	2,000,122
Transportation Planning											
2663	1246	Regional Transit Connectivity	0	1,500,000	0	0	0	0	0	0	1,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>
		DIVISION SUBTOTAL	0	1,500,000	0	0	0	0	0	0	1,500,000
		DEPARTMENT SUBTOTAL	8,640,039	119,867,347	5,659,875	8,305,000	4,500,000	4,500,000	0	9,145,000	160,617,261

Capital Improvement Program

16 - 45

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 46

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Public Works</b>											
<b>Engineering</b>											
<b>2722</b>											
	1003	Intersection WID/CW	3,730,288	4,539,257	4,717,315	3,000,100	3,000,100	3,000,100	3,000,100	0	24,987,260
	1246	Intersection WID/CW	170,383	330,472	0	0	0	0	0	0	500,855
	1306	Intersection WID/CW	0	450,000	533,794	328,942	0	0	0	0	1,312,736
	1308	Intersection WID/CW	0	43	2,906	0	0	0	0	0	2,949
	1327	Intersection WID/CW	68,156	156,858	0	0	0	0	0	0	225,014
	7511	LAP - Oakland Ave Roundabout	0	2,972,640	0	0	0	0	0	0	2,972,640
	7515	LAP-Tiny Road at Tilden Road	19,418	480,583	0	0	0	0	0	0	500,001
	7516	LAP - University Blvd at Dean Rd	71,682	926,155	0	0	0	0	0	0	997,837
	7533	LAP - Vineland Ave/SR 535	1,230,288	45,736	0	0	0	0	0	0	1,276,024
		<b>Org Subtotal</b>	<b>5,290,215</b>	<b>9,901,744</b>	<b>5,254,015</b>	<b>3,329,042</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>3,000,100</b>	<b>0</b>	<b>32,775,316</b>
<b>2743</b>											
	1034	Vineland Avenue	0	1,387,046	1,650,000	1,000,000	500,000	3,000,000	3,000,000	0	10,537,046
	1333	Vineland Avenue	0	212,954	285,983	0	0	0	0	0	498,937
		<b>Org Subtotal</b>	<b>0</b>	<b>1,600,000</b>	<b>1,935,983</b>	<b>1,000,000</b>	<b>500,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>0</b>	<b>11,035,983</b>
<b>2744</b>											
	1246	International Drive Pedestrian Overpass	0	100,000	100,000	0	0	0	0	16,700,000	16,900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,700,000</b>	<b>16,900,000</b>
<b>2752</b>											
	1003	Richard Crotty Pkwy (436-Dean)	0	0	0	0	0	5,955,000	3,750,000	0	9,705,000
	1023	INVEST - R. Crotty Pkwy (436-Dean)	522,127	2,050	873,573	0	0	0	0	0	1,397,750
	1032	Richard Crotty Pkwy (436-Dean)	1,395,950	8,953,396	4,876,427	3,000,000	9,925,000	5,575,000	0	54,760,000	88,485,773
	1335	Richard Crotty Pkwy (436-Dean)	0	213,190	1,280	0	0	0	0	0	214,470
		<b>Org Subtotal</b>	<b>1,918,077</b>	<b>9,168,636</b>	<b>5,751,280</b>	<b>3,000,000</b>	<b>9,925,000</b>	<b>11,530,000</b>	<b>3,750,000</b>	<b>54,760,000</b>	<b>99,802,993</b>
<b>2766</b>											
	1003	ROW & Drainage	11,297	5,000	5,000	5,000	5,000	5,000	5,000	0	41,297
		<b>Org Subtotal</b>	<b>11,297</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>0</b>	<b>41,297</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2841	1003	Sidewalk Program C-W	7,843,745	3,431,111	4,829,611	4,400,000	3,200,000	2,400,000	2,400,000	0	28,504,467
		<b>Org Subtotal</b>	<b>7,843,745</b>	<b>3,431,111</b>	<b>4,829,611</b>	<b>4,400,000</b>	<b>3,200,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>0</b>	<b>28,504,467</b>
2852	1003	Major Drng Structures-Replac	746,123	1,755,652	2,600,000	2,235,071	750,000	750,000	750,000	0	9,586,846
		<b>Org Subtotal</b>	<b>746,123</b>	<b>1,755,652</b>	<b>2,600,000</b>	<b>2,235,071</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>0</b>	<b>9,586,846</b>
2859	1023	Pine Hills Landfill Closure	261,886	490,404	481,000	106,000	106,000	106,000	106,000	0	1,657,290
		<b>Org Subtotal</b>	<b>261,886</b>	<b>490,404</b>	<b>481,000</b>	<b>106,000</b>	<b>106,000</b>	<b>106,000</b>	<b>106,000</b>	<b>0</b>	<b>1,657,290</b>
2883	1034	Sand Lake Road	58,618	240,000	4,169,574	7,420,526	0	0	0	0	11,888,718
	1326	Sand Lake Road	499,959	403,885	70,534	0	0	0	0	0	974,378
		<b>Org Subtotal</b>	<b>558,577</b>	<b>643,885</b>	<b>4,240,108</b>	<b>7,420,526</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,863,096</b>
2892	1034	Hamlin Road Extension	9,312,069	120,823	0	0	0	0	0	0	9,432,892
		<b>Org Subtotal</b>	<b>9,312,069</b>	<b>120,823</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,432,892</b>
2929	1033	Orange Ave (Osceola Cty-Turnpike)	0	100,000	1,000,000	0	0	0	0	18,940,000	20,040,000
		<b>Org Subtotal</b>	<b>0</b>	<b>100,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,940,000</b>	<b>20,040,000</b>
3037	1003	Taft-VnInd Rd(441-Orng Av)	0	96,255	0	0	0	0	0	0	96,255
	1033	Taft-VnInd Rd(441-Orng Av)	7,147,021	2,904,539	4,788,652	2,150,000	5,000,000	10,300,000	7,015,000	2,200,000	41,505,212
	1329	Taft-VnInd Rd(441-Orng Av)	19,599	918,869	66,390	0	0	0	0	0	1,004,858
	1336	Taft-VnInd Rd(441-Orng Av)	0	296,253	10,267	0	0	0	0	0	306,520
		<b>Org Subtotal</b>	<b>7,166,620</b>	<b>4,215,916</b>	<b>4,865,309</b>	<b>2,150,000</b>	<b>5,000,000</b>	<b>10,300,000</b>	<b>7,015,000</b>	<b>2,200,000</b>	<b>42,912,845</b>
3045	1034	Holden Ave(JYP-Orng Av)	18,316,292	4,073,057	100,000	0	0	0	0	0	22,489,349
		<b>Org Subtotal</b>	<b>18,316,292</b>	<b>4,073,057</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,489,349</b>

Capital Improvement Program

16 - 47

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
3073	1246	Kirkman Road Extension	96,006	813,969	100,025	0	60,000,000	0	0	0	61,010,000
	8286	Kirkman Road Extension	0	16,000,000	0	0	0	0	0	0	16,000,000
		<b>Org Subtotal</b>	<b>96,006</b>	<b>16,813,969</b>	<b>100,025</b>	<b>0</b>	<b>60,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>77,010,000</b>
3074	1246	International Dr Ultimate Tran Study	1,364,113	2,067,495	307,677	0	0	0	0	28,000,000	31,739,285
		<b>Org Subtotal</b>	<b>1,364,113</b>	<b>2,067,495</b>	<b>307,677</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,000,000</b>	<b>31,739,285</b>
3095	1034	Palm Parkway Connector Road	7,836,180	57,724	0	0	0	0	0	0	7,893,904
		<b>Org Subtotal</b>	<b>7,836,180</b>	<b>57,724</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,893,904</b>
3096	1003	Kennedy Blvd (Forest City-I4)	435,973	2,024,450	88,938	3,017,376	0	0	6,829,626	6,460,000	18,856,363
	1004	Kennedy Blvd (Forest City-I4)	1,297,697	74,624	0	0	0	0	0	0	1,372,321
	1023	INVEST - Kennedy (Forest City-I4)	135,277	2,011,212	0	1,707,624	8,251,000	11,400,000	5,770,374	0	29,275,487
	1031	Kennedy Blvd (Forest City-I4)	1,058,102	3,438,234	2,911,062	0	0	0	0	0	7,407,398
		<b>Org Subtotal</b>	<b>2,927,049</b>	<b>7,548,520</b>	<b>3,000,000</b>	<b>4,725,000</b>	<b>8,251,000</b>	<b>11,400,000</b>	<b>12,600,000</b>	<b>6,460,000</b>	<b>56,911,569</b>
3097	1003	All American(OBT-Forest Cty)	101,024	622,785	0	0	7,405,880	2,700,000	0	0	10,829,689
	1031	All American(OBT-Forest Cty)	525,530	3,297,597	500,000	5,400,000	794,120	2,000,000	0	0	12,517,247
		<b>Org Subtotal</b>	<b>626,554</b>	<b>3,920,382</b>	<b>500,000</b>	<b>5,400,000</b>	<b>8,200,000</b>	<b>4,700,000</b>	<b>0</b>	<b>0</b>	<b>23,346,936</b>
5000	1003	Street Lights-County Rds	741,151	2,205,438	200,000	0	0	0	0	0	3,146,589
	1033	Street Lights-County Rds	2,007,511	291,586	0	0	0	0	0	0	2,299,097
	1034	Street Lights-County Rds	4,172,129	1,458,585	0	0	0	0	0	0	5,630,714
	1315	Street Lights-County Rds	1,404,150	956,669	0	0	0	0	0	0	2,360,819
	1316	Street Lights-County Rds	0	499,601	0	0	0	0	0	0	499,601
		<b>Org Subtotal</b>	<b>8,324,941</b>	<b>5,411,879</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,936,820</b>
5001	1246	John Young Pkwy/6 Lane	322,861	105,716	0	0	0	0	0	0	428,577
		<b>Org Subtotal</b>	<b>322,861</b>	<b>105,716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>428,577</b>

Capital Improvement Program

16 - 48

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5004	1023	INVEST - Chuluota Rd	0	100	338,000	5,190,400	3,964,400	507,100	0	0	10,000,000
	1328	Chuluota Rd	82,563	618,480	0	0	0	0	0	0	701,043
		<b>Org Subtotal</b>	<b>82,563</b>	<b>618,580</b>	<b>338,000</b>	<b>5,190,400</b>	<b>3,964,400</b>	<b>507,100</b>	<b>0</b>	<b>0</b>	<b>10,701,043</b>
5005	1023	INVEST - McCulloch Rd	0	625,088	250,000	2,763,884	2,196,160	7,139,856	0	0	12,974,988
		<b>Org Subtotal</b>	<b>0</b>	<b>625,088</b>	<b>250,000</b>	<b>2,763,884</b>	<b>2,196,160</b>	<b>7,139,856</b>	<b>0</b>	<b>0</b>	<b>12,974,988</b>
5023	1002	Edgewater Drive	0	0	921,000	0	0	0	0	0	921,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>921,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>921,000</b>
5024	1023	INVEST - Econ Trl (Lk Underhill-SR50)	1,686,234	1,267,729	19,474,046	19,047,279	135,000	0	0	0	41,610,288
	1032	Econ Trail (Lk Underhill-SR50)	479,460	8,618,012	1,823,573	0	0	0	0	0	10,921,045
		<b>Org Subtotal</b>	<b>2,165,694</b>	<b>9,885,741</b>	<b>21,297,619</b>	<b>19,047,279</b>	<b>135,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>52,531,333</b>
5027	1023	INVEST - TX Ave (Oak Rdg-Holden)	419,719	59,684	0	0	0	0	0	0	479,403
	1034	Texas Ave (Oak Rdg-Holden)	613,568	1,021,988	10,800,000	4,439,223	4,400,000	4,163,271	0	0	25,438,050
		<b>Org Subtotal</b>	<b>1,033,287</b>	<b>1,081,672</b>	<b>10,800,000</b>	<b>4,439,223</b>	<b>4,400,000</b>	<b>4,163,271</b>	<b>0</b>	<b>0</b>	<b>25,917,453</b>
5033	1004	Raleigh St Impr (Kirkman Rd to Ivey Lane)	0	1,000,050	0	0	0	0	0	0	1,000,050
		<b>Org Subtotal</b>	<b>0</b>	<b>1,000,050</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000,050</b>
5036	1034	CR 545 Widening - Village I to H	16,650	7,650	1,735,750	0	0	0	0	0	1,760,050
	1331	CR 545 Widening - Village I to H	0	1,718,665	0	0	0	0	0	0	1,718,665
		<b>Org Subtotal</b>	<b>16,650</b>	<b>1,726,315</b>	<b>1,735,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,478,715</b>
5037	1034	Western Way Rd Imp (CR545 to Lk Cnty Li	0	3,000,000	3,610,826	0	0	0	0	0	6,610,826
		<b>Org Subtotal</b>	<b>0</b>	<b>3,000,000</b>	<b>3,610,826</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,610,826</b>

Capital Improvement Program

16 - 49

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5055	1031	CR 545 (Tilden-SR50)	438,954	751,089	500,000	100,000	0	0	0	5,210,000	7,000,043
		<b>Org Subtotal</b>	<b>438,954</b>	<b>751,089</b>	<b>500,000</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,210,000</b>	<b>7,000,043</b>
5056	1003	FDOT St Lighting & Lndscp	393,933	1,306,449	400,000	0	0	0	0	0	2,100,382
		<b>Org Subtotal</b>	<b>393,933</b>	<b>1,306,449</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100,382</b>
5059	1032	Woodbury Road Study	0	1,488,955	15,000	800,000	2,485,000	2,600,000	200,000	15,000,000	22,588,955
	1325	Woodbury Road Study	594,754	903,973	34,614	0	0	0	0	0	1,533,341
		<b>Org Subtotal</b>	<b>594,754</b>	<b>2,392,928</b>	<b>49,614</b>	<b>800,000</b>	<b>2,485,000</b>	<b>2,600,000</b>	<b>200,000</b>	<b>15,000,000</b>	<b>24,122,296</b>
5064	1033	Innovation Way S(417-528)	3,050	48,179	1,147,146	50,000	2,925,000	2,000,000	0	0	6,173,375
	1332	Innovation Way S(417-528)	521,800	537,575	297,676	0	0	0	0	0	1,357,051
		<b>Org Subtotal</b>	<b>524,850</b>	<b>585,754</b>	<b>1,444,822</b>	<b>50,000</b>	<b>2,925,000</b>	<b>2,000,000</b>	<b>0</b>	<b>0</b>	<b>7,530,426</b>
5068	1034	Reams Road (Fiquette-CR535)	3,490,710	0	0	0	0	0	53,000	0	3,543,710
		<b>Org Subtotal</b>	<b>3,490,710</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53,000</b>	<b>0</b>	<b>3,543,710</b>
5070	1246	I-Drive Transit Lanes	948,573	1,513,374	4,300,000	11,800,000	9,400,099	0	0	0	27,962,046
		<b>Org Subtotal</b>	<b>948,573</b>	<b>1,513,374</b>	<b>4,300,000</b>	<b>11,800,000</b>	<b>9,400,099</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,962,046</b>
5081	1246	Tangelo Pk Pedestrian Traffic Calming	53,500	100,000	50,000	50,000	50,000	50,000	50,000	0	403,500
		<b>Org Subtotal</b>	<b>53,500</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>403,500</b>
5085	1023	INVEST - Boggy Creek Rd	2,862,681	126,167	0	0	0	0	0	0	2,988,848
	1033	Boggy Creek Rd	3,355,090	3,739,027	4,117,555	3,564,841	0	0	0	0	14,776,513
	1321	Boggy Creek Rd	1,516,724	1,922,321	99,521	0	0	0	0	0	3,538,566
		<b>Org Subtotal</b>	<b>7,734,495</b>	<b>5,787,515</b>	<b>4,217,076</b>	<b>3,564,841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,303,927</b>

Capital Improvement Program

16 - 50

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 51

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5089	1246	Destination Parkway	6,724,858	100,000	0	0	0	0	0	0	6,824,858
		<b>Org Subtotal</b>	<b>6,724,858</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,824,858</b>
5090	1023	INVEST - Lk Uhill (Chickasaw-Rouse)	3,852,514	1,604,426	2,400,000	7,910,937	8,300,000	5,700,000	0	0	29,767,877
	1032	Lk Uhill (Chickasaw-Rouse)	0	0	0	0	0	0	0	41,350,000	41,350,000
	1312	Lk Uhill (Chickasaw-Rouse)	1,331,431	58,218	119,529	0	0	0	0	0	1,509,178
		<b>Org Subtotal</b>	<b>5,183,945</b>	<b>1,662,644</b>	<b>2,519,529</b>	<b>7,910,937</b>	<b>8,300,000</b>	<b>5,700,000</b>	<b>0</b>	<b>41,350,000</b>	<b>72,627,055</b>
5094	1246	TSM Traffic Calming	67,096	32,904	0	0	0	0	0	0	100,000
		<b>Org Subtotal</b>	<b>67,096</b>	<b>32,904</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>
5095	1246	Pedestrian Enhancements	1,607,661	3,496,903	600,000	600,000	600,000	600,000	600,000	0	8,104,564
		<b>Org Subtotal</b>	<b>1,607,661</b>	<b>3,496,903</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>0</b>	<b>8,104,564</b>
5109	1023	Legacy - Holden Ave(JYP-OBT)	4,209,435	163,300	0	0	0	0	0	0	4,372,735
		<b>Org Subtotal</b>	<b>4,209,435</b>	<b>163,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,372,735</b>
5115	1023	Legacy - Lake Underhill(Dean-Rouse)	624,311	304,559	0	0	0	0	0	0	928,870
		<b>Org Subtotal</b>	<b>624,311</b>	<b>304,559</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>928,870</b>
5121	1023	Legacy - Texas Ave	4,152,674	4,904,516	909,887	0	0	0	0	0	9,967,077
		<b>Org Subtotal</b>	<b>4,152,674</b>	<b>4,904,516</b>	<b>909,887</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,967,077</b>
5122	1023	Legacy - Valencia College Ln	(808)	113,830	0	0	0	0	0	0	113,022
		<b>Org Subtotal</b>	<b>(808)</b>	<b>113,830</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>113,022</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5134	1309	UCF Area Pedestrian Safety Imp	370,182	551,475	1,122	0	0	0	0	0	922,779
	1314	UCF Area Pedestrian Safety Imp	39,711	818,833	388,442	0	0	0	0	0	1,246,986
	1338	UCF Area Pedestrian Safety Imp	0	620,457	1,265	0	0	0	0	0	621,722
		<b>Org Subtotal</b>	<b>409,893</b>	<b>1,990,765</b>	<b>390,829</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,791,487</b>
5137	1002	Pine Hills Pedestrian Safety Project	1,161,884	5,712,134	11,646,834	0	0	0	0	0	18,520,852
	1003	Pine Hills Pedestrian Safety Project	0	0	6,000,000	0	0	0	0	0	6,000,000
	1300	Pine Hills Pedestrian Safety Project	212,392	1,377	0	0	0	0	0	0	213,769
		<b>Org Subtotal</b>	<b>1,374,276</b>	<b>5,713,511</b>	<b>17,646,834</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,734,621</b>
5139	1003	INVEST - Reams (Summerlk-Taborfld)	0	0	0	0	0	4,400,000	5,350,000	0	9,750,000
	1023	INVEST - Reams (Summerlk-Taborfld)	662,443	1,603,560	993,700	0	4,570,247	10,400,000	0	0	18,229,950
	1034	Reams (Summerlk-Taborfld)	0	1,000,000	4,800,000	5,100,000	12,039,703	5,400,000	0	0	28,339,703
	1304	Reams (Summerlk-Taborfld)	1,607,800	555,094	51,007	0	0	0	0	0	2,213,901
		<b>Org Subtotal</b>	<b>2,270,243</b>	<b>3,158,654</b>	<b>5,844,707</b>	<b>5,100,000</b>	<b>16,609,950</b>	<b>20,200,000</b>	<b>5,350,000</b>	<b>0</b>	<b>58,533,554</b>
5140	1023	INVEST - Ficquette (Summerlk-Overst)	1,063,415	451,792	0	0	8,500,000	8,400,000	1,065,739	0	19,480,946
	1034	Ficquette (Summerlk-Overst)	0	1,750,000	3,160,000	1,604,261	1,319,670	0	0	0	7,833,931
	1307	Ficquette (Summerlk-Overst)	0	328	8	0	0	0	0	0	336
		<b>Org Subtotal</b>	<b>1,063,415</b>	<b>2,202,120</b>	<b>3,160,008</b>	<b>1,604,261</b>	<b>9,819,670</b>	<b>8,400,000</b>	<b>1,065,739</b>	<b>0</b>	<b>27,315,213</b>
5141	1023	INVEST - EOC Transport Needs	251,890	677,027	2,512,000	3,277,884	2,655,024	5,138,175	0	0	14,512,000
		<b>Org Subtotal</b>	<b>251,890</b>	<b>677,027</b>	<b>2,512,000</b>	<b>3,277,884</b>	<b>2,655,024</b>	<b>5,138,175</b>	<b>0</b>	<b>0</b>	<b>14,512,000</b>
5142	1023	INVEST - Intersections & Ped Safety	3,444,426	8,367,894	2,561,444	0	0	0	0	0	14,373,764
	1334	Intersections & Ped Safety	210,656	100,000	0	0	0	0	0	0	310,656
		<b>Org Subtotal</b>	<b>3,655,082</b>	<b>8,467,894</b>	<b>2,561,444</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,684,420</b>

Capital Improvement Program

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5143	1002	Median Tree Program	2,074,848	4,009,840	300,000	0	0	0	0	0	6,384,688
	1029	Median Tree Program	2,673,257	356,372	552,500	0	0	0	0	0	3,582,129
		<b>Org Subtotal</b>	<b>4,748,105</b>	<b>4,366,212</b>	<b>852,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,966,817</b>
5145	1002	Oak Ridge Pedestrian Safety	0	3,255,985	1,000,000	0	0	0	0	0	4,255,985
	1003	Oak Ridge Pedestrian Safety	645,223	3,648,792	5,439,886	0	0	0	0	0	9,733,901
	1334	Oak Ridge Pedestrian Safety	0	160,129	153,735	0	0	0	0	0	313,864
		<b>Org Subtotal</b>	<b>645,223</b>	<b>7,064,906</b>	<b>6,593,621</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,303,750</b>
5148	1003	East Streets Drainage Imp Sec 2	57,220	337,567	880,213	0	0	0	0	0	1,275,000
		<b>Org Subtotal</b>	<b>57,220</b>	<b>337,567</b>	<b>880,213</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,275,000</b>
5149	1033	Sunbridge Parkway (Dowden Rd to Osceol	0	568,357	0	0	0	0	0	0	568,357
		<b>Org Subtotal</b>	<b>0</b>	<b>568,357</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>568,357</b>
5154	1003	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	460,100	0	0	0	0	0	0	460,100
	1034	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	30,200	0	0	0	0	0	0	30,200
	1331	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	0	1,480,601	0	0	0	0	1,480,601
	1339	Avalon Rd/CR545 (US 192 to Hartzog Rd)	0	0	683,125	0	0	0	0	0	683,125
		<b>Org Subtotal</b>	<b>0</b>	<b>490,300</b>	<b>683,125</b>	<b>1,480,601</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,654,026</b>
5155	1003	Tiny Rd (Bridgewater Crossing Bv t Tilden F	0	549,976	0	0	0	0	0	0	549,976
	1034	Tiny Rd (Bridgewater Crossing Bv t Tilden F	13,050	310,450	286,850	0	0	0	0	0	610,350
		<b>Org Subtotal</b>	<b>13,050</b>	<b>860,426</b>	<b>286,850</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,160,326</b>
5156	1003	University Blvd (Goldenrod Rd to SR 436)	0	450,200	180,000	0	0	0	0	0	630,200
		<b>Org Subtotal</b>	<b>0</b>	<b>450,200</b>	<b>180,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>630,200</b>

Capital Improvement Program

16 - 53

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5160	1246	Tradeshow Blvd Imprv	0	2,600,000	400,000	4,500,000	5,000,000	0	0	9,700,000	22,200,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,600,000</b>	<b>400,000</b>	<b>4,500,000</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>9,700,000</b>	<b>22,200,000</b>
7368	7525	LAP - University Blvd at Dean Rd	434,059	59,079	0	0	0	0	0	0	493,138
		<b>Org Subtotal</b>	<b>434,059</b>	<b>59,079</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>493,138</b>
7370	7527	LAP - Turkey Lk Vineland Rd	5,798	564,823	0	0	0	0	0	0	570,621
		<b>Org Subtotal</b>	<b>5,798</b>	<b>564,823</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>570,621</b>
7372	7529	LAP Gatlin Avenue	820,771	2	0	0	0	0	0	0	820,773
		<b>Org Subtotal</b>	<b>820,771</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>820,773</b>
7374	7531	LAP - Alafaya Trail & Corp Blvd	10,839	276,188	0	0	0	0	0	0	287,027
		<b>Org Subtotal</b>	<b>10,839</b>	<b>276,188</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>287,027</b>
7375	7532	LAP Powers Drive	7,451	192,551	0	0	0	0	0	0	200,002
		<b>Org Subtotal</b>	<b>7,451</b>	<b>192,551</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200,002</b>
		DIVISION SUBTOTAL	128,737,055	152,725,706	131,206,262	106,049,949	167,477,403	103,689,502	39,944,839	198,320,000	1,028,150,716
Fiscal & Operational Support											
8641	5896	ARPA-RR Public Works Heavy Equipment	0	2,800,000	0	0	0	0	0	0	2,800,000
		<b>Org Subtotal</b>	<b>0</b>	<b>2,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,800,000</b>
		DIVISION SUBTOTAL	0	2,800,000	0	0	0	0	0	0	2,800,000
Roads & Drainage											
2912	1004	Bridge Maintenance and Repairs	2,406,456	3,186,707	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	23,593,163
		<b>Org Subtotal</b>	<b>2,406,456</b>	<b>3,186,707</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>	<b>23,593,163</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2913	1004	Multipurpose Path Conversion and Maint.	1,108,088	14,819	0	0	0	0	0	0	1,122,907
		<b>Org Subtotal</b>	<b>1,108,088</b>	<b>14,819</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,122,907</b>
2947	1004	MTNC Yards Improvements	1,157,228	2,555,652	2,500,000	400,000	400,000	400,000	400,000	400,000	8,212,880
		<b>Org Subtotal</b>	<b>1,157,228</b>	<b>2,555,652</b>	<b>2,500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>8,212,880</b>
2990	1004	Rehab Existing Rdwys CW	91,799,458	34,564,233	33,400,000	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	314,763,691
		<b>Org Subtotal</b>	<b>91,799,458</b>	<b>34,564,233</b>	<b>33,400,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>31,000,000</b>	<b>314,763,691</b>
3010	1004	Drainage Rehab	12,014,758	8,883,441	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	56,898,199
		<b>Org Subtotal</b>	<b>12,014,758</b>	<b>8,883,441</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>56,898,199</b>
5086	1002	Railroad Crossing Replace	1,369,679	545,500	317,500	317,500	317,500	317,500	317,500	317,500	3,820,179
		<b>Org Subtotal</b>	<b>1,369,679</b>	<b>545,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>317,500</b>	<b>3,820,179</b>
		DIVISION SUBTOTAL	109,855,667	49,750,352	45,217,500	40,717,500	40,717,500	40,717,500	40,717,500	40,717,500	408,411,019
Stormwater											
2753	1023	Land/Prim Water Syst	15,895,324	15,087,455	7,100,000	7,100,000	7,100,000	5,750,000	5,750,000	5,750,000	69,532,779
	5919	Orlo Vista/Westside Manor Flood Mitigation	0	2,506,371	0	0	0	0	0	0	2,506,371
	7586	Orlo Vista/Westside Manor Flood Phase 2.	0	7,288,638	0	0	0	0	0	0	7,288,638
		<b>Org Subtotal</b>	<b>15,895,324</b>	<b>24,882,464</b>	<b>7,100,000</b>	<b>7,100,000</b>	<b>7,100,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>5,750,000</b>	<b>79,327,788</b>
3087	1004	Stormwater Rehabilitation	3,689,087	1,465,841	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,354,928
	1142	Stormwater Rehabilitation	4,275,455	2,847,131	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	19,122,586
		<b>Org Subtotal</b>	<b>7,964,542</b>	<b>4,312,972</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>3,200,000</b>	<b>31,477,514</b>

Capital Improvement Program

16 - 55

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5092	1023	Pond Restoration/Rehab	628,810	500,002	500,000	500,000	500,000	500,000	500,000	500,000	4,128,812
	1142	Pond Restoration/Rehab	3,398,290	1,700,002	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	17,098,292
		<b>Org Subtotal</b>	<b>4,027,100</b>	<b>2,200,004</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>21,227,104</b>
7088	7592	Orlo Vista Neighborhood	770,217	122,016	0	0	0	0	0	0	892,233
		<b>Org Subtotal</b>	<b>770,217</b>	<b>122,016</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>892,233</b>
		DIVISION SUBTOTAL	28,657,183	31,517,456	12,800,000	12,800,000	12,800,000	11,450,000	11,450,000	11,450,000	132,924,639
<b>Traffic</b>											
2720	1004	Signal Installation CW	5,431,881	6,555,891	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000	47,987,772
	7535	LAP - Traffic Signal Cabinets Upgrade	0	686,098	0	0	0	0	0	0	686,098
	7593	HMGP - Bumby Avenue	35,986	184,498	0	0	0	0	0	0	220,484
	7594	HMGP - Balboa Drive	36,015	113,987	0	0	0	0	0	0	150,002
	7595	HMGP - Gatlin Avenue	35,692	114,309	0	0	0	0	0	0	150,001
	7596	HMGP - Clay Street	38,613	204,159	0	0	0	0	0	0	242,772
	7597	HMGP - Edgewater Drive	44,696	142,806	0	0	0	0	0	0	187,502
	7598	HMGP - N. Powers Drive	37,288	213,670	0	0	0	0	0	0	250,958
	7599	HMGP - Westmoreland	34,234	115,769	0	0	0	0	0	0	150,003
		<b>Org Subtotal</b>	<b>5,694,405</b>	<b>8,331,187</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>50,025,592</b>
2723	1004	Traffic Signal Structure Inspections	224,315	231,833	150,000	150,000	150,000	150,000	150,000	150,000	1,356,148
		<b>Org Subtotal</b>	<b>224,315</b>	<b>231,833</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>1,356,148</b>
2729	1004	Traffic Calming Program	611,290	659,178	500,000	500,000	500,000	500,000	500,000	500,000	4,270,468
		<b>Org Subtotal</b>	<b>611,290</b>	<b>659,178</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>4,270,468</b>
2739	1002	Traffic Signal Detection System	0	0	150,000	150,000	150,000	150,000	150,000	150,000	900,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>900,000</b>

Capital Improvement Program

16 - 56

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
2741	1246	Int'l Drive Signal Communications	0	400,000	0	0	0	0	0	0	400,000
		<b>Org Subtotal</b>	<b>0</b>	<b>400,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400,000</b>
2742	1246	Int'l Drive Adaptive System	0	1,100,000	1,000,000	0	0	0	0	0	2,100,000
		<b>Org Subtotal</b>	<b>0</b>	<b>1,100,000</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100,000</b>
2851	1002	ADA Compliance Retrofit	7,968,307	2,677,108	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	2,400,000	25,045,415
	1318	ADA Compliance Retrofit	0	8,503	0	0	0	0	0	0	8,503
		<b>Org Subtotal</b>	<b>7,968,307</b>	<b>2,685,611</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>2,400,000</b>	<b>25,053,918</b>
5088	1002	Roadway Signage Program	134,515	495,142	300,000	300,000	300,000	300,000	300,000	300,000	2,429,657
		<b>Org Subtotal</b>	<b>134,515</b>	<b>495,142</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,429,657</b>
5133	1004	Speed Radar Sign	488,106	412,839	250,000	250,000	250,000	250,000	250,000	250,000	2,400,945
		<b>Org Subtotal</b>	<b>488,106</b>	<b>412,839</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>2,400,945</b>
5146	1004	Traffic Signal Preventative Maint	1,894,093	2,449,358	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	13,343,451
		<b>Org Subtotal</b>	<b>1,894,093</b>	<b>2,449,358</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>13,343,451</b>
5150	1004	Upgrade Multi-Lane School Zones	583,799	834,332	500,000	500,000	500,000	500,000	500,000	500,000	4,418,131
		<b>Org Subtotal</b>	<b>583,799</b>	<b>834,332</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>	<b>4,418,131</b>
5151	1002	Miscellaneous Traffic Safety Projects	561,917	811,455	750,000	750,000	750,000	750,000	750,000	750,000	5,873,372
		<b>Org Subtotal</b>	<b>561,917</b>	<b>811,455</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>5,873,372</b>
5152	1004	Traffic Fiber Asset Management	192,632	207,005	200,000	200,000	200,000	200,000	200,000	200,000	1,599,637
		<b>Org Subtotal</b>	<b>192,632</b>	<b>207,005</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,599,637</b>

Capital Improvement Program

16 - 57

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
5153	1004	Traffic Signal Cabinet Security	196,330	95,901	10,000	10,000	10,000	10,000	10,000	10,000	352,231
		<b>Org Subtotal</b>	<b>196,330</b>	<b>95,901</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>352,231</b>
5157	1004	Battery Backup for Huts	0	385,799	200,000	200,000	200,000	200,000	200,000	200,000	1,585,799
		<b>Org Subtotal</b>	<b>0</b>	<b>385,799</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,585,799</b>
5158	1004	Quiet Zone Expansion	0	575,000	575,000	575,000	575,000	575,000	575,000	575,000	4,025,000
		<b>Org Subtotal</b>	<b>0</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>575,000</b>	<b>4,025,000</b>
5159	1004	ITS Communication Network Infrastructure	191,402	293,200	250,000	250,000	250,000	250,000	250,000	250,000	1,984,602
		<b>Org Subtotal</b>	<b>191,402</b>	<b>293,200</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,984,602</b>
7089	7591	Lake Underhill Road	41,001	169,534	0	0	0	0	0	0	210,535
		<b>Org Subtotal</b>	<b>41,001</b>	<b>169,534</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,535</b>
		DIVISION SUBTOTAL	18,782,112	20,137,374	14,735,000	13,735,000	13,735,000	13,735,000	13,735,000	13,735,000	122,329,486
		DEPARTMENT SUBTOTAL	286,032,017	256,930,888	203,958,762	173,302,449	234,729,903	169,592,002	105,847,339	264,222,500	1,694,615,860

Capital Improvement Program

16 - 58

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 59

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
<b>Utilities</b>											
<b>Other</b>											
1409	4420	Customer Info & Billing System	5,269,937	1,834,915	3,827,036	2,537,218	1,134,111	1,134,111	1,137,218	0	16,874,546
		<b>Org Subtotal</b>	<b>5,269,937</b>	<b>1,834,915</b>	<b>3,827,036</b>	<b>2,537,218</b>	<b>1,134,111</b>	<b>1,134,111</b>	<b>1,137,218</b>	<b>0</b>	<b>16,874,546</b>
1499	4420	MIS Network/Work Order Sys	7,352,820	3,353,530	1,443,760	1,221,341	3,418,004	1,218,004	1,221,341	499,863	19,728,663
		<b>Org Subtotal</b>	<b>7,352,820</b>	<b>3,353,530</b>	<b>1,443,760</b>	<b>1,221,341</b>	<b>3,418,004</b>	<b>1,218,004</b>	<b>1,221,341</b>	<b>499,863</b>	<b>19,728,663</b>
1535	4420	GIS Migration	1,100,081	356,431	0	0	0	0	0	1,506,210	2,962,722
		<b>Org Subtotal</b>	<b>1,100,081</b>	<b>356,431</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,506,210</b>	<b>2,962,722</b>
1543	4420	Utilities Administration Building Improv	1,251,137	100,000	0	0	0	0	0	129,000	1,480,137
		<b>Org Subtotal</b>	<b>1,251,137</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>129,000</b>	<b>1,480,137</b>
1552	4420	Developer Built Projects	17,869	2,000	20,000	20,000	20,000	20,000	20,000	0	119,869
		<b>Org Subtotal</b>	<b>17,869</b>	<b>2,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>119,869</b>
1556	4420	Utilities Security Imp	800,142	600,152	610,687	100,688	98,212	0	0	0	2,209,881
		<b>Org Subtotal</b>	<b>800,142</b>	<b>600,152</b>	<b>610,687</b>	<b>100,688</b>	<b>98,212</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,209,881</b>
1558	4420	Eastern Operations Building	1,938,233	728,924	21,127,451	21,972,549	0	0	0	0	45,767,157
		<b>Org Subtotal</b>	<b>1,938,233</b>	<b>728,924</b>	<b>21,127,451</b>	<b>21,972,549</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>45,767,157</b>
1560	4420	Developer Built Projects	21,329	2,000	20,000	20,000	20,000	20,000	20,000	0	123,329
		<b>Org Subtotal</b>	<b>21,329</b>	<b>2,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>123,329</b>
1561	4420	Developer Built Projects	2,053,225	850,000	670,000	670,000	670,000	670,000	670,000	0	6,253,225
		<b>Org Subtotal</b>	<b>2,053,225</b>	<b>850,000</b>	<b>670,000</b>	<b>670,000</b>	<b>670,000</b>	<b>670,000</b>	<b>670,000</b>	<b>0</b>	<b>6,253,225</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 60

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
DIVISION SUBTOTAL			19,804,773	7,827,952	27,718,934	26,541,796	5,360,327	3,062,115	3,068,559	2,135,073	95,519,529
Solid Waste											
1061	4410	Porter Modifications	2,778,824	1,080,000	0	0	0	0	0	0	3,858,824
		<b>Org Subtotal</b>	<b>2,778,824</b>	<b>1,080,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,858,824</b>
1065	4410	McLeod Rd TS Improvements	30,924,238	65,600	0	0	0	0	143,553	431,447	31,564,838
		<b>Org Subtotal</b>	<b>30,924,238</b>	<b>65,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>143,553</b>	<b>431,447</b>	<b>31,564,838</b>
1069	4410	Ldfill-Admin Bldg	1,497,986	455,184	632,877	867,123	0	0	0	0	3,453,170
		<b>Org Subtotal</b>	<b>1,497,986</b>	<b>455,184</b>	<b>632,877</b>	<b>867,123</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,453,170</b>
1083	4410	NW Transfer Station	0	0	0	0	0	0	802,632	27,697,368	28,500,000
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>802,632</b>	<b>27,697,368</b>	<b>28,500,000</b>
1086	4410	Cell 7B/8 Closure & LT Care	928,957	357,000	307,000	307,841	307,000	307,000	307,841	1,227,159	4,049,798
		<b>Org Subtotal</b>	<b>928,957</b>	<b>357,000</b>	<b>307,000</b>	<b>307,841</b>	<b>307,000</b>	<b>307,000</b>	<b>307,841</b>	<b>1,227,159</b>	<b>4,049,798</b>
1099	4410	Closure & LT Care Class III #1	628,552	184,495	184,499	185,005	184,500	184,499	185,005	0	1,736,555
		<b>Org Subtotal</b>	<b>628,552</b>	<b>184,495</b>	<b>184,499</b>	<b>185,005</b>	<b>184,500</b>	<b>184,499</b>	<b>185,005</b>	<b>0</b>	<b>1,736,555</b>
1106	4410	Class 3 Waste Disposal Cell 2	2,776,760	310,729	231,936	232,572	231,936	231,936	232,572	927,746	5,176,187
		<b>Org Subtotal</b>	<b>2,776,760</b>	<b>310,729</b>	<b>231,936</b>	<b>232,572</b>	<b>231,936</b>	<b>231,936</b>	<b>232,572</b>	<b>927,746</b>	<b>5,176,187</b>
1107	4410	Landfill Cell 11	27,707,041	4,300,000	5,460,000	7,540,000	2,000,000	12,133,333	7,866,667	0	67,007,041
		<b>Org Subtotal</b>	<b>27,707,041</b>	<b>4,300,000</b>	<b>5,460,000</b>	<b>7,540,000</b>	<b>2,000,000</b>	<b>12,133,333</b>	<b>7,866,667</b>	<b>0</b>	<b>67,007,041</b>
1109	4410	Closure & LT Care Landfill Cells 9-12	2,786,218	889,772	1,553,950	3,190,703	11,924,772	339,772	340,703	1,450,682	22,476,572
		<b>Org Subtotal</b>	<b>2,786,218</b>	<b>889,772</b>	<b>1,553,950</b>	<b>3,190,703</b>	<b>11,924,772</b>	<b>339,772</b>	<b>340,703</b>	<b>1,450,682</b>	<b>22,476,572</b>

\* Prior Expenditures is calculated using 3 or 5 years.



Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 61

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1112	4410	Central Expansion Area	0	0	0	1,703,333	1,703,335	1,703,335	6,580,000	70,110,000	81,800,003
		<b>Org Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,703,333</b>	<b>1,703,335</b>	<b>1,703,335</b>	<b>6,580,000</b>	<b>70,110,000</b>	<b>81,800,003</b>
		DIVISION SUBTOTAL	70,028,576	7,642,780	8,370,262	14,026,577	16,351,543	14,899,875	16,458,973	101,844,402	249,622,988
<b>Water</b>											
1448	4420	Wtr Dist Mods CW	1,847,242	12,000	0	0	0	0	0	0	1,859,242
		<b>Org Subtotal</b>	<b>1,847,242</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,859,242</b>
1450	4420	Eastern Water Trans Imp	6,290,729	3,194,209	1,661,332	5,674,093	2,941,522	1,800	1,805	1,008,382	20,773,872
		<b>Org Subtotal</b>	<b>6,290,729</b>	<b>3,194,209</b>	<b>1,661,332</b>	<b>5,674,093</b>	<b>2,941,522</b>	<b>1,800</b>	<b>1,805</b>	<b>1,008,382</b>	<b>20,773,872</b>
1474	4420	New Meter Installation	10,150,348	2,399,342	2,399,343	2,405,916	2,399,343	2,399,343	2,405,916	4,785,538	29,345,089
		<b>Org Subtotal</b>	<b>10,150,348</b>	<b>2,399,342</b>	<b>2,399,343</b>	<b>2,405,916</b>	<b>2,399,343</b>	<b>2,399,343</b>	<b>2,405,916</b>	<b>4,785,538</b>	<b>29,345,089</b>
1482	4420	Transportation Related Water	5,371,741	2,455,883	4,832,459	7,499,955	10,246,434	9,093,643	6,800,004	6,113,259	52,413,378
		<b>Org Subtotal</b>	<b>5,371,741</b>	<b>2,455,883</b>	<b>4,832,459</b>	<b>7,499,955</b>	<b>10,246,434</b>	<b>9,093,643</b>	<b>6,800,004</b>	<b>6,113,259</b>	<b>52,413,378</b>
1498	4420	Southern Reg Wellfield & Wtr PI	8,000,839	5,809,239	1,714,120	2,300,339	3,712,378	2,633,118	2,644,751	35,777,016	62,591,800
		<b>Org Subtotal</b>	<b>8,000,839</b>	<b>5,809,239</b>	<b>1,714,120</b>	<b>2,300,339</b>	<b>3,712,378</b>	<b>2,633,118</b>	<b>2,644,751</b>	<b>35,777,016</b>	<b>62,591,800</b>
1506	4420	Horizons West Transmission Sys	7,809,642	13,527,130	6,747,942	1,067,918	1,050,411	0	0	0	30,203,043
		<b>Org Subtotal</b>	<b>7,809,642</b>	<b>13,527,130</b>	<b>6,747,942</b>	<b>1,067,918</b>	<b>1,050,411</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,203,043</b>
1508	4420	South Water Transmission Imp	19,626,011	3,772,740	1,965,000	0	0	0	0	0	25,363,751
		<b>Org Subtotal</b>	<b>19,626,011</b>	<b>3,772,740</b>	<b>1,965,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,363,751</b>
1532	4420	W Reg Water Treat Fac Ph III	15,489,488	2,409,420	699,161	1,166,801	3,334,454	2,934,454	2,015,065	101,208,644	129,257,487
		<b>Org Subtotal</b>	<b>15,489,488</b>	<b>2,409,420</b>	<b>699,161</b>	<b>1,166,801</b>	<b>3,334,454</b>	<b>2,934,454</b>	<b>2,015,065</b>	<b>101,208,644</b>	<b>129,257,487</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1533	4420	Water Renewal & Replacements	4,405,356	255,513	249,813	250,498	249,813	249,813	250,498	1,000,622	6,911,926
		<b>Org Subtotal</b>	<b>4,405,356</b>	<b>255,513</b>	<b>249,813</b>	<b>250,498</b>	<b>249,813</b>	<b>249,813</b>	<b>250,498</b>	<b>1,000,622</b>	<b>6,911,926</b>
1544	4420	Water SCADA & Security Imp	389,236	1,250,344	3,582,860	3,222,228	4,359,982	2,098,886	60,146	0	14,963,682
	8192	Cypress Lk Wellfield/Oak Meadows AWS D	0	734,786	0	0	0	0	0	0	734,786
		<b>Org Subtotal</b>	<b>389,236</b>	<b>1,985,130</b>	<b>3,582,860</b>	<b>3,222,228</b>	<b>4,359,982</b>	<b>2,098,886</b>	<b>60,146</b>	<b>0</b>	<b>15,698,468</b>
1550	4420	Alternate Regional Water Supply	2,347,102	7,415,446	2,678,101	2,347,579	8,020,444	8,014,987	7,480,839	179,981,720	218,286,218
		<b>Org Subtotal</b>	<b>2,347,102</b>	<b>7,415,446</b>	<b>2,678,101</b>	<b>2,347,579</b>	<b>8,020,444</b>	<b>8,014,987</b>	<b>7,480,839</b>	<b>179,981,720</b>	<b>218,286,218</b>
1553	4420	Water Distribution Mods 2	3,648,545	1,104,597	3,834,460	6,113,474	3,587,671	500,000	501,370	2,497,260	21,787,377
	5896	ARPA-WB Wekiwa Springs Phases 2-6	0	500,000	0	0	0	0	0	0	500,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	255,000	0	0	0	0	0	0	255,000
		<b>Org Subtotal</b>	<b>3,648,545</b>	<b>1,859,597</b>	<b>3,834,460</b>	<b>6,113,474</b>	<b>3,587,671</b>	<b>500,000</b>	<b>501,370</b>	<b>2,497,260</b>	<b>22,542,377</b>
1554	4420	Eastern Regional Wsf Phase 3	21,396,942	4,346,748	4,161,830	2,424,220	2,793,106	5,226,578	9,488,337	30,914,786	80,752,547
		<b>Org Subtotal</b>	<b>21,396,942</b>	<b>4,346,748</b>	<b>4,161,830</b>	<b>2,424,220</b>	<b>2,793,106</b>	<b>5,226,578</b>	<b>9,488,337</b>	<b>30,914,786</b>	<b>80,752,547</b>
1557	4420	Southwest Water Supply Facility	26,770,299	415,000	0	0	0	0	800,000	25,993,182	53,978,481
		<b>Org Subtotal</b>	<b>26,770,299</b>	<b>415,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800,000</b>	<b>25,993,182</b>	<b>53,978,481</b>
1575	4420	Water Main Improvements	7,994	301,408	300,589	301,412	300,588	300,588	301,412	0	1,813,991
		<b>Org Subtotal</b>	<b>7,994</b>	<b>301,408</b>	<b>300,589</b>	<b>301,412</b>	<b>300,588</b>	<b>300,588</b>	<b>301,412</b>	<b>0</b>	<b>1,813,991</b>
1576	4420	Cross Connection Control Backflow Device	3,712,496	2,040,000	1,470,000	1,474,027	1,470,000	1,470,000	571,562	0	12,208,085
		<b>Org Subtotal</b>	<b>3,712,496</b>	<b>2,040,000</b>	<b>1,470,000</b>	<b>1,474,027</b>	<b>1,470,000</b>	<b>1,470,000</b>	<b>571,562</b>	<b>0</b>	<b>12,208,085</b>
8630	5896	ARPA-WB Bithlo Rural Area Water	0	4,454,000	0	0	0	0	0	0	4,454,000
		<b>Org Subtotal</b>	<b>0</b>	<b>4,454,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,454,000</b>

16 - 62

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

16 - 63

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
8633	5896	ARPA-WB Frankel Lk Downey Water Main	0	820,000	0	0	0	0	0	0	820,000
		<b>Org Subtotal</b>	<b>0</b>	<b>820,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>820,000</b>
		DIVISION SUBTOTAL	137,264,010	57,472,805	36,297,010	36,248,460	44,466,146	34,923,210	33,321,705	389,280,409	769,273,755
<b>Water Reclamation</b>											
1411	4420	South Svc Area Effluent Reuse	11,094,912	782,588	235,276	2,962,778	3,224,748	221,000	50,000	1,405,250	19,976,552
		<b>Org Subtotal</b>	<b>11,094,912</b>	<b>782,588</b>	<b>235,276</b>	<b>2,962,778</b>	<b>3,224,748</b>	<b>221,000</b>	<b>50,000</b>	<b>1,405,250</b>	<b>19,976,552</b>
1416	4420	Pump Station Monitors CW	7,719,000	6,110,746	5,146,471	6,046,253	3,476,384	1,849,671	1,058,576	0	31,407,101
		<b>Org Subtotal</b>	<b>7,719,000</b>	<b>6,110,746</b>	<b>5,146,471</b>	<b>6,046,253</b>	<b>3,476,384</b>	<b>1,849,671</b>	<b>1,058,576</b>	<b>0</b>	<b>31,407,101</b>
1427	4420	Collect Rehab CW	7,556,468	45,281	2,395,068	4,662,740	2,242,192	0	0	0	16,901,749
		<b>Org Subtotal</b>	<b>7,556,468</b>	<b>45,281</b>	<b>2,395,068</b>	<b>4,662,740</b>	<b>2,242,192</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,901,749</b>
1432	4420	Transp Reloc WW CW	1,313,144	830,000	0	0	0	0	0	0	2,143,144
		<b>Org Subtotal</b>	<b>1,313,144</b>	<b>830,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,143,144</b>
1435	4420	NW Subreg PH III	11,065,314	6,363,287	7,185,956	7,877,347	8,825,178	3,725,875	331,055	6,375,377	51,749,389
		<b>Org Subtotal</b>	<b>11,065,314</b>	<b>6,363,287</b>	<b>7,185,956</b>	<b>7,877,347</b>	<b>8,825,178</b>	<b>3,725,875</b>	<b>331,055</b>	<b>6,375,377</b>	<b>51,749,389</b>
1445	4420	SW Orange Effluent Disposal	14,937,032	1,173,392	800,000	0	0	0	0	0	16,910,424
		<b>Org Subtotal</b>	<b>14,937,032</b>	<b>1,173,392</b>	<b>800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,910,424</b>
1469	4420	Iron Bridge Interlocal Agreement	263,297	100,000	100,000	100,274	100,000	100,000	100,274	199,452	1,063,297
		<b>Org Subtotal</b>	<b>263,297</b>	<b>100,000</b>	<b>100,000</b>	<b>100,274</b>	<b>100,000</b>	<b>100,000</b>	<b>100,274</b>	<b>199,452</b>	<b>1,063,297</b>
1483	4420	Eastern Wastewater Reuse	18,966,893	2,021,170	4,259,600	3,555,109	5,245,567	1,750,533	2,346,010	6,693,750	44,838,632
		<b>Org Subtotal</b>	<b>18,966,893</b>	<b>2,021,170</b>	<b>4,259,600</b>	<b>3,555,109</b>	<b>5,245,567</b>	<b>1,750,533</b>	<b>2,346,010</b>	<b>6,693,750</b>	<b>44,838,632</b>

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1500	4420	Collections Rehab	21,071,256	4,164,691	8,508,924	7,777,343	9,072,221	4,070,814	1,177,300	2,460,750	58,303,299
		<b>Org Subtotal</b>	<b>21,071,256</b>	<b>4,164,691</b>	<b>8,508,924</b>	<b>7,777,343</b>	<b>9,072,221</b>	<b>4,070,814</b>	<b>1,177,300</b>	<b>2,460,750</b>	<b>58,303,299</b>
1502	4420	Pumping Rehab II	3,557,606	988,139	2,317,754	1,644,395	1,063,802	169,109	0	0	9,740,805
		<b>Org Subtotal</b>	<b>3,557,606</b>	<b>988,139</b>	<b>2,317,754</b>	<b>1,644,395</b>	<b>1,063,802</b>	<b>169,109</b>	<b>0</b>	<b>0</b>	<b>9,740,805</b>
1503	4420	Pumping Rehab III	13,748,261	4,627,379	5,499,784	2,587,117	3,135,999	2,351,769	1,728,823	750,071	34,429,203
		<b>Org Subtotal</b>	<b>13,748,261</b>	<b>4,627,379</b>	<b>5,499,784</b>	<b>2,587,117</b>	<b>3,135,999</b>	<b>2,351,769</b>	<b>1,728,823</b>	<b>750,071</b>	<b>34,429,203</b>
1504	4420	Trans Related Wastewater	10,317,157	3,855,207	7,307,372	9,032,364	7,349,937	5,279,248	3,791,463	4,667,651	51,600,399
		<b>Org Subtotal</b>	<b>10,317,157</b>	<b>3,855,207</b>	<b>7,307,372</b>	<b>9,032,364</b>	<b>7,349,937</b>	<b>5,279,248</b>	<b>3,791,463</b>	<b>4,667,651</b>	<b>51,600,399</b>
1505	4420	Septic Tank Retrofit	3,065,644	8,704,938	10,825,865	13,664,256	16,898,848	21,083,424	17,050,589	32,809,249	124,102,813
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills	0	9,707,500	0	0	0	0	0	0	9,707,500
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	0	390,000	0	0	0	0	0	0	390,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	3,095,000	0	0	0	0	0	0	3,095,000
		<b>Org Subtotal</b>	<b>3,065,644</b>	<b>21,897,438</b>	<b>10,825,865</b>	<b>13,664,256</b>	<b>16,898,848</b>	<b>21,083,424</b>	<b>17,050,589</b>	<b>32,809,249</b>	<b>137,295,313</b>
1507	4420	Horizons West Wastewater Sys	115,833,507	25,103,640	5,259,411	286,885	0	0	0	0	146,483,443
		<b>Org Subtotal</b>	<b>115,833,507</b>	<b>25,103,640</b>	<b>5,259,411</b>	<b>286,885</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146,483,443</b>
1509	4420	Southern Wastewater Collect	124,025	563,626	764,441	432,542	922,173	1,778,186	1,591,526	2,379,062	8,555,581
		<b>Org Subtotal</b>	<b>124,025</b>	<b>563,626</b>	<b>764,441</b>	<b>432,542</b>	<b>922,173</b>	<b>1,778,186</b>	<b>1,591,526</b>	<b>2,379,062</b>	<b>8,555,581</b>
1510	4420	Eastern Wastewater Collect	3,474,550	4,453,397	5,236,551	6,905,259	6,764,835	2,907,108	189	121,472	29,863,361
		<b>Org Subtotal</b>	<b>3,474,550</b>	<b>4,453,397</b>	<b>5,236,551</b>	<b>6,905,259</b>	<b>6,764,835</b>	<b>2,907,108</b>	<b>189</b>	<b>121,472</b>	<b>29,863,361</b>
1511	4420	Northwest Wastewater Collect	1,916,220	0	0	0	0	0	0	1,450,000	3,366,220
		<b>Org Subtotal</b>	<b>1,916,220</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,450,000</b>	<b>3,366,220</b>

Capital Improvement Program

16 - 64

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1536	4420	Capital Reuse Meter Install	3,688,290	899,648	899,648	902,113	899,648	899,648	902,113	0	9,091,108
		<b>Org Subtotal</b>	<b>3,688,290</b>	<b>899,648</b>	<b>899,648</b>	<b>902,113</b>	<b>899,648</b>	<b>899,648</b>	<b>902,113</b>	<b>0</b>	<b>9,091,108</b>
1538	4420	Eastern Wtr Reclamation Exp	13,346,745	4,698,303	8,935,451	17,284,858	17,111,094	12,565,443	14,131,794	54,814,896	142,888,584
		<b>Org Subtotal</b>	<b>13,346,745</b>	<b>4,698,303</b>	<b>8,935,451</b>	<b>17,284,858</b>	<b>17,111,094</b>	<b>12,565,443</b>	<b>14,131,794</b>	<b>54,814,896</b>	<b>142,888,584</b>
1539	4420	Force Main Rehab	18,802,993	14,154,132	13,932,495	15,373,074	8,127,708	7,088,836	7,000,000	0	84,479,238
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	0	55,000	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	475,000	0	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>18,802,993</b>	<b>16,184,132</b>	<b>13,932,495</b>	<b>15,373,074</b>	<b>8,127,708</b>	<b>7,088,836</b>	<b>7,000,000</b>	<b>0</b>	<b>86,509,238</b>
1542	4420	Southwest Svc Area Reuse	2,797,315	2,414,377	3,938,590	3,132,072	10,729,443	8,635,779	1,349,548	1,733,395	34,730,519
		<b>Org Subtotal</b>	<b>2,797,315</b>	<b>2,414,377</b>	<b>3,938,590</b>	<b>3,132,072</b>	<b>10,729,443</b>	<b>8,635,779</b>	<b>1,349,548</b>	<b>1,733,395</b>	<b>34,730,519</b>
1555	4420	South WRF Ph V	101,131,793	21,651,230	15,584,570	13,224,580	15,816,777	11,518,705	16,510,217	58,273,449	253,711,321
		<b>Org Subtotal</b>	<b>101,131,793</b>	<b>21,651,230</b>	<b>15,584,570</b>	<b>13,224,580</b>	<b>15,816,777</b>	<b>11,518,705</b>	<b>16,510,217</b>	<b>58,273,449</b>	<b>253,711,321</b>
1559	4420	Pumping Rehab IV	26,360,401	13,514,439	13,478,584	13,598,669	19,195,487	21,027,374	15,060,227	12,504,297	134,739,478
	5896	ARPA-WB Wkwa Spgs PH 2-6 & Pine Hills	0	1,500,000	0	0	0	0	0	0	1,500,000
	8163	Wekiwa Springs Septic Tank Retrofit Ph2	0	55,000	0	0	0	0	0	0	55,000
	8193	Wekiwa Spgs Septic Tank Retrofit	0	475,000	0	0	0	0	0	0	475,000
		<b>Org Subtotal</b>	<b>26,360,401</b>	<b>15,544,439</b>	<b>13,478,584</b>	<b>13,598,669</b>	<b>19,195,487</b>	<b>21,027,374</b>	<b>15,060,227</b>	<b>12,504,297</b>	<b>136,769,478</b>
1572	4420	Pump Station Improvements	4,769,162	3,538,459	2,050,603	1,709,431	1,704,760	1,704,760	1,708,882	0	17,186,057
		<b>Org Subtotal</b>	<b>4,769,162</b>	<b>3,538,459</b>	<b>2,050,603</b>	<b>1,709,431</b>	<b>1,704,760</b>	<b>1,704,760</b>	<b>1,708,882</b>	<b>0</b>	<b>17,186,057</b>
1573	4420	Reclaimed Main Improvements	520,820	300,824	300,824	301,648	300,824	300,824	295,879	0	2,321,643
		<b>Org Subtotal</b>	<b>520,820</b>	<b>300,824</b>	<b>300,824</b>	<b>301,648</b>	<b>300,824</b>	<b>300,824</b>	<b>295,879</b>	<b>0</b>	<b>2,321,643</b>

Capital Improvement Program

16 - 65

\* Prior Expenditures is calculated using 3 or 5 years.

Adopted CIP - by Department / Division  
FY 2022/23 - FY 2026/27

Orange County

Capital Improvement Program

Org	Fund	Project Name	* Prior Expenditures	Approved Budget FY 21-22	Adopted Budget FY 22-23	Proposed Budget FY 23-24	Proposed Budget FY 24-25	Proposed Budget FY 25-26	Proposed Budget FY 26-27	Proposed Budget Future	Total Project Cost
1574	4420	Force Main Improvements	2,574,925	899,473	625,093	626,805	625,093	625,093	626,805	0	6,603,287
		<b>Org Subtotal</b>	<b>2,574,925</b>	<b>899,473</b>	<b>625,093</b>	<b>626,805</b>	<b>625,093</b>	<b>625,093</b>	<b>626,805</b>	<b>0</b>	<b>6,603,287</b>
1578	4420	Hamlin Water Reclamation Facility	13,888	739,091	1,467,122	2,046,353	3,123,002	1,879,768	4,653,899	58,346,101	72,269,224
		<b>Org Subtotal</b>	<b>13,888</b>	<b>739,091</b>	<b>1,467,122</b>	<b>2,046,353</b>	<b>3,123,002</b>	<b>1,879,768</b>	<b>4,653,899</b>	<b>58,346,101</b>	<b>72,269,224</b>
7443	8151	Wastewater Treatment Feasibility Analysis	204,302	295,699	0	0	0	0	0	0	500,001
		<b>Org Subtotal</b>	<b>204,302</b>	<b>295,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500,001</b>
7446	8152	Wekiva Springs Septic Tank Retrofit	414,927	137,061	0	0	0	0	0	0	551,988
		<b>Org Subtotal</b>	<b>414,927</b>	<b>137,061</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>551,988</b>
		DIVISION SUBTOTAL	420,649,847	150,382,717	127,055,453	135,734,265	145,955,720	111,532,967	91,465,169	244,984,222	1,427,760,360
		DEPARTMENT SUBTOTAL	647,747,206	223,326,254	199,441,659	212,551,098	212,133,736	164,418,167	144,314,406	738,244,106	2,542,176,632
		<b>GRAND TOTAL</b>	<b>1,187,893,799</b>	<b>1,063,291,345</b>	<b>649,541,993</b>	<b>603,524,430</b>	<b>590,983,922</b>	<b>470,731,619</b>	<b>335,682,716</b>	<b>1,038,888,848</b>	<b>5,940,538,672</b>

\* Prior Expenditures is calculated using 3 or 5 years.

INDEX

**A - B**

911 System (Administration & Fiscal Services)..... 13-5  
Administration and Fiscal Services Budget and Highlights ..... 13-5  
Administration and Fiscal Services Capital Improvements Program ..... 13-13  
Administrative Services Department Budget and Highlights ..... 4-5  
Administrative Services Capital Improvements Program..... 4-9  
Agenda Development (Other Offices) ..... 14-5  
Arts & Cultural Affairs (Other Offices) ..... 14-5  
Arts & Science Agencies (Other Appropriations) ..... 15-7  
BCC Capital Projects (Constitutional Officers)..... 3-6  
Board of County Commissioners (Constitutional Officers) ..... 3-5  
Budget Calendar ..... 1-16  
Budget Summary FY 2022-23 Revenues and Expenditures..... 1-29  
Budgetary Basis..... 1-15

**C - D**

Capital Budgeting..... 1-15  
Capital Improvements Plan Summary ..... 16-4  
Change in Authorized Positions (table)..... 1-57  
Charts and Tables ..... 1-20  
Clerk of Courts (Constitutional Officer)..... 3-6  
Communications (Other Offices) ..... 14-7  
Community & Family Services Department Budget and Highlights ..... 5-5  
Community & Family Services Department Capital Improvements Program ..... 5-13  
Comptroller’s Office (Constitutional Officer)..... 3-3  
Constitutional Officers Budget and Highlights ..... 3-5  
Constitutional Officers Capital Improvements Program ..... 3-13  
Convention Center Department Budget and Highlights ..... 6-5  
Convention Center Capital Improvements Program..... 6-11  
Corrections Department Budget and Highlights..... 7-5  
Corrections Department Capital Improvements Program..... 7-9  
County Administrator (Other Offices)..... 14-8  
County Attorney (Other Offices)..... 14-8  
County Mayor and Board of County Commissioners ..... 1-14  
Court Administration (Constitutional Officer) ..... 3-9  
Court Facilities (Other Appropriations)..... 15-10  
Court Technology (Other Appropriations) ..... 15-10

**E - F**

East Central Florida Regional Planning Council (Other Appropriations) ..... 15-6  
Economic, Trade & Tourism Development (Other Offices) ..... 14-8  
Economic, Trade & Tourism Development Table (Other Offices) ..... 14-6  
Estimated Fund Balances ..... 1-45  
Financial Structure..... 1-14  
Fire Rescue Department Budget and Highlights ..... 8-5  
Fire Rescue Department Capital Improvements Program ..... 8-10  
Fiscal and Business Services (Administration and Fiscal Services)..... 13-7  
Fiscal Policy Statement ..... 1-14  
FY 2022-23 Budget Assumptions ..... 1-17  
FY 2022-23 Thru FY 2026-27 Capital Improvement Projects: By Dept / Division..... 16-6

**G - H**

General Fund Budget Comparison (table)..... 1-36  
General Information / Government Structure..... 1-12

Glossary, Budget in Brief .....	1-65
Graph – FY 2021-22 vs. FY 2022-23 Budgeted Expenditures CIP.....	16-3
Guide to Other Useful References.....	1-63
Health Services Department Budget and Highlights .....	9-5
Health Services Department Capital Improvements Program .....	9-11
How the County Allocates Money .....	1-31
How to Use the Book .....	1-3
Human Resources (Administration and Fiscal Services).....	13-7

**I to N**

Information Systems and Services (Administration and Fiscal Services).....	13-8
Innovation and Technology (Other Offices).....	14-9
Interfund Transfers (Other Appropriations) .....	15-6
Interfund Transfers Schedule (table) .....	1-54
Juvenile Court Programs (Other Appropriations).....	15-12
Law Library (Other Appropriations) .....	15-12
Legal Aid Programs (Other Appropriations).....	15-12
Legislative Affairs (Other Offices) .....	14-9
Local Court Programs (Other Appropriations).....	15-11
LYNX (Regional Mobility - Other Offices).....	14-9
Major Revenue Sources.....	1-22
Management and Budget (Administration and Fiscal Services).....	13-8
Medical Benefits Fund (Administration and Fiscal Services) .....	13-8
Metropolitan Planning Organization (Regional Mobility - Other Offices) .....	14-9
Millage and Budget Information, Fifteen Year .....	1-54
Millage and Property Value Detail for FY 2022-23 (table).....	1-47
Millage Computation Process (chart) .....	1-51
Millage Summary Fiscal Year 2022-23.....	1-53
Non-Departmental (Other Appropriations) .....	15-3
Non-Departmental Table (Other Appropriations) .....	15-5

**O - P**

OBT Crime Prevention District (Other Appropriations).....	15-7
Orange County Organizational Chart .....	1-9
Organizational Structure, Administration and Fiscal Services .....	13-3
Organizational Structure, Administrative Services .....	4-3
Organizational Structure, Community and Family Services .....	5-3
Organizational Structure, Constitutional Officers .....	3-3
Organizational Structure, Convention Center.....	6-3
Organizational Structure, Corrections .....	7-3
Organizational Structure, Fire Rescue .....	8-3
Organizational Structure, Health Services.....	9-3
Organizational Structure, Other Offices .....	14-3
Organizational Structure, Planning, Environmental and Development Services.....	10-3
Organizational Structure, Public Works .....	11-3
Organizational Structure, Utilities .....	12-3
Other Appropriations Budget and Highlights.....	15-3
Other Offices Budget and Highlights .....	14-5
Other Court Funds Budget and Highlights .....	15-9
Other Court Funds Capital Improvements Program .....	15-12
Planning, Environmental & Development Services Budget and Highlights .....	10-5
Planning, Environmental & Development Services Capital Improvements Program .....	10-11
Professional Standards (Administration and Fiscal Services) .....	13-11
Property Appraiser (Constitutional Officer).....	3-10
Public Works Department Budget and Highlights .....	11-5
Public Works Department Capital Improvements Program .....	11-9



**Q to T**

Regional Mobility (Other Offices) ..... 14-9  
Reserves (Other Appropriations)..... 15-7  
Revenue and Expenditure Categories ..... 2-3  
Revenue Forecasting Procedures ..... 1-30  
Risk Management Operations (Administration and Fiscal Services) ..... 13-9  
Risk Management Program (Administration and Fiscal Services)..... 13-9  
Selected Outside Agency Funding ..... 1-42  
Sheriff’s Office (Constitutional Officer) ..... 3-10  
Source of Funds – Countywide (chart)..... 1-34  
Sources of Funds – General Fund (chart) ..... 1-40  
State Attorney (Constitutional Officer) ..... 3-11  
Summary of Revenues and Expenditures by Fund..... 2-7  
Supervisor or Elections (Constitutional Officer) ..... 3-11  
Tax and Millage Information..... 1-48  
Tax Collector (Constitutional Officer) ..... 3-11  
Three-Year Comparison of Budgeted Fund Structure ..... 1-27  
Total Positions by Function (chart) ..... 1-61

**U to Z**

Uses of Funds – Countywide (chart) ..... 1-35  
Uses of Funds – General Fund (chart)..... 1-41  
Utilities Department Budget and Highlights ..... 12-5  
Utilities Department Capital Improvements Program ..... 12-13

**ORANGE**  
  
**COUNTY**  

---

**GOVERNMENT**  

---

**F L O R I D A**